



Contents

Message from the Mayor Message from the General Manager	1 2
Introduction and Performance - Councillor's 2017/2018 - About Campbelltown's community - Community vision - Integrated Planning and Reporting - Organisational structure - The organisation - Awards and recognition - Stats centre - Overall performance	4 5 6 8 9 10 11 13 15
Annual Highlights - Outcome One: A Vibrant, livable city - Outcome Two: A respected and protected natural environment - Outcome Three: A thriving, attractive city - Outcome Four: A successful city	20 21 24 26 29
Statutory and Supporting Reports - Financial position and summary 2017/2018 - Income - Expenses - Financial management - Assets and capital works - Disability Inclusion Action Plan report - Equal employment opportunity - Inspections - Contracts entered into above \$150,000 - Legal status report - Government Information (public access) Applications	32 33 35 36 37 41 51 53 53 55 57
Annandiy 1 - Financial Statements	70

Mayor's Message



Campbelltown has continued to go from strength to strength over the past 12 months, proving that we are a city on the move.

As we look towards an exciting future, we have also paused to reflect on how far we've come in the 50 years since Campbelltown was declared a city. On 4 May a 'Red Rattler' train made the journey from Glenfield to Campbelltown to mark two significant milestones in the area's history – the 50th anniversary of the Proclamation of Campbelltown as a city and the opening of the station's first electric train line.

In 1968 our population was 19,000 people. Today Campbelltown City is home to more than 167,000 people, and our population is forecast to double over the next 20 years.

The prospect of more than 275,000 people expected to live in Campbelltown by 2036 has been a major catalyst in our efforts to prepare to meet the needs of our growing and diverse community. This continues to be a key focus as we work collaboratively with all levels of Government to ensure that Campbelltown continues to be a great place of opportunity and lifestyle.

In April we launched the Re-imagining Campbelltown CBD Project. This draft strategy was developed in partnership with Deloitte to improve infrastructure, boost jobs growth and create a more liveable city – leveraging opportunities provided by the region's growth over the next two decades.

Campbelltown is a sporting community, and in keeping with that tradition we threw our hat into the ring to bid for an A-League team in the Macarthur region. The United for Macarthur A-League bid has passed a major milestone in its goal to field a new team as part of the Football Federation Australia expansion of the A-League competition from 2019/2020. The FFA announced in June that United for Macarthur would progress to stage two of the process and was invited to submit a proposal to join the expanded competition.

In August the United for Macarthur joined forces with South-West Sydney FC to form one united and powerful bid that represents the entire region's community. If successful, the A-League team will be based at Campbelltown Sports Stadium, bringing endless benefits to the community. It will instil further pride in our community, put us on the map, attract visitors to the region and open up professional pathways for kids.

In June we hosted the Pacific Test Invitational Match at Campbelltown Sports Stadium for the second consecutive year. The Pacific Test Invitational celebrates the cultures of our Pacific Island neighbours, Samoa, Tonga, Fiji and Papua New Guinea and was a huge success, with an attendance of more than 17,000 people.

Health and education were also a major focus for Council during the past year, with the official launch of our strategic vision for a new health and education precinct. This precinct will bring together medical science, research and education as a way to fuel jobs growth while also improving local health outcomes.

As always, Council's ever popular Fisher's Ghost Festival went off with a bang, with multiple events hosted during the 10 day event. The annual street parade attracted a crowd of 12,000 people, which was held at twilight for the first time. All other annual Fisher's Ghost events remained as popular as ever with the entire 2017 festival declared a resounding success. Council continues to reinvent our existing event calendar and seek opportunities for new events to ensure we are offering a range of diverse experiences across the year.

These are just a few of the highlights from a busy and productive year and I look forward to the coming 12 months as the Council continue to work closely with the staff and community to move our city towards a bright and prosperous future.

Cr George Brticevic Mayor of Campbelltown

General Manager's Message



Campbelltown is an extraordinary city.

It is easy, over the course of a busy year, to forget just how much we have achieved as an organisation and a community. In the course of preparing this report, I was reminded of what a dynamic, cosmopolitan and inclusive city we are privileged to share.

The Western Sydney City Deal, announced in March will contribute to an exciting new future for Campbelltown and Western Sydney – providing new ways of connecting people and places, growing diverse local jobs and delivering high quality lifestyle opportunities. It is a 20 year agreement signed by the Australian and NSW Governments together with eight Local Councils, including Campbelltown, to dedicate planning and resources to the support the growth and infrastructure needs of our region.

Much of what enables Campbelltown City Council to provide the wonderful services and facilities we all enjoy are the outstanding efforts of our staff and volunteers.

This was evident when Council won the Local Government NSW Planning Award for Excellence in Leadership - Outstanding Individual Contribution. This award, acknowledged the value and level of contribution and expertise provided by Council's Coordinator Planning Engagement, in developing process and system efficiencies at both Local and State Government level for the area of planning and the simplifying of customers interaction with the NSW planning system.

Several of Council's programs and initiatives also won Local Government Excellence Awards. The IT & Biscuits program won the award for Community Development and Services, The Little Scientist Science, Technology, Engineering and Maths (STEM) Workshops won the award for Service Delivery Initiative (Population over 60,000), and the Sustainable Council program won the Excellence in the Environment Award for Local Sustainability

We are equally proud of the many other projects delivered during the past year.

Lisa Reihana | Cinemania, an exhibition held at Campbelltown Arts Centre from January as part of Sydney Festival was another highly successful project. This immersive exhibition included the work *In Pursuit of Venus [infected]*, 2015-17 following its premiere at the 57th Venice Biennale, 2017 and included scenes featuring Campbelltown's local Aboriginal community. This innovative and thought-provoking exhibition attracted high visitation and community participation.

Infrastructure delivery has been another area of success this year. Council delivered vital infrastructure works including 450,000m2 of pavement treated under the Road Renewal Program, 2500m of kerb and guttering, and 5000m2 of footpaths and cycleways. These works are vital to making our city more liveable and improve our connectivity.

The way we live was also a big focus. We started our Place Making Community Partnership projects with Love Leumeah. Council's Place and Projects team engaged with members of the Leumeah community about their ideas to activate and rejuvenate the O'Sullivan Road shopping precinct in ways that were quick and simple to implement. It was hailed a great success and we look forward to rolling out other place projects across the city.

Council also established a Business Excellence, People and Performance and Corporate Planning program of works to improve the way we do business, continuing our focus on being an effective, streamlined and innovative organisation.

In all, it's been an incredible year for our city and I look forward to even more success and prosperity in the coming year







Councillor's 2017/2018

Campbelltown has 15 Councillors who have been elected by local residents and business owners to represent the best interests of the entire community of Campbelltown City. The Councillors are led by the Mayor, George Brticevic.

The Councillors come from a wide variety of backgrounds and bring extensive experience and knowledge to their roles. Together, they are committed to ensuring the best outcomes for the community.

The Councillors meet regularly and the general public can attend the full Council meeting held once a month.



Cr George Brticevic M: 0408 219 865



Cr Meg Oates M: 0419 467 885



Cr Margaret Chivers M: 0408 182 248



Cr Masood Chowdhury M: 0419 183 600



Cr George Greiss M: 0428 616 716



Cr Karen Hunt M: 0458 783 257



Cr Paul Lake M: 0400 105 150



Cr Darcy Lound M: 0409 829 103



Cr Benjamin Gilholme M: 0429 127 607



Cr Rey Manoto M: 0408 449 981



Cr Ben Moroney M: 0401 812 366



Cr Warren Morrison M: 0437 045 802



Cr Ted Rowell M: 0408 210 493



Cr Bob Thompson M: 0407 953 786



Cr Ralph George M: 0407 112 958

About Campbelltown's Community

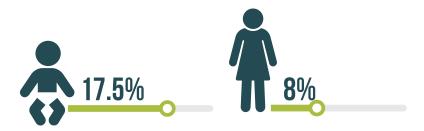
Campbelltown City Council seeks to understand the makeup of its community now and into the future. The demographic mix of the city will have an important bearing on the way resources are allocated, methods of communication and the types of activities Council will undertake to engage its community.

The Campbelltown City local government area covers 312km² and is now home to more than 164,000 people (2017 Estimated Residential Population). Over the next 20 years the population is expected to reach in excess of 270,000 as a result of greenfield and urban renewal. A new airport and major infrastructure developments in the region will culminate in a reshaping of Campbelltown's position and role in the growth of Greater Sydney.

This phase of growth brings with it a host of opportunities and challenges that Council will plan, for in order to work towards the vision for the City. Campbelltown has also been identified as a City within the metropolitan planning context of Sydney. This brings with it investment and State Government support as well as targets and benchmarks for Council to achieve as it reinforces the city as a key hub of Greater Sydney.

Council has been focused on planning for this growth in 2017/2018, launching the Re-Imagining Campbelltown CBD project and participating in the Western Sydney City Deal. These flagship projects both promote the strategic potential and future proof Campbelltown for the growth of the next two decades.

Our community is unique in its demographic makeup, key figures include:



Age

Campbelltown City has a higher proportion of babies, pre-schoolers and primary school children and a lower proportion of persons at post retirement age than Greater Sydney



Households

The largest proportion of households are made up of couples with children.



Work

Health Care, Social Assistance and Retail employ the largest amount of workers. The area's unemployment rate is 7.9%



Ancestry

The three largest ancestries in Campbelltown City are Australian, English and Irish.



People speak a language other than English at home. The three top languages spoken other than English are Arabic, Bengali and Hindi.



People have a tertiary qualification



Community Vision

Campbelltown City - designed for ambition, innovation and opportunity

This community vision, articulated in the 10 Year Community Strategic Plan – Campbelltown 2027 was developed through extensive stakeholder engagement and consultation throughout late 2016 and early 2017. It sets out the highest level goal for the city to strive towards as it transforms over the next decade.

Council has listened to the aspirations of residents, community organisations, local businesses and other specific groups who make up the fabric of our city. Using this information, Council has developed an overarching vision statement and accompanying goals that reflects these aspirations, and underpins the strategic planning for the future of Campbelltown.

In 2027 Campbelltown is a city of great places, and boasts a dynamic economy where businesses, families and neighbourhoods thrive.

Campbelltown City is renowned throughout Australia and beyond into Asia, for the opportunities that exist in our city. We are strong in our relationships and continually forge new partnerships with businesses, investors, government bodies and stakeholders, to deliver the best possible outcomes for our community.

Our Community Strategic Plan (CSP), Campbelltown 2027, was developed in consultation with the community and has been structured to address four key outcomes that Council and other stakeholders will work to achieve for the community:

Outcome 1
A vibrant,
liveable city

Outcome 2
A respected
and protected
natural
environment

Outcome 3
A thriving,
attractive city

Outcome 4
A successful
city

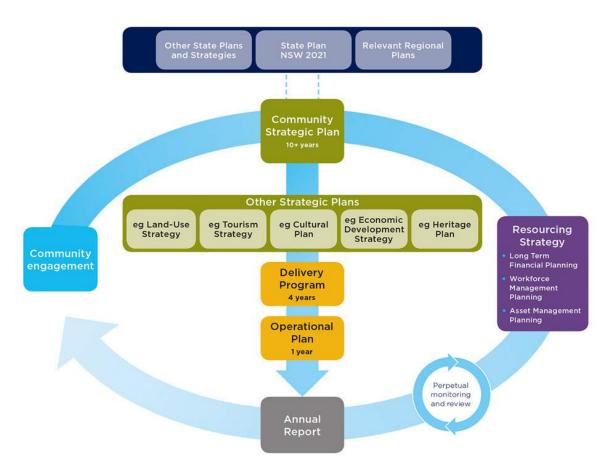
The plan includes the strategies for how we will achieve these outcomes and identifies 'community' and 'Council' indicators that help us to measure and understand our progress against the strategies.

Council will report on the outcomes of the Community Strategic Plan in the 'End of Term' report which will be publicly available by December 2020.

The Annual Report highlights of this document will be presented under the four outcome areas.

Integrated Planning and Reporting

All NSW councils operate within an Integrated Planning and Reporting (IP&R) framework as a requirement of the Office of Local Government. The IP&R framework requires councils to prepare a package of documents as depicted below:



The CSP sits at the top of the IP&R framework, supported below by other specific strategies and plans developed by the council that will help address specific issues within the community. The Delivery Program outlines the activities that the council will undertake over a four year period to achieve the objectives of the CSP, while the Operational Plan identifies the activities being undertaken in the current financial year along with the budget relating to these activities. Each council must also develop a Resourcing Strategy that consists of a Long Term Financial Plan, a Workforce Management Plan and an Asset Management Plan.

The achievements of the council, community and other stakeholders against the objectives of the CSP, Delivery Program and Operational Plan are reported on regularly through Six Monthly Progress Reports, the Annual Report and the End of Term Report.

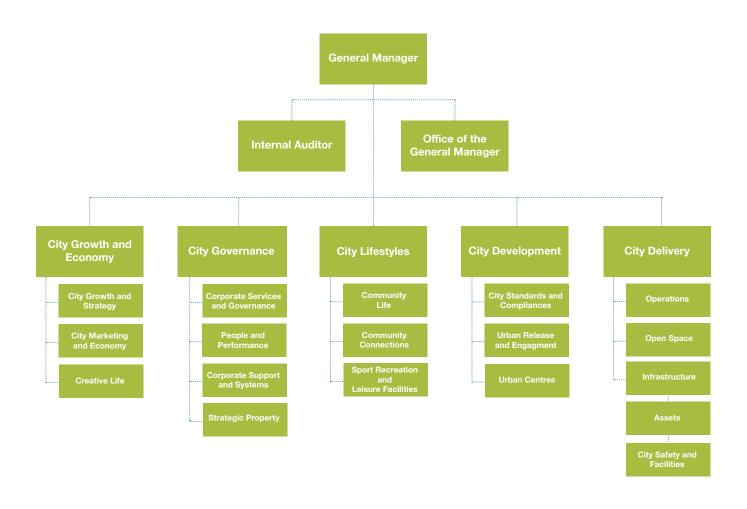
Annual Report

The Annual Report is a key piece of Council's reporting and accountability to its community and stakeholders. The Report documents Council's performance throughout the previous financial year. It presents progress towards the outcomes of the CSP, projects and actions in the Delivery Program and Operational Plan, as well as key financial and statutory data. Reading this report will give a thorough overview of key projects completed, budget alignment and the current position of Council in relation to its service delivery to the community.

This Annual Report provides the first update on Council's achievements against the 2017/2021 Delivery Program. Council adopted the 2017/2021 Delivery Program effective from 1 July 2017. This, along with the full suite of Integrated Planning and Reporting documents can be found on Council's website.

Organisational Structure

Council has five divisions led by the General Manager and five directors.





The Organisation

Council's Executive consists of the General Manager and the Director City Governance, Director City Lifestyles, Director City Delivery, Director City Growth and Economy and Director City Development.



Office of the General Manager, led by Lindy Deitz

The General Manager, is responsible for the strategic direction and overall management of Council, and currently oversees the Internal Audit and Communications functions.

The following Directors also report to the General Manager:



City Growth and Economy, led by Jeff Lawrence

The City Growth and Economy division is tasked with the responsibility to position Council to plan and manage future city growth and change, in ways that are sustainable, add to the city's liveability, ensure its long term resilience, respect its key environmental assets, build our community capacity, facilitate investment and job creation and add value through smart infrastructure and service provision. The Division comprises: City Growth and Strategy and City Marketing and Economy.



City Governance, led by Michael Sewell and Phu Nguyen

The City Governance division provides a framework to enable service provision to the community while maintaining a resilient governance regime in an open and transparent manner. City Governance is made up of four key areas being Corporate Services and Governance, People and Performance, Strategic Property, and Corporate Support and Systems. Corporate Services and Governance is responsible for Finance, Procurement and Contracts, Governance Risk and Councillor Support.



People and Performance provides support in providing contemporary human resources services in recruitment, organisational development, business partnering and industrial relations. Corporate Support Systems is responsible for Information Management and Technology, Communications and, most importantly, Customer Service. The Property section is responsible for the statutory obligations in dealing with Council property, as well as the strategic direction of Council's property portfolio with a view to diversifying Council's income stream through the activation of the property portfolio, assisting Council in achieving financial sustainability.



City Lifestyles, led by Lisa Miscamble and Jenny Franke

City Lifestyles creates and enables opportunities that enhance the lifestyle of the Campbelltown community. City Lifestyles plans for people ensuring that liveable places and resilient communities are fostered. The Division comprises three sections with a range of operations and services:

- Community Life: undertakes social policy and planning, in partnership with our community, that contributes to the overall wellbeing of our community; implements community events and activations as well as place and community focused projects
- Community and Cultural Services: provides community and cultural opportunities through Campbelltown Arts Centre; Family, Education and Community Services (including long day care, outside school hours care, Bicycle Education and Road Safety Centre, Child and Family Centre, Immunisation) and the four library branches.
- Sport, Recreation and Leisure: manages the Campbelltown Sports Stadium and Athletics Track;
 Leisure Centres and pools and provides support and assistance to local sporting clubs and associations through the provision of sporting facilities as well as grants.



City Development, led by Jim Baldwin

City Development comprises four sections. The City Standards and Compliance section is responsible for companion animal management, monitoring regulated premises and regulation enforcement activities. The Regional Approvals and Planning section is generally responsible for the review and approval of development applications, long-term land use planning and policy, environmental policy and control, and engineering certification for development within greenfield areas, as well as the management of the area of developer contributions and the implementation of sustainability initiatives.

The City Approvals and Certification section is generally responsible for the same aspects as the Urban Release of Engagement section, however, its responsibilities include direct customer engagement and development advice and its focus generally lies within the CBD and existing urban precincts. The Waste and Recycling Section is generally responsible for the critical roles of domestic waste collection and disposal, kerbside clean ups, waste education, and managing Council's general waste contract.



City Delivery, led by Wayne Rylands and Kevin Lynch

City Delivery comprises three sections; Infrastructure, Open Space and Operations. Infrastructure consists of Assets, Urban Services, Project Delivery, and City Safety. Assets is responsible for Council's infrastructure and facilities management and maintenance. Urban Services is responsible for public domain, civil infrastructure (planning and design), transport and stormwater (planning, management and design).



Project Delivery will provide project management services for the City's major open space and infrastructure projects. City Safety and Facilities is responsible for emergency safety for the community, business continuity, overall management of the city's safety and security, and Council's cleaning and utilities management. Open Space consists of open space planning and design, and natural areas. Open Space Planning and Design is responsible for the planning and design of Council's Parks and Reserves. Natural Areas is responsible for the planning and management of Council's bushland and nature reserves. Finally, Operations is responsible for both open spaces and infrastructure construction and ongoing maintenance.

Awards and Recognition

Campbelltown City Council was the recipient of a number of awards throughout the 2017/2018 year, recognising the hard work of staff and the innovative and creative projects delivered throughout the year.

• Winner of the Local Government NSW Excellence in the Environment Award for Local Sustainability for the Sustainable Council Program. Council takes a two-prong approach of an overarching sustainability strategy to influence policies and projects; and a culture change program led by a Sustainability Committee, which aims to educate, inspire, support and involve staff.

The Sustainable Council Program achievements have been significant, and include the establishment of a self-sustaining fund to support sustainability projects, the development of policies to guide sustainable decisions, the installation of a series of large-scale solar systems across Council's largest energy consuming facilities, and numerous staff campaigns to encourage sustainable work behaviours.



- Winner of the Local Government NSW Planning Award for Excellence in Leadership Outstanding Individual Contribution. This award, acknowledges the value and level of contribution and expertise provided by Andrew MacGee, Council's Coordinator Planning Engagement, in developing process and system efficiencies at both Local and State Government level for the area of planning and the simplifying of customers interaction with the NSW planning system.
- Winner of the Local Government Excellence Award for Service Delivery Initiative (Population over 60,000) for the
 Little Scientist Science, Technology, Engineering and Maths (STEM) Workshops. The workshops offer hands-on
 STEM education and activities for educators/teachers working with children aged three to six. The aim of the
 workshops is to give early childhood educators the confidence the confidence to explore STEM subjects using
 existing, low-cost, everyday materials. The workshops are a result of a partnership between Council and Little
 Scientists Australia.

Winner of the Local Government Excellence Award for Community Development and Services for the IT & Biscuits
Program. The IT & Biscuits program encourages adults in the community to visit Council's libraries and learn about
technology, including computers, email, internet, mobile phones and social media, in a friendly, relaxed atmosphere
while enjoying a cup of tea and biscuits.



• 3rd Place for the NSW Premier Cricket Groundsmen of the Year Award. Council's head curator Greg McMahon and his small team of two were recognised for their outstanding work in curating the pitch and grounds of Raby Oval, an impressive feat as he was up against nineteen other First grade grounds in the Sydney competition and was the only winner to be responsible for more than one ground to care for.



 Excellent Rating Awarded by the Australian Children's Education and Care Quality Authority (ACECQA) to Waratah Cottage Early Learning Centre in Claymore. Waratah Cottage received the highest rating a service can achieve under the National Quality Framework and was recognised for its collaborative partnerships with professional, community and research organisations; positive workplace culture and organisational values; and inclusive partnerships with children and families.

Stats Centre

Council has an incredibly diverse set of services it provides to the community, from community events and cultural initiatives to building roads and sweeping streets. There is a multitude of data collected by Council on these services to ensure we are delivering effectively and efficiency. The stats centre gives an insight into these service areas and the enormous amount of work Council has delivered over the past year.

























Hall bookings





Facebook Posts











Kerb and gutter constructed







Overall Performance

Council excelled in its project and program delivery in the 2017/2018 financial year. Council moved steadily towards the strategies and programs contained within the Community Strategic Plan: Campbelltown 2027 and the Delivery Program 2017/2021.

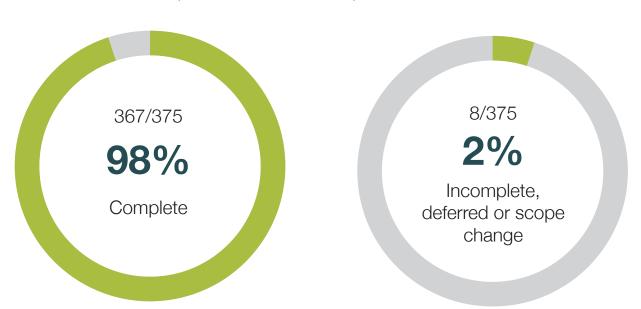
98% of the actions contained in the Operational Plan 2017/2018 were completed with just 2% being incomplete, deferred or undergoing a scope change during the year.

This demonstrates Council's ability to continue effective service delivery whilst delivering a range of exciting, engaging and innovative projects for Campbelltown and the organisation. Details of these projects and their delivery can be found in the Six Monthly Progress Report January to June 2018 available on Council's website.

Highlights can be found throughout this report.

Action Completion

Total number of actions completed or otherwise from the Operational Plan 2017/2018









Outcome One: A vibrant, livable city

Love Leumeah Pilot Project

Council is striving to actively engage its community and demonstrate lighter, quicker and cheaper place making initiatives that improve and rejuvenate tired places ahead of the City wide transformation to come.

The Love Leumeah Hub was held on Friday 20 April 2018 as part of the Love Leumeah place making Pilot Project. The purpose of the project was to engage the community of Leumeah in conversations about how their local place might be improved.

The hub included live music and an ideation session for commuters and locals to share their thoughts on improving Leumeah and surrounds. The event culminated in several rapidly rolled out improvements including upgrades of the central roundabout, concrete resurfacing at the shopping centre, line marking improvements and the installation of new planters.

"I love that you are asking the community! Thank you! I am very excited to see if this space can be improved not just for commuters but for families and local business opportunities also."





Fisher's Ghost Festival 2017

Campbelltown's flagship event the Fisher's Ghost Festival attracted more than 50,000 people over the 10 day program from the 3 to 12 November 2017. The annual street parade was held in twilight for the first time and attracted a crowd of 12,000 people. Other annual Fisher's Ghost events such as movie screenings, band performances, fun run and kid's activities remained as popular as ever with the entire 2017 festival declared a resounding success.

Beersheba Monument

Campbelltown City Council constructed a striking monument to commemorate the 100 year centenary of the famous charge of the 4th Light Horse Regiment in the town of Beersheba. The Light Horse Regiment was trained and based at a camp near today's Menangle Racecourse. The Battle of Beersheba was part of the larger British offensive known as the Third Battle of Gaza. It took place on 31October 1917. The final phase of this all day battle was the charge of the Light Horse Regiment capturing Beersheba.





Pacific Test

On Saturday 23 June 2018 Council hosted the Pacific Test Match Invitational at Campbelltown Sports Stadium for the second consecutive year. The Pacific Test celebrates the cultures of our Pacific Island neighbours, Samoa, Tonga, Fiji and Papua New Guinea. The event is a cultural spectacle with multiple events including Elder Library Readings and Captains Call contributing to the lead up of the event. More than 17,000 attended to watch the fun filled day and exciting matches.





United For Macarthur A-League Bid

In 2018 Campbelltown City Council embraced an opportunity to bid for an A-League Football Team to be based in Campbelltown and play out of the Campbelltown Sports Stadium. The establishment of an A-League team in Macarthur would answer the calls from the community for a full-time professional sporting club to be based in the growing Sydney South West region.

This initiative would not only improve the liveability of the region, but would have significant economic, social and outreaching benefits. With the substantial population growth that the region will experience in the next 20 years, and the accessibility and location of Campbelltown Sports Stadium, South West Sydney is ideally placed to be a part of the expanded league.

This bid is not just focused on the A-League team, but involves all aspects that are paramount to be a successful club. This includes a framework for football development from grassroots to W-League and A-League, and a community focus which will be an essential ingredient for a successful bid. The bid has reached the final stage and a decision is eagerly awaited.





Outcome One: A vibrant, livable city

Arts Centre

Campbelltown Arts Centre is the South West Sydney region's major cultural venue and cultural services provider and delivers an expanding, high quality and contemporary artistic program that engages its diverse communities and attracts over 150,000 visitors and participants annually.

During 2017/2018, Campbelltown Arts Centre delivered a multidisciplinary program across visual arts, dance, music, performance, with integrated arts education, public programs and community engagement activities.

This included the launch of the Lisa Reihana Cinemania exhibition in January 2018. Campbelltown Arts Centre presented Lisa's first ever Australian survey showcasing three decades of video and photographic works. Cinemania featured in Pursuit of Venus [infected], 2015—17, following its premiere at the 57th Venice Biennale, 2017. Almost ten years in the making, this work presented a cinematic reimagining of the French scenic wallpaper The Voyages of Captain Cook, and includes scenes featuring Campbelltown's local Dharawal community. Reihana used twenty-first century audio-visual technology to animate the wallpaper with real and invented narratives.

Film screenings, school holiday kids workshops, dance, music and performance programs rounded off an incredible year for the Campbelltown Arts Centre helping cement its place as the artistic and cultural hub of the City.



Disability Inclusion Action Plan

Campbelltown City Council's Disability Inclusion Action Plan (DIAP) was developed and adopted in 2017 in accordance with the *Disability Inclusion Act 2014*, and in consultation with those living with, and providing services to our community with disability. Our DIAP is now being implemented with oversight provided by representatives of these stakeholders and staff from across Council divisions through our DIAP Advisory Group. With 57 action items in the plan, Council has moved ahead with many of these, already improving inclusion through:

- Improving our recruitment and staff training programs and processes
- Delivery and planning for inclusive infrastructure including a new adult change facility at Macquarie Fields Leisure Centre and plans for inclusive playgrounds in Glenfield and Willowdale
- Improved accessibility of our webpage including meeting WCAG 2.0 and incorporating speech to text capabilities
- Delivering the Little Orange arts program and collaboration with their artists for celebrating International Day for People with Disability 2017

Council's progress in implementation of the DIAP is consistent with the timeframes envisaged in the plan, and responses to date from the DIAP Advisory Group and other disability stakeholders have been highly positive with the progress made and overall direction.

Outcome Two: A respected and protected natural environment

Enhancing Koala Habitat in Smiths Creek Reserve

Through-out the 2017/2018 financial year Council's Open Space – Natural Areas team sourced \$30,000 funding from Greater Sydney Local Land Services to complete a bush regeneration project to restore koala habitat in Smiths Creek Reserve, Ruse.

The project involved mechanical and manual clearing of exotic weed species across 2.82 hectares of Critically Endangered Shale Sandstone Transition Forest to ensure koalas had free movement through the landscape. The project was focused around assisting the Smiths Creek Bushcare Group through on ground works and community engagement activities with the general community. This included a koala walk and talk and community planting day on wild koala day where nearly 100 residents installed over 1000 plants.

Macarthur Nature Photography Competition

Since 2008 Campbelltown, Camden and Wollondilly Councils have collaborated to deliver the annual Macarthur Nature Photography Competition. The competition encourages the community to enter the most striking, engaging and enticing images taken from within the Macarthur area, highlighting the unique natural environment and the flora and fauna that call it home. There were over \$5,000 worth of prizes up for grabs across three age categories and 5 themes. These included waterways, native flora and fauna, environmental impact, nature up close and hollows as homes. The 2017 competition attracted nearly 500 entries from local photographers and culminated in an awards ceremony held at The Australian Botanic Garden, Mt Annan.





Reducing weed infestations in the Georges River, Kentlyn

Funding of \$25,000 from Greater Sydney Local Land Services was sought to complete bush regeneration works across 2.47 hectares of land within Kentlyn. The project titled Reducing weed infestations in the Georges River was completed across six key sites throughout with the main aim to assist the Kentlyn Bushcare Group. Works included rubbish removal, weed management, revegetation and educational events including a wildflower walk and community planting day at Keith Longhurst Reserve and Kentlyn Park. The grant engaged with 75 community members through the two events and 240 volunteers through the Bushcare program over the 12 month project period.

Outcome Two: A respected and protected natural environment

Electricity Savings

In striving to further reduce electricity consumption, Council continued to support the installation of solar systems on key large energy consuming facilities. Since 2013, Council has installed solar panels on a number of our larger energy using sites including:

- 99 kilowatt system on the Civic Centre and Council Training Centre (2013)
- 95 kilowatt system on Campbelltown Arts Centre (2013)
- 85 kilowatt system on the Greg Percival Library and Community Centre (2015)
- 99 kilowatt system on the HJ Daley Library (2016).

During the 2017/2018 financial year, Council installed an additional three moderate to large-scale solar systems at Eagle Vale Central, Minto Works Depot bottom building and Minto Works Depot top building. The systems are collectively anticipated to save approximately \$18,000 per year and 113,000kWh.

Urban Heat Island Effect

Council continued to partner in a multi-agency working party, facilitated by the Cooperative Research Centre for Low Carbon Living (CRCLCL), to develop an urban heat island mitigation decision-support tool (the Tool). The Tool will compile evidence from a number of existing and emerging studies to inform policy and decision-making relating to potential building and urban interventions for cooling streetscapes, precincts and cities. This is the first study of its kind that will also quantify the impacts of urban heat on energy consumption and human health.

Two precincts in the Campbelltown Local Government Area are included in the first stage of the study; Macarthur Heights and Willowdale. Environmental data and heat imagery for both precincts was captured in February 2018 and will help inform mitigation strategies into the future.



Outcome Three: A thriving, attractive city

City Deals

The Western City City Deal presents a massive opportunity for Campbelltown including funding, project, advocacy and collaborative opportunities.

The Western Sydney City Deal which incorporates the local government areas of Campbelltown, Camden, Fairfield, Hawkesbury, Liverpool, Penrith, the Blue Mountains and Wollondilly, was officially signed by Prime Minister Malcolm Turnbull, Premier Gladys Berejiklian and the Mayors of the eight Councils at Werrington Park Corporate Centre on Sunday, 4 March 2018.

City Deals are a new approach in Australia, bringing together the three levels of government (local, state and federal), the community and private enterprise to create place-based partnerships. They work to align the planning, investment and governance necessary to accelerate growth and job creation, stimulate urban renewal and drive economic reforms.

The Western Sydney City Deal, is the single largest planning, investment and delivery partnership in the history of the nation. It is a 20 year agreement between the three levels of government to deliver a onc e-in-a-generation transformation of Sydney's outer west - creating the Western Parkland City.

The City Deal builds on the Australian Government's \$5.3 billion investment in the Western Sydney Airport to drive investment, development and job opportunities.





Business Excellence and People and Culture

Campbelltown is committed to continually improving the way it delivers its services and runs its business. Throughout 2018 Council has been building internal capability with a Business Excellence team. This team aims to deliver a whole of organisation approach to continuous improvement. Over time this will drive improved services, systems and processes allowing Council to be more e ective and to meet the changing needs and expectations of our customers and be sustainable into the future.

Council's ability to deliver benchmark services for its community is dependent on a diverse, healthy and engaged workforce. Council's People & Performance team is proactively working to make Campbelltown City Council an employer of choice and a fantastic place to work, allowing us to attract and retain the right people and the right skills to achieve our Community Strategic Plan. One of these initiatives is to become a White Ribbon accredited organisation, cementing Council's vision of a safe and supportive workplace. During the year Council has made significant progress towards this accreditation with staff training, creating an Authorised Statement for Domestic and Family Violence Leave which exceeds the award, amending policies and procedures which better reflect organisational values and a drive for awareness of this important issue to better support its staff as well as its community.

Outcome Three: A thriving, attractive city

Playground and Park Upgrades

Council is helping build a city with facilities and open spaces that are safe and enjoyable for residents and visitors. In 2017/2018 Council delivered \$350,000 worth of parks and open space maintenance, \$4 million in buildings and facilities maintenance and \$364,000 as part of its play spaces renewal program. Improvements and new assets were delivered to a range of locations across Campbelltown including Finch Park, Colong Reserve and Bunbury Curran Park with repainting, softfall and equipment maintenance occurring at 23 locations across the LGA.

In March 2018 Council hosted a launch party for the grand opening of the new Rosemeadow Multipurpose Courts. The site now features two basketball courts and two futsal grounds, LED lighting, seating and a water bubbler as well as improved parking facilities.





Economic Development

Council continued to deliver a wide range of workshops, services and programs to support the business community of Campbelltown in collaboration with the Western Sydney Business Connection (WSBC), Sydney Business Chamber, South West Sydney Business Enterprise Centre (SWSBEC), Western Sydney Business Centre, as well as the Campbelltown and Ingleburn Chamber of Commerce.

These including a buyer/seller matching event, Micro-Business Expo, a three month small business capability building program, a small business success building series and a diverse offering of workshops. Topics covered in these workshops include social media, financial management, branding, marketing strategies, sales, networking, starting a small business and customer service; as well as a range of industrial relations and HR focused seminars.

A focal point of Council's efforts to promote the city as a place to do business is the partnership with Service NSW to deliver the Easy To Do Business program in Campbelltown. The program, launched in May 2018, supports potential new business owners through a simplified process of completing and lodging a Development Application with Council, essentially replacing up to 30 individual government forms with one single online application via the Service NSW portal.

A Night Time Economy Strategy and Action Plan and a Destination Management Plan for Campbelltown City are also under development to drive investment, tourism and growth.

The successful efforts of Council's economic division help create jobs and strengthen employment opportunities for Campbelltown.

Developing Our City

Creating the new Campbelltown requires a strong commitment to sustainable development. In 2017/2018 Council diligently assessed and approved 711 Development Applications with a construction value of over \$690 million. 112 Construction Certificates were also issued.

Council's Libraries

Campbelltown's Library Service continues to develop and deliver a wide range of resources, services and programs to the Campbelltown community.

Council's Library Strategic Plan - Connect, Create, Learn our future is limitless, was endorsed by Council in May 2018. The plan lays outs the strategic direction of the library service over the next 20 years and includes recommendations for size and location of libraries and new programs and services which will meet the needs of the growing Campbelltown community.

A number of new, innovative programs were introduced in the past year including the Library Education Autism Program (LEAP) supporting children on the autism spectrum and their families and artLIB, a series of artists talks in the Library.

Technology training continued through the delivery of the award winning IT and Biscuits program, and Tech Savvy Seniors (both in English and CALD). The library also introduced Coding for Kids in the school holidays introducing children to STEM activities.

Literacy programs, author visits, pop-up libraries and the free comic book day underpinned another great year for the Campbelltown Library Services





Children's Services

The Australian Children's Education and Care Quality Authority (ACECQA) awarded Waratah Cottage Early Learning Centre in Claymore with an 'Excellent' rating.

The excellent rating is the highest rating a service can achieve under the National Quality Framework and is described as "services that provide exceptional education and care, visionary leadership and a commitment to continuous improvement and comprehensive forward planning". For more information on the excellent rating, please visit the ACECQA website.

The service was recognised for its collaborative partnerships with professional, community and research organisations; positive workplace culture and organisational values; and inclusive partnerships with children and families.

Outcome Four: A successful city

Creating a City

In March 2018, Council successfully unveiled its plan to create "Australia's Greenest City" and kick start new employment and investment initiatives with the presentation of the Re-imagining Campbelltown CBD Vision and the launch of the Campbelltown Health and Education Precinct in front of Sydney's leaders in government, business, tourism, health, education and sport at NSW Parliament House. Delivering on the vision will be undertaken as the next phases of the project, including a master plan and an economic strategy, are implemented.

The event aimed to place Campbelltown on the map, sending a message about Campbelltown's strategic importance as a centre and the work Council is doing to lead the change to become a truly great City for residents, workers and visitors alike.



Transport & Infrastructure

Council understands that population growth and its ambitious vision for the City will require the supporting infrastructure to move people in, out of and around Campbelltown. Council has been actively advocating to all levels of Government to ensure that road and transport linkages deliver on the needs of the city. This has included meetings and discussions with Department of Planning and Environment on the Glenfield to Macarthur Urban Renewal Corridor Strategy and Western Sydney university on their future development options to ensure a collaborative approach to development.

The opening and expansion of Gregory Hills Drive demonstrates the outcomes of a collaborative effort and has resulted in less congestion and an easier thoroughfare throughout the Macarthur region.

Council has also been focusing on local connections, completing 100% of the annual Roads Rehabilitation Program across various suburbs including Ambarvale, Rosemeadow, Campbelltown, Bradbury, Leumeah, Minto, Ingleburn, Glenfield and Raby. \$8.15 million was spent on road renewals throughout the year with a further \$639,000 spent on footpaths and \$255,000 on car parks.

Health and Education Precinct

Campbelltown is uniquely placed to lead the development of some of NSW's major centres. It is Sydney's southern gateway, acting as a main city 'hub' for the Southern Highlands and the Illawarra, and is ideally situated between Sydney's two international airports at Mascot and Badgerys Creek.

Council recognises that part of becoming a hub and centre is having quality health and education services available locally. The Campbelltown Health and Education Precinct Vision and Strategy present Council's forward planning to create a 400 hectare precinct hub of vital services and innovation. These four economic precincts will form a basis for the catalytic economic transformation of the Campbelltown CBD.



Re-Imagining Campbelltown CBD

Campbelltown City is home to more than 167,000 people, and the population is forecast to double over the next 20 years, with more than 275,000 people expected to live in Campbelltown by 2036. With this growth, comes opportunity – to generate greater investment, to create local jobs for local people, to transform Campbelltown into a dynamic, self-sustainable, liveable urban centre where people and business want to be.

In early 2018 Council launched the Re-imagining Campbelltown CBD Project. This draft strategy was developed to improve infrastructure, boost jobs growth and create a more liveable city – leveraging opportunities provided by the region's growth over the next two decades.

The Re-imagining Campbelltown CBD strategy focuses on providing new ways of connecting people and places, sustainable and green living, growing diverse local jobs, and delivering high quality lifestyle opportunities – a 'Re-imagined Campbelltown CBD'.

This ambitious project has included focused community engagement to help develop a collective vision for the future of Campbelltown. Phase 2 of the project has commenced.







Financial Position and Summary 2017/2018

Council's vision is to position Campbelltown as a self-sustaining city, with access to the highest level services, facilities and amenities, combined with a diversity of employment options available within the Regional City Centre. The financial resourcing underpins Council's Community Strategic Plan in order to deliver the objectives and strategies that support Campbelltown as a Regional City Centre.

The 2017/2018 Operational Plan incorporated the fourth year of the permanent increase to rates income of 11% as per the approved Special Rate Variation. This additional income along with \$1m annually allocated from efficiencies has had a direct and dramatic impact on Council's asset renewal and maintenance backlog reducing from \$33.7m to \$17.1m in four years.

For 2017/2018, Council achieved an operating surplus of \$13.420m (excluding capital items) and a small budget surplus of \$30k after allowing for a number of transfers to reserves to provide funding for future liabilities and significant capital projects.

Council's total expenditure for the 12 month period was \$233.9m comprising of operational expenditure of \$147.6m and capital expenditure of \$86.3m. A summary of key financial results and performance measures for 2017/2018 is as follows:

Total income ▲9% to \$231.4m (due to a large parcel of land sold in the previous financial year)

Total expenses ▲20% to \$233.9m (largely due to significant land and infrastructure dedications)

Total assets **V**6% to \$2.4b (largely due to change in depreciation methodology)

Total liabilities ▼6% to \$47.3m

Infrastructure, property, plant and equipment ▼7% to \$2.195b (largely due to change in depreciation methodology)

Financial Bencmarks:

The following financial measures and benchmarks are standard across Local Government in NSW. They provide a thorough overview of Council's current financial position and ability to operate effectively with sufficient cash flow and resource allocation.

Operating performance ratio 8.35%

⟨ (benchmark >0%)

Own source operating revenue ratio 56.2% X (benchmark >60%)

Own source operating revenue ratio (excluding non-cash dedications) 71.2% 🗹 (benchmark >60%)

Unrestricted current ratio 4.82:1 (benchmark >1.5:1)

Debt service cover ratio 8.33:1 ☑ (benchmark >2)

Rates and annual charges outstanding 3.36%

☐ (benchmark <5%)

Cash expense cover ratio 19.62 months

☐ (benchmark > 3 months)

Building and infrastructure renewals ratio 81% X (benchmark 100%)

Infrastructure backlog 1.60%
☐ (benchmark <2%)

Asset maintenance ratio 1.01:1 ☑ (benchmark >1:1)

Council continues to have a strong debt service ratio as a result of utilising borrowings under the Local Infrastructure Renewal Scheme (LIRS) program, which provides a source of funds with a subsidised interest rate for more significant infrastructure projects. In recent years, Council has adopted to source funding, if required, for a segment of the capital works program via internally borrowing against reserve funds with repayments occurring over seven years including interest. This strategy gives Council the capacity to borrow externally for more significant planned capital projects to ensure intergenerational equity and without largely impacting Council's reserves held for future liabilities.

Council's financial statements are produced in accordance with the Australian Accounting Standards and the NSW Local Government Code of Accounting Practice. The Australian Accounting Standards Board (AASB) has adopted International Financial Reporting Standards (IFRS) and issued the Australian equivalents (AIFRS). The application of AIFRS is reflected in the Financial Statements. Council's financial statements are independently audited by the Audit Office of NSW, reported to Council, placed on public exhibition and lodged with the Office of Local Government (OLG) by end of October each year. For comprehensive details of Council's financial information, please refer to Council's 2017/2018 Financial Statements, the accompanying document to this Annual Report, which is also available on Council's website.

Summary of financial results

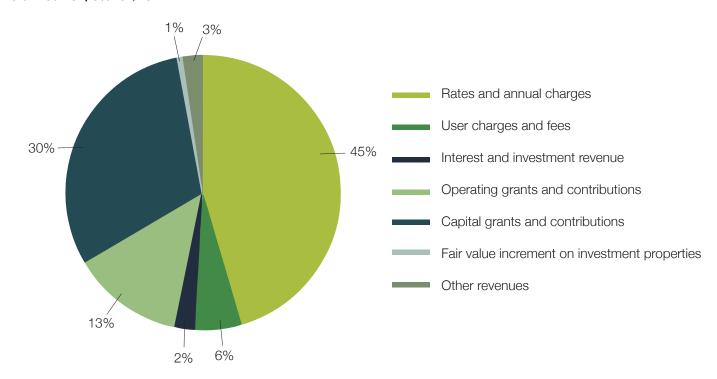
For the year ended 30 June (\$'000)	2018	2017
Total income from continuing operations	231,368	254,431
Total expenses from continuing operations	147,627	142,824
Net operating result from continuing operations	83,741	111,607
Net operating result before capital grants and contributions	13,420	78,080

For the year ended 30 June (\$'000)	2018	2017
Current assets	164,332	154,985
Non-current assets	2,283,700	2,458,614
Current liabilities	31,772	31,773
Non-current liabilities	15,502	18,853
Total equity	2,400,758	2,562,973

For the year ended 30 June (\$'000)	2018	2017
Cash flows from operating activities	56,349	50,097
Cash flows from investing activities	(48,019)	(46,767)
Cash flows from financing activities	(3,275)	(3,743)
Cash assets at the end of the reporting period	7,765	2,710

Income

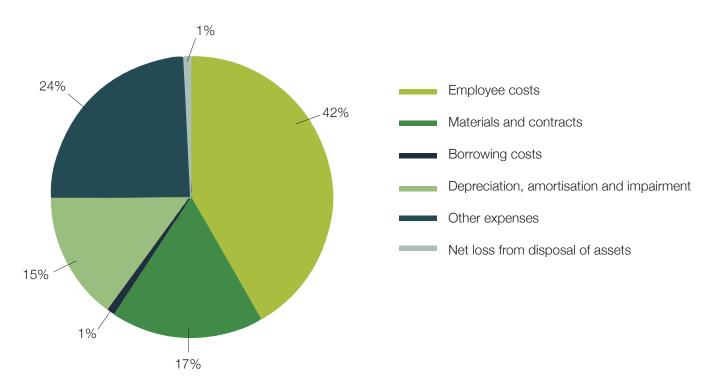




Income Source (\$'000)	2018	2017	% change
Rates and annual charges	105,116	99,880	5.24
User charges and fees	12,731	12,822	-0.71
Interest and investment revenue	5,618	5,146	9.17
Operating grants and contributions	30,389	36,026	-15.65
Capital grants and contributions	70,321	33,527	109.74
Net gain from disposal of assets	0	56,703	-100
Fair value increment on investment properties	1,503	4,380	-65.68
Other revenues	5,690	5,947	-4.32
Total income from continuing operations	231,368	254,431	-9.06

Expenses

Total operating expenses ▲ 3.4% to \$147.6m



Expenses type (\$'000)	2018	2017	% change
Employee costs	61,595	60,391	1.99
Materials and contracts	26,123	25,320	3.17
Borrowing costs	1,138	1,075	5.86
Depreciation, amortisation and impairment	21,814	20,582	5.99
Other expenses	35,545	35,456	0.25
Net loss from disposal of assets	1,412	0	
Total expenses from continuing operations	147,627	142,824	3.36

The 2017/2018 results highlight Council's commitment to sound management of the community's assets and as such, have achieved a significant reduction in the infrastructure backlog, exceeding benchmarks in financial performance measures.

Financial Management

Rate and Charges

Special variation to rates for Council asset maintenance and renewal

Following extensive community consultation, Council made an application in February 2014 to the Independent Pricing and Regulatory Tribunal to vary rates by 11%. There are two components to the special rate variation, 2.3% for operational requirements and 8% directed solely towards asset maintenance and renewal requirements. The 8.7% is represented by \$6.2m and remains permanent within Council's rate base to fund the lifecycle costs of community's assets in perpetuity and address the infrastructure renewal backlog within a 10 year period.

Following is a breakdown of Council's additional commitment to asset maintenance and renewal for 2017/2018:

Income	2017/2018
Special rate variation – 8.7%	\$6,536,400
Loan-Local Infrastructure Renewal Scheme	0
Loan – Internal reserves	0
Efficiencies	0

Expenditure	2016/2017
Loan repayment	0
Roads	\$2,921,900
Footpaths	\$288,900
Kerb and gutter	\$315,200
Bridges	\$183,900
Car parks	\$189,100
Buildings	\$2,149,900
Public spaces	\$487,500

The special rate variation funded works form part of Council's Renew-Connect-Revitalise program, for more information on projects and outcomes refer to www.campbelltown.nsw.gov.au/CityImprovements.

Rates and Charges written off

To comply with the *Local Government Act 1993*, Local Government (General) Regulation 2005 and Council's Pensioner Rebate Scheme, Council is required to report on rates and charges written off. The value of rates and charges written of during 2017/2018 was as follows:

- Section 575 of the Local Government Act 1993: pensioner rebate concession \$1,933,386
- Section 582 of the Local Government Act 1993: Council voluntary pensioner rebate concession \$385,658
- Section 595 of the Local Government Act 1993: postponed rates on properties which are zoned for a higher use than their actual use \$99,099.

Council Contributions and Donations

To comply with Local Government (General) Regulations 2005, Council provides the following report on contributions and donations to others. During 2017/2018 Council provided a range of contributions and donations to individuals, community groups and non-profit organisations. Under section 356 of the *Local Government Act 1993*, contributions and donations to the value of \$140,526 were delivered through the following programs:

Sister Cities	Contribution	24,000
Scholorships	Western Sydney University	25,000
Community Groups	Donations - Community Grants	36,777
Other	Donations - Other	50,539
Charities	Donations - Charity	4,210
		140,526

Senior Staff Remuneration

The Local Government (General) Regulation 2005 requires Council to report on the remuneration of its senior staff. Council has a management structure consisting of a General Manager and five Directors. As at 30 June 2018 the remuneration packages (including salary, motor vehicle, fringe benefits and superannuation) for the designated senior staff positions were:

General Manager	367,717
Directors x 5	1,313,283
Total remuneration	1,681,000

Work on Private Land

The Local Government Act 1993 requires Council to report on works on private land. In 2017/2018, no works on private lands were undertaken.

Remuneration and Expenses to Councillors

The Local Government Act 1993 requires councils to adopt a policy for the payment of expenses incurred by, and the provision of facilities to, mayors, deputy mayors and other councillors. Mayors, deputy mayors and councillors can only be reimbursed for expenses, and provided with facilities, in discharging the functions of civic office, in accordance with this policy. The Council's policy on the provision of facilities for use by councillors and the payment of councillors' expenses is available on Council's website. As a requirement of the Local Government Act 1993 and associated Regulation, Council is required to report on Councillor remuneration and expenses in the Annual Report.

Details of the total cost for the payment of expenses and provision of facilities to Councillors to attend their civic duties are itemised below.

In accordance with Section 241 and 248 of the Local Government Act 1993 and the determination of the Remuneration Tribunal, the Mayor was paid an annual allowance of \$65,230 for the year ending 30 June 2018.

In accordance with Section 241 and 248 of the Local Government Act 1993 and the determination of the Remuneration Tribunal, Councillors were paid an annual fee of \$24,550 for the year ending 30 June 2018. Total fees paid to Councillors for the year ending 30 June 2018 were \$344,791.

In accordance with Section 252 of the Local Government Act 1993, Council will pay expenses incurred or to be incurred and provide facilities for the Mayor, Deputy Mayor and Councillors to enable them to discharge their functions of civic office.

The total cost in 2017/2018 was \$321,847. This consists of:

- \$19,164 for the provision of office equipment, internet, facsimile charges, stationery
- \$17,513 for the provision of Councillor's telephones
- \$11,547 for attendance at conferences and seminars including the Local Government NSW Conference
- \$23,945 was spent on interstate conferences and seminar expenses: UDIA Conference in Melbourne, Qantas 787 Dreamliner Flying Art Series in Alice Springs, NGA Canberra and International Cities and Town Centres and Community (ICTC) Conference
- Nil for carer expenses
- \$29,029 expense was incurred on Councillor training and skill development
- \$4,536 was incurred on international visits including airfares, accommodation and incidentals in relation to Sister City delegation visit to Koshigaya, Japan
- Nil expense was incurred from any spouse or partners who accompanied a Councillor
- \$209,912 for other expenses including administration support and office accommodation
- \$5,500 for Sydney South West Planning Panel sitting fees.

Overseas Visits by Councillors

Details of overseas visits by councillors, council staff or other persons representing council (including visits sponsored by other organisations) for the period of 2017/2018

Purpose of Travel	Destination	Officer	Date	Costs met by the Council
Sister City delegation visit	Koshigaya, Japan	His Worship the Mayor, Councillor Brticevic	6-11 August 2017	Airfares, accommodation and incidentals \$4,010.05
Sister City delegation visit	Koshigaya, Japan	Councillor Chivers	6-11 August 2017	Nil Expenses covered by the Councillor
Sister City delegation visit	Koshigaya, Japan	Councillor Oates	6-11 August 2017	Nil Expenses covered by the Councillor
Sister City delegation visit	Koshigaya, Japan	General Manager, Lindy Deitz	6-11 August 2017	Incidentals \$732.70
Sister City delegation visit	Koshigaya, Japan	Coordinator Community Events and Activation, Amanda King	6-11 August 2017	Airfares, accommodation and incidentals \$3,003.59
CiMAM Annual Conference	Singapore	Manager Cultural Services, Michael Dagostino	10-16 November 2017	Wages only, expenses covered by the Officer
TPAM (Performing Arts Meeting)	Yokohama, Japan	Manager Cultural Services, Michael Dagostino	11-17 February 2018	Wages only, expenses covered by the Officer
Dhaka Art Summit	Bangladesh	Curator Contemporary Visual Art, Adam Porter	4-12 February 2018	Wages only, expenses covered by Australia Council grant
PUSH Festival	Canada	Production Coordinator Cultural Services, Jenn Blake	29 January - 7 February 2018	Wages only, expenses covered Canada Council sponsorship

Assets and Capital Works

Condition Distribution and Expenditure for Assets

Council has four asset categories; roads, buildings and facilities, public spaces and stormwater and drainage. These assets undergo two types of work, maintenance and/or rehabilitation and the creation of new assets. The annual report details work performed on these assets during the year, as well as on the condition of those assets in line with the following condition ratings:

Condition	Condition description	Residual life (estimated % of asset's design life remaining)
0	New or recently rehabilitated asset	90 to 100
1	Very good – no work required	70 to 90
2	Good – minor maintenance required	45 to 70
3	Average – Some work required	25 to 45
4	Poor – renewal required within one year	10 to 25
5	Very poor – urgent renewal required	0 to 10

Condition Distribution and Expenditure for Assets

Council maintains more than 700 kilometres of roads throughout the city. The table below outlines the condition of public roads under Council's control at the end of the reporting period:

Condition	Road Network Pavement Surfacing	
Condition		
Very good	15.89%	58.84%
Good	41.39%	20.31%
Fair	31.68%	11.92%
Poor	6.85%	3.81%
Very poor	4.19%	5.12%

The following table demonstrates the estimated expenditure required to maintain the road network.

Asset Type	Estimated cost to bring to a satisfactory standard	Estimated annual maintenance cost	Maintenance expenditure for 2017/2018	Renewal expenditure for 2017/2018
Pavements	\$5,467,000	\$517,000	\$523,000	\$2,117,000
Surfacing	\$2,771,000	\$4,881,000	\$4,938,000	\$6,037,000

Condition & Expenditure of Road Infrastructure

The following table demonstrates the condition ratings of bridges and major culverts, footpaths and cycleways kerb and gutters, traffic islands, road furniture, car parks surfacing, car park pavement, and other infrastructure across the city under Council's responsibility to maintain:

					Cond	ition (%)		
Asset Types	Quantity	Unit	New	Very good	Good	Fair	Poor	Very poor
Bridges and Major Culverts	190	Nos	2.94	1.96	94.92	0.15	0.03	0.00
Footpaths Cycle ways	744222	m2	14.45	5.77	19.12	56.09	3.59	0.98
Kerb & Gutter and Traffic Islands	1307	km	9.97	7.66	44.28	37.23	0.75	0.11
Traffic Management Devices	841	Nos	7.60	28.11	60.77	3.52	0.00	0.00
Road Furniture	323	Nos	1.57	2.45	75.02	20.70	0.00	0.26
Car Parks Surfacing	402114	m2	2.66	8.13	62.63	23.74	2.13	0.71
Car Parks Pavements	419570	m2	0.55	74.68	0.00	22.21	2.56	0.00

The following table demonstrates the estimated expenditure required to maintain these asset types:

Asset types	Estimated cost to bring to a satisfactory standard	Estimated annual maintenance cost	Maintenance expenditure for 2017/2018	Renewal expenditure for 2017/2018
Bridges and Culverts	\$573,000	\$225,000	\$228,000	\$199,000
Footpaths Cycle ways	\$3,034,000	\$623,000	\$630,000	\$639,000
Kerb & Gutter and Traffic Islands	\$1,413,000	\$316,000	\$320,000	\$627,000
Traffic Management Devices	\$0	\$0	\$0	\$0
Road Furniture	\$42,000	\$287,000	\$290,000	\$0
Car Parks Surfacing	\$80,000	\$0	\$0	\$224,000

Condition & Expenditure of Stormwater Drainage Network

The table below demonstrates the condition rating of our stormwater assets.

A 1 T	O			Condition (%)				
Asset Types	Quantity	Unit	New	Very good	Good	Fair	Poor	Very poor
Pipe	632	km	15.65	69.63	14.72	0.00	0.00	0.00
Pits & headwall	24238	Nos	20.98	24.25	54.06	0.69	0.02	0.00
Channels	85	km	0.56	19.34	75.42	4.30	0.38	0.00
Detention basins	210	each	2.67	19.28	75.51	0.62	1.92	0.00
Water quality devices	79	Nos	55.62	23.53	17.69	3.16	0.00	0.00

The table below demonstrates the estimated expenditure required to maintain these asset types.

Asset types	Estimated cost to bring to a satisfactory standard	Estimated annual maintenance cost	Maintenance expenditure for 2017/2018	Renewal expenditure for 2017/2018
Pipe	\$0	\$0	\$0	\$0
Pits & headwall	\$19,000	\$1,273,000	\$1,288,000	\$47,000
Channels	\$94,000	\$0	\$0	\$0
Detention basins	\$211,000	\$14,000	\$14,000	\$0
Water quality devices	\$0	\$0	\$0	\$0

Roads

The total expenditure for the 2017/2018 Road Renewal Program was \$8.15m. The total area of pavement treated was approximately 450,000m2. A total of 25,000 square metres of pavement repairs were completed through the reactive heavy and minor patching program.

Successful completion of 100% of the annual Roads Rehabilitation Program was carried out across various suburbs including: Ambarvale, Rosemeadow, Campbelltown, Bradbury, Leumeah, Minto, Ingleburn, Glenfield and Raby. The works included are asphalt resheeting, pavement stabalisation, pavement reconstruction, spray sealing, rejuvenation, microsurfacing, mill and fill, heavy patching, crack sealing and hot in-place asphalt recycling.

The program was implemented for all classes of roads maintained by Council namely 'Class 6 - Regional Road', 'Class 7 - Collector Road', 'Class 8 - Residential Road' and 'Class 9 - Cul-de-sac Road'.



Blaxland Road, Campbelltown after asphalt resheeting



Lockheed Street, Raby after microsurfacing

Kerb and Gutter

The total expenditure for the renewal of Kerb and Gutter Program 2017/2018 was \$627,000. This included the completion of a total of 300 actions across the local government area. Construction of more than 2500m of kerb and gutter was completed under the Annual Reconstruction Program.



Kerb and gutter along with layback at Dandenong Crescent, Ruse after reconstruction



Kerb and gutter along with layback at Yulunga Place, Bradbury after reconstruction

Footpath and Cycleway

The total expenditure for the renewal of Footpath Program 2017/2018 was \$639,000. This included the completion of a total of 500 actions across the local government area. Construction of more than 5000m2 of footpath and cycleway was completed under the Annual Reconstruction Program.



Reconstructed footpath at Copperfield Drive, Ambarvale



Reconstructed footpath off Donaldson Street, Bradbury

Car Parks

The total expenditure for the Car Park Program in 2017/2018 was \$255,000. The main activities involved are microsurfacing, spray sealing and heavy patching. A total of eight car parks included in the Program with a total area of 22,000m2 have been treated.



Broughton Street Car Park after Heavy Patching and Microsurfacing

Bridges and Major Culverts

The total expenditure for the Bridge and Culvert Repair Program in 2017/2018 was \$199,000. The large scale projects in the program included:

- Cleaning and painting work at Barff Road Bridge, Ingleburn
- Bridge and major culvert related footpath, kerb and gutter and traffic island reconstruction program
- Mill and Fill at Rose Payten Drive Bridge, Riverside Drive Bridge and Briar Road Bridge
- Backfilling at the soil erosion area around abutment of 14 bridges and major culverts

Stormwater Drainage Network

The expenditure for the stormwater assets reconstruction program in 2017/2018 was \$47,000 covering 25 pits. The Annual Storm Water Maintenance Program consisted of multiple storm water pit reconstructions and pit grate replacement.

Public Spaces

The following table demonstrates the condition ratings of public spaces across the City.

					Cond	ition (%)		
Asset Types	Quantity Uni	Unit	New	Very good	Good	Fair	Poor	Very poor
Recreational Assets exclude Swimming Pools	662	Nos	4.09	48.44	40.72	2.42	4.29	0.04
Other Structures	6202	Nos	8.56	34.04	39.90	15.86	1.60	0.04
Swimming Pools	61	Nos	2.12	36.92	25.24	35.72	0.00	0.00

The following table demonstrates the estimated expenditure required to maintain the public spaces of the City.

Asset types	Estimated cost to bring to a satisfactory standard	Estimated annual maintenance cost	Maintenance expenditure for 2017/2018	Renewal expenditure for 2017/2018
Recreational Assets exclude Swimming Pools	109	178	180	445
Other Structures	561	1,369	1,385	2056
Swimming Pools	270	86	87	210

Achievements during the reporting period include:

- Completion of Council's Annual Mowing and Horticulture Programs across the local government area, consisting of mowing verges, open spaces, parks, reserves and sporting facilities and garden maintenance within road reserves.
- Completion of Council's maintenance of street furniture and other auxiliaries through asset renewal and proactive /reactive programs.
- Addressing of graffiti vandalism across the local government area through graffiti action teams and implementation of Graffiti Removal Day. Free graffiti removal kits were also distributed to members of the community.
- Street cleansing and bin servicing programs were carried out within the Ingleburn and Campbelltown central business districts, roads, footpaths, car parks, parks and reserves.
- An Artificial Cricket wicket replacement program was undertaken along with repainting and remulching of playgrounds and play equipment

Innovative Play Spaces Program

The following is a breakdown of the play space program expenditure during the reporting period:

Total of completed capital works - \$364,000
Total of completed reactive work - \$42,500
Total of completed softfall maintenance - \$81,000
Total of completed playground program maintenance - \$86,000

Implementing a process including public consultation, extensive public quotation and internal collaboration groups, the program rolled out a series of play spaces that provide the community a balanced and safe environment. Shade structures were provided at sites where there was a need for sun protection and a lack of natural shade was identified.

In 2017/2018, renewal works were completed at Five Locations:

- Bunbury Curran Park, Macquarie Fields Full renewal
- Colong Reserve, Leumeah Full renewal
- Finch Park, Ingleburn Full renewal
- Rosemeadow Sports Complex, Rosemeadow Full renewal
- Macquarie Fields Park, Macquarie Fields Full renewal



Bunbury Curran Park



Macquarie Fields Park

Playground Program Maintenance

Actions undertaken include painting and addressing compliance issues to give users a safe environment to play and to extend the life of the asset.



Lorraine Cibilic Reserve, Woodbine



Kenny Reserve, Bradbury

Parks and Open Spaces Program Maintenance

The total expenditure for parks and open spaces maintenance for 2017/2018 was \$350,000. Works included the improvement of sporting facilities, installation of shade structures, floodlights and fencing renewals and improvements to access in and around Council's Public Spaces.







Worrel Park, Ruse

Building Facilities

The following table demonstrates the condition rating of building assets under the responsibility of Council.

A 1 T	0	Quantity Unit		Condition (%)				
Asset Types	Quantity	Unit	New	Very good	Good	Fair	Poor	Very poor
Buildings	216	Nos	1.36	22.18	53.23	21.86	1.23	0.15

The following table demonstrates the estimated expenditure required to maintain this asset type.

Asset types	I nring to a catictactory	Estimated annual maintenance cost	Maintenance expenditure for 2017/2018	Renewal expenditure for 2017/2018
Buildings	2,218	7,294	7,379	4425

The building maintenance program (reactive and preventative) expenditure for 2017/2018 was \$4,438,700.

This can be divided into the following categories:

- Program maintenance and Renew, Connect, Revitalise (RCR) funded works \$2,996,000
- Reactive works \$952,000
- Preventative maintenance \$490,700

Achievements during the reporting period include:

- Knockdown and rebuild Eschol Park No. 2 amenities facility
- Completion of Raby Oval south amenities building
- Floor reconditioning at Minto Stadium
- Painting to Eastern grandstand at Campbelltown Sports Ground
- Refurbishment of match officials change rooms at Campbelltown Sports Ground
- Repainting of Ruse Community Hall
- Replace large front entry glass entry doors at The Gordon Fetterplace Aquatic Centre
- Refurbishment of Minto Sports Stadium Toilets
- Repainting of The Greg Percival Library & Community Centre
- Varnishing of Ambrosia Neighborhood Centre
- Replacement of all flooring & ceiling tiles throughout the HJ Library
- Repainting of all external areas at St Andrews Community Centre
- Replacement of fencing at Dredges Cottage
- Replacement of softfall surface in splash pad area at The Gordon Fetterplace Aquatic Centre
- Public toilet refurbishments at Glenquarie Library
- Refurbishment and roof replacement at Seddon Park amenities and hall

Animal Care Facility

The Animal Care Facility's (ACF) primary role is to provide accommodation facilities to receive impounded and surrendered animals, promote responsible pet ownership, rehoming, rescue, and release of impounded companion animals and respond to complaints and enquiries regarding animal control.

The following information is provided in accordance with the Companion Animals Act 1998 and Regulation 2008.

Animal Control Officers attended to calls from members of the public requiring assistance in relation to animal control matters. A total of 665 penalty notices were issued for identified breaches of the *Companion Animals Act 1998*.

1. Lodgement of ACF data returns with the Office of Local Government:

2017/2018	Cats	Dogs	Total
Impounded	994	1053	2047
Surrendered	118	182	300
Released to owner	45	687	732
Sold	507	367	874
Rescue organisation	497	165	662
Euthanised			
At owners request	2	10	12
Health/temperament	39	16	55
Unable to rehome	0	1	1

2. Lodgement of data relating to dog attacks with the Office of Local Government:

During the reporting period, Council received reports of 105 dog attacks.

3. Amount of funding spent of companion animal management activities:

Council's expenditure for the reporting period was \$1,367,306 which was offset by income from companion animal registration, penalty notices, sale fees and charges of \$565,600.

4. Companion animal community education programs:

Information was included in local media and Council publications, supplementing responsible pet ownership information available on Council's website. Community education on responsible pet ownership was also delivered through the CAWS (Community Animal Welfare Scheme) program, in addition to providing subsidised desexing for companion animals participating in the program.

- 5. Strategies Council has in place to promote and assist the desexing of dogs and cats:
- Dedicated full time rehoming officer
- Professional photography and individual profiles on Council's website.
- Promotion of dogs and cats for sale on foyer TVs across council office locations
- Advertisement of animals on our council Facebook page
- Permitting community and rescue Facebook groups to post our dogs/cats to social media
- Conducting responsible pet owner information stalls at community events
- Advertisement of all animals on PetRescue.com.au

Council's policy on the sale of animals from the Animal Care Facility requires that all dogs and cats sold will be de-sexed. A subsidised de-sexing program - CAWS (Community Animal Welfare Scheme) is also conducted on an annual basis.

6. Strategies in place to comply with requirement under Section 64 (Companion Animals Act) to seek alternatives to euthanasia for unclaimed animals:

Council's Companion Animal Rehoming Officer promoted animals available for sale and rescue. We worked with 44 approved animal rescue organisations which rescued animals that were unable to be rehomed. Community interest groups also assisted in rehoming animals by passing on information about animals for sale through their own networks and social media channels.

The Animal Care Facility also utilised Council's website and other sites to display lost and for sale dogs and cats to facilitate rehoming. The local community newspaper published features promoting dogs and cats for sale.

7. Leash free areas provided in the Council area

Council provides and maintains five leash free areas across Campbelltown City located at Eagleview Road, Minto; Hurricane Drive, Raby; Kellerman Drive, St Helens Park; Newtown Road, Glenfield; and Macquarie Road, Macquarie Fields.

Disability Inclusion Action Plan Report

Building positive attitudes

- Council launched the Disability Inclusion Action Plan in late 2017.
- Established the Disability Inclusion Action Plan Advisory Group. The Group membership includes a range of Council staff, local residents with disability and disability sector organisations. The Advisory Group has met twice during the year and is currently overseeing the implementation of the Plan.
- Council provided training to staff on deafness awareness and supporting people with autism in March and September this year.
- Planning is underway for International Day of People with Disability 2018.

Creating liveable communities

- A changing places change room has been installed at the Macquarie Fields Leisure Centre.
- Council is researching and reviewing options for installing re-charge points within Council facilities as a pilot for 2018/2019.
- Council is partnering with the Touched by Oliva Foundation, Stockland and Variety for developing two inclusive playgrounds in Willowdale and Glenfield.
- Reviewed the locations of all Council toilets and facilities with MLAK key access and are exploring mechanisms to make these locations better known.
- Access audits on all Council facilities are conducted quarterly. All equipment is installed to current Australian Standards.

Supporting access to meaningful employment

- Council has reviewed and updated all advertising for recruitment of staff to be inclusive and encouraging of people with disability.
- Council is currently exploring services that provide employment and training for school leavers with disability transitioning from school. Future actions will include how Council will play a role in supporting the creation of employment opportunities.

Accessible systems, information or processes

- Staff induction training module on promoting awareness of disability and the DIAP has been reviewed. A new training module for induction commence in August 2018.
- A review of the accessible functions of the Council website has been completed. Council is currently reviewing future
 accessible modes and systems to be implemented. The website currently complies with WCAG 2.0 accessible
 functions and also incorporates a text to speech reader and language translation.

Engagement and monitoring:

- The development of the DIAP included a range of stakeholder engagement opportunities with community groups, Council staff, individuals, services and the people with disability during 2016/2017. Community groups included the Senior and Disability Advisory Group, the Macarthur Disability Network, Deaf Café, Seniors Issue Group, Low Vision Group and a Macarthur Regional Forum.
- All feedback was incorporated into the current 2017/2021 DIAP for Campbelltown Council.
- All current and future planning will include the DIAP Advisory Group, Macarthur Disability Network and specific consumer stakeholder groups.

Challenges:

- Raising awareness of the Plan and communicating directions internally and externally will take time, consistency
 and strategic engagement and communication with all stakeholders to ensure the success of the Plan's
 implementation over the next four years.
- Changes in the implementation of National Disability Insurance Scheme (NDIS) have been challenging for services in our local community. Council has been reviewing how it can be strategic and assist services and the community in future.

Successes:

- Council's governance structure includes an identified business Ambassador from each Council division. These identified ambassadors hold key leadership responsibility for influencing; facilitating, implementing and reporting on DIAP allocated actions and projects in their business division.
- The Advisory Group is working well together and collaboration on projects has commenced within Council.
- Partnership for inclusive plays spaces for Willowdale and Glenfield is in progress for the design of the playgrounds.
- 2017 International Day of People with Disability event held at the Campbelltown Arts Centre was successful with the completion of a community mural art piece in a local underpass walkway.

Current actions:

- The current DIAP has 57 actions items. There is a range of projects underway at various stages of early development and implementation across for the life of the 2017/2021 Plan.
- Future near term projects include:
- 1. The implementation of providing MLAK keys to residents through Customer Service.
- 2. Updating Councils website on Accessible toilet locations in the LGA.
- 3. Updating the National accessible toilet website and google pin locations.
- 4. Piloting "recharge points" in targeted Council public spaces.
- 5. Increasing the advertising of the changing places facility at Macquarie Fields Leisure Centre.
- 6. Planning for 2018 International Day of People with Disability.
- 7. Implementing Guidelines for running Inclusive Council Events.
- 8. Expanding the membership of the Advisory Group to other groups of people with disability.



Equal Employment Opportunity

Statement of Activities Undertaken to Implement the EEO Management Plan 2017/2018:

- All new employees received a thorough induction including a copy of the EEO policy in the Employment pack.
- EEO training is available to all employees.
- All employees and management have access to the EEO policy and EEO Management Plan.
- Positions descriptions have been used to ensure inclusion of EEO responsibilities for all staff. Essential and desirable selection criteria are non-discriminatory
- Reviewed and supported the implementation of the Aboriginal Employment Strategy (AES).

Inspections

Details of inspections undertaken by Council of private swimming pools in 2017/2018:

- There were nil inspections of tourist and visitor accommodation by Council.
- There were 2 inspections of premises with more than one dwelling by Council Officers.
- Number of inspections that resulted in the issuance of a certificate of compliance under section 22D of the Act –
 Combined (627 Certificates) Council Officers (290 Certificates) Private Certifiers (337 Certificates)
- Number of inspections that resulted in the issuance of a certificate of non-compliance under clause 18BA of the Regulation – Combined (99 Certificates) Council Officers (32 Certificates) Private Certifiers (67 Certificates)





Contracts Entered into Above \$150,000

Name of Contractor	Nature of Goods or Services Supplied	Estimated Amount Payable to Contractor under Contract	Notes
Skyline Landscape Services Pty Ltd	Grounds Maintenance at Park Central	\$494,625	2
Roejen Services Pty Ltd as trustee for Roejen Services Unit Trust	Swimming Pool Maintenance	\$239,625	2
The Planning Group (NSW) Pty Ltd	Town Planner for the Sports and Health Centre of Excellence	\$156,900	
Cliff Fenner Tractor Slashing Pty Ltd	Channel Mowing	\$183,744	2
Arnost Bohuslav Trejbal t/as ABT Construction and Fitout	Minto Indoor Sports Centre Extension	\$337,000	
Peter Hunt Pty Ltd	Architectural Services	\$672,200	
Campbelltown Smash Repairs Pty Ltd	Smash Repairs Panel	\$356,000	1
Fever Enterprises Pty Ltd	Smash Repairs Panel	\$356,000	1
Franktony Pty Ltd	Smash Repairs Panel	\$356,000	1
Karras Prestige Smash Repairs Pty Ltd	Smash Repairs Panel	\$356,000	1
Ken Shafer Smash Repairs (N.S.W) Pty Limited	Smash Repairs Panel	\$356,000	1
Nujubi Pty Ltd	Smash Repairs Panel	\$356,000	1
Smeaton Grange Paint & Panel Pty Limited	Smash Repairs Panel	\$356,000	1
Deloitte Financial Advisory Pty Ltd	Reimagining Campbelltown - Macarthur Strategic Centre	\$299,000	
Slattery Australia Pty Ltd ATF Slattery Australia Unit Trust	Quantity Surveyor	\$174,000	
Adtrans Hino Pty Ltd	Heavy Patching Truck	\$262,178.06	
Sydney Trucks & Machinery Centre Pty Ltd	Supply and Deliver Waste Truck	\$199,394	
Northrop Consulting Engineers Pty Ltd	Mechanical, Electrical, Fire Hydraulic Engineering Services for the Centre of Excellence	\$211,500	
Acron Building Services Pty Ltd	Building Maintenance Panel	\$560,000	1
ProGroup Management Pty Ltd	Building Maintenance Panel	\$560,000	1
Wood and Grieve Engineers Pty Ltd	Civil and Structural Engineer	\$307,000	
The Almar Group Pty Ltd t/a Duracube	Supply and Install Shower Partitions Panel	\$400,000	1

CTCI Pty Ltd t/a Waterloo Toilet and Shower Partitioning	Supply and Install Shower Partitions Panel	\$400,000	1
Bucher Municipal Pty Ltd	Supply and Deliver Two Street Sweepers	\$633,702.15	
Artcraft Pty Ltd	Road Signs and Associated Equipment	\$230,000	2
The Green Horticulture Group Pty Ltd	Stadium Turf Maintenance	\$728,130.38	2
The Green Horticultural Group Pty Ltd	Stadium Turf Replacement	\$152,386	
R.A. Bell & Co. Pty Ltd	Combination Jet Truck	\$465,000	
Remondis Australia Pty Ltd	Depot Bulk Bin Service	\$560,000	2
Talis Civil Pty Ltd	Construction of Wedderburn Bridge	\$2,541,873	
Pro-Asset Painting Maintenance Pty Ltd	Painting Services Panel	\$1,400,000	1
Programmed Property Services Pty Ltd	Painting Services Panel	\$1,400,000	1
Higgins Coatings Pty Ltd	Painting Services Panel	\$1,400,000	1
Origin Energy Australia	Electricity Large Sites	In excess of \$150,000	2
Origin Energy Australia	Electricity Small Sites	In excess of \$150,000	2

Notes:

- 1. This contract was awarded to a panel of providers to respond to Council's requirements on an "as required" basis. Estimated Amount Payable to Contractor Under Contract figure is quoted as the anticipated expenditure under the contract amongst the panel for reporting purposes.
- 2. Contract price is per service on an "as required" basis, therefore the Estimated Amount Payable to Contractor Under Contract is based on an estimation of services required. Contract values are estimated over the initial term plus any options for extension periods, if applicable.

Legal Status Report

The annual report of the Council must provide details of legal costs associated with various proceedings that have taken place during the reporting period. The following table provides this information and a summary of the total costs.

Particulars	Finalised	Expenses including GST\$
Industrial Relation Matters	Yes	\$69,600
Industrial Relation Matters	No	\$0
Recovery of Overdue Rates and Charges	Yes	\$251,298.81
Recovery of Overdue Rates and Charges	No	\$363,458.91
Recovery of Overdue Accounts Receivable	Yes	\$8,455.26
Recovery of Overdue Accounts Receivable	No	\$0

Legal Status Report - City Development Division

Legal Proceedings for the period 1 July 2017 to 30 June 2018

Note: The Cost Incurred Totals itemised in tables one to ten included in the attachment do not necessarily correlate with the 2017/2018 cost (debit) totals identified in Table 12, as the costs incurred total of individual matters shown in tables one to ten inclusive, refer to total costs from commencement of each matter, which may have commenced before 1 July 2017.

Land and Environment Court Matters

TABLE 1 - Class	ABLE 1 - Class 1 Appeals against Council's determination of Development Applications (DA)		
Case No.	Matter	Status	Costs Incurred
299387/2016	DA 1088/2015/DA/BH, appeal against Council's refusal of the development application seeking consent for demolition of existing structure and construction of a 19 room boarding house. Lot 913 DP 28119, 33 Colonial Street, Campbelltown.	Amendments made at the direction of the Court. Appeal upheld, Court granting conditional consent to the development application. Proceedings completed.	Final Costs \$64,241.09
064537/2017	DA 530/2016/DA/RS, appeal against Council's refusal of the development application seeking consent for subdivision of the property into two allotments, construction of 47 dwellings; and road and strata subdivision into 47 allotments. Lot 16 DP 17859, 23 Glenfield Road, Glenfield.	Amendments made at the direction of the Court. Appeal upheld, Court granting conditional consent to the development application. Proceedings completed.	Final Costs \$27,340.66
148053/2017	DA 2750/2015/DA/BH, appeal against Council's refusal of the development application seeking consent for alterations to an existing building for use as a 9 occupancy boarding house establishment. Lot A DP 401947, 21 Allman Street, Campbelltown.	Agreement reached between the parties at conciliation. Court made orders as agreed granting conditional consent. Proceedings completed.	Final Costs \$12,313.32
169152/2017	DA 2837/2016/DA/DEM, appeal against Council's refusal of the development application seeking consent for demolition of an existing church building. Lot 12 DP 712599, 2 Kent Street Minto.	Applicant discontinued their appeal, as heritage order made over the building on the premises. Proceedings completed.	Final Costs \$23,514.50
252101/2017	DA 3/2017/DA-C, appeal against condition of development consent relating to section 94 contributions. Lot 1 DP 628344, 1 Cordeaux Street, Campbelltown.	Agreement reached between the parties at conciliation. Court made orders as agreed granting variation to the condition. Proceedings completed.	Final Costs \$20,099.40

TABLE 1 - Class	ABLE 1 - Class 1 Appeals against Council's determination of Development Applications (DA)		
Case No.	Matter	Status	Costs Incurred
316349/2017	DA 2400/2015/DA-S, appeal against Council's refusal of the development application seeking consent for subdivision of land to create four additional lots. Lot 34 DP 262269, Mississippi Crescent, Kearns.	Agreement reached between the parties at conciliation. Court made orders as agreed granting conditional consent for the subdivision. Proceedings completed.	Final Costs \$73,247.10
387646/2017	DA 1685/2017/DA-M, appeal against Council's deemed refusal of the development application seeking consent for construction of a two-storey dwelling, garage and studio apartment. Lot 320 DP 1210770, 8 Winter Street, Denham Court.	Applicant discontinued their appeal – heritage order made over the building on the premises. Proceedings completed	Final Costs \$23,514.50
387654/2017	DA 1685/2017/DA-M, appeal against Council's deemed refusal of the development application seeking consent for construction of a two-storey dwelling, garage and studio apartment. Lot 304 DP 1210770, 42 Islington Street, Denham Court.	Applicant discontinued their appeal – heritage order made over the building on the premises. Proceedings completed.	Final Costs \$23,514.50
369487/2017	DA 4202/2016/DA-M, appeal against Council's refusal of the development application seeking consent for construction of 30 dwellings with basement car-parking and associated roadworks. Lot 101 DP 1044069, 124 Minto Road, Minto.	Action ongoing into the 2018/19 reporting period. Proceedings ongoing.	Progressive Costs \$3,028.86
378179/2017	DA 4202/2016/DA-M, appeal against Council's deemed refusal of the development application seeking consent for demolition of existing structures and construction of 10-storey residential apartment building consisting of 2 commercial units, 105 residential units and associated basement car parking. Lot 3 DP 575491, Lots 50 and 51 DP 811930, No's 28 and 12 Cordeaux Street, Campbelltown.	Action ongoing into the 2018/19 reporting period. Proceedings ongoing.	Progressive Costs \$24,009.03

TABLE 1 - Class	TABLE 1 - Class 1 Appeals against Council's determination of Development Applications (DA)			
Case No.	Matter	Status	Costs Incurred	
182961/2018	DA 493/2018/DA-RA, appeal against Council's (Sydney Western Sydney Planning Panel) refusal of the development application seeking consent for restoration of and additions to an existing heritage building, demolition of existing commercial building and erection of a new 21-storey residential apartment building including basement car parking and associated works. Lots 1 & 2 SP 41598 263 Queen Street, Campbelltown.	Action ongoing into the 2018/19 reporting period. Proceedings ongoing.	Progressive Costs \$1,995.00	

TABLE 2 - Class	TABLE 2 - Class 1 & 2 Appeals against Orders or Notices issued by Council			
Case No.	Matter	Status	Costs Incurred	
256912/2017	File 1447/2017/N-POEO, appeal against a notice issued under the Protection of the Environment Operations Act 1997 requiring preventative action be taken to properly store waste and maintain premises clean. Lot 1 DP 607229, 176 Queen Street, Campbelltown.	Action ongoing into the 2018/19 reporting period. Proceedings ongoing.	Progressive Costs \$6,449.27	
293824/2017	File 2108/2017/N-EPA, appeal against order issued under the Environmental Planning and Assessment Act 1998 requiring demolition of 31 unauthorised concrete hardstand car parking spaces constructed on the premises. Lot 23 DP 535651, 203 Eagleview Road, Minto.	Action ongoing into the 2018/19 reporting period. Proceedings ongoing.	Progressive Costs \$26,001.09	

TABLE 3 - Class 4 Judicial appeal against proposal to rezone land and privately certified complying development certificates

Case No.	Matter	Status	Costs Incurred
41030/2013	CDC 0455/12 (Council Ref: No. 2491/2012/CDCPRI), appeal seeking judicial review of disputed complying development certificate issued by a private certifier for development comprising a residential dwelling and residential outbuilding and associated site works on the premises. Applicant issued summons seeking that the CDC be found to be valid. Council issued cross-summons seeking that the CDC be found to be invalid. Lot 1 DP 1039153 Zouch Road, Ingleburn.	Appeal discontinued by Applicant. Court order made that Applicant surrender CDC 0455/12 to Council. Costs order made against Council in subsequent costs proceedings. Negotiations ongoing into the 2018/19 reporting period regarding settlement of costs order. Proceedings ongoing.	Progressive Costs \$5,438.01
370175/2017	File 2937/2013/E-LEPA, application for Judicial Review seeking to invalidate a direction given by the Director-General of NSW Department of Planning relating to proposal to rezone land. Lots 1 and 2 DP 807555 and Lot 59 DP 752042 and Lot 61 DP 752042 Appin Road, Mount Gilead.	Action ongoing into the 2018/19 reporting period. Proceedings ongoing.	Progressive Costs \$2,825.66

TABLE 4 - Class 4 Civil Enforcement for Non-compliance with conditions of Development Consent,
Council Orders or Notices

Case No.	Matter	Status	Costs Incurred
N/A	Nil matters during 2017/2018 period.	N/A	\$0.00

TABLE 5 - Class 5 - Criminal prosecution of alleged pollution offences and various breaches of environmental planning laws.

Case No.	Matter	Status	Costs Incurred
2017/166549	Prosecution proceedings against the landowner for development undertaken without consent – importation and placement of unauthorised and uncertified fill materials within watercourse on property	Guilty plea entered. Offences proved; defendant convicted and fined in the sum of \$52,500 Order made that the defendant pay Council's legal costs and disbursement (as agreed or assessed). Proceedings completed, cost recovery ongoing into 2018/19 period	Progressive Costs \$75,092.28
2017/166550	Prosecution proceedings against the landowner for water pollution – unauthorised and uncertified fill materials placed within watercourse, were washed off the property during a heavy rain event causing pollution and damage to adjoining natural watercourse and properties.	Guilty plea entered. Offences proved; defendant convicted and fined in the sum of \$31,500 Order made that the defendant pay Council's legal costs and disbursement (as agreed or assessed). Proceedings completed, cost recovery ongoing into 2018/19 period.	Progressive Costs included in preceding matter.

TABLE 6 - Class 6 - Appeals from convictions in the Local Court relating to environmental offences.

Case No.	Matter	Status	Costs Incurred
N/A	Nil matters during 2017/2018 period.	N/A	\$0.00

Supreme Court Matters

TABLE 7 - Supreme Court NSW - civil disputes of a commercial nature and appeal matters.

Case No.	Matter	Status	Costs Incurred
2014/371801	Civil commercial proceedings between Campbelltown City Council and other related Councils under the contract v the contractor, concerning the South West Sydney Councils Resource Recovery Project Contract for Processing Waste, Recyclables and Garden Organics.	Appeal upheld and settlement of costs reached. Proceedings completed.	Progressive Costs \$103,343.95 (Campbelltown Council contribution)

District Court Matters

Case No. Matter		Status	Costs Incurred	
2016/356270, 2016/356297, 2016/356352.	Appeal by first defendant against the severity of the sentence imposed by the presiding Local Court Magistrate relating to dog attack incidents, failure to comply with dangerous dog control requirements and ancillary matters.	Appeal dismissed with order for Council's legal costs. Orders of the Local Court confirmed. Proceedings completed.	Final Costs \$1,200.17	
2016/356368, 2016/356380, 2016/356390, 2016/356405	Appeal by second defendant against the severity of the sentence imposed by the presiding Local Court Magistrate relating to dog attack incidents and failure to comply with dangerous dog control requirements.	Appeal dismissed with order for Council's legal costs. Orders of the Local Court confirmed Proceedings completed.	Final Costs \$1,200.17	
2017/CDLP12 Appeal by defendant against the severity of the sentence imposed by the presiding Local Court Magistrate Court and court Magistrate		Appeal discontinued by defendant - matter was required to be filed in Class 6 of the Land & Environment Court. Proceedings completed.	Final Costs \$982.00	

Civil and Administrative Appeal Matters

TABLE 9 – NSW Civil and Administrative Tribunal – civil disputes of a commercial nature between Council
and its customers.

Case No.	Matter	Status	Costs Incurred
N/A	Nil matters during 2017/2018 period.	N/A	\$0.00

Local Court Matters

TABLE 10 -	TABLE 10 - Prosecution for various offences under specified legislation					
Case No.	Act and Offence	Status	Fine imposed	Costs awarded to Council	Costs actually incurred by Council	
LP01/17	Local Government Act – stand vehicle in disabled person's parking space without authority (car park area).	Plea – Not Guilty. Withdrawn and dismissed. Officer who issued the penalty notice was no longer in Council's employ and unavailable to attend the hearing to give oral evidence. Proceedings completed.	N/A	N/A	Final Costs \$0.00	
LP07/17	Protection of the Environment Operations Act 1997 – deposit litter (cigarette butt) from vehicle.	Plea – Not Guilty. Dismissed. After hearing all oral evidence the Magistrate gave the defendant the benefit of the doubt as to whether the cigarette was actually disposed from the vehicle; consequently Council's case was not proved to the requisite standard. Proceedings completed. Costs ongoing into the 2017/18 reporting period.	N/A	N/A	Final Costs: \$1,738.76	
LP09/17	Local Government Act – stand vehicle in disabled person's parking space without authority (car park area).	Plea - Guilty. Proved. Determined without conviction or penalty. Proceedings completed.	N/A	N/A	Final Costs \$0.00	
LP12/17	Protection of the Environment Operations Act 1997 – transport waste to unlawful waste facility (private land).	Plea – Not Guilty. Proved and convicted. Proceedings completed.	\$10,000.00	\$6,712.00	Final Costs \$6,911.60	
LP15/17	Protection of the Environment Operations Act 1997 – transport waste to unlawful waste facility (private land).	Plea – Not Guilty. No appearance. Proved and convicted. Proceedings completed.	N/A	N/A	Final Costs \$0.00	
LP19/17	Road Rules 2014 – disobey no-stopping sign (school-zone).	Plea - Guilty. Proved. Determined without conviction or penalty. Proceedings completed.	N/A	N/A	Final Costs \$0.00	

TABLE 10 -	TABLE 10 - Prosecution for various offences under specified legislation					
Case No.	Act and Offence	Status	Fine imposed	Costs awarded to Council	Costs actually incurred by Council	
LP20/17	Road Rules 2014 – stop at or near bus stop.	Plea – Not Guilty. Withdrawn and dismissed. Officer who issued the penalty notice was no longer in Council's employ and unavailable to attend the hearing to give oral evidence. Proceedings completed.	N/A	N/A	Final Costs \$0.00	
LP21/17	Local Government Act – stand vehicle in disabled person's parking space without authority (car park area).	Plea – Not Guilty. Withdrawn and dismissed. Review of the file revealed an error with the issue of the penalty notice that could in evidence rendered it null and void. Proceedings completed.	N/A	N/A	Final Costs \$0.00	
LP22/17	Road Rules 2014 – stop on path/strip in built-up area.	Plea – Not Guilty. Withdrawn and dismissed. Officer who issued the penalty notice was no longer in Council's employ and unavailable to attend the hearing to give oral evidence. Proceedings completed.	N/A	N/A	Final Costs \$0.00	
LP23/17	Road Rules 2014 – stop in loading zone contrary to parking control sign.	Plea – Guilty. Proved and convicted. Proceedings completed.	\$180.00	N/A	Final Costs \$0.00	
LP24/17	Road Rules 2014 – stand vehicle in disabled person's parking space without authority (on street zone).	Plea – Not Guilty. Withdrawn and dismissed. Prior to the hearing the defendant provided Council with a statutory declaration identifying the person in charge of the vehicle at the time of the offence - fresh penalty notice issued to the identified person. Proceedings completed.	N/A	N/A	Final Costs \$0.00	
LP25/17	Local Government Act – not stand vehicle in marked parking space (car park area).	Plea - Guilty. Proved. Determined without conviction or penalty. Proceedings completed.	N/A	N/A	Final Costs \$0.00	
LP26/17	Local Government Act – not stand vehicle in marked parking space (car park area).	Plea - Guilty. Proved. Determined without conviction or penalty. Proceedings completed.	N/A	N/A	Final Costs \$0.00	

TABLE 10 -	TABLE 10 - Prosecution for various offences under specified legislation					
Case No.	Act and Offence	Status	Fine imposed	Costs awarded to Council	Costs actually incurred by Council	
LP27/16	Companion Animals Act - dog not under effective control in public place.	Plea - Guilty. Proved. Determined without conviction or penalty. Proceedings completed.	N/A	N/A	Final Costs \$0.00	
LP28/17	Road Rules 2014 – stop on across driveway/ other access from a public place.	Plea – No appearance. Proved and convicted. Proceedings completed.	\$100.00	N/A	Final Costs \$0.00	
LP29/17	Road Rules 2014 – stop in bus zone (school zone).	Plea (written) – Guilty. Proved and convicted. Proceedings completed.	\$200.00	N/A	Final Costs \$0.00	
LP30/17	Road Rules 2014 – stop in bus zone (school zone).	Plea - Guilty. Proved. Determined without conviction or penalty. Proceedings completed.	N/A	N/A	Final Costs \$0.00	
LP31/17	Road Rules 2014 – stop on side of road contrary to continuous yellow line.	Plea – Guilty. Proved and convicted. Proceedings completed.	\$253.00	N/A	Final Costs \$0.00	
LP32/17	Road Rules 2014 – disobey no-stopping sign (school zone).	No appearance. Proved and convicted. Proceedings completed.	\$450.00	N/A	Final Costs \$0.00	
LP33/16	Protection of the Environment Operations Act 1997 – deposit litter (cigarette butt) from vehicle.	Plea – Guilty. Proved. Proved and convicted. Proceedings completed.	\$800.00	\$1,200.00	Final Costs \$1,200.00	
LP34/17	Protection of the Environment Operations Act 1997 – deposit litter (cigarette butt) from vehicle.	No appearance. Proved and convicted. Proceedings completed.	\$400.00	N/A	Final Costs \$0.00	
LP35/17	Road Rules 2014 – stop within 10-metres of intersection (no traffic lights).	Plea - Guilty. Proved. Determined without conviction or penalty. Proceedings completed.	N/A	N/A	Final Costs \$0.00	
LP36/17	Road Rules 2014 – stop on path/strip in built-up area.	Plea - Guilty. Proved. Determined without conviction or penalty. Proceedings completed.	N/A	N/A	Final Costs \$0.00	
LP37/17	Local Government Act – not stand vehicle in marked parking space (car park area).	No appearance. Proved and convicted. Proceedings completed.	N/A	N/A	Final Costs \$0.00	

TABLE 10 - Prosecution for various offences under specified legislation					
Case No.	Act and Offence	Status	Fine imposed	Costs awarded to Council	Costs actually incurred by Council
LP38/17	Road Rules 2014 – disobey no-stopping sign (school zone).	Plea - Guilty. Proved. Determined without conviction or penalty. Proceedings completed.	N/A	N/A	Final Costs \$0.00
LP01/18	Road Rules 2014 – stop in bus zone (school zone).	Plea – Guilty. Proved and convicted. Proceedings completed.	\$325.00	N/A	Final Costs \$0.00
LP02/18	Road Rules 2014 – stop in disabled parking space without current permit displayed.	Plea - Guilty. Proved. Determined without conviction or penalty. Proceedings completed.	N/A	N/A	Final Costs \$0.00
LP03/18	Road Rules 2014 – stop in bus zone (school zone).	Plea - Guilty. Proved. Determined without conviction or penalty. Proceedings completed.	N/A	N/A	Final Costs \$0.00
LP04/18	Local Government Act – not stand vehicle in marked parking space (car park area).	No appearance. Proved and convicted. Proceedings completed.	\$110.00	N/A	Final Costs \$0.00
LP05/18	Road Rules 2014 – stop in bus zone.	Plea – Guilty. Proved and convicted. Proceedings completed.	\$150.00	N/A	Final Costs \$0.00
LP06/18	Road Rules 2014 – stop on path/strip in built-up area.	Plea - Guilty. Proved. Determined without conviction or penalty. Proceedings completed.	N/A	N/A	Final Costs \$0.00
LP07/18	Road Rules 2014 – stop in disabled parking space without current permit displayed.	Plea - Guilty. Proved. Determined without conviction or penalty. Proceedings completed.	N/A	N/A	Final Costs \$0.00
LP08/18	Road Rules 2014 – stop at/near bus stop.	Plea - Guilty.	N/A	N/A	Final Costs \$0.00
LP09/18	Protection of the Environment Operations Act 1997 – deposit litter (cigarette butt) from vehicle.	Plea – Not Guilty. Withdrawn and dismissed. Prior to the hearing the defendant provided Council with a medical certificate supporting the assertion that person was a non- smoker. A subsequent review of the in-car video footage of the alleged offence proved inconclusive.	N/A	N/A	Final Costs \$122.40

TABLE 10 -	TABLE 10 - Prosecution for various offences under specified legislation					
Case No.	Act and Offence	Status	Fine imposed	Costs awarded to Council	Costs actually incurred by Council	
LP10/18	Local Government Act – not stand vehicle in marked parking space (car park area).	Plea - Guilty. Proved. Determined without conviction or penalty. Proceedings completed.	N/A	N/A	Final Costs \$0.00	
LP11/18	Local Government Act – stand vehicle in disabled person's parking space without authority.	Plea - Guilty. Proved. Determined without conviction or penalty. Proceedings completed.	N/A	N/A	Final Costs \$0.00	
LP12/18	Local Government Act – not stand vehicle in marked parking space (car park area).	Plea – Guilty. Proved and convicted. Proceedings completed.		N/A	Final Costs \$0.00	
LP13/18	Road Rules 2014 – stop on path/strip in built-up area.	Plea - Guilty. Proved. Determined without conviction or penalty. Proceedings completed.	N/A	N/A	Final Costs \$0.00	
LP14/18	Road Rules 2014 – stop on side of road contrary to continuous yellow line.	Plea – Guilty. Proved and convicted. Proceedings completed.	\$150.00	N/A	Final Costs \$0.00	
LP15/18	Road Rules 2014 – stop on across driveway/ other access from a public place.	Plea - Guilty. Proved. Determined without conviction or penalty. Proceedings completed.	N/A	N/A	Final Costs \$0.00	
LP16/18	Local Government Act – not stand vehicle in marked parking space (car park area).	No appearance. Proved and convicted. Proceedings completed.	\$250.00	N/A	Final Costs \$0.00	
LP17/18	Road Rules 2014 – disobey no-stopping sign (school zone).	Plea – Not Guilty. Listed for hearing on 6 August 2018.	N/A	N/A	Final Costs \$0.00	
LP18/18	Road Rules 2014 – stop on path/strip in built-up area.	New matter. Ongoing into 2018/19 period.	N/A	N/A	Final Costs \$0.00	
LP19/18	Road Rules 2014 – stop at/near bus stop.	Plea – Guilty. Proved and convicted. Proceedings completed.	\$110.00	N/A	Final Costs \$0.00	
LP20/18	Local Government Act – not stand vehicle in marked parking space (car park area).	Plea – Guilty. Proved and convicted. Proceedings completed.	\$100.00	N/A	Final Costs \$0.00	
LP21/18	Local Government Act – not stand vehicle in marked parking space (car park area).	Plea - Guilty. Proved. Determined without conviction or penalty. Proceedings completed.	N/A	N/A	Final Costs \$0.00	

TABLE 10 -	TABLE 10 - Prosecution for various offences under specified legislation					
Case No.	Act and Offence	Status	Fine imposed	Costs awarded to Council	Costs actually incurred by Council	
LP22/18	Local Government Act – stand vehicle in disabled person's parking space without authority.	New matter. Ongoing into 2018/19 period.	N/A	N/A	Progressive Costs \$0.00	
LP23/18	Road Rules 2014 – double park (school zone).	New matter. Ongoing into 2018/19 period.	N/A	N/A	Progressive Costs \$0.00	
LP24/18	Road Rules 2014 – not parallel park in direction of travel.	New matter. Ongoing into 2018/19 period.	N/A	N/A	Progressive Costs \$0.00	
LP25/18	Road Rules 2014 – stop in truck zone.	New matter. Ongoing into 2018/19 period.	N/A	N/A	Progressive Costs \$0.00	
LP26/18	Road Rules 2014 – stop in bus zone.	New matter. Ongoing into 2018/19 period.	N/A	N/A	Progressive Costs \$0.00	
TOTAL		\$13,773.00	\$7,912.00	\$9,972.76		

Legal Advice

TABLE 11 – Legal Advice for period 1 JULY 2017 TO 30 JUNE 2018.				
Costs for various advice sought from Council's contracted solicitors	\$37,849.75			

Cost Summary Table

TABLE 12 - Summary of 2017/2018 Net Costs			
	Debit	Credit	
TABLE 1 - Class 1 Appeals against Council's determination of Development Applications	\$199,314.27	\$9,000.00	
TABLE 2 - Class 1 and 2 Appeals against Notices / Orders / Directions issued by Council	\$32,450.36	\$600.00	
TABLE 3 - Class 4 Judicial appeal into validity of privately certified Complying Development Certificate	\$13,602.33	\$0.00	
TABLE 4 - Class 4 Civil enforcement for non-compliance with Development Consent or Notices / Orders / Directions	\$0.00	\$0.00	
TABLE 5 - Class 5 Criminal Prosecution for alleged pollution offences and various breaches of environmental and planning laws.	\$52,905.00	\$0.00	
TABLE 6 - Class 6 Appeals from convictions relating to environmental offences non-compliance with Council Orders, Notices or Prosecutions	\$0.00	\$0.00	
TABLE 7 – Supreme Court NSW matters civil disputes of a commercial nature and appeals	\$16,508.63	\$75,343.76	
TABLE 8 - District Court NSW Appeals from convictions in the Local Court not being environmental offences.	\$1,541.75	\$0.00	
TABLE 9 – NSW Civil and Administrative Tribunal – civil disputes of a commercial nature between Council and its customers.	\$0.00	\$0.00	
TABLE 10 - Local Court Prosecution matters	\$9,972.76	\$421.00	
TABLE 11 - Legal Advice	\$37,849.75	\$0.00	
Costs Sub-Total	\$364,144.85	\$85,364.76	
NET COSTS TOTAL (GST exclusive)	\$278,780.10		

Cost Comparison Table

TABLE 13 - Comparison with previous four financial year city development legal costs					
	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
TABLE 1 Class 1 appeals DAs	\$59,900.97	\$104,584.33	\$144,572.72	\$87,655.85	\$190,314.27
TABLE 2 Class 1 and 2 appeals Notice/Order/Direction	\$1,450.00	\$2,970.40	\$1,578.13	\$0.00	\$31,850.36
TABLE 3 Class 4 judicial appeal	\$17,438.82	\$45,148.85	\$0.00	\$0.00	\$13,602.33
TABLE 4 Class 4 proceedings civil	\$38,913.28	\$45,322.94	\$570.00	\$0.00	\$0.00
TABLE 5 Class 5 prosecution	\$0.00	\$0.00	\$0.00	\$22,187.28	\$52,905.00
TABLE 6 Class 6 appeals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TABLE 7 Supreme Court proceedings	\$0.00	\$49,157.62	\$39,020.73	\$9,649.55	-\$58,835.13
TABLE 8 District Court appeals	\$795.00	\$0.00	\$-200.00	\$1,840.59	\$1,541.75
TABLE 9 NCAT civil disputes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TABLE 10 Local Court proceedings	-\$281.01	\$9,477.55	\$1,659.66	\$10,532.92	\$9,551.76
TABLE 11 Legal advice	\$31,755.90	\$35,895.74	\$16,663.79	\$52,562.52	\$37,849.75
OVERALL COSTS TOTAL	\$149.972.96	\$292,557.43	\$203,865.03	\$184,428.71	\$278,780.10

Government Information (public access) Applications

Applications pursuant to the *Government Information (Public Access) Act 2009 (NSW) (GIPA Act)* for 1 July 2017 to 30 June 2018

Table A: Number of applications by type of applicant and outcome*

	Access Granted in Full	Access Granted in Part	Access Refused in Full	Information not Held
Media	0	0	0	0
Members of Parliament	1	0	0	0
Private sector business	6	2	0	0
Not for profit organisations or community groups	1	0	0	0
Members of the public (by legal representative)	3	5	0	0
Members of the public (other)	5	3	1	1
Total	16	10	1	1
% of Total	52%	32%	3%	3%

^{*} More than one decision can be made in respect of a particular access application. If so, a recording must be made in relation to each such decision. This also applies to Table B.

	Information Already Available	Refuse to Deal with Application	Refuse to Cofirm/Deny whether information is held	Application Withdrawn	Total	% of Total
Media	0	0	0	0	0	%0
Members of Parliament	0	0	0	0	1	3%
Private sector business	1	0	0	0	9	29%
Not for profit organisations or community groups	0	0	0	0	1	3%
Members of the public (by legal representative)	0	0	0	0	8	26%
Members of the public (other)	1	0	0	1	12	39%
Total	2	0	0	1	31	
% of Total	6%	0%	0%	3%		

Table B: Number of applications by type of application and outcome*

	Access Granted in Full	Access Granted in Part	Access Refused in Full	Information not Held
Personal information applications*	0	1	0	0
Access applications (other than personal information applications)	14	8	0	0
Access applications that are partly personal information applications and partly other	2	1	1	1
Total	16	10	1	1
% of Total	52%	32%	3%	3%

^{*} A personal information application is an access application for personal information (as defined in clause 4 of Schedule 4 to the Act) about the applicant (the applicant being an individual).

	Information Already Available	Refuse to Deal with Application	Refuse to Cofirm/Deny whether information is held	Application Withdrawn	Total	% of Total
Personal information applications*	0	0	0	0	1	3%
Access applications (other than personal information applications)	1	0	0	1	24	77%
Access applications that are partly personal information applications and partly other	1	0	0	0	6	19%
Total	2	0	0	1	31	
% of Total	6%	0%	0%	3%		

Table C: Invalid applications

Reason for invalidity	No of applications	% of Total
Application does not comply with formal requirements (section 41 of the Act)	5	100%
Application is for excluded information of the agency (section 43 of the Act)	0	0%
Application contravenes restraint order (section 110 of the Act)	0	0%
Total number of invalid applications received	5	100%
Invalid applications that subsequently became valid applications	3	60%

Table D: Conclusive presumption of overriding public interest against disclosure: matters listed in Schedule 1 of Act

	Number of times consideration used*	% of Total
Overriding secrecy laws	0	0%
Cabinet information	0	0%
Executive Council information	0	0%
Contempt	0	0%
Legal professional privilege	0	0%
Excluded information	0	0%
Documents affecting law enforcement and public safety	0	0%
Transport safety	0	0%
Adoption	0	0%
Care and protection of children	0	0%
Ministerial code of conduct	0	0%
Aboriginal and environmental heritage	0	0%
Total	0	

^{*}More than one public interest consideration may apply in relation to a particular access application and if so, each such consideration is to be recorded (but only once per application). This also applies in relation to Table E

Table G: Number of applications reviewed under Part 5 of the Act (by type of review and outcome)

Part 5 Item Reviewed	Decision varied	Decision upheld	Total
Internal review	0	0	0
Review by Information Commissioner*	0	0	0
Internal review following recommendation under section 93 of Act	0	0	0
Review by ADT	0	0	0
Total	0	0	0

^{*}The Information Commissioner does not have the authority to vary decisions, but can make recommendation to the original decision-maker. The data in this case indicates that a recommendation to vary or uphold the original decision has been made.

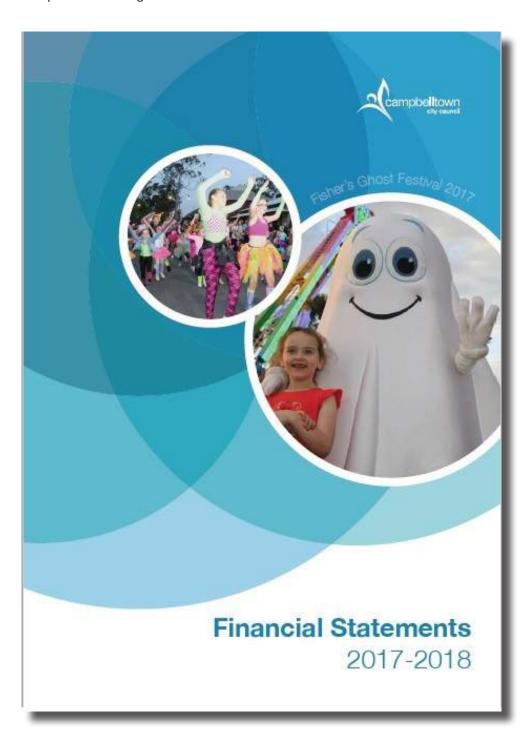
Table H: Applications for review under Part 5 of the Act (by type of applicant)

Part 5 Item Reviewed	Total
Applications by access applicants	0
Applications by persons to whom information the subject of access application relates (see section 54 of the Act)	0

Appendix 1

Financial statements

Council's audited financial statements can be found on the Campbelltown City Council website: campbelltown.nsw.gov.au/financial information





PO Box 57, Campbelltown NSW 2560

Phone: 02 4645 4000 Facsimile: 02 4645 4111

Email: council@campbelltown.nsw.gov.au

Website: campbelltown.nsw.gov.au