

CAMPBELLTOWN  
CITY COUNCIL

LOCAL STRATEGIC PLANNING STATEMENT

# Campbelltown



**A 20 YEAR LAND USE VISION  
FOR THE CITY OF CAMPBELLTOWN  
TO 2040**

MARCH 2020





Council acknowledges the traditional custodians of the land, the Dharawal people and their unique and spiritual connections to the land. We also respectfully acknowledge Elders past and present for the role they continue to play in guiding future generations.



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# ABBREVIATIONS USED IN THIS PLAN

<b>ABS</b>	Australian Bureau of Statistics	<b>LGA</b>	Local Government Area
<b>BASIX</b>	Building and Sustainability Index	<b>LG Act</b>	Local Government Act 1993
<b>CBD</b>	Central Business District	<b>LSPS</b>	Local Strategic Planning Statement
<b>CSP</b>	Community Strategic Plan	<b>MOU</b>	Memorandum of Understanding
<b>DCP</b>	Development Control Plan	<b>MRA</b>	Metropolitan Rural Area
<b>DPIE</b>	Department of Planning, Industry and Environment	<b>OEH</b>	Office of Environment and Heritage
<b>EP&amp;A</b>	Environmental Planning and Assessment Act 1979	<b>RMS</b>	Roads and Maritime Services
<b>EESPLS</b>	Eastern Edge Scenic Protection Lands	<b>SWSLHD</b>	South Western Sydney Local Health District
<b>GSC</b>	Greater Sydney Commission	<b>TAFE</b>	Technical and Further Education
<b>GSRP</b>	Greater Sydney Region Plan	<b>TfNSW</b>	Transport for NSW
<b>GVA</b>	Gross Value Added	<b>VPA</b>	Voluntary Planning Agreement
<b>IP&amp;R</b>	Integrated Planning and Reporting	<b>WCDP</b>	Western City District Plan
<b>LALC</b>	Local Aboriginal Land Council	<b>WSU</b>	Western Sydney University
<b>LEP</b>	Local Environmental Plan	<b>WSUD</b>	Water Sensitive Urban Design

## MESSAGE FROM THE MAYOR



As the Mayor of Campbelltown, it is my great pleasure to present Campbelltown's Local Strategic Planning Statement – a twenty year vision and strategy for Our City's land use future.

This important document builds on our history, heritage and natural environmental setting and identifies our strategic advantages, strengths and opportunities to help build a successful future.

The document responds to NSW Government requirements but most importantly, it responds to feedback from our community, and seeks to align future land use planning with the outcomes identified in Campbelltown 2027 – Our Community Strategic Plan.

Sydney is growing, and our city is undergoing transformation – with significant growth, development and change. Council is working hard to make sure that this growth is handled appropriately and that our values, hopes and dreams are reflected in the future of Campbelltown.

We are focused on developing Campbelltown as the lifestyle capital – a city of great places and opportunities for residents, businesses, investors and visitors, and a city where people from diverse backgrounds come together.

Our city has incredible opportunities to design a wonderful future and I am excited to be the Mayor at this transformational time.

I invite you to join Council on this journey of transformation and to work with us to achieve this vision and strategy for Our City.

**Cr George Brticevic**  
Mayor of Campbelltown

# MESSAGE FROM THE GENERAL MANAGER



We are an ambitious city, committed to making Campbelltown a place where people want to live and have access to what they need to go about their lives and a city that is recognised internationally for our natural assets and endless opportunities.

Campbelltown has been recognised by the Greater Sydney Commission as a key metropolitan centre. With this high level acknowledgement comes a responsibility to grow and transform our city to meet the needs of residents, businesses, investors and visitors not just within Campbelltown, but also for the broader district and region.

This document is a twenty year vision and strategy for our city's land use future, developed to respond to NSW Government requirements and feedback that we have received from our community.

The Local Strategic Planning Statement (LSPS) defines Campbelltown's unique role in Sydney's future, recognising our history, heritage and natural environment. It identifies our strengths as a city and the incredible opportunities that our future holds. More than this, this important planning document highlights the next steps we need to take to ensure our city's future by gathering evidence through studies and analysis and by refining our planning instruments to enable the future we are seeking.

This LSPS presents a mechanism for achieving the land use based strategies identified in Campbelltown 2027 – Our Community Strategic Plan.

I invite you to work with us to support this strategy to make Campbelltown Sydney's lifestyle capital – a great place with opportunities for all.

I look forward to working with you to embrace our vision and strategy and deliver a vibrant, resilient and cohesive city.

**Lindy Deitz**  
General Manager

# ABOUT THIS PLAN

This Local Strategic Planning Statement (LSPS) is the plan for our community's social, environmental and economic land use needs over the next 20 years.

The LSPS provides context and direction for land use decision making within the Campbelltown Local Government Area (LGA).

Its purpose is to:

- > provide a 20 year land use vision for the Campbelltown LGA
- > outline the characteristics that make our city special
- > identify shared values to be enhanced or maintained
- > direct how future growth and change will be managed
- > prioritise changes to planning rules in the Local Environmental Plan (Campbelltown Local Environmental Plan 2015) and Council's Development Control Plans
- > implement the Region and District Plans as relevant to the Campbelltown LGA
- > identify where further detailed strategic planning may be needed.

It responds to region and district planning initiatives and to what our community has told us is important for the future of our city.

It sets planning priorities to ensure that our Local Government Area (LGA) can thrive both now and in the future, and that future development is appropriate for our local context. It is our plan aimed at ensuring that our people have a great city in which to live, work and play; that businesses and visitors have a great place to invest and experience; and that we continue to work towards our goal of being a world class contemporary city of choice and opportunity, that respects it's heritage and culture, and is nestled within a green and beautiful natural environment.

The priorities and actions aim to ensure that we can plan for what is needed in the future, including a choice of well designed housing, a diverse array of high quality jobs, and the required infrastructure, facilities and services needed to support our vibrant and thriving community.

This LSPS has been prepared in accordance with clause 3.9 of the Environmental Planning and Assessment Act 1979 (the EP&A Act). It responds to Council's Community Strategic Plan (CSP) - Campbelltown 2027 - Ambition, Innovation, Opportunity. It details strategic priorities identified by Council and the community, and consolidates a range of land use planning and related initiatives that are already being undertaken, or are planned to be undertaken by Council. It is closely linked to Council's Local Environmental Plan (LEP), Development Control Plans (DCPs), and Development Contribution Plans. This LSPS will also be used to inform updates and amendments to these and other key Council documents that relate to land use planning.



## CONSULTATION

This LSPS, in its draft form, was initially prepared having regard to consultation on a number of related projects including:

- > Campbelltown 2027 - Community Strategic Plan - Ambition, Innovation, Opportunity (2017) and related delivery mechanisms
- > Council's Community/Customer Satisfaction Survey (2018)
- > Reimagining Campbelltown CBD - Phase 1 (2018)
- > Love Leumeah (2018)
- > Love Ingleburn (2018-2019)
- > Campbelltown City Branding and Identity Project (2019)
- > Our Voice, Our Place - Draft Aboriginal Interpretation Strategy (2019)
- > Campbelltown Local Environmental Plan 2015 (LEP 2015)

Several significant themes emerged from these consultation exercises and the main issues raised are reflected in the LSPS. In particular, the feedback received via engagement was used to inform and identify for Council our long term strategic direction including:

- > a vision for the future of our city
- > aspects of our local character and identity that we value and need to retain, and some aspects which we need to improve upon
- > how we will manage growth and change over time
- > our shared community values.

A strong set of overarching principles has also been identified throughout these engagement processes. These principles have gained a high level of support and are being used to help inform strategic city shaping (planning and decision making) for the future of the Campbelltown City Centre and more broadly for the Campbelltown LGA. The Campbelltown City Centre extends from Leumeah to Macarthur, with the rail and transport precinct areas being a particular focus. Underlying these principles is the following set of focus areas for Council:

- > leadership commitment to sustainability
- > high quality open space and green space
- > upgrading and modernising Campbelltown's City Centre and CBD
- > greening the City Centre
- > quality place making to develop the Campbelltown CBD, the Campbelltown City Centre, and other centres into inspirational, well connected, healthy, vibrant, safe, and attractive destinations where people want to be
- > accessibility to local facilities and amenities for persons with all levels of ability
- > transport connectivity and infrastructure
- > investment attraction and job creation
- > job diversification and economic productivity
- > protection of Campbelltown's natural, historic and cultural features
- > housing choices and affordable living to facilitate highly liveable centres and suburbs.

The LSPS has also been informed by information provided by our community, government and other key stakeholders during the public exhibition period. The Draft LSPS was exhibited for public comment from 12 June to 22 July 2019. A total of seventy five submissions were received that addressed a wide range of matters including:

- > both general and specific support and criticism;
- > concerns about future growth and the impacts of that growth;
- > concerns about the environment; and
- > a range of ideas for additional matters for Council to consider for possible inclusion.

The feedback received via submissions and the outcomes from previous consultation activities have added depth, insight and value to planning for the future of our city, which both aligns with, and gives effect to, the Western City District Plan, and reflects the desired future for our city as expressed by our community.

The GSC, the Department of Planning, Industry and Environment (DPIE), and other State Government Agencies including Transport for NSW (TfNSW) and the Office of Environment and Heritage (OEH) were involved in the LSPS preparation process. The need to prepare this LSPS was also discussed with the Local Aboriginal Land Council.

## POLICY CONTEXT

The LSPS responds to a number of key strategic documents produced by the Federal and NSW State Governments and by Council. The overarching strategic documents include:

- > Directions for a Greater Sydney 2017-2056
- > Greater Sydney Region Plan – A Metropolis of Three Cities – Connecting People
- > Building Momentum – State Infrastructure Strategy 2018-2036
- > Future Transport Strategy 2056
- > Our Greater Sydney 2056 – Western City District Plan – Connecting Communities
- > Western Sydney City Deal – Vision, Partnership, Delivery

More localised strategies and plans that link closely to this LSPS include:

- > Greater Macarthur 2040 (currently draft and applies to Campbelltown and Wollondilly LGAs)
- > Reimagining Campbelltown CBD Phase 1, strategic vision.
- > Campbelltown Local Environmental Plan 2015
- > Campbelltown (Sustainable City) Development Control Plan 2015.

Each of the documents listed above is discussed in more detail in later chapters of this LSPS. Importantly, the LSPS gives effect to the Western City District Plan, implementing the directions, priorities and relevant actions at the local level. It also outlines how Federal and State initiatives will create changes at the local level.

The LSPS integrates with Council's Community Strategic Plan (CSP) to meet the needs of our community. The LSPS's planning priorities, strategic directions and actions provide the basis for decisions about how we will use our land resources and assets to achieve our community's broader goals.

For consistency, the LSPS adopts the CSP's four key themes as the same themes for our city's land use future:

1. A vibrant, liveable city
2. A respected and protected natural environment
3. A thriving, attractive city
4. A successful city

This will ensure a clear line of sight between these two important documents.

These four key themes also align closely with the 10 Directions for a Greater Sydney, the four areas of focus in the Region and District Plans, and the key commitments under the Western Sydney City Deal as shown in Figure 1.

Figure 1 – Strategic Planning Alignment

LSPS and CSP Themes	10 Directions for a Greater Sydney	Region and District Plan Themes	City Deal Commitments
<b>1. A vibrant, liveable city</b>	A city for people Housing the city A city of great places	Liveability	Respecting and building on local character, enhancing liveability and improving the quality of the local environment  Innovative approaches to planning and delivery of housing
<b>2. A respected and protected natural environment</b>	A city in its landscape An efficient city A resilient city	Sustainability	Respecting and building on local character, enhancing liveability and improving the quality of the local environment
<b>3. A thriving, attractive city</b>	Jobs and skills for the city A well-connected city	Productivity	Creating 200,000 jobs by supercharging the Western Parkland City  Skillling our residents in the Region and initiating new education opportunities
<b>4. A successful city</b>	A city supported by infrastructure A collaborative city	Infrastructure and Collaboration	Realising the 30-minute city by delivering public transport for the Western Parkland City  Getting on with delivering for the Western Parkland City through enduring tri-level governance



# OUR STRATEGIC VISION

## VISION 2040

### CAMPBELLTOWN – THE LIFESTYLE CAPITAL

**CAMPBELLTOWN CITY  
IS SYDNEY'S LIFESTYLE CAPITAL**  
- a distinctive destination of high amenity  
nestled within a natural and historic cultural landscape.  
It is a place where city meets country and where people choose to live,  
work, play, invest and visit because quality of life is second to none.

It is a green, well-connected, technology smart, contemporary, efficient and resilient city with vibrant centres, high liveability, a productive internationally recognised economy and a protected and respected natural environment.

As one of Sydney's key metropolitan centres and an economic power house, the Campbelltown City Centre is a focus of economic activity and employment, with flourishing day and night time economies. The City Centre is a leading higher order education, culture and arts, and health and sports hub of international significance, providing a platform for growth in knowledge jobs, tertiary level education and medical services for local, district and regional communities. It leverages opportunities in the national and international arenas via the Western Sydney International (Nancy Bird-Walton) Airport.

Combined with thriving local and neighbourhood centres and industrial lands, the Campbelltown City Centre, complemented by major centres such as Ingleburn and existing and new local centres, provides diverse areas of retail, business and industrial opportunities that support the economy and cater to a variety of needs. These attributes position Campbelltown as the Macarthur Region's heart, functioning as the 30 minute city for people of this prosperous area by meeting the higher order employment, service and facility needs of the Macarthur, Sydney's Outer South West and the regional areas south of Sydney – a major corridor that accommodates significant recent growth. Residents and visitors alike enjoy the world class connectivity, facilities and services that our city provides.

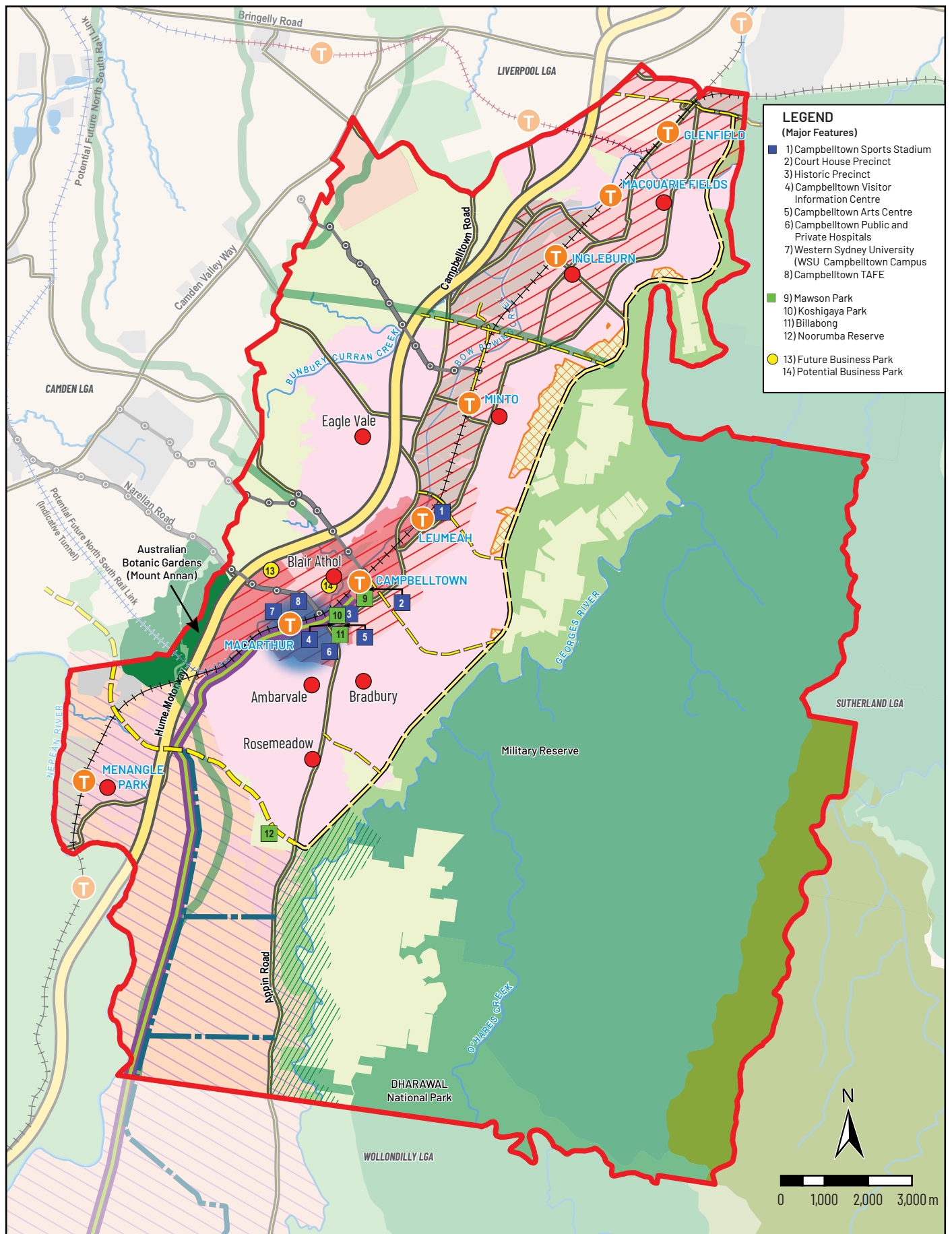
Campbelltown is the Southern Gateway to Sydney, with direct connectivity and accessibility to the Western Sydney International Airport, the Aerotropolis, the Illawarra, the Southern Highlands, Goulburn and Canberra, and the complementary metropolitan centres of Liverpool and Penrith.

Campbelltown's people are its most important asset. As a world class City, this is evidenced through the broad offering of choice and diversity in well planned housing and lifestyle options and the extensive range of opportunities to participate in the arts, culture, sport, learning, entertainment and both active and passive recreation pursuits to the highest of levels. It is a genuinely harmonious place where Indigenous, European and broader multi cultural influences and elements blend to create our unique and defining culture. The City's heritage foundations are reflected in its architecture, the important places of its Traditional Custodians, the Dharawal people, and the long standing celebrations that exemplify the positive attributes of its people and their various and diverse cultures.

Campbelltown is known widely as a growing, changing, busy and friendly city, with buildings and public spaces that respect people and place, and one that embraces the natural environmental character that we are identified for and our community has come to cherish.

Campbelltown is proud to be Sydney's most desirable and prosperous city in its own right.

# STRUCTURE PLAN



## LEGEND

Motorway	Future Transport Link	Waterways	Health & Education Precinct	Industrial	Woronora Catchment
Major Road	Georges River Parkway	LGA Boundary	Potential Transition Area	Australian Botanic Garden	Dharawal National Park
Proposed Transport Link	City Serving Rapid Bus Corridor	Metropolitan Cluster (City Centre)	Green Grid Priority Corridor	Proposed Land Release Area – (subject to further investigation)	Georges River Open Space Corridor
Railway Line	Bus Corridor Investigation	Urban	Holsworthy Military Reserve	Glenfield-Macarthur Renewal Corridor	Indicative Koala Corridor – (Greater Macarthur Growth Area)
Railway Station		Metropolitan Rural Area			

## EXISTING LAND USE BREAKDOWN BY ZONE

The Campbelltown LGA currently has approximately:



**4,910  
hectares**

of land zoned as residential



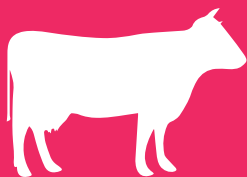
**752  
hectares**

of land zoned as industrial



**3,195  
hectares**

of land zoned as open space



**2,400  
hectares**

of land currently zoned rural



**60  
hectares**

zoned as natural waterway



**11,800  
hectares**

of land zoned infrastructure  
(including over 9,500ha of Defence Land)



**375  
hectares**

of land zoned for business,  
including 76 hectares zoned for mixed uses  
and 6 hectares zoned for a business park



**6,545  
hectares**

of land in environmental zones,  
including almost 2,000 hectares of  
National Park



**157  
hectares**

of land which forms part  
of the Australian Botanic Garden,  
Mount Annan

The amount of land in some categories will change as our city continues to grow and more rural land is transformed into new urban areas. This makes it even more important for us to protect our open space, natural, environmental and waterway areas and our distinctive landscape setting.

# CAMPBELLTOWN CBD





## THEMES AND PRIORITIES

Four related themes comprise the community's vision for the City of Campbelltown as a vibrant place to live, a successful, thriving and attractive city, that respects and protects its heritage and natural environment.

These themes will be monitored against identified measures over time and implemented through 16 planning priorities.

The planning priorities will be delivered through strategies to guide land use decisions and actions. These actions will be undertaken by Council or by the NSW Government, or other key stakeholders, with the collaboration of Council.

# OUR PLANNING THEMES AND PRIORITIES

## OUR PLAN ON A PAGE

### 1 LIVEABILITY

#### A VIBRANT, LIVEABLE CITY

##### PLANNING PRIORITY 1

Creating a great place to live, work, play and visit

##### PLANNING PRIORITY 2

Creating high quality, diverse housing

##### PLANNING PRIORITY 3

Embracing our heritage and cultural identity

##### PLANNING PRIORITY 4

Celebrating the arts and culture

### 2 SUSTAINABILITY

#### A RESPECTED AND PROTECTED NATURAL ENVIRONMENT

##### PLANNING PRIORITY 5

Embracing our unique landscape setting

##### PLANNING PRIORITY 6

Respecting and protecting our natural assets

##### PLANNING PRIORITY 7

Managing our use of finite resources

##### PLANNING PRIORITY 8

Adapting to climate change and building resilience

### 3 PRODUCTIVITY

#### A THRIVING, ATTRACTIVE CITY

##### PLANNING PRIORITY 9

Building an internationally recognised local economy

##### PLANNING PRIORITY 10

Creating strong and vibrant centres

##### PLANNING PRIORITY 11

Striving for increased local employment

##### PLANNING PRIORITY 12

Creating a smart, connected, productive city

### 4 INFRASTRUCTURE & COLLABORATION

#### A SUCCESSFUL CITY

##### PLANNING PRIORITY 13

Connecting our city via strategic links

##### PLANNING PRIORITY 14

Ensuring infrastructure aligns with growth

##### PLANNING PRIORITY 15

Strengthening relationships with key stakeholders

##### PLANNING PRIORITY 16

Involving our community

## CONTEXT

### GREATER SYDNEY PLANNING CONTEXT

Strategic land use planning for the Campbelltown LGA's future takes place within the context set by a range of State, Region and District plans as shown in Figure 2.

# OUR STRATEGIC CONTEXT

Figure 2 – Greater Sydney Planning Context



Directions for a Greater Sydney 2017-2056 was prepared by the Greater Sydney Commission in mid 2017. It outlines a vision for Greater Sydney to 2056 and establishes 10 directions through which to realise the vision and which form the basis of future integrated government strategies. The ten directions are:

1. A city for people
2. Housing the city
3. A city of great places
4. A city in its landscape
5. An efficient city
6. A resilient city
7. Jobs and skills for the city
8. A well connected city
9. A city supported by infrastructure
10. A collaborative city.

Figure 3 – The Three Cities as defined in A Metropolis of Three Cities – The Greater Sydney Region Plan

A Metropolis of Three Cities – the Greater Sydney Region Plan (GSRP), came into effect in March 2018. It is a regional plan for Greater Sydney, prepared by the Greater Sydney Commission. It sets a vision and priorities for managing Greater Sydney's growth and focuses on the importance of infrastructure and collaboration, liveability, productivity and sustainability, and provides objectives, strategies and actions aimed at achieving these outcomes. The Region Plan guides strategic land use planning for Greater Sydney and divides the area into three interconnected cities: the Eastern Harbour City (centred around the Sydney CBD); the Central River City centred around Parramatta and the Olympic Park Peninsula, and the Western Parkland City (the Western City), which is centred around the Western Sydney International (Airport) and the Aerotropolis. This metropolis of three cities is illustrated in Figure 3.

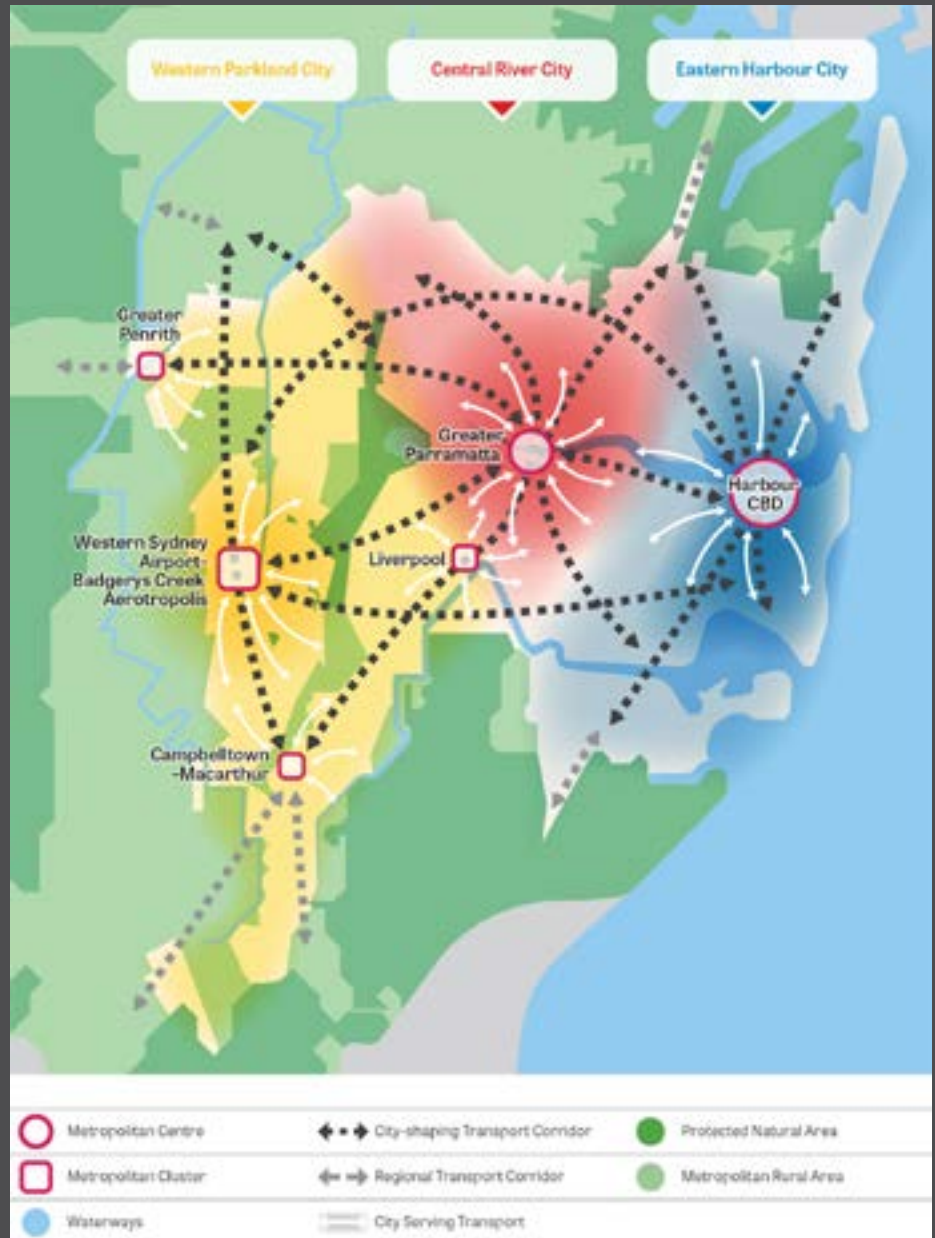
The GSRP also identifies the importance of:

- > The Western Sydney International (Nancy Bird-Walton) Airport and the Aerotropolis
- > The Western Economic Corridor as a key employment area for the Western Parkland City
- > Transport connectivity across Greater Sydney, connecting the three cities and centres and other important places within those cities for both passengers and freight
- > Campbelltown-Macarthur, Liverpool and Greater Penrith and the Aerotropolis as the cluster of metropolitan centres for the Western Parkland City
- > Creating a city in which residents have access to jobs, services and other opportunities within 30 minutes of their homes
- > Centres as focus points for employment, housing and services
- > Ensuring a supply of diverse housing and affordable housing options both now and into the future
- > The Greater Macarthur Growth Area as a significant focus for future urban development and redevelopment
- > Protecting and enhancing employment lands
- > Protecting and maintaining natural, environmental and culturally important landscapes, places and items
- > Creating a network of connected open spaces and waterways across the region
- > Adapting to climate change and building resilience within communities.

The Western Parkland City is Sydney's emerging third city. The Western City District Plan (the District Plan or WSDP) describes the Western City as follows:

*"The Western City District is framed by the region's Protected Natural Area and Metropolitan Rural Area. Its primary focus is the Western Parkland City.*

*Over the next 20 years the Western Parkland City will transform, drawing on the strength of the new Western Sydney Airport and Badgerys Creek Aerotropolis, and the first stage of a North South Rail Link that will create the opportunity for a Western*



*Economic Corridor, The Western Parkland City will capitalise on the established centres of Liverpool, Greater Penrith and Campbelltown-Macarthur, which form a metropolitan cluster.*

*The Western City District's extensive rural areas include agriculture and mineral resources that supply the region with fresh local produce and construction materials. Rural towns and villages serve surrounding communities and are a popular tourist destination.*

*Potential new city-shaping transport links, including the Outer Sydney Orbital linking to Newcastle, Wollongong and Canberra will make the District the most connected place in Australia."*

The District Plan aligns with the 10 Directions of the GSRP. It establishes priorities and actions for the Western City District. Like the GSRP, it focuses on the importance of infrastructure and collaboration, liveability, productivity and sustainability. The District Plan establishes 22 Planning Priorities and 92 actions for developing the Western City. The District Plan also reinforces the important aspects of

the GSRP, including:

- > the need for an on-going supply of diverse and affordable housing options
- > the importance of jobs and skills development for the Western City
- > leveraging opportunities created by the Western Sydney International (Nancy Bird-Walton) Airport, the Aerotropolis, and the associated Western Economic Corridor
- > the need for tri-level governance and a collaborative framework for developing the District's strengths and opportunities
- > the development of a connected network of open space across the Western City
- > protection of the environment, natural and rural areas, and waterways and resource lands
- > Adapting to climate change and becoming resilient.

Both the Region and District plans set the framework and guide the preparation of a Local Strategic Planning Statement for each of the eight LGAs within the Western City.

Figure 4 – Alignment of Planning Documents



There is also alignment between the hierarchy of land use planning for Greater Sydney and for the Campbelltown LGA, as illustrated in Figure 4.

To further guide the development of the Western City District both now and into the future, all three levels of government have partnered as part of the Western Sydney City Deal. The City Deal was formed to deliver the vision for the Western City by creating opportunities for education, business and employment for this city and its people. The City Deal aims to:

- > Realise the concept of the 30-minute city by delivering the North South Rail Link
- > Create 200,000 jobs by utilising the Aerotropolis and agribusiness precinct as catalysts
- > Skill residents and initiate an Aerospace Institute
- > Respect and develop local character through a \$150 million Liveability Program
- > Undertake coordination and innovation through a Planning Partnership
- > Deliver the Western Parkland City with enduring tri-level governance.

Other important documents that guide future land use planning for Greater Sydney include those focused on infrastructure and transport. Building Momentum, the NSW State Infrastructure Strategy 2018-2038, prepared by Infrastructure NSW, sets out the NSW Government's Infrastructure vision for the State over the next 20 years, across all sectors. It is supported by and linked to the Region Plan, and the Future Transport Strategy 2056.

Prepared by Transport for NSW in 2018, Future Transport 2056 is a high-level strategy to achieve a 40 year vision for NSW's transport system. It comprises a suite of strategies and plans for transport that have been developed along with the Greater Sydney Region Plan, the NSW State Infrastructure Strategy and other land use based plans to provide an integrated vision for transport across the State.

## OUR PLACE IN OUR REGION

Campbelltown is located on the traditional lands of the Dharawal people, on the south-western edge of the Sydney metropolitan area, approximately 53 kilometres from the Sydney CBD. It extends from Glenfield in the north, to Menangle Park and Gilead in the south.

The Campbelltown LGA is characterised by a variety of urban and rural land uses. The dominant housing form is low density detached dwellings with groupings of medium density housing in some suburbs, and the recent emergence of apartment buildings in close proximity to the city's main centres. The area also has the third largest Aboriginal and Torres Strait Islander Community in Sydney.

The Campbelltown LGA is bordered by corridors of environmental protection land with the shallow gullies of the Nepean River and broad rolling hills and landscape feature of the 'Scenic Hills' to the west, the Georges River Corridor landscape occurring at the moderate to steep gullies of the Georges River to the east, and Gilead and the Wedderburn Plateau to the south and south east of the LGA. These environmental assets are also an important part of local Aboriginal culture. Waterways and areas in close proximity to waterways, specific landscape features and places within landscapes, are important to Aboriginal people. The Campbelltown LGA is surrounded by five other LGAs, including: Camden to the west, Liverpool to the north and north-east, Sutherland to the east, and Wollondilly and Wollongong to the south.

The Campbelltown LGA occupies an area of approximately 312 square kilometres, and had a usual resident population of 157,006 people at the time of the 2016 Census, living in 55,331 dwellings with an average household size of 2.94. The ABS' estimated resident population in 2018 was 168,139 and forecast .id estimates the population in 2019 is 171,240.

Our population mainly lives within a linear urban corridor that follows the alignment of the M31 Motorway/Hume Highway and the Main Southern Railway Line, and extends from Glenfield (north) to St Helens Park and Mount Gilead (south), and Menangle Park (west). A small proportion of the population lives in areas of high environmental and scenic value including the Scenic Hills, the Georges River Corridor landscape and Wedderburn. The rural area of Gilead, which also has some key environmental assets, has been identified to accommodate significant future urban growth.

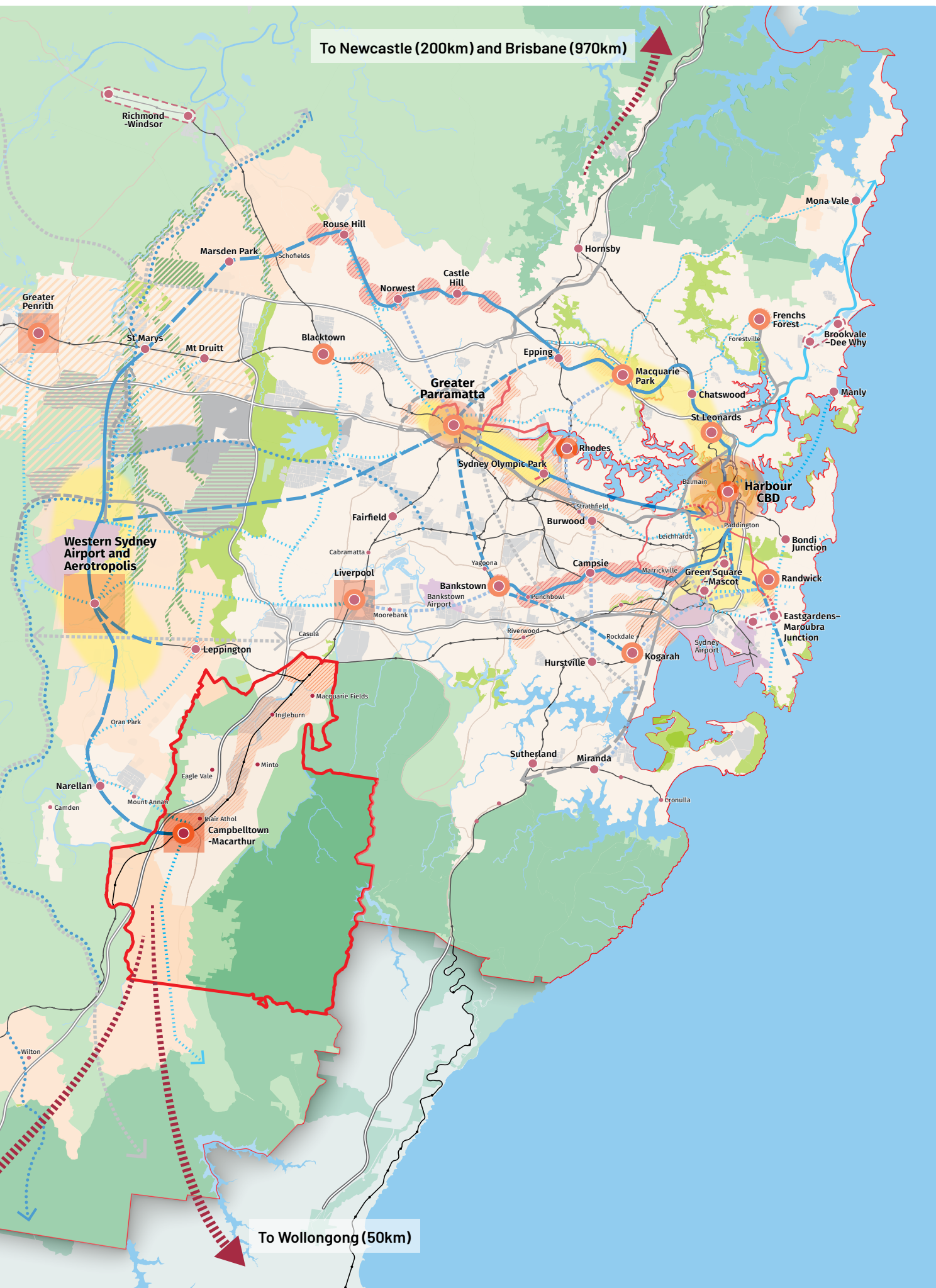
The Campbelltown-Macarthur Centre has long been considered as the regional centre for south-west Sydney, providing jobs and higher order facilities, services and opportunities for the Macarthur area and beyond. The footprint of this centre has recently been expanded to also include Leumeah, with the three precincts now referred to as the Campbelltown City Centre. Our city has also been identified as the gateway to Southern Sydney. More recently, the Campbelltown-Macarthur Centre has been identified as one of four key metropolitan centres for Greater Sydney's Western Parkland City, along with the future Aerotropolis, and the existing centres of Liverpool and Penrith.

By 2036, our city's population is forecast to grow to between 233,000 and 275,778, depending on whether the city experiences a moderate or high growth scenario. Council, in collaboration with the NSW Government, will need to provide new infrastructure, homes, jobs and services for the growing population, whilst protecting our city's unique Aboriginal culture, natural environmental setting and values, respecting its heritage and diverse culture, its distinctive local character and identity. The LSPS sets out a plan for how these needs can be met.

## Regional Context Map

	Metropolitan Cluster		South Creek Parkland Investigation
	Metropolitan Centre		Green Grid Priority Corridor
	Health and Education Precinct		Train Station
	Strategic Centre		Committed Train Link
	Local Centre		Train Link/Mass Transit Investigation 0-10 years
	Economic Corridor		Train Link/Mass Transit Investigation 10-20 years
	Trade Gateway		Train Link/Mass Transit Visionary
	Western Sydney Employment Area		Freight Rail Investigation
	Industrial Land		B-Line
	Land Release Area		City Serving Transport Corridor
	Transit Oriented Development		Light Rail
	Urban Renewal Area		Light Rail Investigation
	Greater Penrith to Eastern Creek Growth Area		Motorway
	Urban Investigation Area		Committed Motorway
	Urban Area		Road Investigation 0-10 years
	Protected Natural Area		Road Investigation 10-20 years
	Metropolitan Rural Area		Road Visionary
	Major Urban Parkland including National Parks and Reserves		District Boundary
	Waterways		

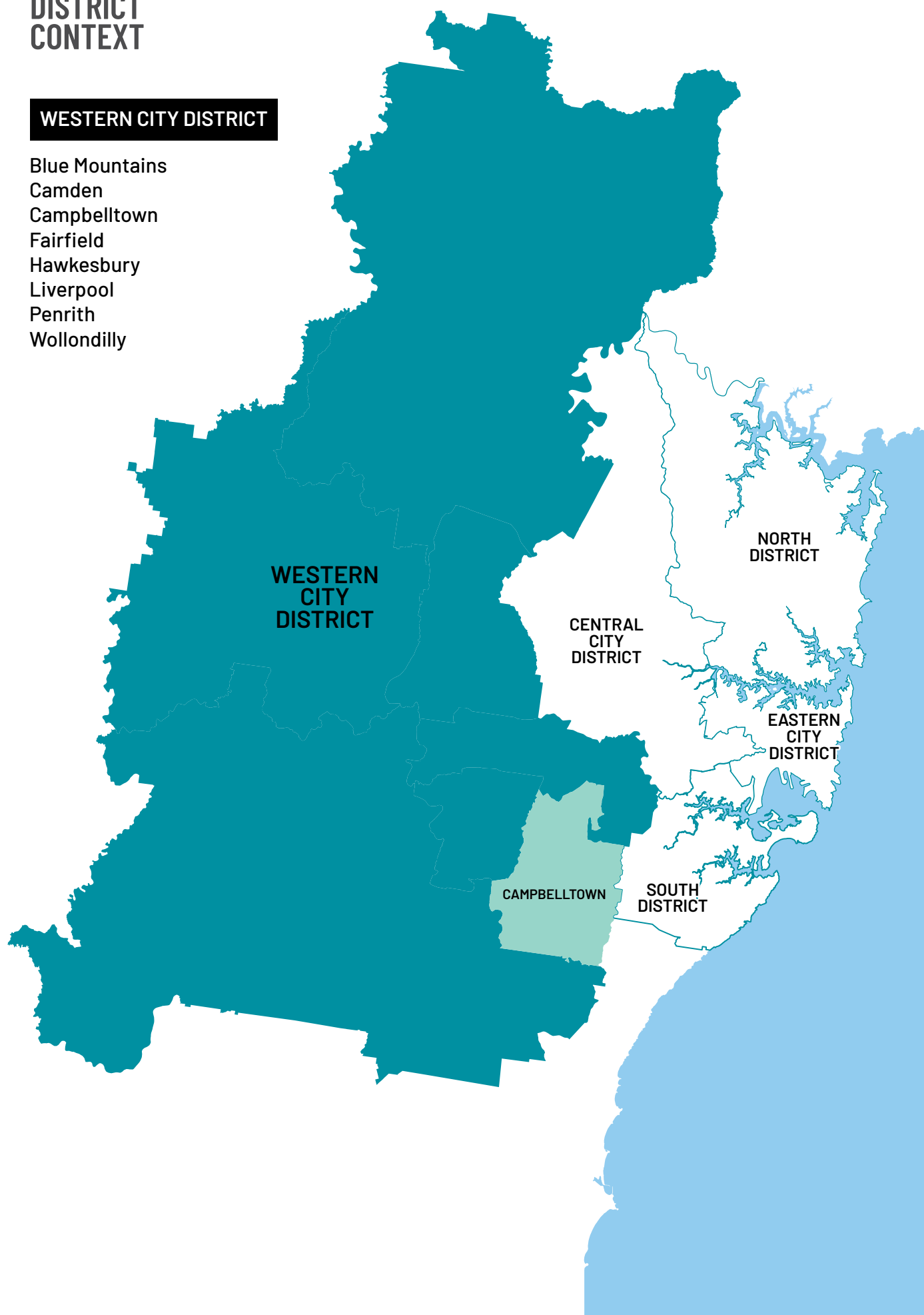
To Canberra (230km) and Melbourne (820km)



## DISTRICT CONTEXT

### WESTERN CITY DISTRICT

Blue Mountains  
Camden  
Campbelltown  
Fairfield  
Hawkesbury  
Liverpool  
Penrith  
Wollondilly



## OUR LOCAL ADVANTAGES AND OPPORTUNITIES

### *Location, natural environment, choice and opportunity*

Campbelltown is a city of choice and opportunity in a natural environment. It is strategically situated in Western Sydney, one of Australia's most significant economic regions and metropolitan Sydney's largest growth corridor.

Campbelltown has an important role in Sydney's growth and is an increasingly important, dynamic and culturally diverse hub of business, services, industry and innovation. Our city already boasts significant existing infrastructure and services including seven electrified train stations, a major hospital, a university campus – Western Sydney University, and two TAFE NSW locations.

The Campbelltown City Centre (Campbelltown, Macarthur and Leumeah) is strategically positioned around three key train stations. This centre serves local, district and regional communities, is part of the metropolitan cluster of centres for the Western City, with an expanding health and education precinct. It is the focus of the Reimagining Campbelltown initiative and is also a declared Collaboration Area for which a Place Strategy is being prepared. In its current form, the City Centre has a strong existing urban structure with great potential for revitalisation and capacity to grow, including the ability to leverage significant Council assets as major city shaping elements. The large, publicly owned sites within the City Centre provide significant opportunities for centre revitalisation and transformation, and are part of what makes our centre unique.

Campbelltown's City Centre is also home to Macarthur Square which is the largest retail centre in south west Sydney. Important retail and business opportunities are also provided along Queen Street, which is our main street. Queen Street provides civic, business and retail opportunities and is home to a number of important heritage items, civic places and spaces, and Campbelltown Mall – another significant retail complex in the heart of our city.

Campbelltown also has a range of other centres located within precincts along the railway corridor and throughout the LGA, including Ingleburn, Glenfield and Minto. Other local centres are dispersed throughout the LGA and some additional centres are planned for new growth areas.

Campbelltown has professional sporting facilities, regional art and cultural venues and is well positioned to support the growing Macarthur region, Sydney's Outer South West, the Southern Highlands and the Illawarra, and to attract a further range of industry and development.

Our proximity to the Western Sydney International (Nancy Bird-Walton) Airport, the aerotropolis, the Western Economic Corridor, and plans for improved transport connections to these catalytic economic growth areas, are also advantages that set us apart.

Campbelltown is also developing into a city that is a destination in its own right; a destination with a rich natural landscape and distinctive character. The Dharawal National Park, Georges River Open Space Corridor, Australian Botanic Garden and unique koala population are attractions for both locals and visitors to enjoy.

Liveability is improving with a diverse range of housing, plans to renew older areas and to create places for people. Residential lifestyle choices are expanding with traditional suburban development being complemented by growing opportunities to live near and within existing and emerging centres whilst opportunities for rural residential lifestyles are being retained. Improved links between the urban, non-urban and natural areas and elements of our city are also being explored.

Campbelltown's overall capacity to grow is substantial. The city's land availability and capacity for greenfield developments are critical in the context of Sydney's limited land supply, rising land prices and intensifying population pressures. Land earmarked and available for residential, industrial and commercial development and redevelopment is located close to major road and rail transport networks, which include significant opportunities for the movement of freight.

Campbelltown is strategically positioned both regionally and geographically to become a major destination for businesses looking to develop, build or relocate. Our accessibility, transport links, connectivity to Sydney CBD and airport, and availability of land located in key employment precincts, are part of what makes our city attractive and what distinguishes it from other places.

These advantages, and our existing natural and built assets, are the basis of our opportunities – they are what we need to capitalise upon to create a vibrant and liveable city that is productive and successful and which integrates with and respects and protects its natural environment.

## OUR LOCAL PROFILE

Our population is expected to grow by about 70% from 161,408 in 2016 to a possible 275,778 in 2036. The age group 0 – 49 will grow by about 70%. The late working age group between 55 – 69 years is expected to grow by less than 30% whereas the retirees age group 70 and above, will more than double.

The population growth will not be distributed evenly. It is estimated that there will be an additional 18,500 people in Campbelltown CBD, an additional 10,350 people distributed across the existing residential areas and about an additional 85,500 people in new urban areas.

It is expected that there will be an increase in residents having a language at home other than English and being overseas born.

These figures suggest priorities for the provision and design of community facilities, both new facilities and retrofitting existing facilities.

### Education

There is a significantly lesser proportion of residents in Campbelltown with tertiary qualifications than the Sydney average.

### Housing

The growth in dwellings will not be distributed evenly. It is estimated that there will be an additional 7,900 dwellings in Campbelltown CBD, an additional 5,500 dwellings distributed across the existing residential areas and about an additional 27,027 dwellings in new urban areas.

The proportion of household types such as couples with families, couples without dependents, group households, lone person households and one parent families is estimated to remain generally unchanged over the next 20 years.

The proportion that will be small lot housing, medium and high density housing is expected to increase over the next 20 years.

### Employment

The unemployment rate remains marginally higher than the Sydney average. The largest employer is the retail trade, which suggests the need for additional effort in training and job creation given changes taking place in the retail sector.

### Recreation

The increase in population will generate the need for additional recreation facilities. The highest demand for new recreation facilities will be around Campbelltown CBD and in the new residential areas.

# OUR LOCAL PROFILE

## OUR POPULATION

Campbelltown population in 2019 is

**171,240,**

forecast to grow to

**275,778\***

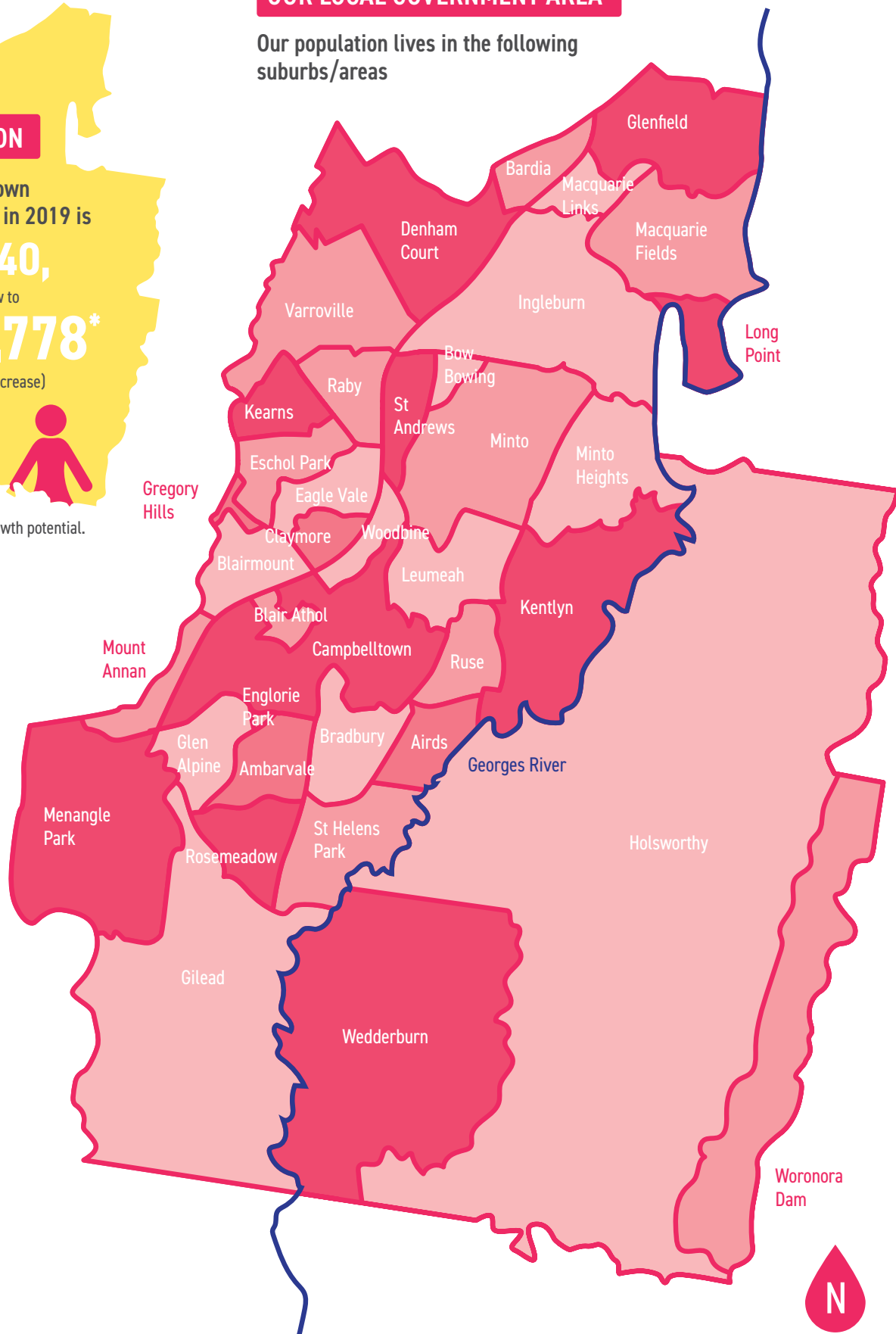
by 2036 (61% increase)



\*denotes forecast growth potential.

## OUR LOCAL GOVERNMENT AREA

Our population lives in the following suburbs/areas



# OUR PEOPLE

## WHO WE ARE

Median age

**34** (slight increase since 2011)  
Greater Sydney 36

Couples with children

**38%** (stable between 2011 and 2016)  
Greater Sydney 35%

Lone person households

**17%** (stable between 2011 and 2016)  
Greater Sydney 20%

Language at home other than English

**30%**   
Greater Sydney 36%


Aboriginal and Torres Strait  
Islander Population

(slight increase since 2011)  
Greater Sydney 1.5% **3.8%**

Older couples without children

 **7%**  
Greater Sydney 8%

Overseas born

 **31%**  
Greater Sydney 37%

Homeless persons estimated 2016

 **928**

SEIFA index of disadvantage 2016

Campbelltown **950** \ Greater Sydney **1018** \ NSW **1001** \ Australia **1002**

## OUR EDUCATION

University  
attendance

**4%**   
Greater Sydney 6%

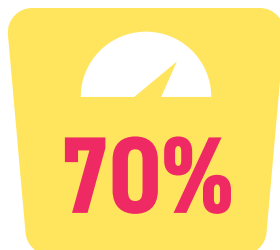
University  
qualification

**15%**   
Greater Sydney 28%

Trade qualification  
(certificate)

**21%** (slight increase since 2011)  
Greater Sydney 15%

## OUR HEALTH



Adult overweight and obesity rate  
vs 63.3% for NSW and 60.6% for Greater Sydney



Diabetes rate

**7.2%**



versus 5.3% for NSW

 Increasing trend  Decreasing trend

# OUR HOUSING, EMPLOYMENT AND INCOME

## OUR HOUSING



Medium and high density Housing

**22%**

Greater Sydney 44%

Median weekly household income



Greater Sydney \$1,745 \ NSW \$1,481 \ Australia \$1,431

Median weekly mortgage repayment

**\$427**

Greater Sydney \$495

Median weekly rent

**\$356**

Greater Sydney \$447



Households with a mortgage

**37%**

Greater Sydney 32%

Households renting

**32%**

Greater Sydney 33%

## OUR LOCAL ECONOMY

Unemployment rate

**7.9%** (stable since 2011)  
Greater Sydney 6.0%

Participation rate  
(population in labour force)

**61%** (slight decrease since 2011)  
Greater Sydney 62%

Gross Regional Product

Campbelltown's Gross Regional Product was \$6.68B for year ending June 2018, growing 2.9% since the previous year.

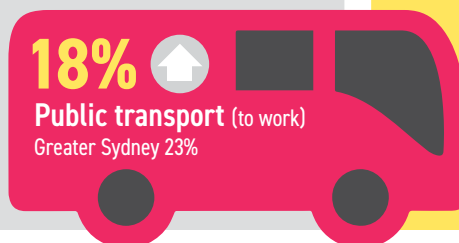


**Largest Employer**

Campbelltown's largest employer is retail trade, generating 8,751 local jobs in 2017/18.

**18%**

**Public transport** (to work)  
Greater Sydney 23%



**Jobs to Residents Ratio**

Jobs to residents ratio for Campbelltown in 2017/18 was 0.77 (less jobs than resident workers).

Education and Training had the highest ratio (1.15), while the lowest was Financial and Insurance Services (0.21).

## OUR WORKFORCE

Local Workers

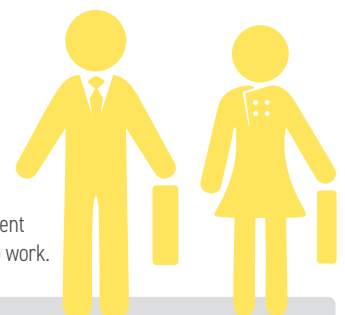
**48.7%** of Campbelltown's local workers are residents (2016)

**22,066** people (32.1%) of Campbelltown's resident workers have tertiary qualification.

Where we Work

**34%** of Campbelltown's resident workers were employed locally (2016)

**42,489** or 61.8% of Campbelltown's resident workers travel outside the LGA to work.



**49.9%** of the local workers are males \ **50.1%** are female



Increasing trend



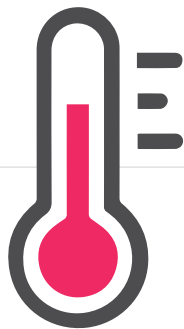
Decreasing trend

# OUR ENVIRONMENT

## Heat

(from Heat Study Project for 2018/2019 summer):

- > On average, landscapes dominated by grey infrastructure were 1.5°C warmer compared to landscapes where grey infrastructure was absent
- > There is a significant under reporting of heat across the LGA, with the study identifying 32 more days of air temperatures above 35°C compared to occurrences recorded at the nearest official Bureau of Meteorology weather station at the Australian Botanic Garden, Mount Annan



- > During the summer of 2018/2019, the Campbelltown LGA experienced 19 more days of temperatures greater than 40°C, compared to Sydney.



Heat related mortality can be up to three times higher in Western Sydney than in Sydney during heatwave periods



People younger than 4 years of age, over the age of 65, living in disadvantage or with a chronic illness are especially vulnerable to the impacts of heat

## Open Space

Public open space excluding Dharawal National Park and the State Conservation Area is approximately 9% of the total area of the LGA.

Campbelltown's open space, by size:



>5 hectares 73.6%  
2-5 hectares 16.8%  
0.5-2 hectares 7.7%  
<0.5 hectares 1.9%

Campbelltown's open space, by hierarchy:



Local parks 32.3%  
Neighbourhood parks 29.1%  
District parks 26.3%  
Regional parks 12.2%

Campbelltown's open space, by category:



Bushland 37%  
Sportsgrounds 31.2%  
Parks 28.1%  
Ancillary 3.7%

Woodbine has the highest provision of open space at

**40.76%**

Ingleburn has the lowest provision of open space at

**4.02%**

## Catchments

**86%**

of the LGA is in the Georges River Catchment

**14%**

of the LGA is in the Hawkesbury-Nepean Catchment, including 1.2% in the South Creek Catchment

**99%**

of the existing population resides in the Georges River Catchment

**17,900**

additional dwellings are predicted for the Georges River Catchment

**39,000**

additional dwellings are predicted for the Hawkesbury-Nepean Catchment (in the Campbelltown and Wollondilly LGAs)

**1,500**

additional dwellings are expected in the South Creek Catchment (within the Campbelltown LGA)

## Vegetation

**57%**

of the LGA still contains native vegetation

**24**

vegetation communities within the LGA

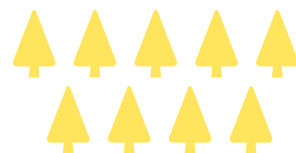
**1,500**

flora species are recorded

**330**

fauna species are recorded

**Over 3,500 trees will be planted in Rosemeadow to increase the suburb's canopy cover to 40%**



**UNIQUE chlamydia-free local koala population**



The lyrebird is a totem animal of the Dharawal people, and a traditional totem of the Campbelltown area.

## Greenhouse gas emissions:

During the 2016/17 financial year, our community generated 1.6 million tonnes of greenhouse gas emissions (CO<sub>2</sub>e). If we continue on a business-as-usual path, our emissions are expected to increase by 38% by 2036 to 2.3 million tonnes of greenhouse gas emissions.



**LIVEABILITY**

**- A VIBRANT,  
LIVEABLE CITY**

# THEME 1 - A VIBRANT, LIVEABLE CITY

Liveability is about a high quality lifestyle. Achieving and maintaining this requires infrastructure and services that meet people's needs and the provision of a range of housing choices. The Campbelltown LGA is home to over 170,000 people and its population will continue to grow over the next 20 years and beyond.

The Western City District Plan sets the following planning priorities aimed at achieving high liveability, and these priorities apply to the City of Campbelltown:

- > W3 Providing services and social infrastructure to meet people's changing needs
- > W4 Fostering healthy, creative, culturally rich and socially connected communities
- > W5 Providing housing supply, choice and affordability, with access to jobs, services and public transport

...open green spaces, the sense of local community and **affordable living**...

- > W6 Creating and renewing great places and local centres, and respecting the District's heritage

In order to ensure that our City achieves and maintains high liveability, our Community Strategic Plan's first Outcome is to achieve A Vibrant, Liveable City. A range of strategies in the CSP also contribute to Liveability and these are outlined in the alignment tables in the Strategic Alignment Chapter.

Some of the issues raised by our community can be addressed through land use planning and four local priorities for Liveability have been developed as areas of focus for this LSPS. These priorities are outlined below:

## PRIORITY 1

Creating a great place to live, work, play and visit

## PRIORITY 2

Providing high quality, diverse housing

## PRIORITY 3

Embracing our heritage and cultural identity

## PRIORITY 4

Celebrating the arts and culture



### Community consultation indicated:

The key characteristics of living in Campbelltown that residents identified in community engagement included open green spaces, the sense of local community and affordable living, and close proximity to Sydney, beaches and a variety of services and facilities.

The green open spaces and bushland within Campbelltown are by far the top priority that residents would like to see supported by Council, along with ensuring that our city remains accessible to other locations, affordable and has a variety of retail and recreation options. The community also clearly articulated their goal of increasing the availability and offering of tree canopy, green spaces, access to open space and playgrounds.

Residents want Council to lead provision of high quality open spaces and be visionary in greening the urban centres. Our community has also indicated that Council should focus on creating local amenity that is accessible to all.

Key outcomes identified by the community as contributing to Liveability include:

- > A safe, healthy and connected community
- > An active and healthy community
- > Community events
- > Social hubs
- > Community services
- > CCTV and/or police presence

The following pages provide detail on each of these priorities and the associated strategic policy positions and actions. Each action has an assigned timeframe:

**SHORT TERM** 1-5 Years

**MEDIUM TERM** 6-10 Years

**LONG TERM** 11+ Years

**ONGOING** Already occurring/in place or commencing now and continuing across timeframes

The alignment of each of the priorities to the Community Strategic Plan, District Plan and Western Sydney City Deal can be found in the Strategic Alignment Chapter.

## PLANNING PRIORITY 1 - CREATING A GREAT PLACE TO LIVE, WORK, PLAY AND VISIT

### RATIONALE:

Our city's residents are able to experience all the benefits of an urban centre nestled within a natural landscape setting, with access to numerous services, facilities and opportunities that support diverse interests and lifestyle options.

The Campbelltown LGA has experienced waves of growth and change. After several decades of relative stability, our City has recently commenced another period of renewed population growth. New communities are being developed in our greenfields, new higher density housing options are evolving in our main centres, and renewal of some of our older housing estates is continuing to occur. This growth creates the opportunity to plan for better liveability outcomes, with social infrastructure, services, and high-quality and desirable public realms that respond to Campbelltown's natural and rural landscapes and changing community.

Council, in partnership with the NSW and Federal Governments, will be striving to maintain and/or enhance the City's identity, positive characteristics and amenity whilst embracing the opportunities and addressing the challenges that come with growth and change. The ultimate aim is to provide a high quality lifestyle (high liveability) for all members of our existing and future communities.



### STRATEGIC POLICY POSITIONS:

- > Our people are our most valued asset
- > Our City is an inclusive place for all people

### ACTIONS:

- 1.1 Review the development controls in the Sustainable City DCP to ensure the plan promotes optimum amenity, aesthetics, public domain and public open space outcomes **/SHORT TERM**
- 1.2 Work with relevant NSW Government agencies to provide social infrastructure in a timely manner to meet the diverse and changing needs of the Campbelltown communities **/ONGOING**
- 1.3 Collaborate with the NSW Department of Education (through our existing MoU) to identify opportunities for local school infrastructure to be shared or jointly used for community uses **/SHORT TERM**
- 1.4 Complete and implement the Glenfield Public Domain Plan **/ONGOING**
- 1.5 Consider healthy urban design outcomes and the Aboriginal Interpretation Strategy when developing future public domain plans **/ONGOING**
- 1.6 Continue planning and promotion of a night time economy **/SHORT TERM**
- 1.7 Lead the development and operation of the Sports and Health Centre of Excellence **/ONGOING**
- 1.8 Capitalise on the establishment of an A League team based in Campbelltown to plan and develop a sports and entertainment precinct in Leumeah **/ONGOING**
- 1.9 Proactively pursue major sporting events such as the Pacific Test Invitational and explore other options to encourage and support sports of interest to our communities **/ONGOING**
- 1.10 Investigate the provision for an under 12 year old skate/urban park facility **/SHORT TERM**
- 1.11 Support the creation of walkable neighbourhoods to enhance community health and wellbeing and create liveable, sustainable urban areas **/ONGOING**
- 1.12 Implement Council's adopted social infrastructure strategies, ensuring the planning for greenfield and infill development areas considers the locational imperatives for these facilities and explores opportunities for co-location and joint use **/ONGOING**
- 1.13 Work with Government to secure the inclusion of social infrastructure within State Government voluntary planning agreements within greenfield developments and urban renewal projects **/ONGOING**
- 1.14 Liaise with State Government agencies and collaborate to deliver timely and appropriate infrastructure and services integrated into land use planning to support the demands of our existing communities and anticipated population growth **/ONGOING**
- 1.15 Work with Government to investigate the inclusion of social infrastructure onto the State Government's Development Contributions (section 7.11) Essentials Infrastructure List **/SHORT TERM**
- 1.16 Maximise urban shade by protecting existing trees, ensuring new developments incorporate appropriate landscaping, and by increasing planting in open space areas and streetscapes **/ONGOING**
- 1.17 Ensure open space is well connected via pedestrian and cycle links **/ONGOING**
- 1.18 Review landscaping standards to ensure they align with the creation of high amenity, liveable places **/SHORT TERM**
- 1.19 Continue to seek social infrastructure solutions that enhance liveability for Campbelltown and its residents **/ONGOING**

With a population expected to increase significantly over the next 20 years, ensuring equitable provision of services and infrastructure to new and existing residents, and for workers and visitors to the growing metropolitan centre, is a key focus for Council. In addition, the



importance of social connectedness, culture and opportunities for creative expression are recognised by Council as integral to individual and community health, with opportunities to enhance these in our community.

Social connectivity is challenging in an era of increasingly busy and digital lifestyles, an ageing population, and with built environments that don't always support active and connected communities. Significant population growth after a long period of stability adds a further layer to the challenges of creating inclusive, connected and active communities. Growth does, however, create opportunities to design and deliver healthy built environments that create opportunities for physical activity, access to healthy food and opportunities for social and community interactions.

Places to meet, create, learn, play, socialise and access services are important assets that make our city liveable. Council is committed to providing great urban environments for people to enjoy – places that are vibrant, safe and offer a range of opportunities and activities and that cater to a variety of interests, age groups and abilities. To ensure our communities now, and in the future, have access to these assets, Council has reviewed its existing social infrastructure offering and revised planning through the:

- Community Facilities Strategy
- Sport and Recreation Strategy
- Library Strategic Plan, and
- Open Space Strategic Plan.

Each of the strategies reviews and sets benchmarks

for provision and identifies future needs. The strategies recognise that in certain areas within the Campbelltown LGA there is an over provision of some assets that are poorly located and of low quality. They also recognise the importance of rationalisation of assets to deliver better targeted and multi-purpose facilities that respond to current and emerging community needs. The strategies specifically focus on creating multi-purpose facilities and co-locating them with other uses that will enable them to be community hubs that can adapt and meet current and evolving community lifestyles and social diversity.

The strategies will also drive the delivery of new and upgraded facilities that will ensure accessibility for all, both physically and financially, and provide spaces for activities not previously catered to such as arts and technology at all levels of the infrastructure hierarchy. Libraries, for example will increasingly strengthen their role as places to connect, providing spaces for people to interact and connect through technology and programs. Libraries also create places which provide environments for innovation and enable community created content. They promote life-long learning and opportunities for the community to link with ideas, history, collections and people.

Additionally, participating in, and portraying creative arts, culture and creativity goes to the heart of creating a vibrant and attractive city where people want to be. Council provides access to creative opportunities through the Campbelltown Arts Centre, through reshaping and revitalising the public domain and City Centre areas and through the development of a

- 1.20 Deliver the Reimagining Campbelltown City Centre master plan and associated economic development and infrastructure planning to create transformational city shaping opportunities **/ONGOING**
- 1.21 Actively promote and enable appropriate development of the Campbelltown Health and Education Precinct to respond to local and broader health needs and to provide educational and employment opportunities **/ONGOING**
- 1.22 Investigate opportunities to deliver an integrated active transport plan and network (for cyclists and pedestrians) that links important destinations with transport infrastructure between urban development, the open space network and with adjoining areas **/SHORT TERM**
- 1.23 Deliver on activities outlined in Council's adopted infrastructure strategies to improve community access to key service centres, recreation and employment nodes **/ONGOING**
- 1.24 Work in partnership with Government to enable urban growth supported by infrastructure with a focus on connectivity through sustainable land use integrated with transport planning, and transit-orientated development **/ONGOING**

- 1.25 Support the health and wellbeing of the community through master planning (including that of key public spaces) and encouraging healthy urban design outcomes, particularly for children, seniors, and people with a disability **/ONGOING**
- 1.26 Provide access to creative opportunities through Campbelltown Arts Centre via development of a Cultural Plan and the reshaping of the public domain to facilitate artistic endeavours and cultural pursuits **/SHORT TERM**
- 1.27 Investigate, promote and support access to creative opportunities and expression through public art and creative and cultural industries and artistic endeavours **/SHORT TERM**
- 1.28 Establish and maintain partnerships with major sporting and entertainment organisations to deliver opportunities and events **/ONGOING**
- 1.29 Promote Campbelltown Sports Stadium as a key sporting venue and the venue of choice for major events for the Macarthur Area and outer south western Sydney **/ONGOING**
- 1.30 Support the recreational needs of residents by implementing the Sport and Recreation Strategy, and partnering with the NSW Office of Sport to plan for district wide facilities **/ONGOING**

- 1.31 Plan and partner with peak organisations for the delivery of additional indoor sport facilities and outdoor sporting fields to meet community needs **/ONGOING**
- 1.32 Support the provision of appropriate levels of child care facilities available in the LGA to meet population growth **/ONGOING**
- 1.33 Continue to actively participate in the City Deal Health Alliance and drive regional collaboration to improve health outcomes and healthy environments across the Western Parkland City **/ONGOING**
- 1.34 Continue to actively participate in the City Deal Education Partnership as the local government lead to ensure effective and innovative education solutions and partnerships for the Western Parkland City **/ONGOING**
- 1.35 Identify locations for the preparation of local character statements **/ONGOING**



## These new infrastructure projects will deliver essential services and recreational opportunities for our community

Creative Strategy. Council will also develop a broader Cultural Strategy for the LGA.

Campbelltown's current growth phase is also bringing greater diversity to our community, with generally younger and more culturally diverse communities drawn to new housing in Campbelltown, in both our greenfield release areas and our urban renewal areas. At the same time, our existing community has a large ageing population. To better understand what these social changes mean for our community needs, particularly within in the context of a changing social service system (for example the NDIS) and transformational growth, Council is committed to developing a new evidence based Social Strategy to inform and guide planning and spatial distribution of specific services in the right locations, at the right time.

With growth occurring in both new greenfields area and as infill and redevelopment in existing urban areas, the strategies aim to ensure that the benefits of growth, and the quality of social infrastructure across the LGA is equitable. These strategies have been integrated into Council's Development Contributions Plan, however,

some challenges remain in funding infrastructure delivery. Council recognises that collaboration and shared use with other land owners and providers can deliver stronger community hubs and potentially better efficiencies in use of land and funds. In response, Council has signed an MoU with the NSW Department of Education to explore Joint Use projects across the LGA, whilst continuing to explore other partnership models and co-location opportunities to create accessible and activated community hubs.

Council's social infrastructure strategies and a current Public Domain Strategy have embedded healthy urban design approaches, and together with our Disability Inclusion Action Plan, will influence the review of the Local Environmental Plan and the Reimagining Campbelltown City Centre Phase 2 master planning. This approach is further strengthened as Council is currently working with South West Sydney Health District to develop a Health Impact Assessment to ensure a health lens is applied when determining appropriate locations for higher density development. Campbelltown's strong network of open space and

sporting infrastructure also facilitates the creation of a healthy community and provides a solid base on which to capitalise and build to support future growth in the city. Current priorities such as the Sport and Health Centre of Excellence and the recent decision to establish an A League Soccer team based in Campbelltown will be catalytic for the enhanced and continued growth of community and elite athlete participation in sports and recreation.

The creation of walkable and cycleable centres, existing neighbourhoods and greenfield development and urban renewal areas is also a high priority to support more physically active lifestyles.

Other important infrastructure is also planned and in progress for Campbelltown, including:

- > a \$632 million upgrade at Campbelltown Hospital,
- > the Campbelltown Billabong at Apex Park, being developed through a \$15 million grant from the Western Sydney City Deal Liveability Fund and a substantial financial contribution from Council.

These new infrastructure projects will deliver essential services and recreational opportunities for our community.

Continued collaboration will also be required between Council and other service providers, such as the NSW Department of Education in planning schools; with the private sector in facilitating the delivery of child care and other services; and with South West Sydney Local Health District to ensure the right health services and facilities are provided for our community as it grows.

## PLANNING PRIORITY 2 - CREATING HIGH QUALITY, DIVERSE HOUSING

### RATIONALE:

Greater Sydney is growing and will continue to require a supply of diverse housing and affordable housing options both now and into the future. The Region Plan identifies that Greater Sydney will require 189,100 additional dwellings between 2016-2021 and a total of 725,000 additional dwellings between 2016-2036. Each of the five districts that form Greater Sydney will need to supply a proportion of this additional housing. The Western City target for housing supply is 39,850 additional dwellings between 2016-2021 and a total of 184,000 dwellings by 2036.

The District Plan provides five year housing targets for each LGA within the Western City. The five year target for the Campbelltown LGA is 6,800 new dwellings. Both the Region Plan and the District Plan require councils to prepare local housing strategies to determine 6-10 year housing targets and targets for affordable housing.

Council is preparing a comprehensive Local Housing Strategy (LHS) to address future housing needs. The LHS will assist in identifying a 6-10 year housing target. This target will need to be agreed with the GSC. Council is also collaborating with other councils in the Western City District to explore the possibility of a joint approach to addressing housing affordability. These initiatives will investigate a range of mechanisms to deliver affordable housing, including exploration of the idea of an Affordable Rental Housing Scheme.

Campbelltown is home to a population that is diverse in age, cultural background and socio-economic status and this diversity is likely to increase as the population grows and changes over time.

Our City also provides a range of housing types to accommodate our diverse population, including detached houses, dual occupancies, granny flats, townhouses, terraces, villas, apartments and larger lifestyle lots with dwellings offering a less suburban, rural-residential or rural living experience. Other housing options to cater for local needs include boarding houses, retirement villages and residential aged care facilities.

Campbelltown's population has increased substantially over recent years, with significant future growth still to occur. As stated above, the Campbelltown LGA is required to provide an additional 6,800 dwellings to be provided within the five year period from 2016-2021 to accommodate population growth. Our city is well on the way towards achieving this dwelling target.

The NSW Department of Planning, Industry and Environment (DPIE) has prepared growth projections for the Campbelltown LGA. These projections indicate a longer term demand for 26,700 dwellings being required

**Figure 5 - 2016 NSW and LGA Population and Household Projections, and Implied Dwelling Requirements**

Totals	2011	2016	2021	2026	2031	2036
Total Population	151,150	164,400	177,800	197,000	214,100	233,150
Total Households	51,300	56,950	62,250	69,350	75,550	82,550
Average Household Size	2.92	2.86	2.82	2.80	2.79	2.77
Implied Dwellings	53,600	59,500	65,050	72,450	78,950	86,200

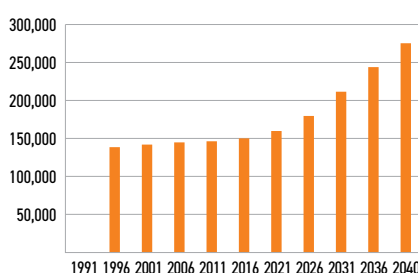
<https://www.planning.nsw.gov.au/Research-and-Demography/Demography/Population-projections>

**Figure 6 - Forecast population, households and dwellings**

Summary	2016	2021	2026	2031	2036
Population	161,408	180,957	212,002	244,088	275,778
Change in population (5yrs)		19,548	31,045	32,086	31,690
Average annual change		2.31%	3.22%	2.86%	2.47%
Households	54,638	61,759	72,212	83,070	93,397
Average household size	2.93	2.91	2.92	2.92	2.94
Population in non private dwellings	1,248	1,274	1,310	1,334	1,346
Dwellings	55,986	63,558	74,507	85,718	96,394
Dwelling occupancy rate	97.59	97.17	96.92	96.91	96.89

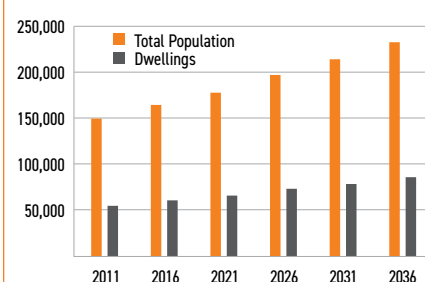
Population and household forecasts, 2016 to 2036, prepared by .id, the population experts, November 2017.

**Figure 7 - Campbelltown Population**



Population growth and highest rate of expected growth to 2040.

**Figure 8 - Campbelltown LGA Population and Dwellings**



Source: DPIE Housing Data and Projections.

by 2036. This longer term projection is generally consistent with the linear extrapolation of the five year target of 6,800 dwellings by 2021 under the District Plan. Council has prepared updated population forecasts taking into account growth expected within the Greater Macarthur Growth Area. This area is identified on the maps contained within this LSPS. These refined population forecasts for the Campbelltown LGA are based upon updated data sets (profile .id forecasts) which indicate a higher predicted population growth and corresponding dwelling demand, as outlined in Figures 6 and 7.

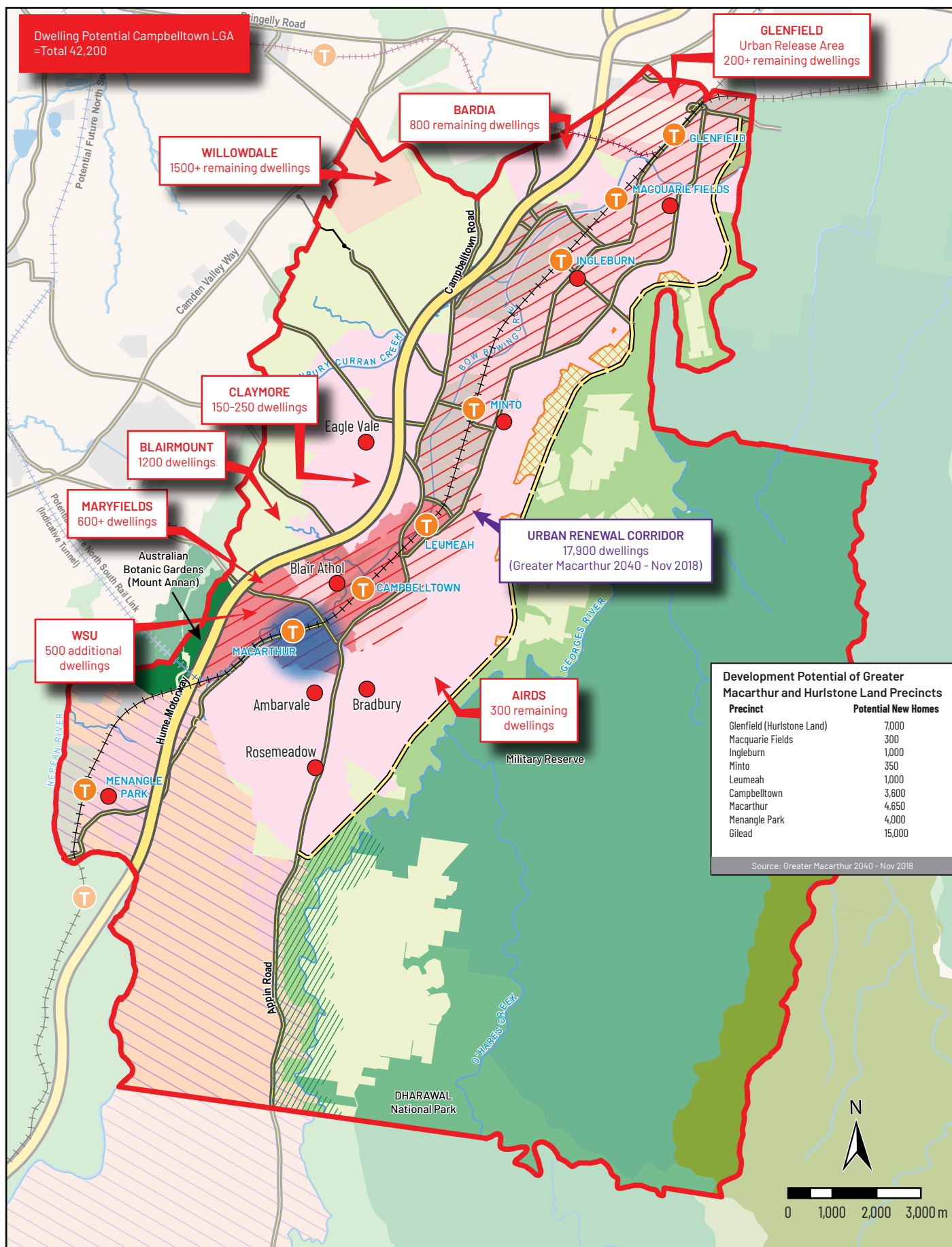
The higher population growth forecasts developed by Council indicate that approximately 40,000 additional

dwellings will be needed to accommodate a population of 275,000 people by 2036. This housing demand estimate may be considered as a high growth scenario as it significantly exceeds the projected population of 233,150 (equivalent to 26,700 dwellings) identified by the DPIE.

Council is confident that there is sufficient capacity for future dwelling supply to service both the more moderate and the higher growth scenarios.

Campbelltown's recent growth has already seen the delivery of approximately 4,000 new dwellings over the five year period to 2016, however the forecast growth will require an increased rate of delivery.

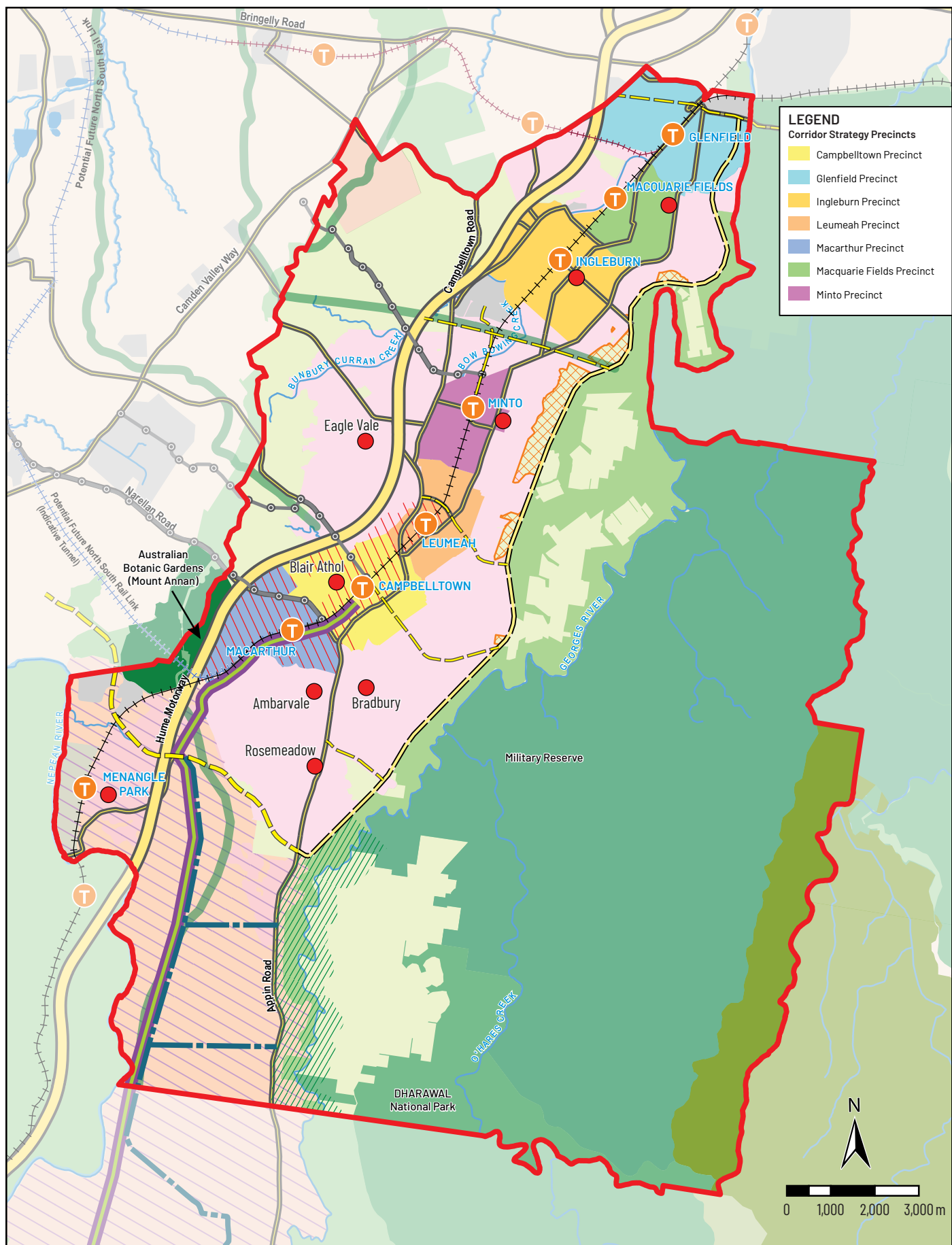
# ESTIMATED DWELLING POTENTIAL



## LEGEND

- Future Transport Link
- Motorway
- Major Road
- Railway Line
- Railway Station
- LGA Boundary
- Metropolitan Cluster (City Centre)
- Urban
- Metropolitan Rural Area
- Health & Education Precinct
- Potential Transition Area
- Industrial
- Holsworthy Military Reserve
- Australian Botanic Garden
- Woronora Catchment
- Proposed Land Release Area — (subject to further investigation)
- Glenfield-Macarthur Renewal Corridor
- Dharawal National Park
- Georges River Open Space Corridor
- Indicative Koala Corridor — (Greater Macarthur Growth Area)

# GLENFIELD TO MACARTHUR CORRIDOR STRATEGY PRECINCTS



## LEGEND

Future Transport Link	Waterways	Metropolitan Cluster (City Centre)	Industrial	Woronora Catchment
Motorway	Georges River Parkway	Potential Transition Area	Australian Botanic Garden	Dharawal National Park
Major Road	Proposed Transport Link	Green Grid Priority Corridor	Proposed Land Release Area – (subject to further investigation)	Georges River Open Space Corridor
Railway Line	Bus Corridor Investigation	Holsworthy Military Reserve	Glenfield-Macarthur Renewal Corridor	Indicative Koala Corridor – (Greater Macarthur Growth Area)
Railway Station	City Serving Rapid Bus Corridor	Metropolitan Rural Area		
	LGA Boundary			
	Urban			

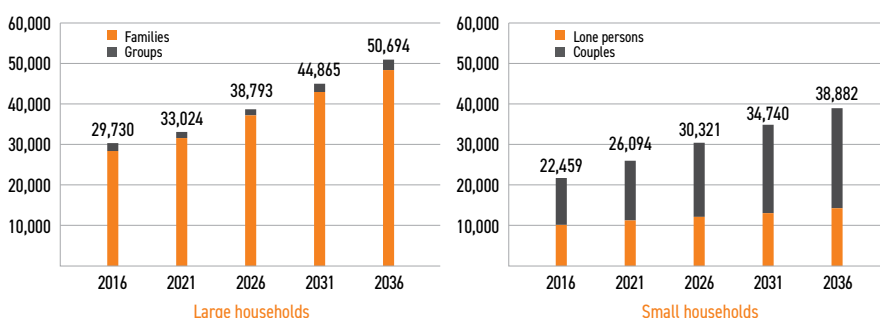
The actual rate of population and housing growth will be dependent on a range of external factors such as Greater Sydney's overall rate of growth, development rates and housing availability in other local government areas across Sydney, growth elsewhere in the Western City District, the housing market, availability of finance, and the number of planning proposals and development applications that are approved over time.

Most of the new housing required to accommodate the growing population will be accommodated in the Greater Macarthur Priority Growth Area. This area includes precincts around the existing electrified railway stations at Glenfield, Macquarie Fields (eastern side of the railway line only), Ingleburn, Minto, Leumeah, Campbelltown and Macarthur, and the urban release areas of Menangle Park, Mount Gilead and Gilead.

In December 2019, Greater Macarthur was declared a Growth Area under the State Environmental Planning Policy (Sydney Region Growth Centres) 2006 (the Growth Centres SEPP). The Growth Area recognises and reinforces the role of the Campbelltown-Macarthur Metropolitan Cluster Centre in providing jobs and services for the broader South Western Sydney area. The Growth Area is supported by a Ministerial Direction and Special Infrastructure Contributions schemes to help fund State infrastructure for the growing area. A new approach to precinct planning has also been introduced by the NSW Government, with North Gilead being identified as a collaborative planning precinct.

Draft Greater Macarthur 2040 – An Interim Plan for the Greater Macarthur Growth Area was released by the NSW Government in November 2018. It is a land use and infrastructure implementation plan that sets a vision for the growth area, and a framework for the urban renewal of the rail corridor from Glenfield to Macarthur and the development of land release areas to the south including Menangle Park and Gilead. Key

**Figure 9 - How are households forecast to change?**



aspects of the NSW Government's vision for Greater Macarthur include the following:

### Place

- > public places that allow people to connect
- > a place for families
- > a thriving place with diverse housing, services, jobs and a healthy environment

### Landscape

- > protection of riparian corridors and waterways
- > protection of koalas and biodiversity
- > healthy waterways and connected bushland that separates new towns
- > planning controls that protect areas of Aboriginal and European heritage significance

### Built form

- > engaging, well designed and desirable places to live and work
- > green and sustainable planning controls
- > city scale homes and offices near transport
- > sensitivity to koalas, biodiversity and heritage

### Land use

- > a thriving metropolitan centre at Campbelltown-Macarthur
- > further growth of the metropolitan centre as an economic and social hub via investment in tertiary education and health linked to the Western Sydney International via the proposed North-South Rail Line
- > a diverse mix of housing choices

### Movement

- > transport will form the spine of the growth area
- > Connections to Western Sydney, the Illawarra and the Sydney CBD
- > compact, walkable communities
- > easy access to schools, open space and services via walking and cycling

It is estimated that 17,900 new dwellings could be accommodated along the electrified rail corridor, with the majority of the growth expected at Glenfield, Macarthur and Campbelltown. It is also estimated that approximately 19,000 new dwellings could be provided in the new urban release areas of Menangle Park, Mount Gilead and Gilead. There is also some remaining

## STRATEGIC POLICY POSITIONS:

- > Contain urban growth within the existing urban area or within the identified priority growth and urban investigation areas
- > Housing supply, diversity, choice and quality respond to community needs and contribute to housing requirements at the District level

## ACTIONS:

- 2.1 Develop a comprehensive Local Housing Strategy for the Campbelltown LGA that identifies and prioritises the areas for growth having regard to housing demand, growth trends, and the existing and likely future housing stock /SHORT TERM

- 2.2 Use the Local Housing Strategy to provide the evidence base for Campbelltown City's 10 and 20 year housing targets and dwelling mix, and to determine infrastructure capacity constraints and potential sequencing of housing delivery across the Campbelltown LGA /SHORT TERM

- 2.3 Determine principles for a Local Affordable Housing Strategy considering need, current supply, and other shortfalls in various housing types and tenures and, if relevant in Council's housing strategy, preferred locations where new affordable housing initiatives will be encouraged /SHORT TERM

- 2.4 Support the NSW Government in the implementation of the State Infrastructure Contributions Levies for the planned precincts. /ONGOING

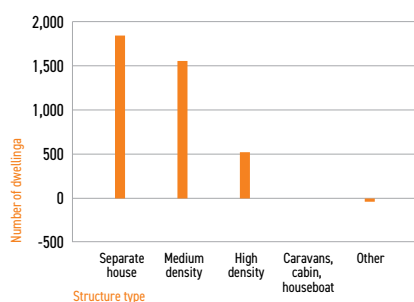
- 2.5 Contain urban development to existing urban areas and within identified growth and urban investigation areas, in order to protect the functions and values of scenic lands, environmentally sensitive lands and the Metropolitan Rural Area /ONGOING

- 2.6 Continue to work with the NSW Land and Housing Corporation to support the renewal of social housing within the LGA, consistent with the Communities Plus Program /ONGOING

- 2.7 Develop urban design principles and standards to guide new subdivisions, development and redevelopment /ONGOING

- 2.8 Work with the NSW Government to refine and implement Greater Macarthur 2040 to achieve required growth and respect local needs and priorities, and the environmental context /ONGOING

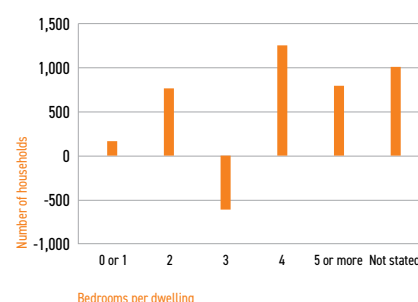
**Figure 10 - Change in dwelling structure, 2011 to 2016**



potential within Bardia, East Leppington (Willowdale), Glenfield (Glenfield Road Area), and opportunities on land within Western Sydney University, Maryfields (Campbelltown), Blairmount and the urban renewal areas of Airds and Claymore. The anticipated number of new dwellings that could be achieved within each of these areas is shown on the Estimated Dwelling Potential Map.

In terms of the staging of additional residential development, it is anticipated that development at Mount Gilead and Menangle Park will proceed first as these areas have already been rezoned for residential development and some development applications have been received. Along the rail corridor, it is likely that the Glenfield Precinct will proceed early as this area is being rezoned directly by the NSW Government, and a significant proportion of the land is in single ownership. Planning proposals for significant developments with residential components for land within the City Centre are likely to proceed before significant residential development at Ingleburn and Minto. Master planning for the Ingleburn Precinct will need to address flooding within the centre precinct. At Minto, the master planning process is still in its early stages.

**Figure 11 - Change in number of bedrooms per dwelling, 2011 to 2016**



Once completed, the Local Housing Strategy could provide additional guidance relating to the staging of the above development, and additional future growth. In addition, some site specific redevelopment will continue to occur within the City Centre and other areas that are already zoned to enable land use change or intensification, but any new development in these areas will only be within the density and scale currently permitted under existing planning controls. Such development could include multi-storey residential flat buildings around the Campbelltown City Centre. Council may also consider Planning Proposals that fall outside of the proposed staging, provided that they are consistent with the objectives of the LSPS and are supported with an appropriate infrastructure delivery mechanism.

There is also the possibility that some increases in residential density will occur in existing residential suburbs via the development of dual occupancies, secondary dwellings and in some cases attached housing or multi unit housing. Most of this growth will occur through redevelopment of existing residential sites or provision of a secondary dwelling to complement an existing dwelling on the same lot.

While low density separate houses remain the dominant type of housing and are expected to remain so, more than half of recent new housing has been medium and high density, rising from 19.9% to 22.5% of all housing between 2011 and 2016.

Campbelltown's housing stock is also changing, with older three bedroom dwellings making way for smaller two bedroom units and larger homes of four or more bedrooms.

Campbelltown has traditionally provided a diverse range of housing, including a large component of social housing, however social housing stock is transitioning and dispersing in Campbelltown as public housing estates are renewed and a tenure mix is being introduced into these areas. In 2016, 9.9% of households lived in social housing. There are reported to be only 124 affordable housing dwellings in Campbelltown although current and predicted demand is estimated to be in the order of 20% of the community. Census data indicates 15.0% of Campbelltown households are in housing stress, compared with 11.8% in Greater Sydney.

Council recognises the importance of maintaining a diverse mix of housing into the future and to continuing to promote additional housing choices to suit and accommodate our people. Council is also committed to containing urban growth to identified growth areas in order to protect our scenic and natural environments for the enjoyment and benefit of existing and future residents and visitors. The Local Housing Strategy will assist in guiding future growth and the right type of dwellings in the right locations – including designated greenfield and urban growth areas, urban renewal and increased densities along the rail corridor, and infill development within existing residentially zoned areas.

- 2.9 Work with the NSW Government to facilitate the strategic rezoning of land and the provision of associated infrastructure for identified urban growth and renewal areas, including identification of appropriate staging and alignment of infrastructure provision with anticipated growth /ONGOING
- 2.10 Collaborate with Government to explore the possibility of re-establishing a Metropolitan Development Program to assist in aligning growth and infrastructure /ONGOING
- 2.11 Complete and adopt Council's Health Impact Assessment in collaboration with SWSLHD with regard to developing health based criteria for locating high density housing /ONGOING
- 2.12 Promote housing diversity through local planning controls and initiatives /ONGOING

- 2.13 Plan and implement infrastructure that improves community access to key service centres, recreation and employment nodes /ONGOING
- 2.14 Prepare master plans for the town centres identified within the Glenfield to Macarthur Urban Renewal Corridor that incorporate opportunities for in-centre living /ONGOING
- 2.15 Ensure that sufficient, quality and accessible open space is provided for new urban areas /ONGOING
- 2.16 Ensure that quality embellishment for passive and active recreation is provided to new and existing open space to service new residential development and redevelopment of existing urban areas /ONGOING
- 2.17 Ensure open space is provided where it will experience maximum usage by residents, with maximum frontage to public streets and minimal impediments /ONGOING

- 2.18 Develop and implement a Social Strategy to chart a path forward for Council and the community sector to deliver stronger positive and equitable social outcomes and consider the land use implications of these in terms of service and housing provision /ONGOING
- 2.19 Encourage arts to be used as a mechanism of linking and integrating new communities, including new migrant communities, and connecting them to the Campbelltown City Centre /ONGOING

## PLANNING PRIORITY 3 - EMBRACING OUR HER- ITAGE AND CULTURAL IDENTITY

### RATIONALE:

Campbelltown has a rich Aboriginal history and heritage and a strong Indigenous cultural identity. As one of the early settlements in NSW and a Macquarie Town, Campbelltown also has a strong colonial heritage, which is reflected in some of its early city layout and architecture. As our city has grown and developed over time, our cultural identity has been augmented by an increasingly diverse cultural mix. New people coming into our city to live, work, invest and explore have brought with them the richness and variety of their own cultural backgrounds which now form part of the culture and identity of our city.

Campbelltown will continue to grow and its population is likely to diversify even further over time, adding more vibrancy and colour to our existing heritage and cultural identity. As growth occurs, the importance of protecting and maintaining our natural and built heritage assets will continue to be important.

Our city's heritage is an important focus, particularly as the bicentenary of the founding of Campbelltown City approaches in 2020 and as Council has recently adopted its first Reconciliation Action Plan.

Campbelltown has one of the largest Aboriginal and Torres Strait Islander communities in Sydney, and is seeking to celebrate both the heritage of the Dharawal land and peoples and the contemporary culture of all our Aboriginal and Torres Strait Islander community from across



the country through the development of an Aboriginal Interpretation Strategy. This strategy will support the reflection of Campbelltown's historical and contemporary Aboriginal culture and values into the city's built form.

As our community continues to change, Council will aim to develop and enhance places that reflect and respond to our past and present communities. Council is also committed to ensuring our local heritage assets are valued and that our multi-faceted cultural identity is reflected in our architecture, places and cultural activities and celebrations.

Also of importance is revealing the historical and cultural nuances that exist in our city which are integral to building our city's identity. Arts, culture and

creativity will play a critical role in how we embrace and portray our heritage and identity. This can be achieved in part through the development of a Cultural Plan and also by an arts-led Interpretation Strategy. The Cultural Plan will demonstrate a clear commitment to promoting and celebrating our cultural diversity, whilst remaining mindful of conserving our heritage for present and future generations. The Cultural Plan will also demonstrate to the community Council's recognition of, and contribution to, the importance of culture in encouraging social cohesion, enhancing cultural identities and developing a sense of place. The arts-led Interpretation Strategy, led by the creative community, will assist in revealing alternate identities within our city and stories of our people and places.

### STRATEGIC POLICY POSITIONS:

- > Our heritage is respected as a fundamental part of our identity
- > Our city embraces its Indigenous heritage and culture
- > Our diverse cultural mix is an asset for our city

### ACTIONS:

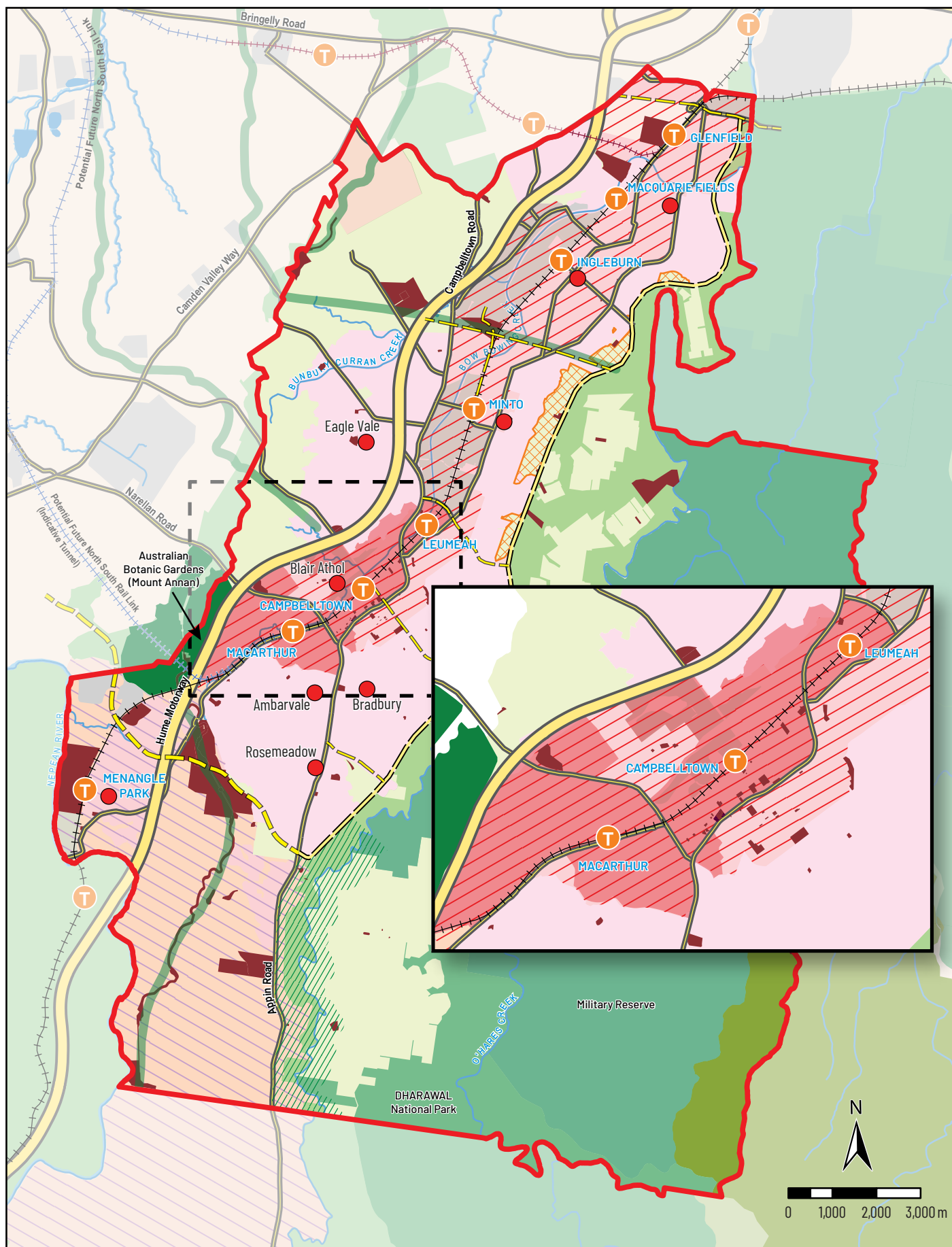
- 3.1 Work with the Local Aboriginal Land Council, the Aboriginal and Torres Strait Islander community and relevant State Government Agencies to identify and protect Aboriginal heritage, culture and heritage assets **/SHORT TERM**
- 3.2 Review Council's non-Indigenous Heritage Study to identify and conserve important heritage and implement any recommendations of the revised Heritage Study including

updates to the LEP **/ONGOING**

- 3.3 Review Council's Local Heritage Fund and seek alternative grant funding to support the scheme **/ONGOING**
- 3.4 Engage the services of a Heritage Planner to assist in managing Campbelltown LGA's heritage assets **/SHORT TERM**
- 3.5 Implement the Aboriginal Interpretation Strategy to reflect Aboriginal culture in the built environment and through programs and services that celebrate and nurture culture **/SHORT TERM**
- 3.6 Identify and promote the conservation of environmental heritage and sensitive environmental areas including the Georges River Corridor Landscape, Scenic Hills and Wedderburn **/ONGOING**
- 3.7 Manage development outcomes having appropriate regard to environmental and heritage considerations **/ONGOING**

- 3.8 Work in partnership with Government to protect important heritage sites **/ONGOING**
- 3.9 Consider opportunities for improved heritage asset management and the conservation and management of all heritage within the LGA **/ONGOING**
- 3.10 Ensure that the Social Strategy reflects and builds on the strength of our communities **/ONGOING**
- 3.11 Based on the City Identity Project, develop an interpretation and way-finding strategy led by the creative community to reveal alternate identities of the city and stories of our people and places **/ONGOING**
- 3.12 Promote healthy food destinations that support place making, encourage healthy lifestyles and promote cultural identity **/SHORT TERM**

# HERITAGE



## LEGEND

Motorway	Future Transport Link	Metropolitan Cluster (City Centre)	Heritage Item	Industrial	Woronora Catchment
Major Road	Georges River Parkway	Urban	Heritage Conservation	Australian Botanic Garden	Dhawawal National Park
Railway Line	Waterways	Metropolitan Rural Area	Green Grid Priority Corridor	Proposed Land Release Area – (subject to further investigation)	Georges River Open Space Corridor
Railway Station	LGA Boundary	Potential Transition Area	Holsworthy Military Reserve	Glenfield-Macarthur Renewal Corridor	Indicative Koala Corridor – (Greater Macarthur Growth Area)

## PLANNING PRIORITY 4 - CELEBRATING THE ARTS AND CULTURE

### RATIONALE:

Arts, culture and creativity play an integral role in sustaining vibrant and healthy communities. Council is seeking to increase artistic and creative participation for its community through its flagship cultural institution – the Campbelltown Arts Centre. Located on Dharawal land and recognised as a regional facility, the Arts Centre is poised to lead the way in delivering a high quality artistic offering that is innovative, relevant and accessible, experimental, engaging and responsive. Council will continue to invest to grow the Arts Centre's reach, build audiences and connect the community to artists and art by encouraging and enabling collaborations. Set within Campbelltown's Cultural Precinct, the Arts Centre will continue to work with the NSW Government to invest in the District and Region. The Arts Centre will also continue to be a hub for local arts groups to meet and create and will play a major role on the rejuvenation of the public domain in the Campbelltown City Centre and CBD.

Renewal and growth will also provide the opportunity for increasing vibrancy by celebrating and promoting the arts and culture through expression as part of the built form across our city.

Our city's libraries also play a major role in developing and promoting culture and creativity within our community. Libraries are open and welcome to



everyone in the community and provide spaces and programs which promote learning, creation of knowledge and stimulate creativity. Many of our new community facilities will also include facilities specifically designed to support community art and

performance. Together, they clearly demonstrate how a mixture of community focused land uses and activities can create a vibrant place for connection and lifestyle enhancement.

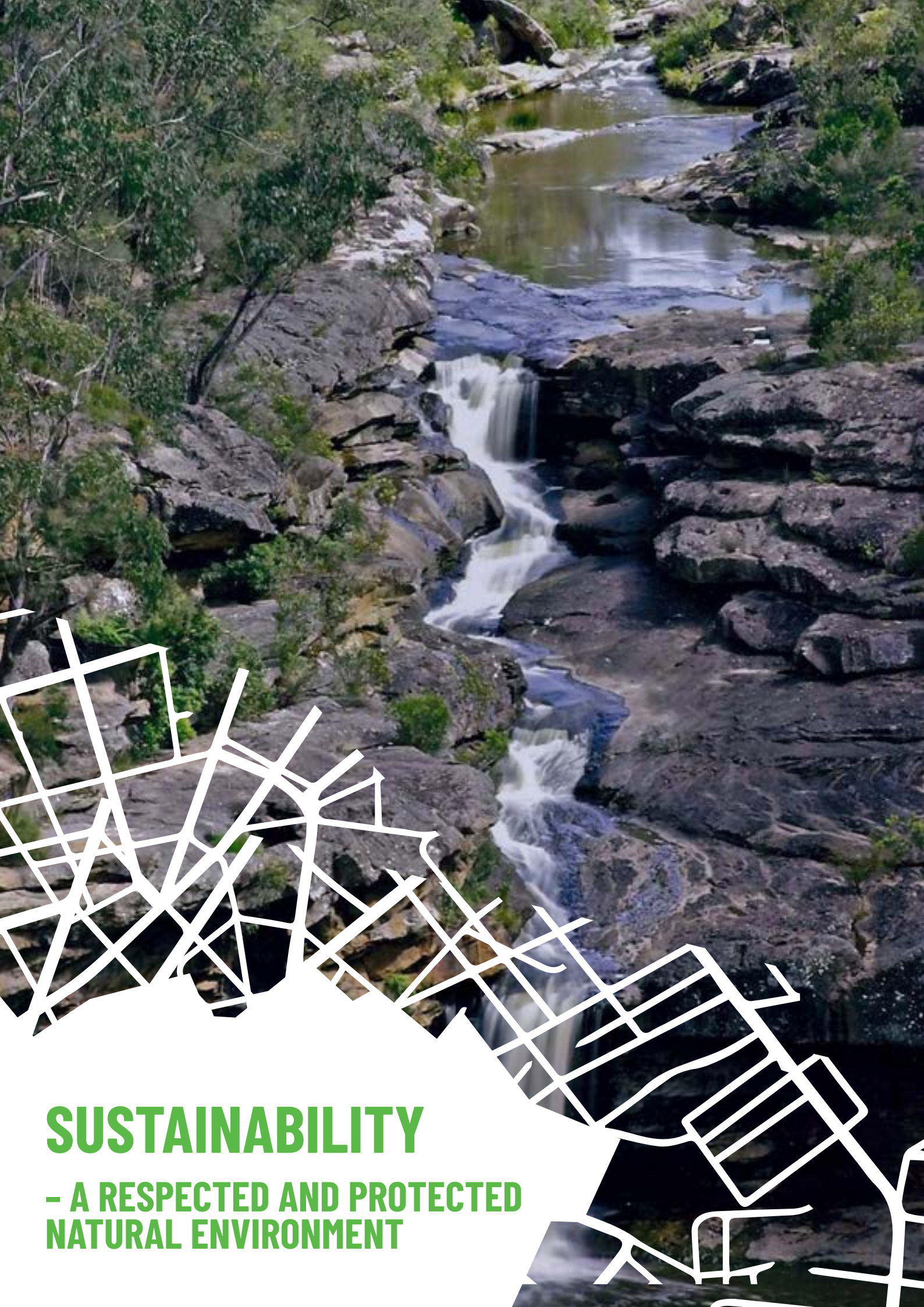
### STRATEGIC POLICY POSITIONS:

- > Our city is known for its arts and cultural offerings
- > Arts and culture add vibrancy to our city

### ACTIONS:

- |  |   |   |
|--|---|---|
| <p>4.1 Deliver and implement a master plan to expand Campbelltown Arts Centre to ensure it continues to be a leading source of artistic production and creativity for Campbelltown City, the Macarthur Region, the District, Greater Sydney and beyond <b>/SHORT TERM</b></p> <p>4.2 Ensure land use zones and planning controls enable the use of public spaces for civic and cultural events <b>/SHORT TERM</b></p> <p>4.3 Construct the Billabong Recreation Facility at Apex Park to provide the community with access to water in an urban environment <b>/SHORT TERM</b></p> | <p>4.4 Develop a Cultural Plan and Public Art Strategy that celebrate the city's cultural diversity and enhance the role culture plays in delivering cultural, social and economic benefits to our community <b>/ONGOING</b></p> <p>4.5 Implement Council's Aboriginal Interpretation Strategy and Reconciliation Action Plan in relation to reflecting Aboriginal culture through programs and services that celebrate and nurture culture <b>/SHORT TERM</b></p> <p>4.6 Continue to evolve our program of community events and to meet the needs and aspirations of our community, promote the city and attract visitors to Campbelltown <b>/SHORT TERM</b></p> <p>4.7 Deliver a high quality artistic program through the Campbelltown Arts Centre that is innovative, relevant, accessible, experimental, engaging and responsive <b>/ONGOING</b></p> <p>4.8 Continue to invest to grow the Campbelltown Arts Centre's reach, build audiences and connect the community to artists and art by encouraging and enabling collaborations <b>/ONGOING</b></p> | <p>4.9 Work to ensure that the Campbelltown Arts Centre continues to attract internationally recognised artists to enrich local experience <b>/ONGOING</b></p> <p>4.10 Continue to work with the State Government to invest in the region's creative growth via the Campbelltown Arts Centre <b>/ONGOING</b></p> <p>4.11 Continue to use the Campbelltown Arts Centre as a hub for local artists to meet and create and to play a major role in the rejuvenation of the public domain within the Campbelltown City Centre <b>/ONGOING</b></p> <p>4.12 Investigate the relocation of the Civic Library, including co-location with a Smart Work Hub, Indigenous Business Hub, Early Learning Centres and retail in line with the Reimagining Campbelltown CBD master plan, and source funding for the project <b>/SHORT TERM</b></p> <p>4.13 Continue to build community capacity and connectedness through strategic and innovative community development projects and programs <b>/ONGOING</b></p> |
|--|---|---|





# **SUSTAINABILITY**

**- A RESPECTED AND PROTECTED  
NATURAL ENVIRONMENT**

## THEME 2 - A RESPECTED & PROTECTED NATURAL ENVIRONMENT

Campbelltown is known as a city of choice and opportunity in a natural environment. Our city's natural and landscape setting is part of what makes Campbelltown special and unique. It is important to retain our setting and distinctiveness both now and in the future.

The Western City District Plan sets the following planning priorities aimed at achieving environmental conservation and sustainability outcomes. The following priorities apply to the City of Campbelltown:

- W12 Protecting and improving the health and enjoyment of the District's waterways
- W13 Creating a Parkland City urban structure and identity, with South Creek as a defining spatial element
- W14 Protecting and enhancing bushland and biodiversity
- W15 Increasing urban tree canopy cover and delivering Green Grid connections

- W16 Protecting and enhancing scenic and cultural landscapes
- W17 Better managing rural areas
- W18 Delivering high quality open space
- W19 Reducing carbon emissions and managing energy, water and waste efficiently
- W20 Adapting to the impacts of urban and natural hazards and climate change

Campbelltown's community places high value on the local environment, its open green spaces, bushland and the city's landscape setting. To ensure that the natural and environmental qualities of our City are protected and maintained, and new development is sustainable, our Community Strategic Plan's second Outcome is focused on A Respected and Protected Natural Environment. A range of strategies in the CSP also relate to environmental protection and management, and these are outlined in the alignment tables within the Strategic Alignment Chapter.

Some of the issues raised by our community can be addressed through land use planning and four local priorities for Sustainability have been developed as areas of focus for this LSPS:

### **PRIORITY 5** Embracing our unique landscape setting

### **PRIORITY 6** Respecting and protecting our natural assets

### **PRIORITY 7** Managing our use of finite resources

### **PRIORITY 8** Adapting to climate change and building resilience

The following pages provide detail on each of these priorities and the associated strategic policy positions and actions. Each action has an assigned timeframe:

**SHORT TERM** 1-5 Years

**MEDIUM TERM** 6-10 Years

**LONG TERM** 11+ Years

**ONGOING** Already occurring/in place or commencing now and continuing across timeframes

The alignment of each of the priorities to the Community Strategic Plan, District Plan and Western Sydney City Deal can be found in the Strategic Alignment Chapter.

#### **Our community has indicated:**

The theme of supporting and enhancing our natural environment and sustainability has featured strongly in community consultation, with the community identifying the need for Council to demonstrate a commitment to leadership in these areas. Importantly, the community would like to see Council driving change and setting benchmarks for sustainability, particularly in terms of designing the urban environment to create a sustainable and carbon neutral city centre. Areas of interest include energy solutions, water recycling, green facades, waste management, and building design.

Our community has an expectation that future decision making needs to ensure that planning should embrace sustainability and the concept of the Green City as a core principle for the future.

Residents of the Campbelltown LGA believe one of the greatest strengths of living in the area is the green open spaces and bushland, an attribute residents overwhelmingly want to see Council prioritise now and in the future.

Some potential projects suggested by the community include:

#### City Greening Initiatives

- ensure that green spaces within the LGA are protected
- place stricter requirements on developers regarding the amount of green space that must be provided and the number of trees that must be planted in new developments
- Council needs to state the long-term intentions for different areas, reassuring the community about which areas will be protected and retained
- increase the number of trees in the LGA
- promote community tree planting events
- increase funding allocated to the development of new green spaces

#### Protect green spaces and the City's landscape setting

- plan and make public the long-term intentions for which areas will be developed and which areas will be protected
- develop a plan of action for cleaning up the Georges River area
- protect the Scenic Hills from (urban) development

#### A sustainable environment

- planting more trees
- better integration of green spaces with development
- protecting green spaces
- introducing and implementing sustainability initiatives

# PLANNING PRIORITY 5 - EMBRACING OUR UNIQUE LANDSCAPE SETTING

## RATIONALE:

### A landscape defined by its people

Campbelltown's landscape setting is unique and highly valued. The Dharawal people are the traditional custodians of the Campbelltown LGA. Before colonisation, the Dharawal people inhabited and cared for land from Botany Bay to the Shoalhaven River/Nowra and inland to Camden. The land of the Georges River and its tributaries provided water, food and shelter.

Campbelltown is rich in Aboriginal heritage, with more than 350 known Indigenous sites, places and relics. Ancient stories, ceremonies, special places and sacred objects are embedded in the landscapes, trees, hills and waterways of the LGA, and form the basis of traditional law, custom, spiritual connection and custodial obligations. The area continues to be important to the Aboriginal community in a contemporary setting.

Campbelltown is also rich in colonial history as an early pastoral and agricultural area and one of the original towns established by Governor Macquarie. Early landscape elements, street layouts and buildings are still important features of our city. More recent cultural influences from across the globe are also emerging as part of our landscape and are valued for the contribution to our local identity and setting.

In addition to Campbelltown's rich Aboriginal and colonial heritage, Campbelltown's urban areas and proposed urban growth areas are largely bound by distinctive non-urban scenic landscapes which have been identified by the Greater Sydney Commission as being part of Greater Sydney's Metropolitan Rural Area (MRA). This means that

these areas are valued for their non-urban, agricultural, mineral, and scenic and/or landscape qualities and are not required for future urban development to accommodate Sydney's growth. These areas include the Scenic Hills to the west, the Georges River Corridor landscape including the Georges River Regional Open Space Corridor, and the Wedderburn Plateau.

The Scenic Hills are characterised by rolling hillsides of pastoral land falling from the visually prominent and highly complex landform and apparent ridge line which marks the eastern edge of the Cumberland Plain. The Scenic Hills provide a quiet, rural landscape backdrop to much of the daily life of Campbelltown and are a prominent element in many views of the city and from the city. This landscape is highly valued by the community and Council and its protection is important, as is maintaining the agricultural and pastoral pursuits that are still undertaken in this area.

The scenically and ecologically significant Georges River Corridor landscape is largely separated from Campbelltown's urban area by the slowly transforming area known as the Eastern Edge Scenic Protection Lands (EESPLs). The character of the Georges River landscape is significantly different from that of the Scenic Hills, and is recognised for its natural bushland and ecological values rather than spectacular views or pastoral history. This area also forms a significant part of the core habitat for Campbelltown's chlamydia free koala colony and is home to a number of critically endangered ecological communities.

The EESPLs consist of six precincts located along the main ridge separating the urban areas of



the Campbelltown valley from the Georges River landscape. These precincts are on the edge of the existing urban area and unlike the Georges River Corridor landscape, do not form part of the MRA. Some land within the EESPLs, where capable, is evolving into urban land mostly for residential purposes.

The Wedderburn area is an environmentally rich non-urban area that accommodates some productive agricultural uses and opportunities for rural and environmental lifestyle options. Like the Georges River Corridor landscape, much of Wedderburn also forms part of the core habitat for the local koala population and other critically endangered ecological communities.

## STRATEGIC POLICY POSITIONS:

- > Campbelltown is a city of choice and opportunity in a natural environment
- > Our scenic and natural city edges are protected into the future
- > We celebrate the First Nations People as the traditional custodians of our land, and embrace their knowledge in the stewardship of our natural environment
- > Our multicultural community is celebrated and embraced

## ACTIONS:

- 5.1 Work in partnership with stakeholders to investigate the possibility of connecting the Western Sydney Parklands to include the Scenic Hills, the Australian Botanic Garden and open space areas along the Nepean River **/MEDIUM TERM**
- 5.2 Develop and deliver a Bushland Restoration Strategy and Waterway Restoration Strategy which seek to restore new and existing waterways, including Water Sensitive Urban Design features and local bushland reserves **/SHORT TERM**
- 5.3 Implement the Bushwalking Tracks and Trail Review at key reserves across the LGA **/SHORT TERM**
- 5.4 Work with land owners to investigate the provision of a feasibility study for the Georges River Recreational Trail between Wedderburn and Glenfield **/ONGOING**
- 5.5 Seek funding for the implementation and enhancement of green infrastructure through development contributions **/SHORT TERM**
- 5.6 Work in collaboration with relevant stakeholders to review and implement the recommendations of the Visual Analysis of Campbelltown's Scenic Hills and East Edge Scenic Protection Lands study **/ONGOING**
- 5.7 Develop an asset management plan for scenic and cultural landscapes **/SHORT TERM**
- 5.8 Retain and protect significant heritage plantings that denote landscape features, heritage properties and important view corridors **/ONGOING**
- 5.9 Undertake a review of the Significant Tree Register to ensure the protection of locally significant trees with regards to heritage and environmental value **/ONGOING**
- 5.10 Ensure development is undertaken in accordance with relevant legislation to preserve and/or enhance scenic and cultural landscapes **/ONGOING**



**...these areas are valued for their non-urban, agricultural, mineral, scenic and/or landscape qualities...**

Wedderburn also plays an important role as a gateway to the spectacular local asset – the Dharawal National Park, and as an area of rich Aboriginal history.

#### **A City bound by rivers**

Land within the Campbelltown LGA also falls within the catchments of two principal Sydney waterways, the Georges River and the Nepean River. These waterways and their associated bushland grant Campbelltown its unique natural character, support a diverse variety of flora and fauna and provide for community amenity and recreational opportunities. Vantage and connection points are provided along both river systems, granting the community a variety of opportunities to celebrate

and enjoy these natural assets.

The majority of Campbelltown's urban waterways flow into the Georges River, either directly to the river itself, or via the Bow Bowling Bunbury Curran Creek system. Unfortunately, modification of these natural systems coupled with increased impacts from urbanisation, including storm water run-off, pollution and sewage overflows, has led to deterioration of the water quality. Council acknowledges these pressures and conducts a water quality monitoring program to provide an evidence base for the prioritisation of remediation measures.

A water catchment area to the east of the Holsworthy Defence site falls within the Woronora River Catchment

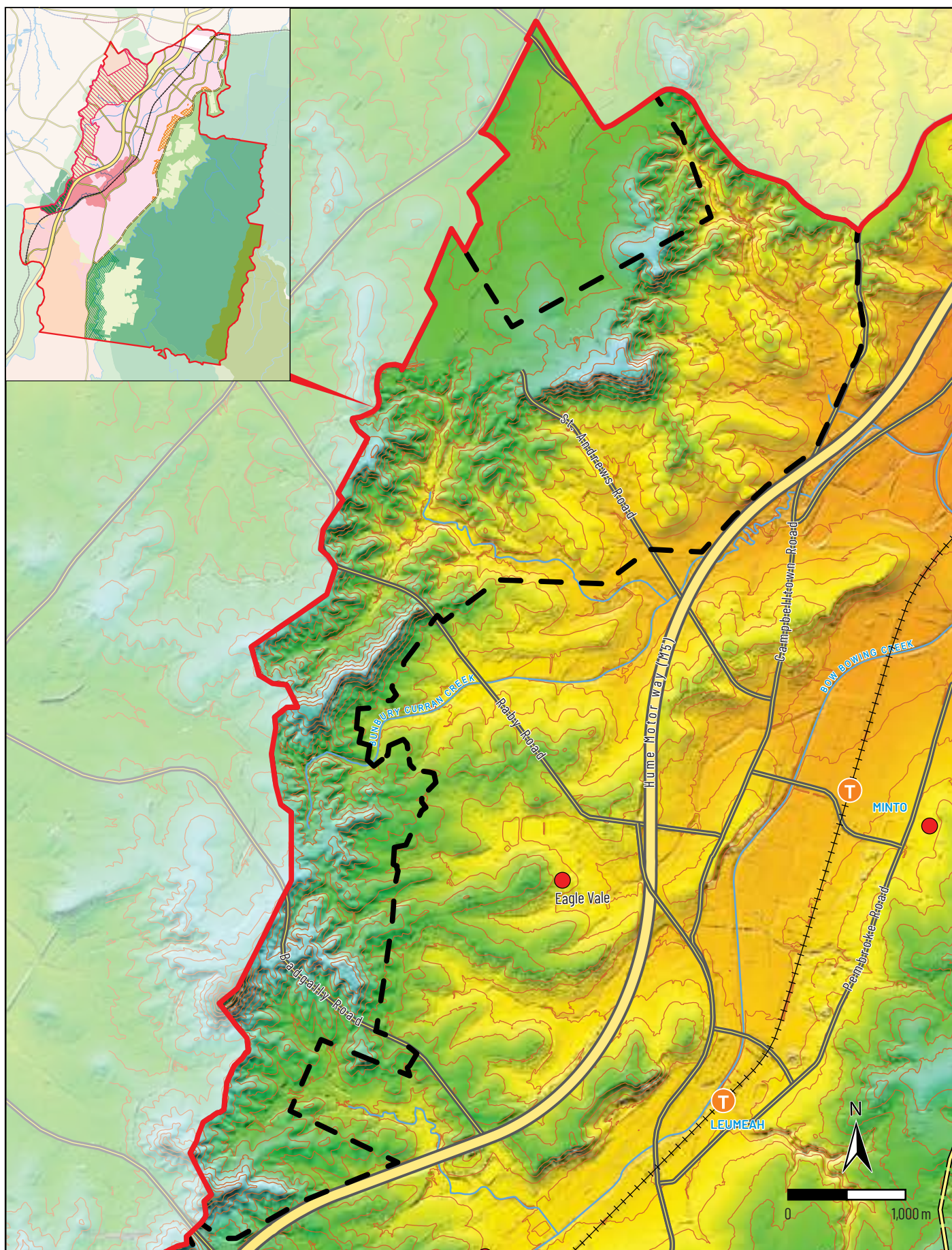
and provides water supply for parts of the Sutherland Shire and Wollongong. Part of this protected area (with restricted access) is located within the Campbelltown LGA. The State Heritage listed Woronora Dam, located on the Woronora River and not directly accessible from the Campbelltown LGA, also provides passive recreation opportunities for Greater Sydney's growing population.

The new Western Sydney International Airport will be a catalyst for growth. As part of this change the South Creek Catchment will accommodate considerable development. While only a very small portion of the Campbelltown LGA falls within this catchment, the principles established to guide development within this catchment can be applied more broadly to growth in other catchments, such as the Hawkesbury-Nepean catchment, which extends into the southern portion of the Campbelltown LGA. Growth within this part of the Campbelltown LGA is expected to accommodate an additional 39,000 dwellings, modifying large stretches of rural land into extensive suburbs, placing further pressure on our waterways through increased stormwater run off and pollution. In acknowledging the entire system, it should not be forgotten that what occurs upstream will ultimately affect downstream.

The riparian lands surrounding rivers and waterways are also important as they can support diverse vegetation, assist in maintaining bank stability, improve ecology and waterway health, and improve amenity and economic productivity. Council is actively working to support and improve riparian areas and collaborating with various stakeholders to identify potential opportunity sites, particularly in urban release and renewal areas. These initiatives include the current preparation of a Land Dedication Policy which will include requirements relating to threatened ecological communities and riparian land. Council also encourages the preservation and dedication of these lands via voluntary planning agreements (VPAs), and this approach is being applied at Fig Tree Hill (Gilead).

- 5.11 Promote community management of scenic and cultural landscapes in the LGA **/ONGOING**
- 5.12 Consider the implications of the principles embedded within the growth plans for South Creek and determine whether the outcomes are suitable for the major river catchments within the Campbelltown LGA **/ONGOING**
- 5.13 Investigate opportunities to rehabilitate existing waterways within the LGA to maximise the benefits to the community **/ONGOING**
- 5.14 Work with Government to deliver best practice guidelines and water quality objectives for the Georges River and the Hawkesbury-Nepean Catchments to guide development and inform development provisions for these areas **/ONGOING**
- 5.15 Work with the State government to review and implement riparian widths that protect environmentally sensitive land, creek flow dynamics, support connectivity and community amenity **/ONGOING**
- 5.16 Continue to require sediment and erosion control measures in all development, to assist in maintaining water quality and catchment health **/ONGOING**
- 5.17 Expand the terrestrial biodiversity layer in the LEP to cover the whole LGA **/SHORT TERM**
- 5.18 Work in partnership with Government and key stakeholders, including the development industry, to ensure that future development is undertaken in a manner that protects areas of biodiversity value **/ONGOING**
- 5.19 Enhance strategic relationships with service providers and relevant State agencies to ensure best practice in urban environmental management **/SHORT TERM**
- 5.20 Continue to undertake water quality monitoring activities at key locations across the LGA **/ONGOING**
- 5.21 Work with land owners to investigate the creation of the Georges River Regional Open Space Corridor as a key regional open space corridor and create a range of unique recreational experiences **/MEDIUM TERM**
- 5.22 Investigate the active transport and recreational potential of the Prospect Canal as a major regional connection from Prospect Reservoir to the coast, in consultation with WaterNSW, other relevant Government departments and agencies, and adjoining councils **/MEDIUM TERM**
- 5.23 Work in partnership with key stakeholders to restore and enhance new habitats for threatened flora and fauna species identified in key catchments and waterways **/MEDIUM TERM**

# THE COMPLEX SCENIC HILLS LAND FORM



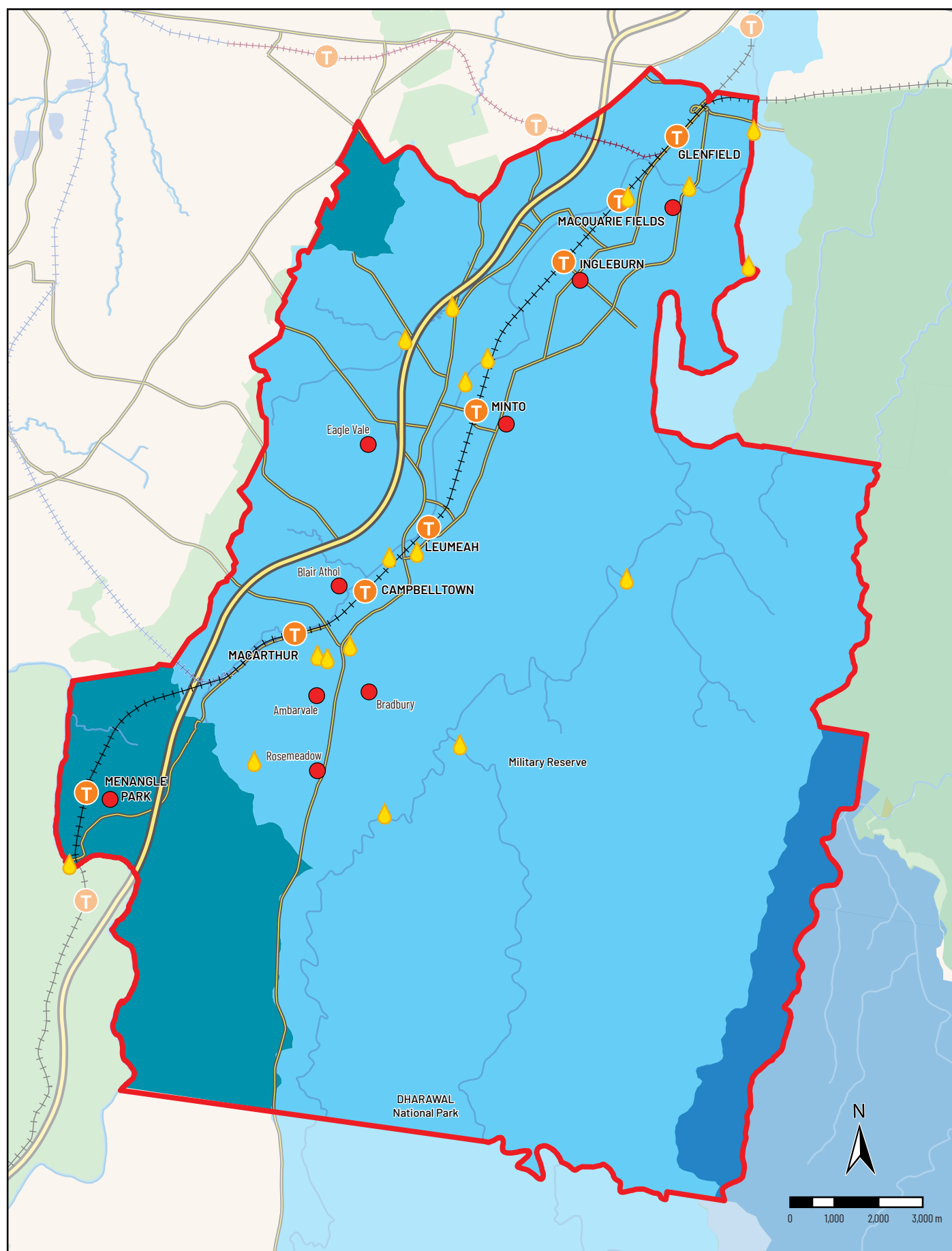
## LEGEND

- Motorway
- Major Road
- Railway Line
- Railway Station

- Waterways
- Georges River Parkway
- LGA Boundary
- Local Centre

- Scenic Hills Area
- Contour (10m)

# CATCHMENT AREAS AND WATER QUALITY MONITORING LOCATIONS



## LEGEND

- Motorway
- Major Road
- Railway Line
- Railway Station
- Waterways
- LGA Boundary
- Woronora River Catchment
- Georges River Catchment
- Nepean River Catchment
- Water Sampling Point

## PLANNING PRIORITY 6 - RESPECTING AND PROTECTING OUR NATURAL ASSETS

### RATIONALE:

#### Key natural areas

The Campbelltown LGA is located in one of the most species-diverse regions in NSW, the Sydney Basin Bioregion. The Bioregion is supported by two distinctive geological formations, the Cumberland Plain and the Woronora Plateau, and sustains a number of key areas of conservation significance, including:

- **The Upper Georges River Corridor**  
Valued for its distinctive natural landscapes and high biodiversity, the Upper Georges River Corridor forms a band of continuous vegetation along the Georges River between the Holsworthy Military Reserve and Campbelltown's urban, peri urban and rural environments. The majority of the corridor is zoned as Regional Open Space, and supports a number of Council reserves, including Noorumba Reserve, The Woolwash Reserve, Freres Crossing, Keith Longhurst Reserve (formerly known as The Basin), Ingleburn Reserve and Simmos Beach Reserve. These areas are publicly accessible and many enable public access to the River for passive recreation purposes, including swimming, via existing walking tracks and trails.
- **Dharawal National Park**  
Dharawal National Park is the traditional land of the Dharawal Aboriginal people. Following significant community involvement, Dharawal was proclaimed a National Park in 2012. The National Park spans over 6,500 hectares, with a significant proportion located in the Campbelltown LGA.

- **The O'Hares Creek Catchment**  
The O'Hares Creek Catchment contains some of the highest species diversity values in the world, and is listed on the Register of the National Estate and Environment Australia's Directory of Important Wetlands. The Catchment forms part of the Upper Georges River Corridor, Holsworthy Military Reserve and the Dharawal National Park. The Dharawal National Park provides passive recreation including walking trails and natural swimming spots.

These areas are significant natural assets and Council is committed to protecting and maintaining these areas into the future, and to further increasing open space opportunities and connectivity throughout the LGA.

As part of the NSW Government's commitment to delivering the Western Parkland City, the DPIE has established the Cumberland Plain Conservation Program and is preparing the Cumberland Plain Conservation Plan. This plan is designed to protect the area's native biodiversity and support the growing community by creating conservation lands and green spaces close to where people live. Council is committed to collaborating with the DPIE in the preparation and finalisation of the Cumberland Plain Conservation Plan to ensure alignment with the LSPS.

#### Open space assets and green-grid opportunities

Campbelltown's open space is highly valued by its community, providing a range of opportunities for passive and organised recreation. However, due to

historic acquisition patterns, the existing open space offering is not consistent and the quality of provision varies by location. In some suburbs open space is part of well-connected corridors along creek lines or ridge tops, but in other suburbs open space is discrete and made up of many independent parcels, which are not flexible or connected.

Council acknowledges the need to consolidate and better define open space to ensure a focus on the opportunity provided by these spaces. This is consistent with the Greater Sydney Commission's objective of creating a Green and Blue Grid of connected open spaces, natural areas and waterways across Greater Sydney. In 2018, Council also adopted a vision for open space focused on delivering a diversity of high quality recreation opportunities and experiences for all whilst conserving and reflecting our city's landscape character, biodiversity and natural and cultural heritage.

The Campbelltown Open Space Strategic Plan aims to ensure that open space is connected, functional, accessible and sustainable. Council is committed to developing and promoting a network of high quality local, neighbourhood and district open space to achieve a well-distributed network of parks and reserves enabling most residents to live within 400 metres of a local park. Gaps within this network of local parks will, over time, be augmented with urban plazas and tree-lined streets or pathways that connect and contribute to the open space opportunities.

### STRATEGIC POLICY POSITIONS:

- We conserve and protect our rich and diverse biodiversity
- We contribute measurable improvements to local air and water quality
- We will ensure that natural bushland and open spaces are accessible, attractive and safe places for recreation and wellbeing

### ACTIONS:

- 6.1 Examine the feasibility of incorporating natural assets including environmental and cultural assets into Council's existing Asset Management Strategy and Asset Management Plan /**SHORT TERM**
- 6.2 Develop and implement a Protected Area Network Policy to achieve long term conservation of natural and cultural values /**SHORT TERM**
- 6.3 Review and revise the existing Terrestrial Biodiversity layer within the LEP in accordance with best practice methodology /**ONGOING**
- 6.4 Develop and implement a Local Offset Policy to guide biodiversity offset requirements for all developments /**SHORT TERM**
- 6.5 Work in partnership with relevant stakeholders, including Government, to implement Council's Natural Asset Corridor Principles which consider best practice standards for determining corridor widths within developments within the Greater Macarthur Urban Release Areas /**ONGOING**
- 6.6 Review and revise biodiversity provisions in line with best practice within the Campbelltown (Sustainable City) DCP /**ONGOING**
- 6.7 Develop best practice biodiversity conditions of consent for developments containing or adjacent to environmentally sensitive areas /**ONGOING**
- 6.8 Develop guidelines for development applications and the master planning processes associated with land use proposals to help deliver greater biodiversity outcomes /**ONGOING**
- 6.9 Work with relevant stakeholders to develop and implement guidelines for Key Threatened Species, for both flora and fauna /**ONGOING**
- 6.10 Incorporate provisions of the Koala Plan of Management within the Campbelltown LEP once endorsed by the State government /**SHORT TERM**
- 6.11 Work with key stakeholders, including adjoining councils, to implement recommendations for connecting areas of Preferred Koala Habitat /**SHORT TERM**

A significant addition to Council's urban open space offering is the development of a Billabong within the Campbelltown City Centre. This facility is being partly funded under the Western Sydney City Deal's Liveability Fund, and partly by Council. It will provide access to water and a community gathering place within the urban area.

The LGA is located in the South West spatial framework of the Sydney Green Grid, which includes the following 'cluster' and 'project' opportunities:

- South West Project Opportunity 1.8 - Georges River South  
Further establish the Georges River as a key regional open space corridor with enhanced access from across Campbelltown and rejuvenated facilities at key reserves and parks along the river.

- South West Project Opportunity 1.9 - Campbelltown-Macarthur to Leumeah  
Increase amenity, as well as improve connections with better cycle and pedestrian linkages.

Potential actions arising from these priorities include:

- Investigating the active transport and recreational potential of the Sydney Upper Canal System as a major regional connection from Prospect Reservoir to the coast;
- Establishing the Georges River as a key regional open space corridor and creating a range of unique recreational experiences;
- Creating a linear open space network from Campbelltown-Macarthur to Glenfield, supporting development of the potential residential and employment corridor; and,
- Improving pedestrian and cycle connections between Leumeah, Campbelltown and Macarthur train stations from the western side of the rail line.



### The Importance of Urban Trees

Urban trees are important for the amenity and health of our city. They have aesthetic and functional values. Urban trees provide shade and can assist in urban cooling and improving air quality. The NSW DPIE has recently prepared a series of broad scale maps that indicate the percentage of tree canopy cover in LGAs across Greater Sydney. The

Percent of Canopy Cover by Suburb Map shows how tree coverage varies across the Campbelltown LGA.

Council also recognises the importance of increasing the urban tree canopy, and is participating in a number of multi-stakeholder initiatives to meet this goal including the '5 Million Trees' initiative aimed at increasing canopy cover across NSW from 16% to 40%.

6.12 Implement best practice environmental restoration techniques in strategic areas across the catchment **/ONGOING**

6.13 Develop and deliver a Pest Animal Strategy to reduce the impacts of pest animals on biodiversity **/ONGOING**

6.14 Prepare and deliver an Open Space Needs and Demands Assessment **/ONGOING**

6.15 Ensure park upgrades are delivered in accordance with the relevant strategies **/ONGOING**

6.16 Collaborate with other levels of government and government agencies to recognise the value of well planned, connected and designed landscapes **/ONGOING**

6.17 Design and upgrade parks and open spaces for a diverse and growing population **/ONGOING**

6.18 Review plans and policies to actively support health and wellbeing through the design and structure of our open space and built environment **/ONGOING**

6.19 Continue to promote and work with Government and other key stakeholders to achieve the conservation of open space for community and recreational use **/ONGOING**

6.20 Retain agricultural opportunities in the Scenic Hills, Kentlyn and Wedderburn, and support opportunities to enhance and grow these opportunities **/ONGOING**

6.21 Investigate opportunities for agri-business in the Campbelltown LGA, to complement activities in the Aerotropolis, the Western Economic Corridor and those generated by the Western Sydney International, and support innovative everyday healthy food industries and initiatives **/SHORT TERM**

6.22 Investigate opportunities within Campbelltown LGA to support agri-businesses and leverage local Plant and Animal Science Research and Development **/SHORT TERM**

6.23 Investigate opportunities for agri-tourism and related pursuits in the Scenic Hills **/SHORT TERM**

6.24 Ensure natural bushland, open spaces and places are accessible, attractive and safe places for users **/ONGOING**

6.25 Work towards residents being a maximum of 400 metres from quality open space **/ONGOING**

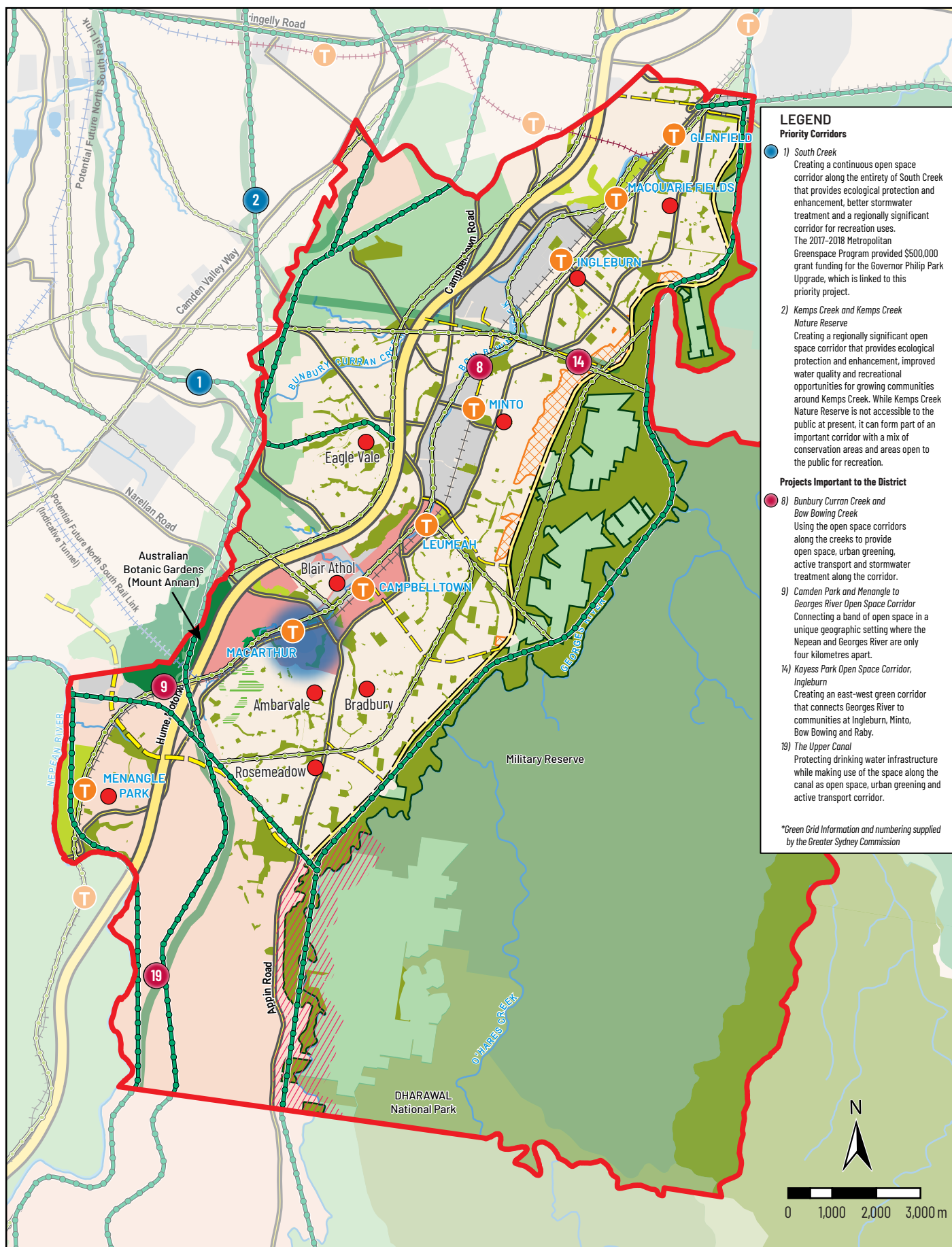
6.26 Prepare and implement an LGA wide Street Tree Master Plan **/SHORT TERM**

6.27 Review Council's existing Noxious Weed Strategy and transition to a Priority Weed Strategy to guide management works across the LGA **/SHORT TERM**

6.28 Prepare an Urban Greening Strategy with the aim of improving tree canopy coverage within the LGA **/SHORT TERM**

6.29 Collaborate with the DPIE on the preparation of the Cumberland Plain Conservation Plan **/SHORT TERM**

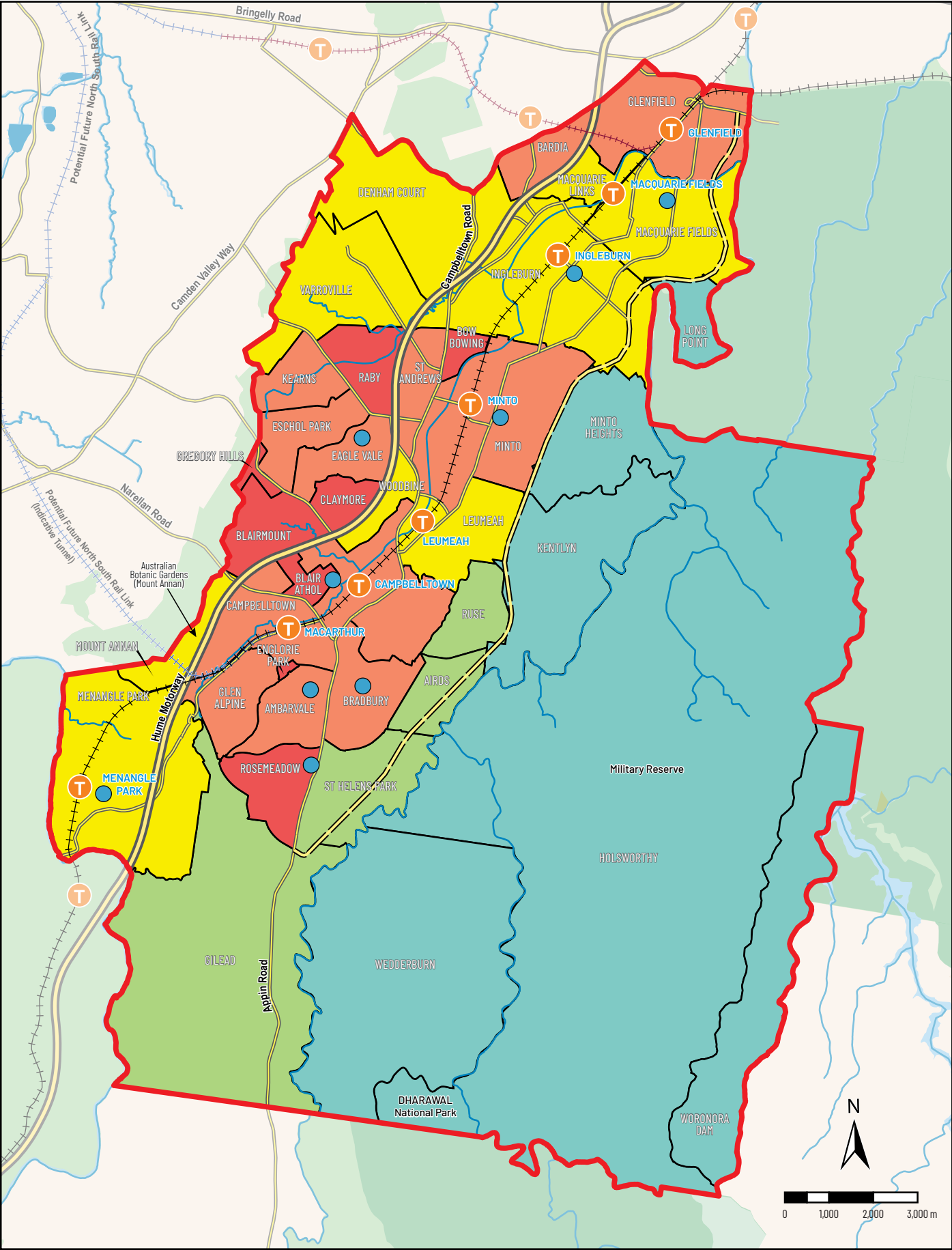
# OPEN SPACE AND GREEN GRID



## LEGEND

Motorway	Future Transport Link	Health & Education Precinct	Green Grid Priority Corridor	Industrial	Australian Botanic Garden
Major Road	Georges River Parkway	Public Recreation (RE1)	Green Grid Link - Major	Woronora Catchment	Dharawal National Park
Railway Line	Metropolitan Cluster (City Centre)	Private Recreation (RE2)	Green Grid Link - Minor	Proposed Land Release Area – (subject to further investigation)	Georges River Open Space Corridor
Railway Station	Waterways	Proposed Public	Potential Transition Area	Glenfield-Macarthur Renewal Corridor	Indicative Koala Corridor – (Greater Macarthur Growth Area)
	LGA Boundary	Proposed Private	Holsworthy Military Reserve		

# PERCENTAGE OF TREE CANOPY COVER BY SUBURB



**LEGEND**

- Motorway
- Major Road
- Railway Line
- Railway Station

- Georges River Parkway
- Waterways
- LGA Boundary
- Local Centre

- Canopy Coverage 0-10%
- Canopy Coverage 11-15%
- Canopy Coverage 16-25%
- Canopy Coverage 26-40%
- Canopy Coverage 41-100%

# PLANNING PRIORITY 7 - MANAGING OUR USE OF FINITE RESOURCES

## RATIONALE:

### Growing more sustainably

We live in a world where the majority of our activities rely on the natural environment and the resources that we harness from it. We are dependent on the environment to power our communities, to capture our waste, and to provide food, water and shelter.

Our city consumes potable water as its primary water source and coal as its primary energy source. These resources are heavily relied upon by our residents and industry, who are identified to be our two largest consumers. These resources are finite and not sustainable - we are already experiencing the immediate effect of this through power outages and water restrictions.

During the 2016-2017 financial year, our community generated 1.6 million tonnes of greenhouse gas emissions (CO<sub>2</sub>e). Of these emissions, 67% was attributed to electricity consumption, 22% to transport, 9% to waste generation and 3% to gas consumption. Our residential and retail sectors were our largest energy consuming sectors, while our residential and industrial sectors were our largest water consuming sectors.

Our waste profile demonstrates that just under 50% of our generated waste is 'recycling', with just 9% being 'municipal solid waste'. Our commercial and industrial waste accounts for just over 36% of what we generate. These figures showcase the significant opportunity and need for recycling infrastructure and initiatives and the strategic importance of shifting our actions from simply managing and disposing of waste to a more integrated approach of waste management and resource recovery. We need to start considering waste not as something that needs to be managed and disposed of, but instead as a significant resource to be valued and reused or repurposed wherever possible.

Currently, there is one waste management site within the Campbelltown LGA - this is the landfill site at Glenfield which accepts non-putrescible waste. Council is currently planning to establish a Community Recycling Centre specifically for household problem wastes such as paints, oils, gas bottles and similar items with commercial or industrial wastes not acceptable at this proposed facility. There are no further waste facilities planned anywhere within the LGA at this point in time.

As our community grows, it is imperative that we build our resilience and ensure that our impact is sustainable. The future of Campbelltown needs to be significantly different to what it is today. We need to ensure that we use and reuse our limited resources as efficiently and effectively as possible, and that we consider the immediate, longer term, flow on and cumulative effects of our actions. We also need to take decisive action on planning, harnessing new technology, supporting renewable resource sources, creating a circular economy and ensuring that growth is managed in a way that provides a prosperous and sustainable future. If we continue on a business-as-usual path, our emissions are expected to increase by 38% by 2036 to 2.3 million tonnes of greenhouse gas emissions. Council is committed to working with industry, research organisations, businesses and developers to achieve a more sustainable future.

### Supporting local productive lands

Managing our resources also involves ensuring that existing agricultural, pastoral, and resource extraction related practices within the Campbelltown LGA are able to continue into the future in a sustainable manner.

Agriculture and Mining are currently minor contributors to our local economy, adding 0.1% and 0.8% respectively to Gross Valued Added in 2017-2018. The contribution of both sectors has also declined since 2011-2012,

and this trend is likely to continue as our city's urban footprint continues to grow. Any future growth within the agriculture related sector is likely to be in agri-business, agri-tourism and plant and animal sciences rather than in primary production. These related uses also have synergy with the strong local food manufacturing sector, and complement the agricultural production in adjoining and nearby local government areas.

Agriculture is largely limited to the Scenic Hills area, smaller land holdings within the Georges River Corridor landscape, Wedderburn and to the south of the existing urban area. Many larger land holdings in the southern part of the LGA including parts of Menangle Park, Mount Gilead and Gilead may transition as urban development takes place in the Greater Macarthur Urban Release Areas.

As the Scenic Hills, the Georges River Corridor landscape and Wedderburn form part of the Metropolitan Rural Area, these areas are not expected to be developed at an urban scale, but instead to retain their distinctive rural and environmental landscapes, values and settings. Some pockets of land within these areas are subject to existing development consents, planning proposals and planning proposal requests that pre-date identification of the Metropolitan Rural Area via the Region and District Plans. Developments subject to existing consents and Council decisions are able to proceed. Pre-existing planning proposals and requests will be considered on their merit through the relevant NSW planning processes. Campbelltown's Metropolitan Rural Area lands will also continue to provide opportunities for small scale agricultural uses into the future.

The Scenic Hills is a highly visible and picturesque landscape area, with much of the land still in large land holdings. Since at least the 1970s, the area has been identified as a scenic area to be preserved and it is

## STRATEGIC POLICY POSITIONS:

- > We strive to reduce our use of finite resources
- > We embrace innovation and technology to increase our use of clean and renewable resources
- > The principles of Ecologically Sustainable Development provide a key foundation for our decision making processes
- > Our City recognises the life cycle of our resources and strives to reduce our impact

## ACTIONS:

- |  |  |
|--|--|
| <p>7.1 Adopt the use of smart technology to improve the city's environmental sustainability<br/><b>/ONGOING</b></p> <p>7.2 Work in partnership with key stakeholders to investigate opportunities to reduce the community's reliance on non-renewable resources<br/><b>/ONGOING</b></p> <p>7.3 Investigate opportunities to repurpose and reuse stormwater for urban activities<br/><b>/ONGOING</b></p> <p>7.4 Investigate and deliver waste management and resource recovery outcomes that are safe, efficient, cost effective and maximise recycling<br/><b>/MEDIUM TERM</b></p> | <p>7.5 Ensure that waste management and resource recovery make a positive contribution to the built form, urban amenity and liveability of the LGA<br/><b>/SHORT TERM</b></p> <p>7.6 Deliver well planned waste management and resource recovery infrastructure that is responsive to future needs, and provides equitable access to waste, reuse and recycling services<br/><b>/MEDIUM TERM</b></p> <p>7.7 Work in partnership with key stakeholders, including Government, for better waste management and resource recovery practices, increasing the processing of renewable sources<br/><b>/ONGOING</b></p> |
|--|--|

expected that it will retain its rural landscape character and environment. Given its attractiveness and proximity to Sydney, there is potential for agri-business and agri-tourism that could capitalise on this natural resource.

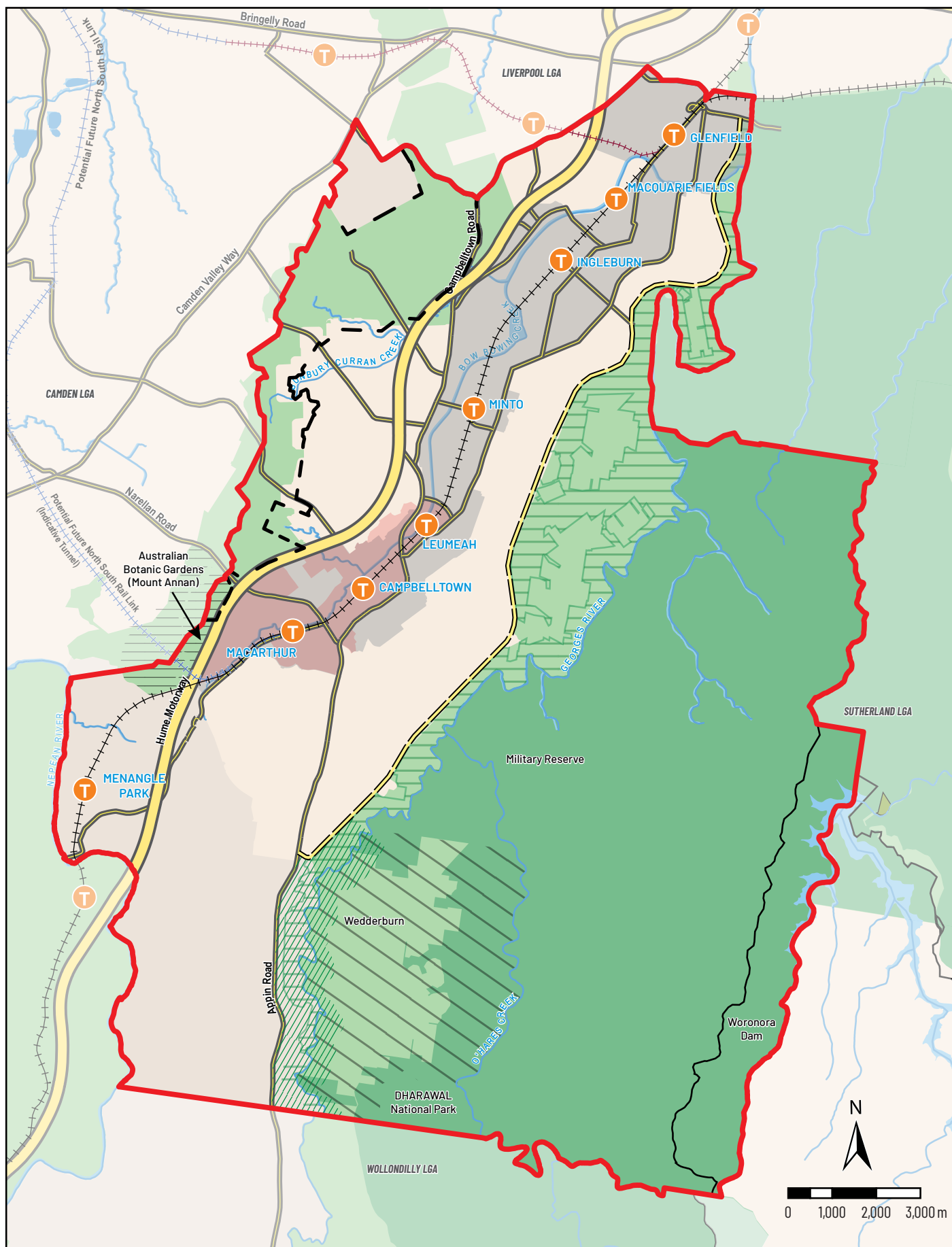
The Scenic Hills, Wedderburn and the Eastern Protection Lands will be retained as non-urban areas and will continue to provide opportunities for agricultural uses into the future, with CLEP 2015 already making provision for these uses.

- 7.8 Promote the reuse of materials, including the local reuse of processed garden organics collected from the kerbside for civic applications, to assist in creating a circular economy **/ONGOING**
- 7.9 Identify grant funding opportunities to pilot projects and initiatives for delivering energy and waste management and resource recovery efficiencies **/ONGOING**
- 7.10 Implement strategies to encourage innovative building and landscape solutions incorporating green infrastructure (for example green roofs and walls) **/ONGOING**
- 7.11 Identify appropriate building heights through design requirements to ensure that solar access is not restricted in open space areas adjoining multi-storey developments **/SHORT TERM**

- 7.12 Collaborate with Government to ensure BASIX provisions are reviewed and revised to accommodate innovation and best practice **/ONGOING**
- 7.13 Ensure development adheres to best practice standards for sustainability, resilience, waste management and resource recovery **/ONGOING**
- 7.14 Explore opportunities to preserve and enhance agricultural land **/ONGOING**
- 7.15 Work with water service providers to design and deliver infrastructure, water servicing and development approaches that best contribute to local and regional water supply, and to water cycle management **/ONGOING**

- 7.16 Where appropriate, embed elements of Water Sensitive Urban Design into new and existing areas, to improve waterway health **/ONGOING**
- 7.17 Where appropriate, develop controls to require developers to connect to planned recycled water schemes for all non-potable water uses, including dedicating space for required metering, storages, connections and plumbing infrastructure **/ONGOING**
- 7.18 Work with utilities providers to understand water efficiency and alternative water supply solutions **/ONGOING**
- 7.19 Encourage new development to meet best practice in water efficiency **/ONGOING**

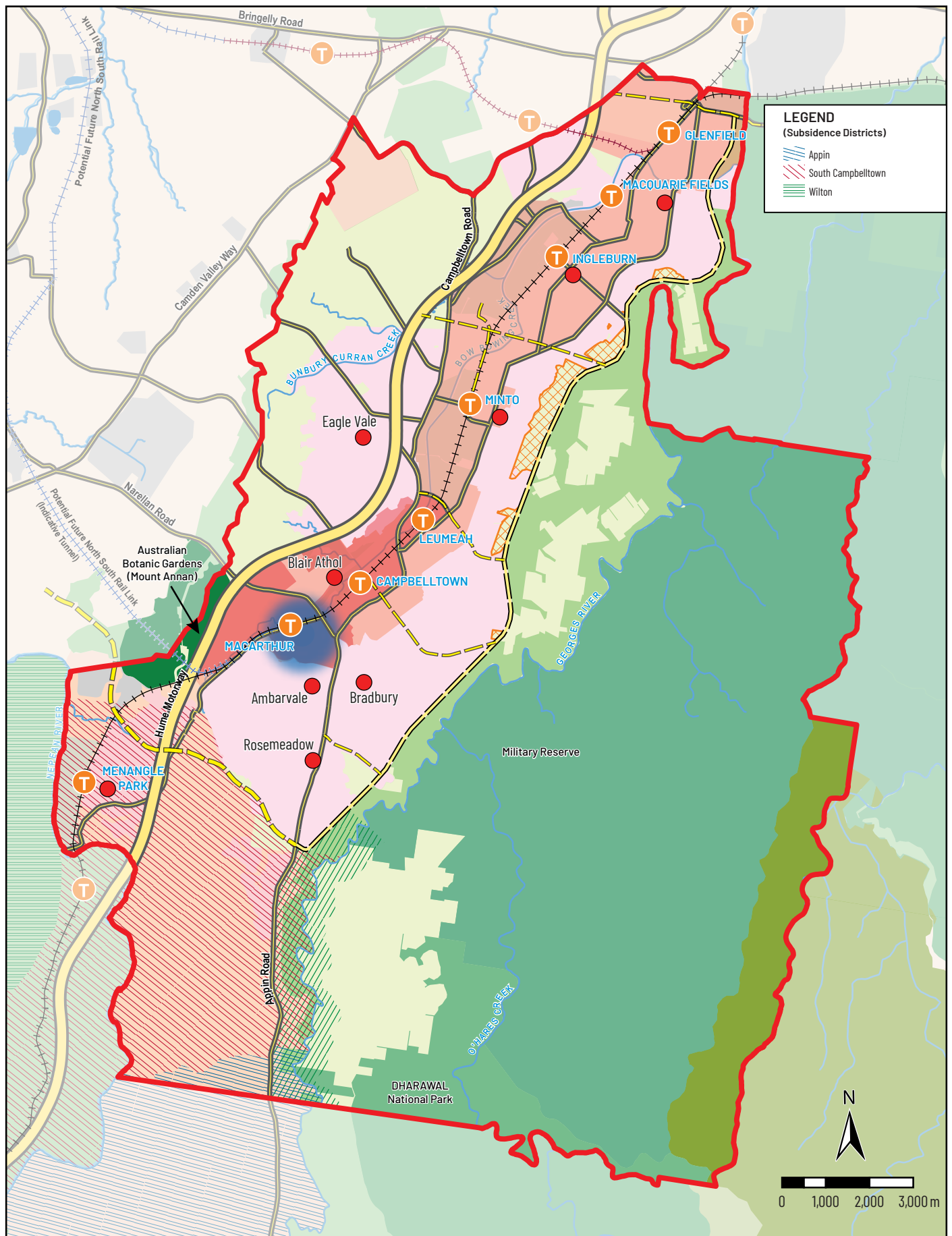
# COMPOSITION OF CAMPBELLTOWN'S METROPOLITAN RURAL AREA



## LEGEND

- |                 |                                    |                                      |   |                         |
|-----------------|------------------------------------|--------------------------------------|---|-------------------------|
| Motorway        | LGA Boundary                       | Scenic Hills                         | Indicative Koala Corridor – (Greater Macarthur Growth Area)     | Protected Natural Area  |
| Major Road      | Metropolitan Cluster (City Centre) | Australian Botanic Garden            | Proposed Land Release Area – (subject to further investigation) | Metropolitan Rural Area |
| Railway Line    | Georges River Parkway              | Georges River Open Space Corridor    |   |                         |
| Railway Station | Waterways                          | Glenfield-Macarthur Renewal Corridor |   |                         |
|                 | Woronora Catchment                 |                                      |   |                         |

# MINE SUBSIDENCE DISTRICTS



<b>LEGEND</b>	Future Transport Link	Health & Education Precinct	Potential Transition Area	Industrial	Georges River Open Space Corridor
Motorway	Georges River Parkway	Metropolitan Cluster (City Centre)	Woronora Catchment	Glenfield-Macarthur Renewal Corridor	Indicative Koala Corridor – (Greater Macarthur Growth Area)
Major Road	LGA Boundary	Urban	Dharawal National Park	Proposed Land Release Area – (subject to further investigation)	
Railway Line	Waterways	Metropolitan Rural Area	Holsworthy Military Reserve	Australian Botanic Garden	
Railway Station					

## PLANNING PRIORITY 8 - ADAPTING TO CLIMATE CHANGE AND BUILDING RESILIENCE

### RATIONALE:

The Campbelltown LGA has experienced significant population growth since 2011, exposing a much larger and more diverse population to the impacts of urban and natural hazards, as well as climate change. These hazards include bushfire, localised flooding, extreme weather events and heat. Viewing the LGA as a system of interrelated connections, it is apparent that our success in responding and adapting, as well as building our resilience to these impacts, requires a multi-disciplinary and multi-dimensional approach.

Historically, the Campbelltown LGA has been at most risk from bushfire, flooding and extreme heat. While mitigation strategies for these hazards have been undertaken, this response has failed to recognise the interaction of the community within the system, and their views of risk.

Accordingly, Council has adopted the Resilient Sydney Strategy which seeks to address a more holistic and community based approach to the impacts of urban and natural hazards, as well as climate change. As part of the Strategy, the community identified the major shocks (single-event disasters) and stresses (reoccurring pressures) that impact on their ability to thrive in good times and in bad. Heat was identified as the most significant impact to their resilience.

Temperatures are increasing as a result of climate change, and the intensification of development through urban release and urban renewal activities. These activities modify our landscape through increasing the presence of hard surfaces such as roads, rooftops and driveways which absorb, hold and re-radiate heat. In addition to heat, heatwaves are becoming more prominent. The elderly, children, those with existing medical conditions and the disadvantaged are particularly vulnerable. Heatwaves kill more Australians each year than any other natural disaster and place an additional burden on the economy leading to increased energy costs, placing additional financial burdens on household budgets. Heatwaves are also placing considerable stress on the natural environment, particularly plants and animals, and increasing the temperature of urban waterways and creeks.

Council is working with research organisations to develop a spatial evidence-base identifying the distribution of heat across the LGA, and the associated impacts. As part of a study undertaken during the summer of 2018-2019, more than 1.4 million individual air temperature measurements were recorded across 102 locations. These measurements identified:

- > the LGA experienced three heatwaves. During one heatwave event, maximum daily air temperatures

remained above 38°C for eight consecutive days.

- > daytime air temperature regularly varied by around 6°C across the LGA. This variation was less pronounced during the night
- > during days of extreme heat, air temperatures varied by more than 10°C across the LGA
- > the locations with the highest average summer temperatures were Campbelltown CBD, Raby and Edmondson Park, in that order (refer to Heat Map - Mean February Day Time Temperatures)
- > the coolest locations in the LGA were in the south of the LGA in the areas of Gilead and Wedderburn. These areas did not experience temperatures of or above 40°C
- > three of the LGA's newest areas, Gregory Hills, Bardia and Willowdale, were in the top ten areas recording the highest average summer temperatures
- > absolute maximum temperatures ranged from 37.4°C (in Dharawal National Park) to 45.4°C in northern Holsworthy
- > on average, landscapes dominated by grey infrastructure (built up areas) were 1.5°C warmer compared to landscapes where grey infrastructure was absent (non built up areas)

### STRATEGIC POLICY POSITIONS:

- > We will increase our city's resilience to ensure our future prosperity
- > We strive to embed the delivery of low resource, low carbon solutions
- > We will adopt best practice in mitigating and adapting to climate change.
- > We will address the urban heat island effect and implement innovative ways to cool our LGA to maintain liveability standards for a healthy community

### ACTIONS:

- 8.1 Adopt, support, and actively participate in the implementation of the Resilient Sydney Strategy **/ONGOING**
- 8.2 Incorporate the shocks and stresses identified in the Resilient Sydney Strategy into Council's risk management framework **/ONGOING**

- 8.3 Leverage the outcomes of Reimagining Campbelltown Phase 2 - Master Plan, which will be underpinned by a Smart City, Sustainability and Resilience framework **/ONGOING**
- 8.4 Collaborate with relevant stakeholders to review and revise Council's Climate Change Risk Adaptation Strategy using best practice methodology and evidence **/SHORT TERM**
- 8.5 Review and revise sustainability and resilience provisions within the Campbelltown (Sustainable City) DCP **/ONGOING**
- 8.6 Develop best practice standards for sustainability and resilience as conditions of consent for developments **/SHORT TERM**
- 8.7 Collaborate with Government and other key stakeholders to deliver guidelines, including guidelines for the use of Green Star to achieve sustainability and resilience outcomes within urban release and urban renewal areas **/ONGOING**
- 8.8 Develop a framework which embraces new technology to assist with better sustainability and resilience reporting to the community **/SHORT TERM**

- 8.9 Work in partnership with key stakeholders to deliver cooling interventions to reduce urban heat **/ONGOING**
- 8.10 Implement strategies to encourage innovative building and landscape solutions in relation to green infrastructure to assist in urban cooling **/SHORT TERM**
- 8.11 Integrate effective cooling measures into the planning, design, redevelopment and management of urban areas **/ONGOING**
- 8.12 Investigate greater incentives or regulation for green walls and roofs in new urban developments and in redevelopments **/ONGOING**
- 8.13 Investigate greater incentives or regulation for specification of reflective roofs and footpath pavement surfaces **/ONGOING**
- 8.14 Work to ensure that master plans for urban sites address sun paths, prevailing winds, overshadowing and utilisation of natural systems, in an effort to reduce the long term requirements for mechanical heating and cooling systems **/SHORT TERM**

- > pronounced Urban Heat Island Effects (UHIE), where urban centres remain warmer during the night compared to nearby rural areas, were documented for the CBDs of Campbelltown and Ingleburn, as well as the residential areas of Bardia and Willowdale (refer to the Heat Map - Mean February Night Time Temperatures). The UHIEs were more prominent during periods of extreme heat, where temperatures around Campbelltown and Ingleburn CBDs were 5°C warmer compared to those measured in locations in the south of the LGA.
- > there is a significant under reporting of heat across the LGA, with the study identifying 32 more days of air temperatures above 35°C, and 22 more days of air temperatures above 40°C compared to occurrences recorded at the nearest official Bureau of Meteorology weather station at the Australian Botanic Garden, Mount Annan.

Adapting our city to manage the effects and impacts of climate change and to build our local resilience requires the commitment and financial support of Federal and State Government, business, industry and research organisations to steward its delivery.

#### Air Quality

Air quality in western and south western Sydney has been a matter of concern for many years. It impacts the quality of our natural and built environments, urban experience and liveability and importantly human and biodiversity health and resilience. Exposure to poor air quality can have significant long and short term health impacts and can affect quality of life and the ability

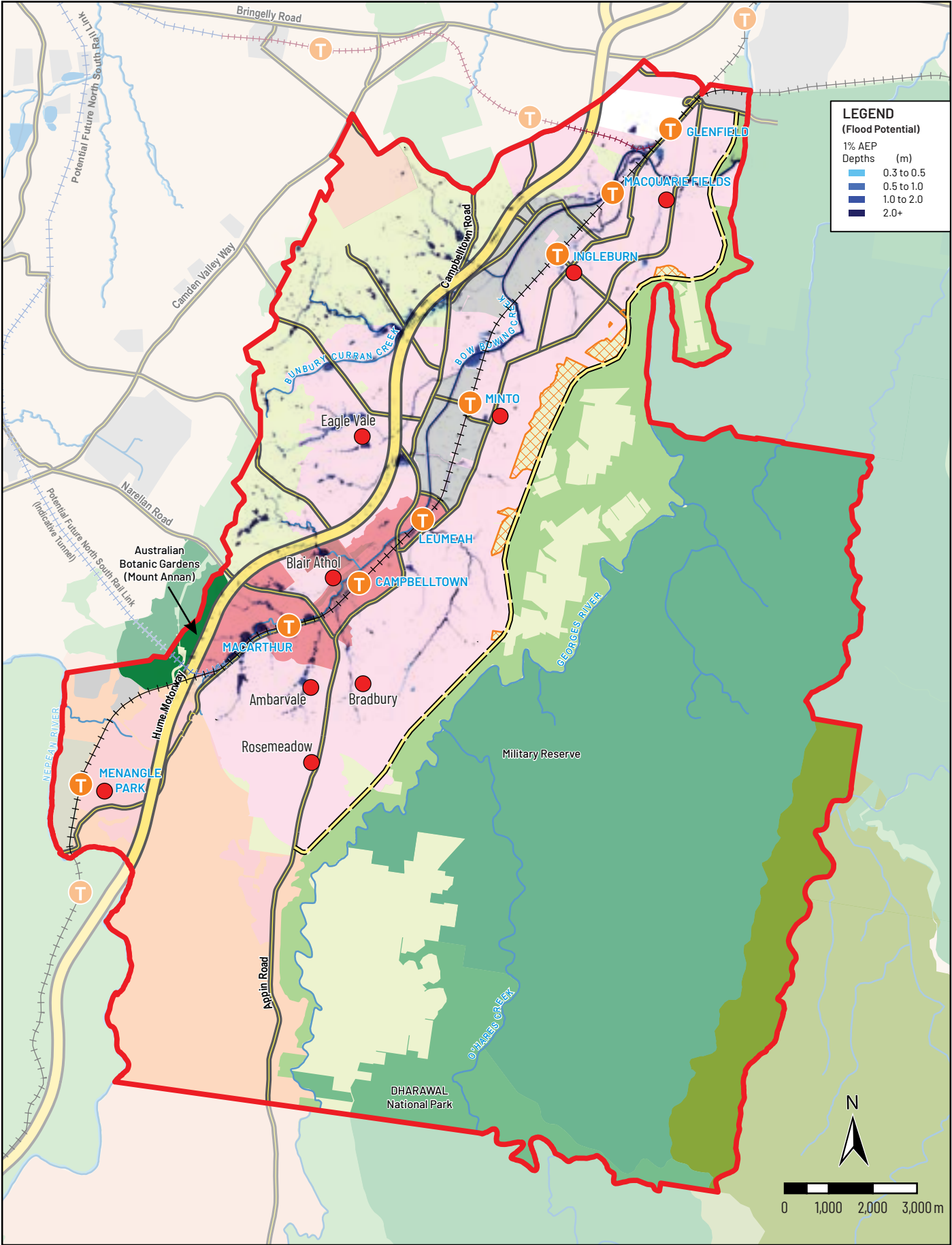
to cope with other stresses and shocks related to a changing environment.

The NSW Government measures and records ambient levels of air pollutants across Sydney, the Illawarra, the Lower Hunter and selected rural sites around NSW twice daily. Monitoring stations located within the Sydney South West Region include Bargo, Bringelly, Camden, Campbelltown West and Oakdale, with only the Campbelltown West station located in the Campbelltown LGA. The information provided by these stations is summarised into a Regional Air Quality Index (RAQI) score and a site specific Air Quality Index (AQI) score. Both index scores assist to identify the nature and severity of air pollution within the Campbelltown LGA. Outside of this State level air monitoring network, there is very little information collected relating to localised air quality.

To augment available data and as part of a Smart Cities approach, Council is delivering a network of air quality sensors to provide real-time and localised information on air quality. This localised data will assist in identifying specific areas of concern and can inform future actions targeted at maintaining better air quality for our city.

- |  |  |   |
|--|--|---|
| 8.15 Investigate the installation of environmental sensors to capture thermal comfort<br><b>/MEDIUM TERM</b>   | 8.22 Review and revise relevant provisions within the Campbelltown (Sustainable City) DCP to incorporate provisions for the conservation and restoration of trees to support canopy cover targets<br><b>/ONGOING</b> | 8.27 Encourage the retention of water and creation of additional water bodies within the landscape to contribute to urban cooling<br><b>/ONGOING</b>  |
| 8.16 Utilise heat maps for the LGA to prioritise cooling interventions<br><b>/ONGOING</b>  | 8.23 Promote best practice standards for urban trees as conditions of consent for developments<br><b>/ONGOING</b>  | 8.28 Where appropriate, use stormwater or recycled water for irrigation of public open spaces to support public amenity and urban cooling<br><b>/SHORT TERM</b>   |
| 8.17 Undertake local studies of tree canopy cover across the LGA identifying a breakdown by suburb, and continue to monitor canopy cover in line with State targets<br><b>/ONGOING</b>                       | 8.24 Facilitate blue and green projects to introduce water into the urban environment, reducing the impacts of the urban heat island effect and providing increased shade and canopy coverage<br><b>/ONGOING</b>     | 8.29 Work with key stakeholders to protect waterways, riparian vegetation and environmental values<br><b>/ONGOING</b>   |
| 8.18 Develop and deliver an Urban Forest Strategy to strategically guide an increase in canopy cover for improved recreation and reduced urban heat<br><b>/SHORT TERM</b>                                    | 8.25 Incorporate best practice Water Sensitive Urban Design initiatives to filter urban stormwater run-off<br><b>/ONGOING</b>  | 8.30 Work with Government to introduce transport demand management initiatives including working from home, improved walking and cycling opportunities, improved access to car sharing, carpooling and on-demand transport, to assist in achieving net-zero greenhouse gas emissions<br><b>/ONGOING</b> |
| 8.19 Leverage planning controls to improve canopy cover across roads and footpaths<br><b>/ONGOING</b>  | 8.26 Work to achieve greater protection of existing trees within urban areas through increased value assessment of their worth to deter removal and drive responsive design outcomes<br><b>/ONGOING</b>              | 8.31 Develop and monitor a network of local air quality sensors to provide real-time and localised information on air quality<br><b>/ONGOING</b>  |
| 8.20 Review the Campbelltown Open Space Strategy and seek to prepare an Integrated Open Space Strategy to guide future management, consolidation and enhancement of open space in the LGA<br><b>/ONGOING</b> |  | 8.32 Develop an environmental sustainability framework for children's services<br><b>/SHORT TERM</b>  |
| 8.21 Work in partnership with various stakeholders to deliver Green Grid projects<br><b>/ONGOING</b>   |  |   |

# MAIN IMPACTS OF LOCALISED FLOODING



## LEGEND

- Motorway
- Major Road
- Railway Line
- Railway Station

LGA Boundary

Georges River Parkway

Waterways

Metropolitan Cluster (City Centre)

Urban

Metropolitan Rural Area

Potential Transition Area

Dharawal National Park

Industrial

Australian Botanic Garden

Woronora Catchment

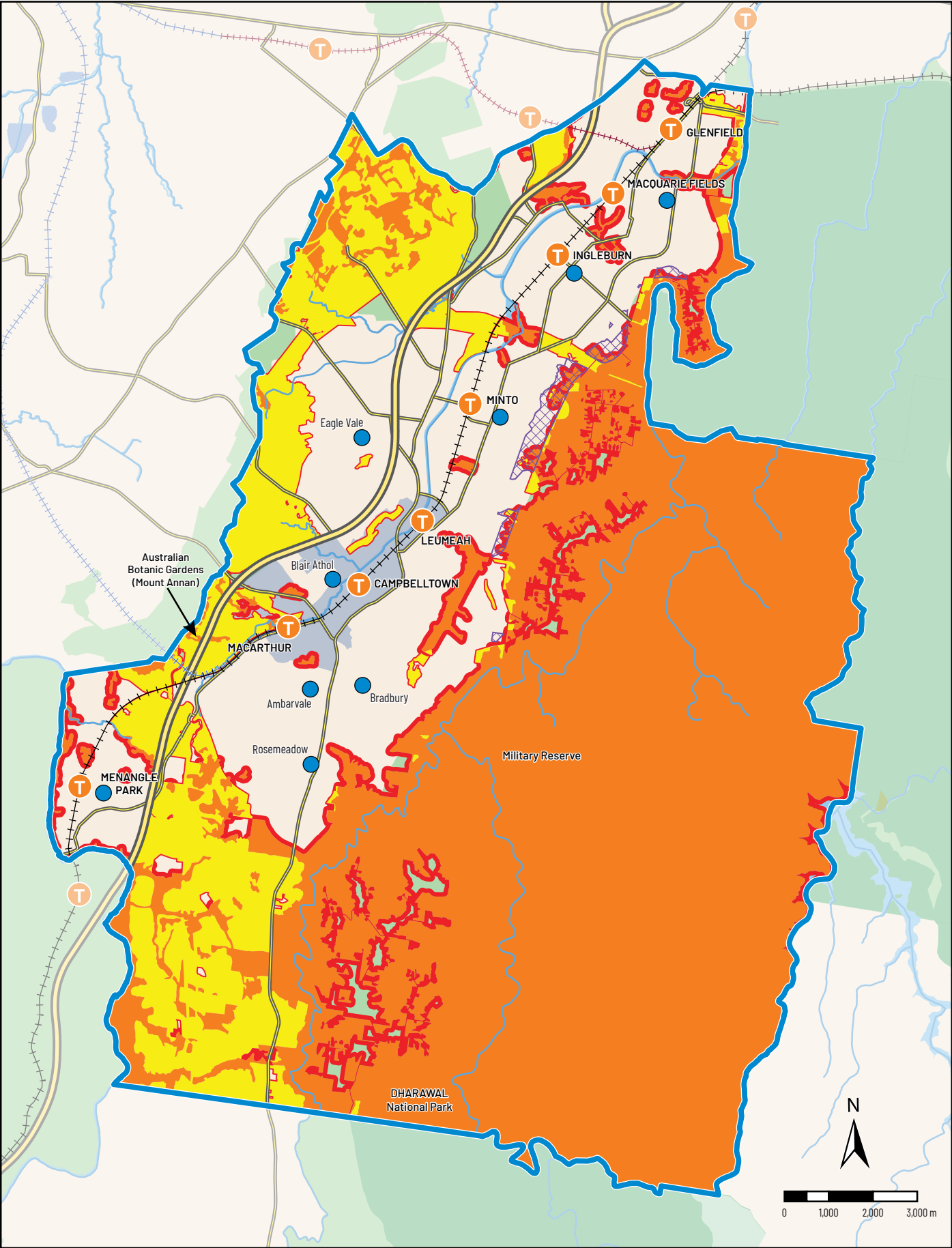
Holsworthy Military Reserve

Georges River Open Space Corridor

Glenfield-Macarthur Renewal Corridor

Proposed Land Release Area –  
(subject to further investigation)

# BUSHFIRE MAP



**LEGEND**

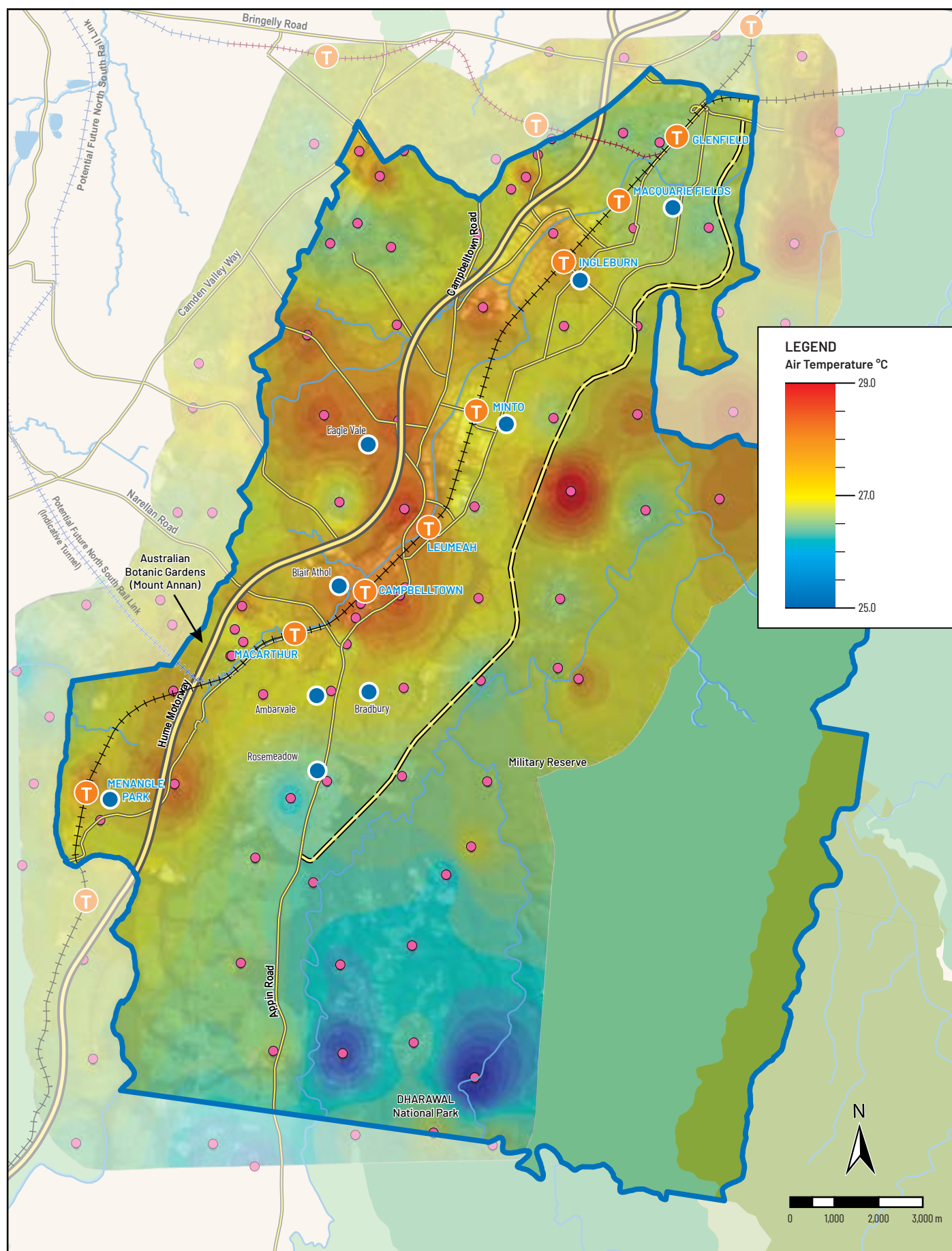
- Motorway
- Major Road
- Railway Line
- Railway Station

- Waterways
- LGA Boundary
- Metropolitan Cluster (City Centre)
- Potential Transition Area

**Bushfire Categories**

- Category 1
- Category 2
- Buffer

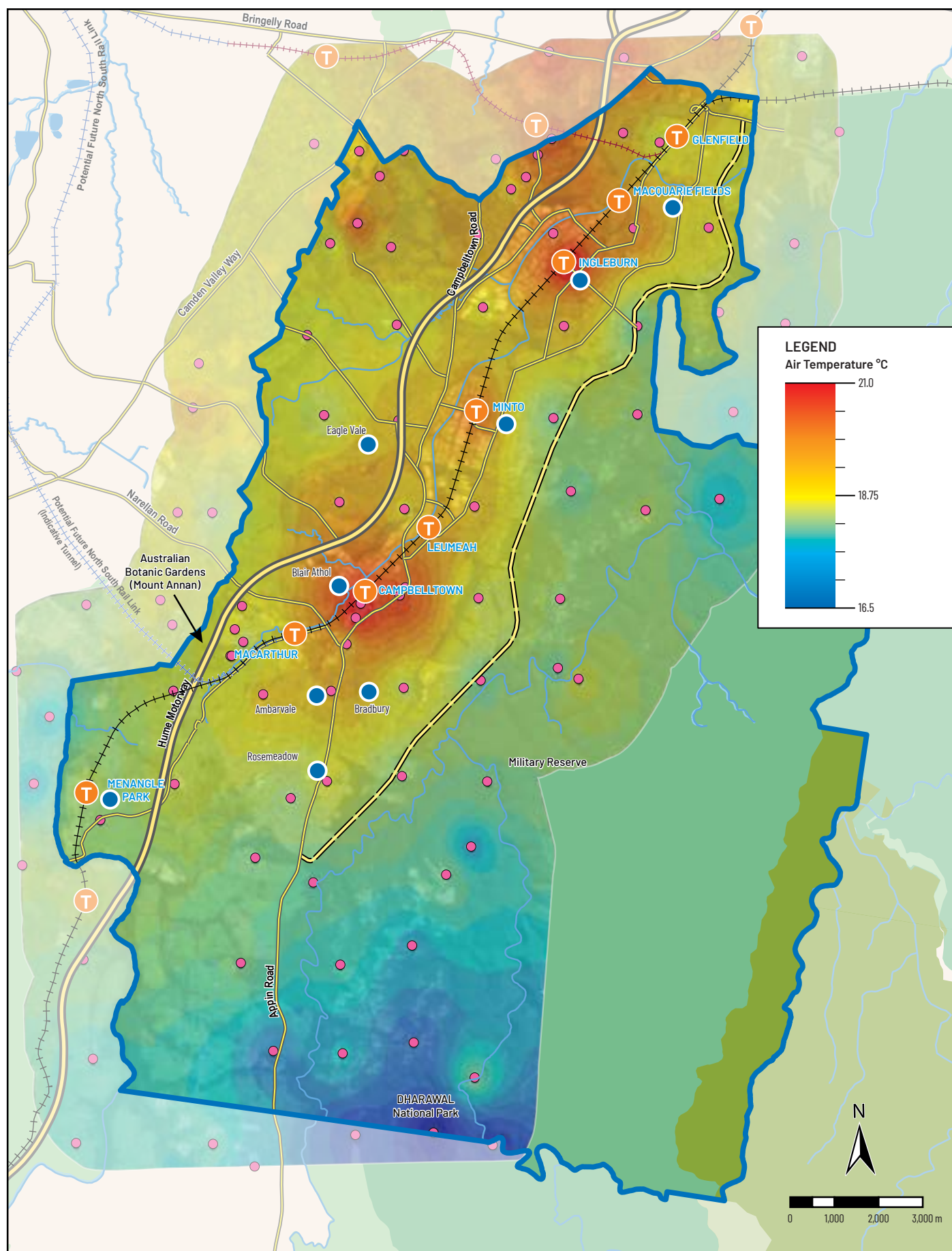
# HEAT MAP - MEAN FEBRUARY DAY TIME TEMPERATURES



## LEGEND

- Motorway
- Major Road
- Railway Line
- Railway Station
- Waterways
- Georges River Parkway
- LGA Boundary
- Woronora Catchment
- Monitoring Point

# HEAT MAP - MEAN FEBRUARY NIGHT TIME TEMPERATURES



## LEGEND

- Motorway
- Major Road
- Railway Line
- Railway Station
- Waterways
- Georges River Parkway
- LGA Boundary
- Woronora Catchment
- Monitoring Point



# PRODUCTIVITY

- A THRIVING,  
ATTRACTIVE CITY

## THEME 3 - A THRIVING, ATTRACTIVE CITY

The Campbelltown LGA plays an important role in the functioning and growth of Greater Sydney, the Western City District and the Macarthur Region. Campbelltown-Macarthur is one of four key metropolitan centres for the Western City District along with Liverpool, Penrith and the emerging Aerotropolis that will develop around the Western Sydney International (Nancy-Bird Walton) Airport.

The Western City District's economy is strongly focused on health and education industries and retail, hospitality and industrial activities including advanced manufacturing, trade and logistics, and mineral resources. Tourism is also becoming more important to the District's economy.

The Campbelltown City Centre (Campbelltown, Macarthur and Leumeah), also has the capacity to expand to become a major employment and lifestyle centre and to secure its position as the 30 minute city for the Macarthur, with strategic links to other key centres and infrastructure.

The Western City District Plan sets the following planning priorities aimed at achieving a productive city with a diverse range of employment opportunities and a thriving economy. These priorities apply to the City of Campbelltown:

- W7 Establishing a land use and transport structure to deliver a liveable, productive and sustainable Western Parkland City
- W8 Leveraging industry opportunities from the Western Sydney International (Nancy-Bird Walton) Airport and Badgerys Creek Aerotropolis
- W9 Growing and strengthening the metropolitan city cluster
- W10 Maximising freight and logistics opportunities and planning and managing industrial and urban services land
- W11 Growing investment, business opportunities and jobs in strategic centres

Campbelltown's Community Strategic Plan also focuses on creating a productive city. Its third Outcome is to create A Thriving, Attractive City. A range of strategies in the CSP also relate to Productivity and these are outlined in the alignment tables within the Strategic Alignment Chapter.

Campbelltown's residents and businesses have also provided feedback about how our city could enhance its employment offer and opportunities for local employment and economic development. The twin

themes of employment creation and job diversification figured strongly in this area of engagement.

Some of the issues raised by our community can be addressed through land use planning and four local priorities for Productivity have been developed as areas of focus for this LSPS. These priorities are outlined below:

### **PRIORITY 9** Building an internationally recognised local economy

### **PRIORITY 10** Creating strong and vibrant centres

### **PRIORITY 11** Striving for increased local employment

### **PRIORITY 12** Creating a smart, connected, productive city

The following pages provide detail on each of these priorities and the associated strategic policy positions and actions. Each action has an assigned timeframe:

**SHORT TERM** 1-5 Years

**MEDIUM TERM** 6-10 Years

**LONG TERM** 11+ Years

**ONGOING** Already occurring/in place or commencing now and continuing across timeframes

The alignment of each of the priorities to the Community Strategic Plan, District Plan and Western Sydney City Deal can be found in the Strategic Alignment Chapter.

#### **Our community has indicated:**

Feedback overwhelmingly indicated that a productive economic centre where the new and diverse jobs of the future can be locally accessed will be an important and aspirational objective for Campbelltown CBD/City Centre. Community sentiment indicated that there is a genuine and healthy degree of community support for good planning and investment attraction to be undertaken in order to achieve these goals. Similarly, the themes of diversification of locally based job opportunities and increasing Campbelltown's economic productivity were highlighted.

Community feedback has also indicated that Council needs to take the lead in employment and economic development projects. This could include:

- critical need to improve the image of the Campbelltown LGA, including changing the perception that people outside of the area have about our city
- preparing a marketing and branding strategy to update Campbelltown's image
- expanding businesses and employment and cultural opportunities
- advocating for:
  - new business and investment opportunities
  - more residents and skilled employees attracted to the area
  - increase in tourism
  - Increase in community pride
- revitalising Queen Street
- improved accessibility via road infrastructure, rail links and bus services
- work towards establishing a better night-time economy with appropriate venues and facilities including restaurants and food hubs
- address containment of jobs within the area and work towards more jobs being available in Campbelltown (including office, government jobs, and tourism)
- encourage major industry to the area
- establish a business and innovation hub to attract large companies and employment opportunities
- jobs creation needs to take place before more residential development for the city to be successful economically as residential development alone will not drive sufficient economic growth
- increase transport links
- increase hotel facilities.

## PLANNING PRIORITY 9 - BUILDING AN INTERNATIONALLY RECOGNISED LOCAL ECONOMY

### RATIONALE:

As the southern gateway to Sydney, the City of Campbelltown is well positioned to make the most of the unprecedented population growth currently taking place across Greater Western Sydney and consolidate its future as an important economic and lifestyle hub.

The city has outstanding potential for investors and is well positioned to support the growing Western City District and particularly the outer south west. Our new City Identity and distinctive branding will also assist in making Campbelltown a desirable and easily recognisable city for business.

The Campbelltown LGA already comprises a vibrant and diverse economy with an estimated Gross Regional Product (GRP) of \$6.68 billion as at June 2018. Over the period of 2011/12 to 2017/18, local GRP has increased by \$1.5 billion, reflecting an average annual growth rate of 2.8% (refer Figure 12). The largest industries within the Campbelltown LGA in terms of Gross Value Added (GVA) include manufacturing (\$1004.8 million), Retail Trade (\$537.9 million), Education and Training (\$529.5 million), Construction (\$519.5 million) and Health Care

and Social Assistance (\$498.2 million).

GRP for the Campbelltown LGA has grown at a faster rate than New South Wales as a whole as shown in Figure 13.

Value added by industry is an indicator of business productivity. It shows how productive each industry is at increasing the value of its inputs. Manufacturing is the most productive industry generating some \$1.01 billion in 2017/18 accounting for around 18.3% of total value added (refer to Figure 14). Figure 15 provides a summary of the contribution by industry class in Campbelltown as compared to Greater Sydney. This provides an understanding of the industries in which Campbelltown possesses a specialisation. As shown, Campbelltown has a relative specialisation in Manufacturing; Construction; Retail Trade; Transport, Postal and Warehousing; Education and Training; and Health Care and Social Assistance.

The Campbelltown economy has evolved over the last six years with significant increases in Gross Value Added (GVA) within the Manufacturing (\$196.7 million), Retail Trade (\$182.9 million), Construction (\$156.9 million) and Education and Training (\$111.9 million) (refer to Figure 16). Figure 17 reviews the change in contribution to

overall value added over the 2011/12 to 2017/18 period. As shown, Retail Trade (1.6%), Construction (1.1%) and Wholesale Trade (0.6%) have had the largest growth in contribution to GVA. Relevantly, despite the significant increase in manufacturing in dollar terms, manufacturing as a factor of GVA has fallen by 0.4%.

Council is committed to ensuring that the Campbelltown LGA's diverse economy is retained and strengthened. This includes ensuring that employment lands and urban services lands (areas for service based activities that support a growing city such as vehicle servicing, waste management and printing services) are retained, wherever possible, and managed, both now and in the future. Retaining these areas will assist in ensuring that the local economy can adapt to accommodate emerging technologies and new industries.

Council is also strengthening existing relationships and forging new partnerships with businesses, investors, government bodies and stakeholders to capitalise on the opportunities presented by the Western Sydney International Airport, the Aerotropolis. These opportunities include the Western Economic Corridor and other emerging opportunities for economic development and growth.

Council is committed to working with key stakeholders to help capitalise on opportunities created by the Airport and the Aerotropolis, including increased and diversified employment, opportunities to develop world class businesses and investment opportunities, expanded tourism and recreational opportunities to transform the city into a dynamic, self sustainable economy with global reach.

Council is also investigating opportunities relating to how to create a diversity of business including the potential development of a creative industry hub that can grow as the city grows and add vibrancy across the region.

Figure 12 - Campbelltown LGA GRP, 2011/12 - 2017/18

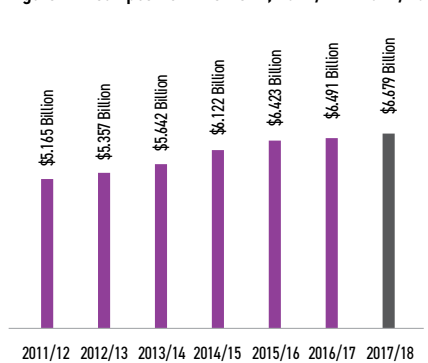
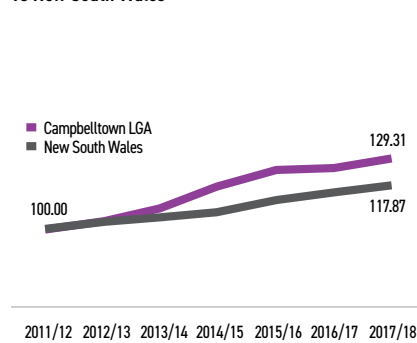


Figure 13 - Cumulative Change in GRP Campbelltown vs New South Wales



### STRATEGIC POLICY POSITIONS:

- > Campbelltown's distinct identity is a competitive advantage
- > Capitalise on our locational advantage and competitive strengths
- > Investigate opportunities to further enhance and leverage the health and education precinct

### ACTIONS:

- 9.1 Develop a distinctive City Identity and Branding Strategy to promote Campbelltown as a

dynamic, vibrant city and a destination of choice  
**/SHORT TERM**

- 9.2 Formulate an effective and inclusive evidence based Economic Development Strategy to identify Campbelltown's competitive advantages to be used as a basis for business investment attraction **/SHORT TERM**
- 9.3 Create a Business Investment Plan that encompasses sector based recommendations and builds on existing and potential sector agglomerations **/SHORT TERM**
- 9.4 Deliver the Reimagining Campbelltown Phase 2 - Master Plan which will establish a range of planning and implementation tools including economic development and infrastructure

planning to deliver city shaping transformational opportunities **/ONGOING**

- 9.5 Develop and implement a Campbelltown Night Time Economy Strategy and Action Plan that will encourage a diversity of businesses, experiences and activities across different times of the night in the Campbelltown City Centre **/SHORT TERM**
- 9.6 Implement the Campbelltown Destination Management Plan which focusses on opportunities the City Centre can offer to cement Campbelltown as a destination city, including encouraging the provision of additional visitor accommodation **/SHORT TERM**
- 9.7 Deliver an Annual Business Support and Development Program aimed at growing,

Figure 14 – Contribution to Gross Value Added by Industry, Campbelltown LGA

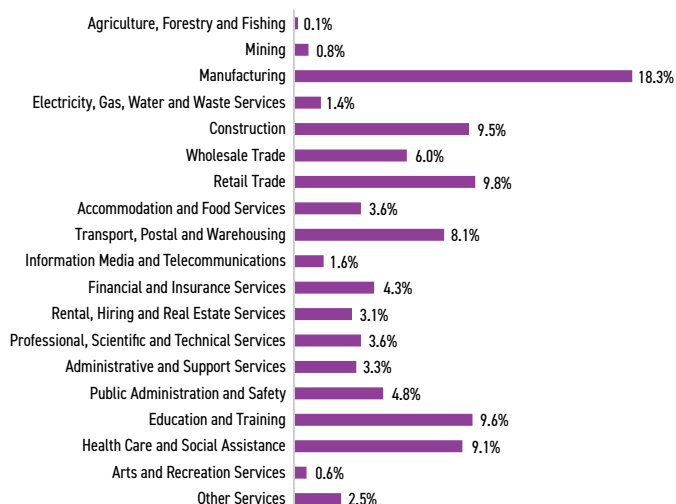


Figure 15 – Gross Value Added by Industry Campbelltown and Greater Sydney

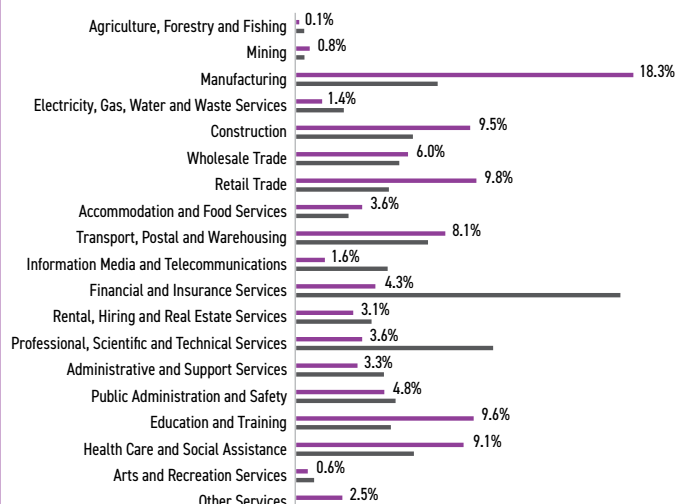


Figure 16 – Growth in Gross Value added by Industry Campbelltown, 2011/12 – 2017/18

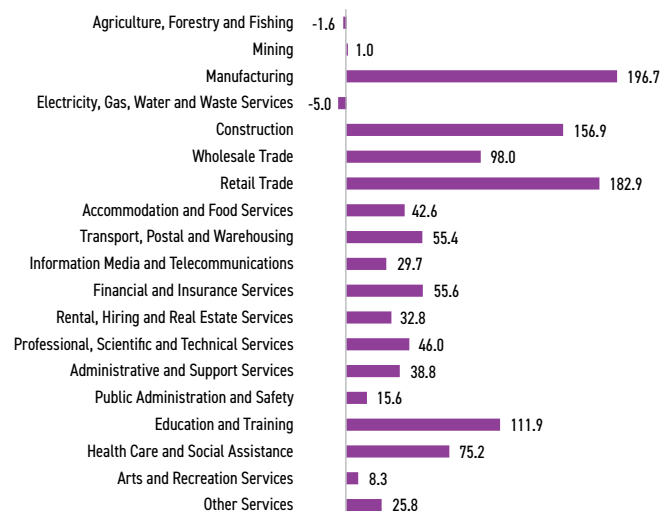
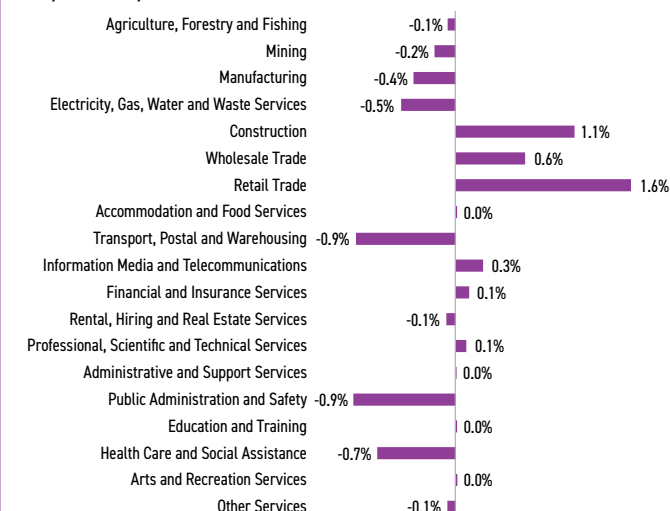


Figure 17 – Change in Contribution to Gross Value added by Industry Campbelltown, 2011/12 – 2017/18



diversifying and upskilling existing local businesses **/ONGOING**

9.8 Promote the development and intensification of Campbelltown's existing agglomerations to boost productivity and competitive edge **/SHORT TERM**

9.9 Increase the emerging cluster of health and education uses around the existing hospital precinct and university precinct **/SHORT TERM**

9.10 Partner with universities and other education providers, including TAFE and schools, to grow Campbelltown's knowledge economy and skills base and build an economic presence **/ONGOING**

9.11 Facilitate, via the Campbelltown Arts Centre, opportunities for artists that live locally to

participate in exhibitions and performances internationally, thereby building our local economy **/ONGOING**

9.12 Support agri-business in the Campbelltown LGA, to complement activities in the Aerotropolis, the Western Economic Corridor and via the Western Sydney International, and support innovative everyday healthy food industries and initiatives **/ONGOING**

9.13 Support agri-businesses and leverage local Plant and Animal Science Research and Development **/MEDIUM TERM**

9.14 Investigate how to create a diversity of arts related businesses including the development of a Creative Industry Hub that can grow in line with the city and add vibrancy across the region **/SHORT TERM**

9.15 Leverage existing national and international events at Campbelltown Sports Stadium to promote Campbelltown and attract further investment for major events and businesses **/SHORT TERM**

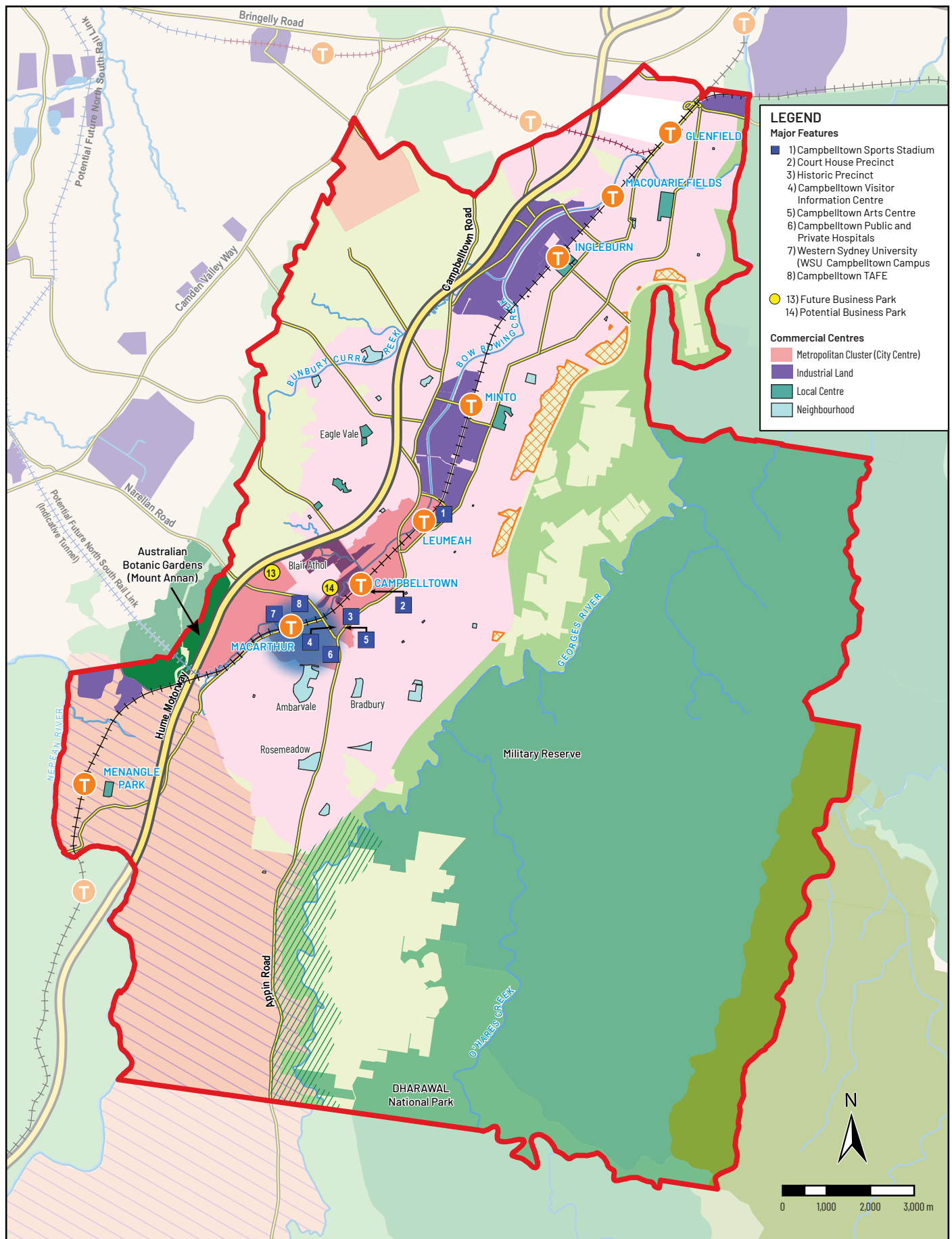
9.16 Promote Campbelltown Sports Stadium as the venue of choice for major events for the Macarthur area and outer south western Sydney **/ONGOING**

9.17 Partner with the Office of Sport and State sporting organisations to cluster sporting facilities within the LGA to intensify participation and employment generation **/SHORT TERM**

9.18 Explore opportunities for establishing an Aboriginal Cultural Centre within the Campbelltown LGA to assist in promoting Indigenous economic opportunities **/ONGOING**



# CENTRES AND EMPLOYMENT LANDS



## LEGEND

- |                 |                         |                             |   |   |
|-----------------|-------------------------|-----------------------------|---|---|
| Motorway        | Waterways               | Health & Education Precinct | Woronora Catchment  | Georges River Open Space Corridor                           |
| Major Road      | LGA Boundary            | Potential Transition Area   | Dharawal National Park  | Indicative Koala Corridor – (Greater Macarthur Growth Area) |
| Railway Line    | Urban                   | Australian Botanic Garden   | Proposed Land Release Area – (subject to further investigation) | Glenfield-Macarthur Renewal Corridor                        |
| Railway Station | Metropolitan Rural Area | Horsworthy Military Reserve |   |   |

## PLANNING PRIORITY 10 - CREATING STRONG AND VIBRANT CENTRES

### RATIONALE:

Strong and vibrant centres are not only great places for people to be, but they can also attract business and investment and assist in making local economies prosper.

Employment in Campbelltown has grown strongly over the past five years, however latest data indicates that there has been no net increase in labour productivity over this period. In order to improve the connectivity and export potential of Campbelltown, skill development and attraction and the development of highly connected concentrated employment areas (such as centres) are required, as outlined in the Glenfield to Macarthur Urban Renewal Corridor Strategy.

Council is actively encouraging businesses to relocate to the Campbelltown LGA particularly those in health, education, advanced manufacturing and other technology focused industries – resulting in more jobs closer to home and creating a diversity of employment opportunities for local residents.

To drive the development of knowledge intensive jobs and businesses, Council is prioritising strategic planning to encourage development and investment within the Campbelltown City Centre (Campbelltown, Macarthur and Leumeah). As a key metropolitan centre for the Western City, it will play an increasingly

important role in serving the growing District and particularly the significant growth areas to the south, including Menangle Park, Gilead, Wilton and Appin. New future centres in these areas will also provide for local communities. The Appin and Wilton future growth areas are outside the Campbelltown LGA but will, over the next 20 years accommodate substantial residential growth. Significant infrastructure will need to be provided in these areas and strategic links between new centres, facilities and services, and the Campbelltown City Centre, will become critically important.

Phase 2 of Reimagining Campbelltown City Centre focuses on the master planning and economic development of this critical centre, which is also a key collaboration area identified by the Greater Sydney Commission. The Reimagining Campbelltown Phase 2 project includes the preparation of an Economic Strategy to identify opportunities and encourage business and employment growth. This strategy explores a range of employment related matters for the City Centre, including jobs targets, target sectors that should be the focus for future employment growth, and the importance of creating flexible working spaces.

As part of the Employment Lands Study that is currently being undertaken for the LGA, planning controls will be investigated and reviewed to

identify opportunities to promote future employment opportunities. This investigation will seek to identify opportunities within existing centres as well as in new and emerging release areas such as Gilead and Menangle Park.

Council is also in the process of undertaking detailed strategic planning for the other centres located along the Main Southern Railway Line, including Ingleburn, Minto and Macquarie Fields. Council is working closely with the NSW Department of Planning, Industry and Environment on strategic planning for the Glenfield Precinct. Current and planned master planning of centres will prioritise strategic land uses within those centres and assist in encouraging much needed employment growth.

In reimagining and revitalising our existing centres and designing new centres within our city, Council is increasingly adopting a place based approach. Part of this approach involves engaging the community to share what they love about some of our local centres. This process has commenced through recent place based engagement and activations in Love Leumeah and Love Ingleburn. These collaborative initiatives demonstrate how Council can work with the community to identify and implement light touch, quick response interventions to strengthen community connection and love for their local centres and spaces.

**Future development within our CBD and centres will create vibrant, liveable and productive places.**

### STRATEGIC POLICY POSITIONS:

- > Future development within the Campbelltown City Centre and other centres creates vibrant, liveable, and productive mixed use places

### ACTIONS:

- 10.1 Develop and deliver an Economic Development Strategy for Campbelltown LGA **/SHORT TERM**
- 10.2 Prepare and adopt Reimagining Campbelltown Phase 2, which includes a detailed master plan for the Campbelltown City Centre (Campbelltown, Leumeah and Macarthur), and aligns with the Campbelltown Collaboration Area **/SHORT TERM**

- 10.3 Work with the Greater Sydney Commission, Government and key stakeholders to develop a Place Strategy for the Campbelltown Collaboration Area **/SHORT TERM**
- 10.4 Develop and deliver master plans for the renewal precincts identified along the Glenfield to Macarthur Rail Corridor – Macquarie Fields, Ingleburn, and Minto (noting Leumeah is part of the Campbelltown City Centre) **/SHORT TERM**
- 10.5 Continue to recognise the dynamic and evolving nature of centres, their ability to become activated and integrated mixed use hubs which are highly productive and liveable places, and the potential of large and existing retail providers to offer local employment **/ONGOING**
- 10.6 Work with the State Government in the strategic and master planning processes for the Glenfield Urban Renewal Precinct **/ONGOING**
- 10.7 Review DCP requirements to create a framework for future development that encourages increased amenity, aesthetics, public domain and open space, and appropriately located ancillary facilities (such as loading facilities) that support these outcomes and are accessible at times to suit surrounding land use requirements **/SHORT TERM**
- 10.8 Develop a framework to deliver the endorsed vision for the Campbelltown Health and Education Precinct **/SHORT TERM**
- 10.9 Actively work with key stakeholders to promote development of the Campbelltown Health and Education Precinct **/SHORT TERM**
- 10.10 Investigate opportunities to enhance commercial amenity and ongoing economic viability through improvements to walking, cycling and public transport accessibility to



create stronger centres **/MEDIUM TERM**

- 10.11 Strengthen the market position of Campbelltown through the development and implementation of an effective brand and identity for the city **/ONGOING**
- 10.12 Develop and implement an effective and comprehensive City Marketing Program for business and investment attraction to the city **/SHORT TERM**
- 10.13 Ensure that new centres are located in accessible and economically viable locations, are orientated to address the public domain, and provide optimum access for local residents **/ONGOING**
- 10.14 Ensure that new development in urban centres provide on-site loading facilities to service the freight and service vehicle movements generated by the development **/ONGOING**

10.15 Continue to recognise and plan for a range of retail uses within centres, and enable appropriate retail growth in centres that have the capacity and demand to accommodate additional retail growth **/ONGOING**

10.16 Actively encourage the location and expansion of education and related facilities within the Campbelltown City Centre **/SHORT TERM**

10.17 Ensure town and local centres cater for the community and businesses by providing appropriate community facilities and services, and public areas, in partnership with the State government **/ONGOING**

10.18 Implement infrastructure for centres in a timely manner that will facilitate development and usage of the centres **/ONGOING**

10.19 Develop a Destination Event Strategy, as outlined in the Campbelltown Destination

Management Plan, to attract events that yield high economic value and attract visitors from outside the region **/ONGOING**

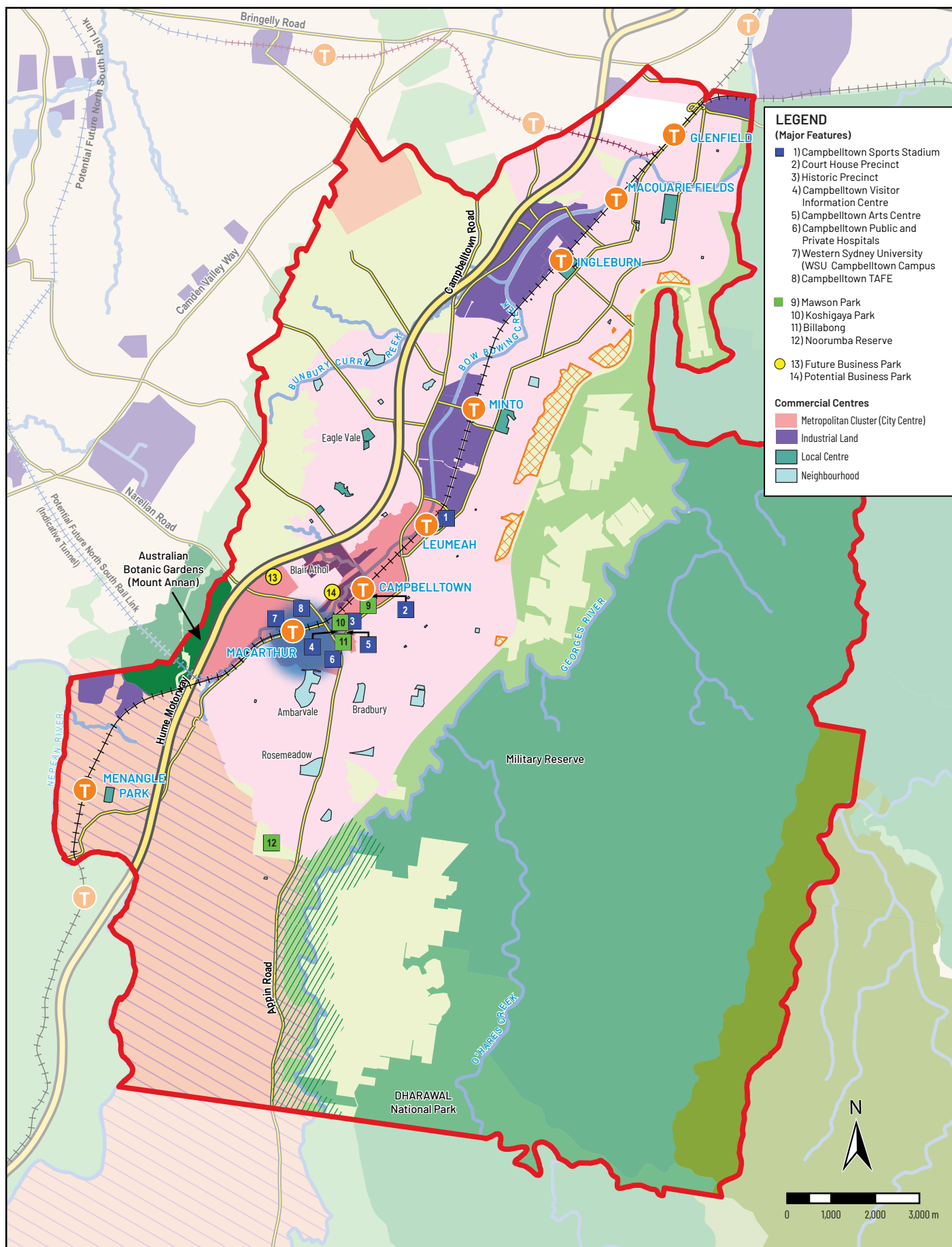
10.20 Facilitate a Public Art Program that showcases Campbelltown City's identity, and provides opportunities to create strong and vibrant centres throughout the LGA **/SHORT TERM**

10.21 Engage with the community of key centres within the Campbelltown LGA, and allow them to tell their stories and make their centre unique, led by contemporary artists **/ONGOING**

10.22 Implement the Reimagining Campbelltown Phase 2 Master Plan and associated initiatives **/ONGOING**

10.23 Continue to undertake light touch place making and place activation projects **/ONGOING**

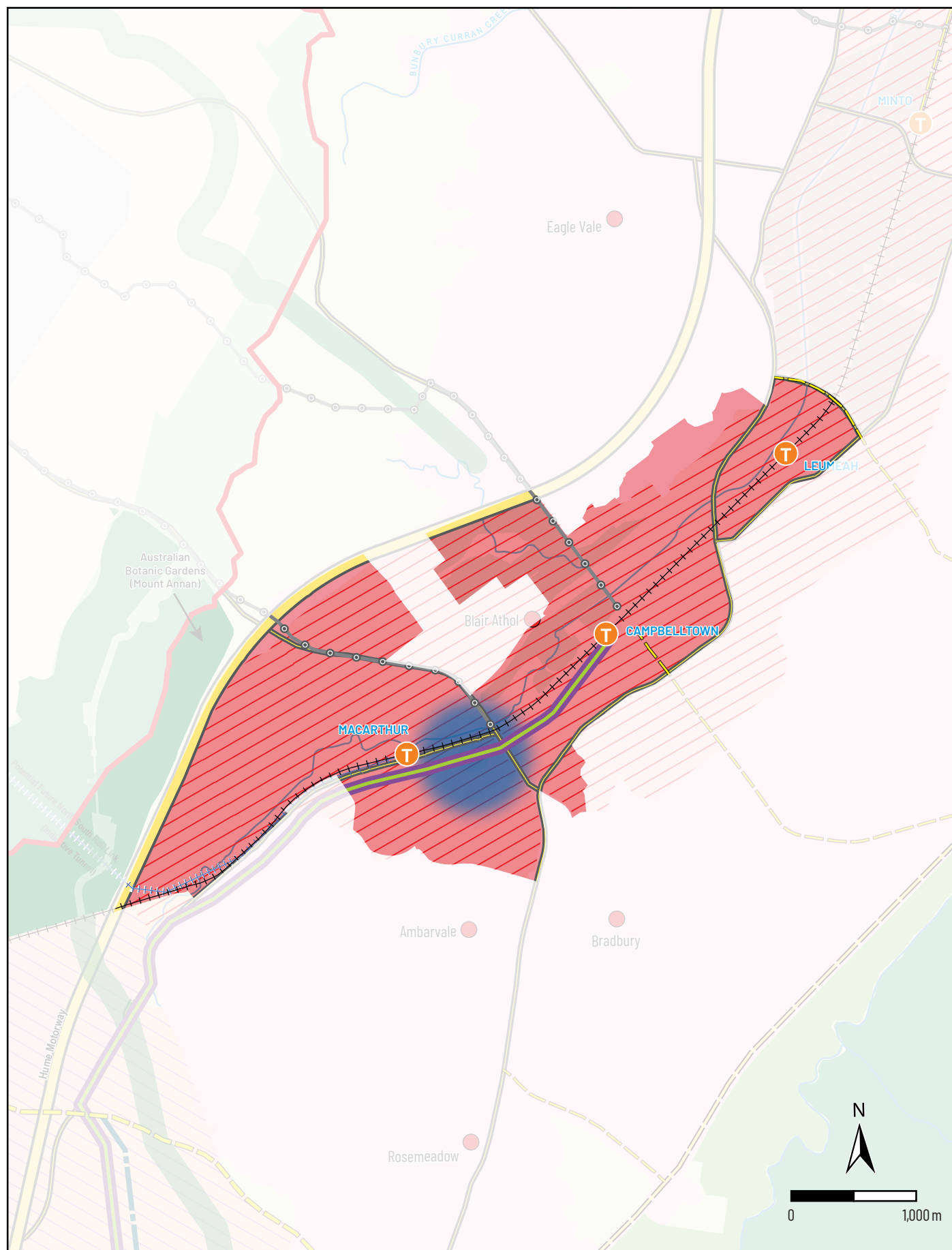
# METROPOLITAN CENTRE AND SUPPORTING CENTRES



## LEGEND

- Motorway
- Major Road
- Railway Line
- Railway Station
- Waterways
- LGA Boundary
- Urban
- Metropolitan Rural Area
- Health & Education Precinct
- Potential Transition Area
- Australian Botanic Garden
- Horsworthy Military Reserve
- Woronora Catchment
- Dharawal National Park
- Proposed Land Release Area – (subject to further investigation)
- Glenfield-Macarthurs Renewal Corridor
- Georges River Open Space Corridor
- Indicative Koala Corridor – (Greater Macarthurs Growth Area)

# REIMAGINING CAMPBELLTOWN CITY CENTRE PHASE 2 & COLLABORATION AREA BOUNDARY (PRELIMINARY)



## LEGEND

- |                 |                                 |                                    |                                   |   |
|-----------------|---------------------------------|------------------------------------|-----------------------------------|---|
| Motorway        | Future Transport Link           | Waterways                          | Health & Education Precinct       | Industrial  |
| Major Road      | Georges River Parkway           | LGA Boundary                       | Green Grid Priority Corridor      | Glenfield-Macarthur Renewal Corridor                            |
| Railway Line    | Proposed Transport Link         | Metropolitan Cluster (City Centre) | Australian Botanic Garden         | Proposed Land Release Area – (subject to further investigation) |
| Railway Station | Bus Corridor Investigation      | Urban                              | Georges River Open Space Corridor |   |
|                 | City Serving Rapid Bus Corridor | Metropolitan Rural Area            | Holsworthy Military Reserve       |   |

# PLANNING PRIORITY 11 - STRIVING FOR INCREASED LOCAL EMPLOYMENT

## RATIONALE:

Designated as one of four Metropolitan Centres for the Western City District by the Greater Sydney Commission, there is the potential for more than 275,000 people to call the City of Campbelltown home by 2036. With this growth, an opportunity exists to generate investment, create local jobs and transform the city into a dynamic, self sustainable, liveable urban centre where people and businesses want to be.

Campbelltown City's central location provides opportunities for business growth and expansion. The Campbelltown LGA has land available for commercial and industrial development and potential redevelopment, located close to major road and rail transport networks. There is also land available for residential development to support a growing economy and workforce.

There are seven urban precincts located along the Glenfield to Macarthur Rail Corridor, and land to be utilised for employment within the Menangle Park and Mount Gilead new release areas.

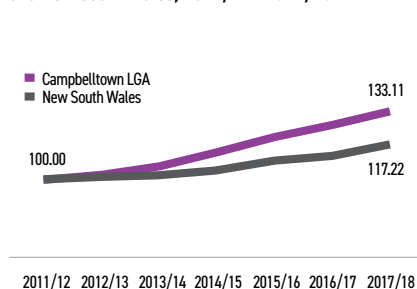
As at June 2017/18, it is estimated that there are 60,736 persons employed within the Campbelltown LGA. Over the period of 2011/12 to 2017/18, employment within the Campbelltown LGA has grown at an average annual rate of 4.9%, which is significantly higher than the Greater Sydney average of 2.7% (refer to Figure 18). The largest industries by employment within the Campbelltown LGA include Retail Trade (14.4%), Manufacturing (14.3%), Health Care and Social Assistance (13.5%) and Education and Training (12.7%) (refer to Figure 19).

A location quotient is a simple way of comparing local industry specialisation, relative to a broader region. Typically a location quotient in excess of 1.2 indicates a

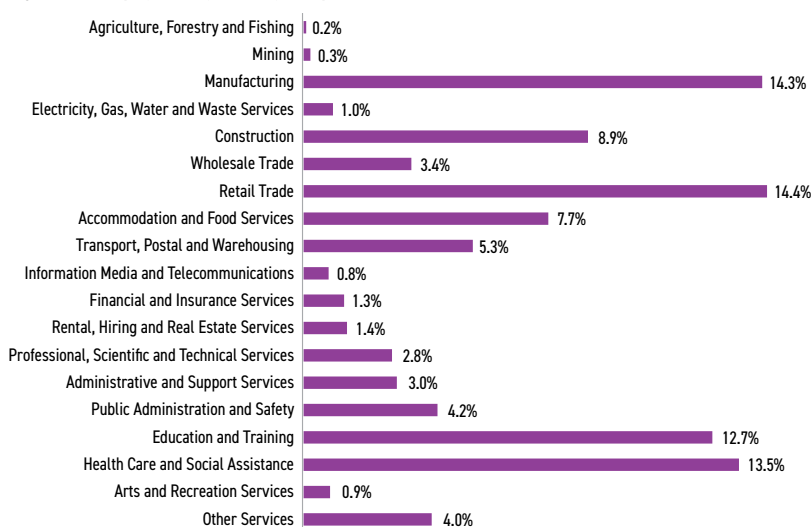
significant specialisation and possibly a key economic strength, where as a location quotient less than 0.8 may represent an economic weakness of opportunity for growth. Industries in which the Campbelltown LGA possesses an economic strength include Manufacturing; Electricity, Gas, Water and Waste Services; Retail Trade; and Education and Training (refer to Figure 20).

Transport for NSW has prepared employment projections for the Campbelltown LGA and Greater Sydney. Based on these projections, the Campbelltown LGA is expected to maintain existing specialisations within the Manufacturing and Education and Training industries. The Health Care and Social Assistance and Construction industries are also projected to become increasingly specialised industries within the Campbelltown LGA (refer to Figure 21).

**Figure 18 – Employment Growth Campbelltown LGA and New South Wales, 2011/12 - 2017/18**



**Figure 19 – Employment by industry Campbelltown LGA, 2017/18**



## STRATEGIC POLICY POSITIONS:

- > Local employment is a key to creating a self-contained city
- > A diverse economy is key to our success

## ACTIONS:

- 11.1 Undertake an Employment Lands Study to determine future use of industrial lands within the Campbelltown area to generate employment and maximise freight opportunities **/ONGOING**

- 11.2 Develop and deliver an Economic Development Strategy for Campbelltown LGA and an Economic Master Plan for the City Centre, which identify an optimal mix of land uses in terms of employment, gross regional product and investment **/SHORT TERM**
- 11.3 Collaborate with State and Federal government for the delivery of necessary infrastructure funding to improve liveability and encourage business investment and job creation in our city **/SHORT TERM**
- 11.4 Collaborate with Government to explore the possibility of re-establishing an Employment Lands Development Program to assist in aligning growth and infrastructure **/ONGOING**

- 11.5 Deliver the commitments within existing infrastructure strategies **/ONGOING**
- 11.6 Work with stakeholders within the health and education sectors to drive the development of knowledge intensive jobs in Campbelltown, and attract value-add employers which will provide more local jobs for local people **/ONGOING**
- 11.7 Continue to acknowledge the importance of traditional retail, large format retail and specialised retail premises (bulky goods premises), their contribution to the economy and providing local jobs, and continue to allow these uses in appropriate locations **/ONGOING**

The above analysis shows the strength and areas of predicted future growth within Campbelltown's economy. This strong local economy has the potential to attract more local businesses and create more local jobs.

An economic strategy chiefly aimed at job creation forms part of Reimagining Campbelltown Phase 2. The Draft Master Plan and Economic Strategy for Reimagining Campbelltown Phase 2 are likely to be placed on public exhibition in the first half of 2020. In addition, an Employment Lands Study is currently being undertaken as part of the LEP Review. It will provide a foundation to undertake further investigation of potential job growth within the LGA and the impact of planning controls to facilitate that growth. The Employment Lands Study will also provide an evidence base to guide the implementation of the Glenfield to Macarthur Urban Renewal Corridor Strategy in so far as it relates to employment growth. It is anticipated that the Employment Lands Study will be finalised by June 2020.

As part of the LEP Review, it is proposed to maintain the provisions within the LEP that enable flexible working. These provisions include those enabling

home occupations and home businesses, and mixed use zonings which enable business and commercial uses to be integrated with residential development in certain locations – particularly within centres and close to public transit.

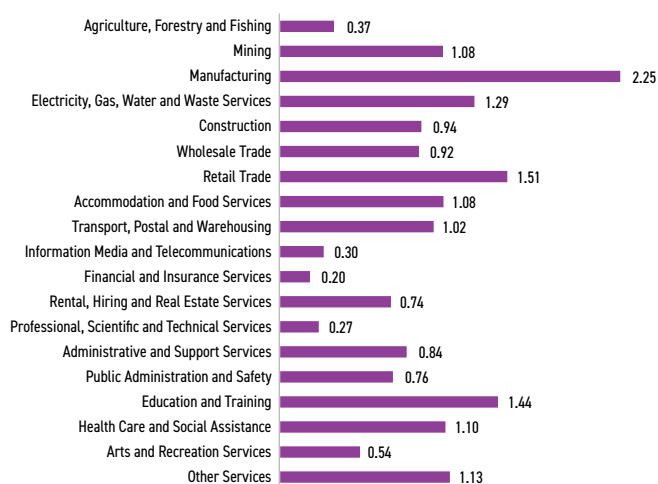
Also as part of the LEP Review, it is proposed to increase the maximum permissible building heights for suitable industrial zoned land in the LGA from 12 metres to 19 metres. This amendment would promote the reuse of industrial sites and the development of more flexible and adaptable industrial premises. It would also negate the need for applicants to lodge variations to the existing planning controls. A further advantage of additional building height is that it allows mezzanine level office components to take up less ground floor space and thereby potentially increased the range of potential land uses.

Whilst land use planning cannot ensure that businesses and jobs will locate in certain areas, it can provide the enabling regulatory, structural and infrastructure framework to make certain areas more attractive for businesses and investors. It can also improve liveability and create great places, which also assist in attracting business opportunities.

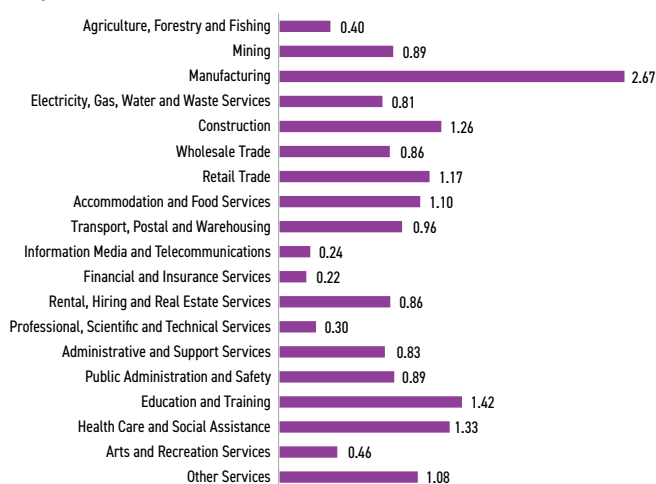


Through a range of land use planning initiatives that will be implemented over time, Campbelltown will be transformed into a true metropolitan City Centre that will become a leading centre for health services, technology based enterprises and research activity, surrounded by green space and improved public domain. Council is committed to ensuring all future developments within the City Centre are complementary and work together to shape the future area, creating a vibrant, liveable, mixed use centre that is an attractive place for businesses to locate and for job creation.

**Figure 20 – Location Quotient Campbelltown LGA Relative to Greater Sydney, 2017/18**



**Figure 21 - Projected Location Quotient Campbelltown LGA Relative to Greater Sydney, 2040/41**



11.8 Link to the Indigenous Business Hub (within the Liverpool LGA) to leverage new economic investment and job creation through skills enhancement in entrepreneurship, and to provide an avenue for cultural skills and practices to be showcased to the broader community **/ONGOING**

11.9 Develop a Cultural Plan that will provide the south west access to new cultural opportunities and help build a creative economy **/SHORT TERM**

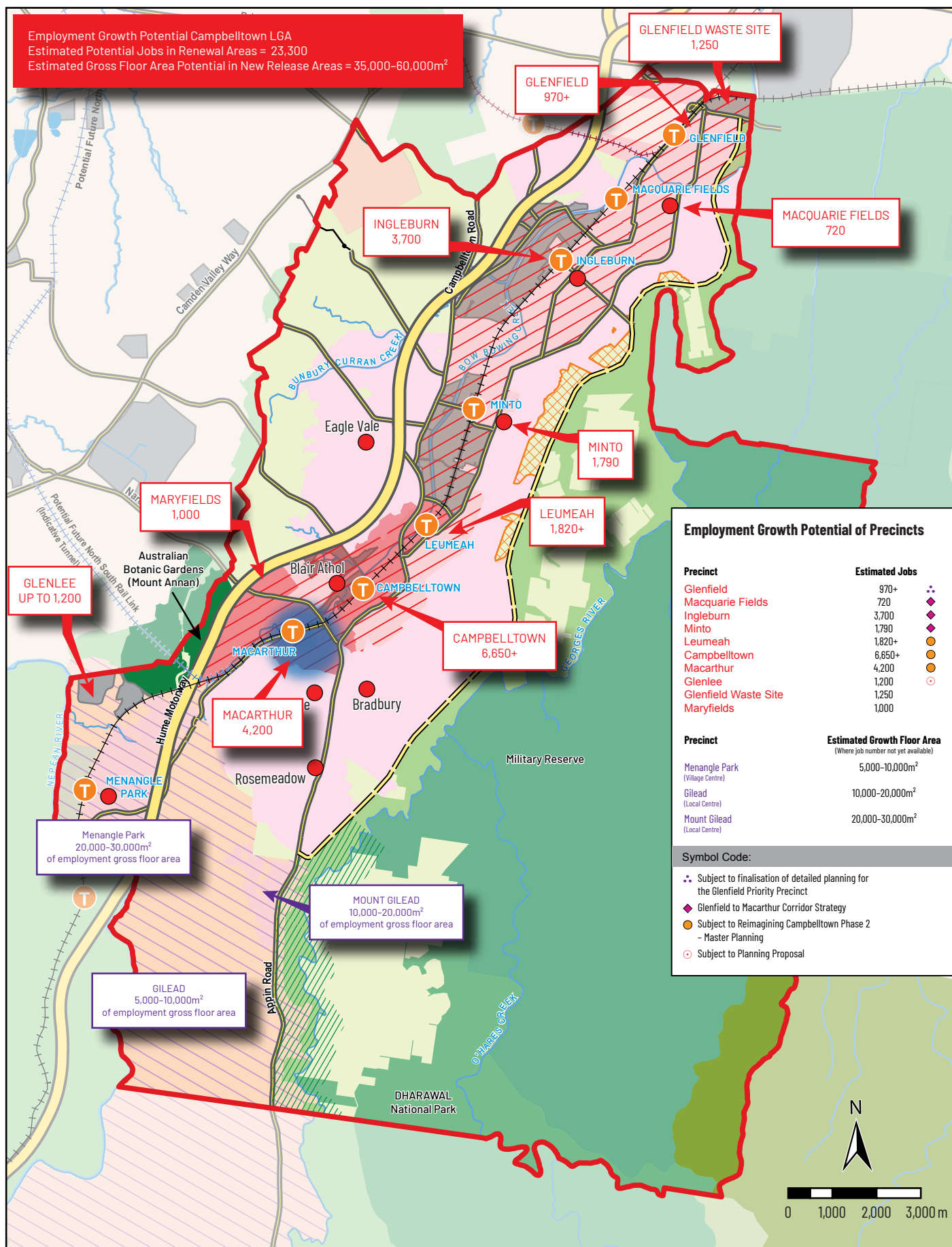
11.10 Partner with relevant industry bodies to engage with schools, students, teachers and industry to ensure local youth have access to skill development and employment opportunities **/SHORT TERM**

11.11 Facilitate the establishment of a Creative Industry Business Hub for arts, culture and creativity, to facilitate the development of micro-business and start-ups **/SHORT TERM**

11.12 Continue to support the range of skills commitments (including Indigenous Skills commitments) under the City Deal **/SHORT TERM**

11.13 Explore opportunities for establishing an Aboriginal Cultural Centre within the Campbelltown LGA to support employment opportunities **/SHORT TERM**

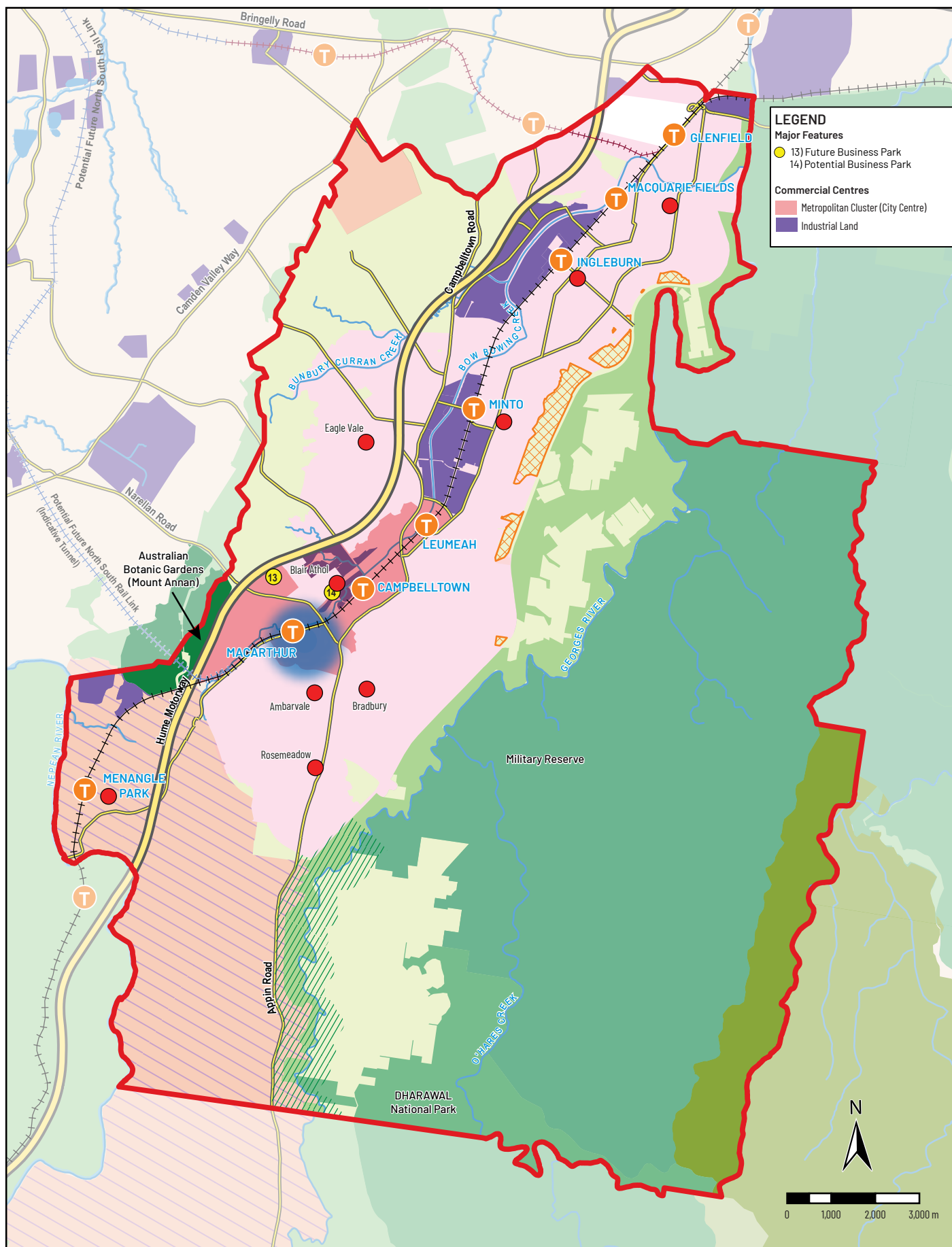
# ESTIMATED EMPLOYMENT GROWTH POTENTIAL



## LEGEND

- Motorway
- Major Road
- Railway Line
- Railway Station
- Georges River Parkway
- Local Centre
- Waterways
- LGA Boundary
- Metropolitan Cluster (City Centre)
- Urban
- Metropolitan Rural Area
- Health & Education Precinct
- Potential Transition Area
- Industrial
- Holsworthy Military Reserve
- Australian Botanic Garden
- Dharawal National Park
- Proposed Land Release Area - (subject to further investigation)
- Glenfield-Macarthur Renewal Corridor
- Woronora Catchment
- Georges River Open Space Corridor
- Indicative Koala Corridor - (Greater Macarthur Growth Area)

# INDUSTRIAL LANDS



## PLANNING PRIORITY 12 - CREATING A SMART, CONNECTED, PRODUCTIVE CITY

### RATIONALE:

Campbelltown, and the wider Macarthur Region, is at the centre of one of the most significant growth corridors in NSW. To ensure that the Campbelltown LGA and the broader Macarthur region are as productive as possible and contribute positively to the Western City District's and Greater Sydney's economies over time, high quality multi-mode transport connectivity and smart technology are both required.

Improved connectivity would reduce travel costs, ensure that residents can easily access employment opportunities both locally and at major locations such as the Western Sydney International (Nancy Bird-Walton) Airport, the Aerotropolis, the Campbelltown City Centre, Ingleburn, and other key centres and industrial areas throughout the Campbelltown LGA. It also has the potential to attract new businesses and investment into our city, bringing additional and diversified employment, enhancing the local economy and potentially attracting a high skilled workforce.

Combined with smart technology, efficient and effective transport connectivity to the Campbelltown City Centre will maximise its position as a destination centre and attract further business, investment and tourism opportunities.

#### Transport Connectivity

Some future developments and redevelopments of existing areas may lend themselves to reduced private car ownership due to their proximity to higher order public transport options and the mandated provision on-site of ride share facilities. Opportunities for such a model will be considered when large scale developments are proposed in close proximity to transport hubs.

It is critical to note that reduced car dependency will only occur if public transport is easy to access, fast, safe, and provided ahead of development. For the foreseeable future, most families are likely to need or desire a car or private vehicle. Our aim needs to be to discourage the purchase of a second private vehicle by ensuring that public transport is a viable alternative.



Mode shift and behavioural change will be achieved via incremental shifts to higher order transport modes. This will require collaboration with the State Government and private service operators to ensure that such improvements are delivered in a manner that makes public transport an attractive alternative to the private vehicle.

Campbelltown's transport strategy and approach to transport provision will be flexible and responsive to change as technology becomes available and is adopted. Parking needs may be reduced in the future as autonomous vehicles may be able to return home or dock at a satellite parking station rather than requiring accommodation in centres. Autonomous vehicles will also enable stack parking which can utilise the existing space more efficiently.

#### Digital Connectivity

Whilst transport connectivity is essential, so too is digital connectivity. Council is looking to embrace new technologies to support the City's development both now and into the future. Council will develop

an approach focused on Campbelltown as a key metropolitan centre for the Western City, being modern and innovative through the adoption of technology, embracing a data-driven culture and intelligent design.

In particular, and aligned with the Smart Cities Initiatives under the City Deal, Council is actively working to deliver a Smart City approach that recognises the importance of people, place and technology, in that order. The City Deal commits to developing a Digital Western City and Council is participating in, and contributing to the:

- > Western City Digital Action Plan
- > Smart Western City Program
- > 5G Strategy
- > Openly available data sets.

Council's aim for the Campbelltown LGA is to create a smart and digitally connected city and a thriving environment that drives innovation, collaboration and creativity. Council is committed to:

- > Continuing to deliver inclusive and accessible digital

### STRATEGIC POLICY POSITIONS:

- > Advancements in technology provide opportunities for our people and businesses
- > Utilising the latest technology attracts future investment and business growth

### ACTIONS:

- 12.1 Collaborate with Government for the accelerated investigation, protection and construction of the complete North-South Rail Link between Western Sydney International and Campbelltown, delivering the necessary transport infrastructure for one of the fastest growing regions in the country **/SHORT TERM**
- 12.2 Collaborate with Government to achieve better access to the M31 for industrial traffic and local residents **/SHORT TERM**
- 12.3 Continue to be an active participant in the delivery of the Western Sydney City Deal, particularly in relation to the development of the Smart Western City Program and Digital Action Plan **/SHORT TERM**
- 12.4 Investigate the opportunity to facilitate development and delivery of integrated walking



channels for citizens to actively engage with Council, and to ensure that digital literacy is inclusive of all user groups

- > Implementing a data governance framework and tools that allow data to be successfully shared in a controlled, secure and timely way that preserves privacy and security
- > Use the NSW Digital Twin (proof of concept) to facilitate better city planning, design and modelling
- > Installing a sensor network that connects to the Internet of Things (IoT), to collect useful information to enhance place-based planning and communication with citizens.

The key outcomes for Campbelltown from these initiatives include:

- > **Improved community engagement and transparency**  
Council will share data to encourage innovation and collaboration, track how our city is performing and provide meaningful information to our community. Good data governance will set the framework for data sharing between government, industry and the community.
- > **Improved decision making**  
Data will be used as a tool to support Council and the community to inform better decision making.
- > **A stronger evidence base for advocacy**  
Council will develop an approach focused on Campbelltown, as a key Metropolitan Centre for the Western City, being modern and innovative through the adoption of technology, embracing a data-drive culture and intelligent design.

In addition, the role of public libraries in creating smart, connected and productive cities cannot be underestimated. Our city's libraries do this by supporting local employment and by providing resources which encourage people to find work. Over time, our libraries will continue to adapt and embrace new technologies. There is also potential for future opportunities for our libraries to integrate with work hubs enabling people to work closer to home via tele-commuting.

Over time, flexible, adaptive and disruptive technology will continue to emerge and evolve. Councils' strategic directions and planning and technical documents will need to be reviewed regularly to ensure that they are kept contemporary with technological advances.

- and cycling networks within and between all centres, that link to the NSW Government's Principal Bicycle Network **/ONGOING**
- 12.5 Leverage opportunities to innovate with tourism and enterprise business opportunities that support health and wellbeing including opportunities for healthy tourism such as bushwalking, trails, e-bikes, city farms and the like **/SHORT TERM**

- 12.6 Adopt the use of smart technology to improve our city's liveability, economic and environmental sustainability **/SHORT TERM**
- 12.7 Continue to deliver inclusive and accessible digital channels to enable community engagement with all members of our community **/ONGOING**
- 12.8 Continue to implement a data governance framework and tools that enable data to be successfully shared in a controlled, secure

- and timely way, and that ensures privacy and security are preserved **/ONGOING**
- 12.9 Work with the NSW Government to develop and utilise the NSW Digital Twin to assist in better city planning, design and modelling **/ONGOING**
- 12.10 Utilise the sensor network to collect information and data to enhance place-based planning and communication with our community **/ONGOING**



# INFRASTRUCTURE & COLLABORATION

- A SUCCESSFUL CITY

## THEME 4 – A SUCCESSFUL CITY

Successful cities are liveable, sustainable, productive and connected. Transport, connectivity and infrastructure provision are essential elements for success. Growth, development and redevelopment are supported with appropriate infrastructure and are managed in collaboration with all three levels of government and the involvement of other key stakeholders.

Council is focused on supporting Government in its delivery of key infrastructure and on working in collaboration with government and key stakeholders. Our collaborative approach is seen as a local strength.

The Western City District Plan sets the following planning priorities for Infrastructure and Collaboration,

and these priorities apply to the City of Campbelltown:

- > W1 Planning for a city supported by infrastructure
- > W2 Working through collaboration

Our Community Strategy Plan's fourth Outcome is to achieve A Successful City. A range of strategies in the CSP also relate to infrastructure and collaboration and these are outlined in the alignment tables within the Strategic Alignment Chapter.

Recent community engagement activities within Campbelltown LGA have also highlighted the importance of higher order infrastructure, particularly in relation to transport.

Some of the issues raised by our community can be addressed through land use planning and four local priorities for Infrastructure & Collaboration have been developed as areas of focus for this LSPS. These priorities are outlined below:

### PRIORITY 13 Connecting our city via strategic links

### PRIORITY 14 Ensuring infrastructure aligns with growth

### PRIORITY 15 Strengthening relationships with key stakeholders

### PRIORITY 16 Involving our community

#### Community consultation indicated:

Overwhelmingly, the community believes that Council and government need to plan and develop infrastructure and transport connectivity for Campbelltown. Concerns over accessibility, both within Campbelltown and when traveling to the area from elsewhere, are key challenges residents believe will increase without concerted efforts to achieve change. Residents want to see these challenges prioritised by Council to ensure that roads, public transport and parking are maintained and expanded as the area grows. This is one of the major priorities for the LGA identified by both residents and business owners.

Other matters our community would like to see addressed include:

- > road infrastructure and maintenance
- > infrastructure to meet demands of increasing population
- > increasing public transport
- > addressing traffic congestion
- > addressing parking options and distribution
- > better road infrastructure connecting the east and west parts of Campbelltown
- > increased rail links to Sydney Airport and the proposed Western Sydney International (Nancy-Bird Walton) Airport
- > improved bus services.



The following pages provide detail on each of these priorities and the associated strategic policy positions and actions. Each action has an assigned timeframe:

**SHORT TERM** 1-5 Years

**MEDIUM TERM** 6-10 Years

**LONG TERM** 11+ Years

**ONGOING** Already occurring/in place or commencing now and continuing across timeframes

The alignment of each of the priorities to the Community Strategic Plan, District Plan and Western Sydney City Deal can be found in the Strategic Alignment Chapter.

# PLANNING PRIORITY 13 - CONNECTING OUR CITY VIA STRATEGIC LINKS

## RATIONALE:

Successful cities are cities that not only prosper in their own right, but those that are also strategically connected to their surrounding areas, District and Region. In order for Campbelltown to be A Successful City, it needs to have great internal transport connectivity, as well as connectivity to the Macarthur area, the Western City District, the Greater Sydney Region and beyond. As Sydney's Southern Gateway, Campbelltown also needs to link to the Southern Highlands, the Illawarra and Canberra.

Transport connectivity is vital for residents and visitors to access a range of opportunities including work, education, care, retail, services and facilities, entertainment and recreation. Transport not only supports investment in our city and beyond, but will connect our people to jobs in the Western Economic Corridor, the Aerotropolis, the Western Sydney International (Nancy Bird-Walton) Airport, and other strategic locations, improve City Centre and CBD vibrancy and liveability, reduce our reliance on cars, and optimise access to, and use of, existing public transport and City Centre services.

The Campbelltown LGA and the Macarthur Region both require an integrated and efficient transport network which supports high liveability, employment, business and the environment, and delivers the necessary transport infrastructure for one of the fastest growing regions in the country. Connections to and from the Campbelltown City Centre both within the Campbelltown LGA and across the District, the Region and beyond, will become increasingly important to enhance its metropolitan centre, regional service hub and southern gateway roles and decrease costs associated with congestion. Further development

of an integrated transport system including new road connections, public transport, pedestrian routes and cycleways, and appropriate and timely interchanges between modes, are critical and need to be investigated, planned for and delivered in a timely and coordinated way.

In 2018, the NSW Government announced an investigation into the possibility of a fast train

between Sydney and Canberra. The investigation is exploring four potential routes, including a Southern Inland Corridor route. This route could take advantage of the land available within the Campbelltown Centre for a stop along the route. If this occurs, Campbelltown will not only be Sydney's Southern Gateway, but could also become Sydney's Gateway to the Nation's Capital.



## STRATEGIC POLICY POSITIONS:

- > Connectivity provides opportunities for our people and businesses
- > Connectivity attracts future investment and business growth

## ACTIONS:

- 13.1 Plan and implement local infrastructure that enables our growing population to use alternative methods of transport, such as walking and cycling, to move quickly

and easily around the city, to connect to public transport and assist in easing traffic congestion **/ONGOING**

- 13.2 Collaborate with Government to plan for and implement adaptive infrastructure improvements that allow our community to access key employment centres within the Campbelltown LGA, in the Western Economic Corridor, the Aerotropolis, the Western Sydney International and more broadly across the District, the Region and beyond **/ONGOING**
- 13.3 Continue to work with Government for the delivery of transport related infrastructure that can be well integrated into land use planning, support growth, and distribute

reliance on various transport modes **/ONGOING**

- 13.4 Work with neighbouring councils to prepare a joint Greater Macarthur Integrated Transport Strategy to identify necessary future transport and infrastructure corridors **/SHORT TERM**
- 13.5 Work with the NSW Government and adjoining councils to deliver a Joint Greater Macarthur Integrated Transport Strategy that identifies and preserves necessary future transport and infrastructure corridors **/SHORT TERM**
- 13.6 Support Government in the provision of upgraded bus services to connect Campbelltown-Macarthur and the Illawarra in collaboration with the relevant communities **/SHORT TERM**

The Campbelltown LGA accommodates industrial areas which connect to Greater Sydney and beyond via a network of road and freight rail connections. Whilst the existing infrastructure achieves a reasonable level of service for freight journeys into and out of the area, further improvements to this network will be required as industrial growth in the LGA matures. Council will continue to work with State and private road and rail authorities to further improve these networks.

The Campbelltown LGA also hosts through connections for significant freight corridors including the Southern Sydney Freight Line



managed by ARTC and the future road connection (which will be a road link not a dedicated freight link) from the Moorebank Intermodal to the M31 and M7 generally via Cambridge Avenue and the future upgrade extending the existing road to Campbelltown Road. The upgrade of Cambridge Avenue includes flood free access over the Georges River, widening the existing road and extension over the rail corridor.

As lifestyles, technology and economies continue to change, the movement and delivery of freight to centres, workplaces and homes also requires consideration. With the continuing importance of centres as hubs for commerce and trade, more online shopping, mixed use developments and opportunities for decentralised work (such as from home or other locations outside of centres), we also need to ensure that last mile freight (delivery of small freight to the user) is considered in the design of centres and local movement networks. Access and loading areas for delivery vehicles will need to be integrated into new developments and into the

redevelopment of existing areas. It is also noted that these deliveries to end users are often distributed throughout the day, when they can have less impact on the road capacity, and they may cause some inconvenience in built up areas. The potential for such deliveries to be achieved with drones in some areas in the future also needs to be considered.

Active transport (including walking and cycling) is an important part of the transport system. Council is actively working to improve and expand our active transport network. Centres along the growth corridor will have integrated transport planning undertaken as part of the master planning and development of those centres to ensure that a viable, amenable active transport network is provided. End of journey facilities where bikes, scooters and the like can be safely stored, for final mile trips on foot or transfer to other transport modes for longer journeys, are also required.



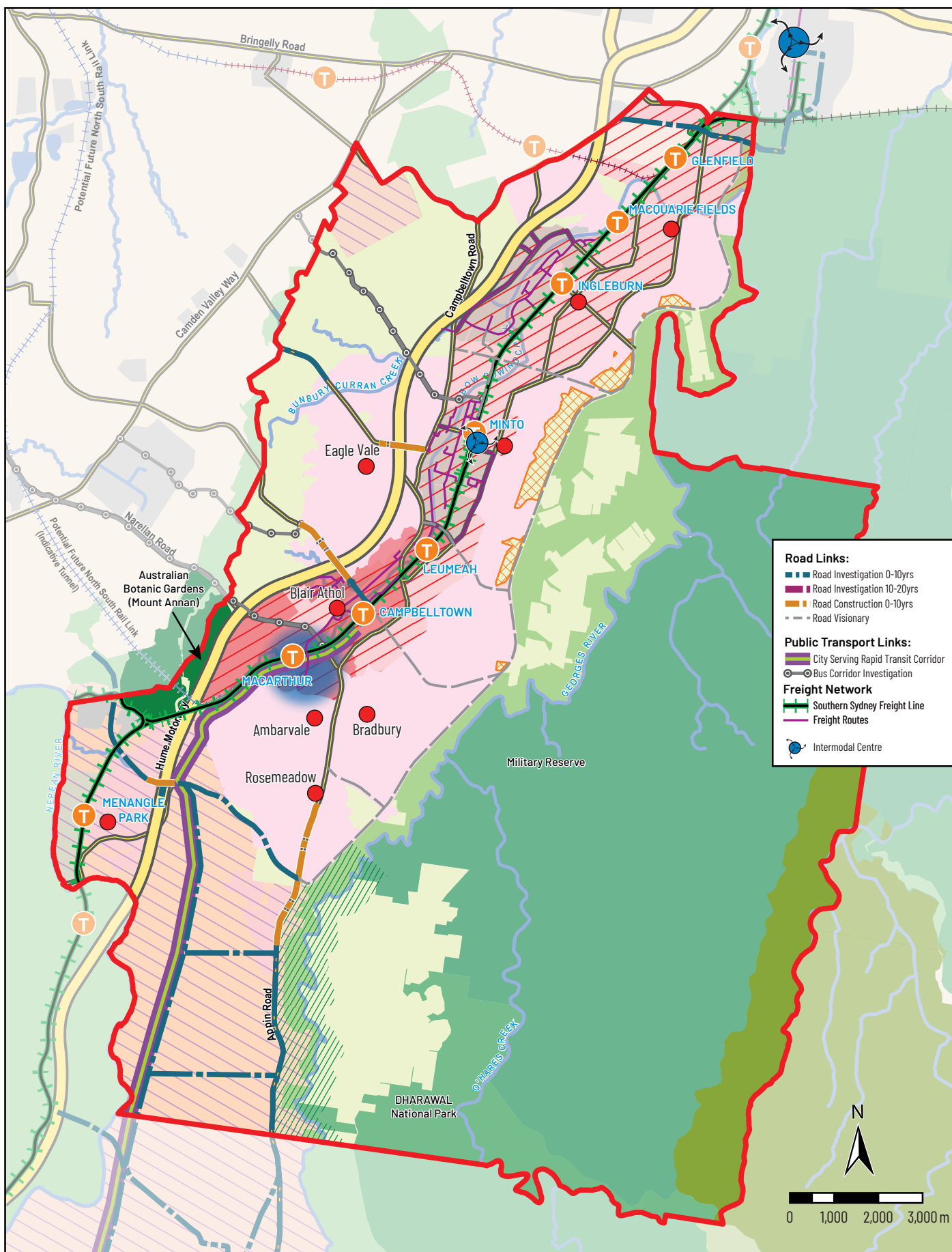
- 13.7 Support Government in the delivery of a rapid bus connection between Campbelltown and the Western Sydney International Airport and the Aerotropolis in collaboration with the relevant communities **/SHORT TERM**
- 13.8 Work with the NSW Government to identify and protect an alignment for the new north-south transport corridor proposed for the Greater Macarthur Urban Release Area **/ONGOING**
- 13.9 Work with the NSW Government to identify and protect an alignment for the Outer Sydney Orbital Stage 2, to enhance connectivity with the Illawarra Region **/ONGOING**

- 13.10 Work with Government to secure the early provision of the Outer Sydney Orbital from Appin to the M31 **/SHORT TERM**
- 13.11 Develop strategies to harness new ways to plan, build and manage our city and its services to increase connectivity through technological innovations, such as autonomous and on-demand electric vehicles, and continuing to embrace new technologies as they become available **/SHORT TERM**
- 13.12 Use smart technology to connect the Campbelltown LGA to local, District, regional, national and global opportunities **/ONGOING**

- 13.13 Embrace new technology, such as digital modelling, to assist with city planning **/SHORT TERM**
- 13.14 Encourage urban environments that foster strong and liveable communities and are compatible with healthy design principles **/MEDIUM TERM**
- 13.15 Improve pedestrian and cycle connections between Leumeah, Campbelltown and Macarthur centres **/SHORT TERM**



# TRANSPORT CONNECTIVITY



## LEGEND

Motorway	Waterways	Metropolitan Cluster (City Centre)	Potential Transition Area	Proposed Land Release Area - (subject to further investigation)	Indicative Koala Corridor - (Greater Macarthur Growth Area)
Major Road	Airport	Health & Education Precinct	Industrial	Glenfield-Macarthur Renewal Corridor	Georges River Open Space Corridor
Railway Line	LGA Boundary	Urban	Holsworthy Military Reserve	Dharawal	
Railway Station	Local Centre	Metropolitan Rural Area	Australian Botanic Garden	Woronora Catchment	

### PLANNING PRIORITY 14 - ENSURING INFRASTRUCTURE ALIGNS WITH GROWTH

#### RATIONALE:

Infrastructure is fundamental for modern urban and rural environments. It comes in a variety of forms and its early implementation can influence the form of urban development in many positive ways.

Infrastructure provision can be the responsibility of local, NSW or Federal governments and can be provided as publicly owned infrastructure, privately owned (but regulated by government) or via joint venture projects delivered through public-private partnerships.

Infrastructure can be funded by each of the three levels of government. Local infrastructure is usually provided directly by developers, including new streets, water, sewer, electricity, telephone lines, stormwater pipes. It may be provided through development contributions or via a planning agreement for higher order facilities that are managed by Council, the NSW or Federal Governments. Higher order infrastructure such as schools, hospitals, public transport and tertiary education facilities are often provided by State or Federal Government and sometimes by the private sector.

The way in which infrastructure is arranged and staged makes a significant impact on the shape, layout and development of cities, towns, suburbs and places. For example, the early provision of public transport to a developing or redeveloping area can facilitate the development of centres and clusters of residential and employment generating land uses. Re-imagining Campbelltown CBD Phase 1, provides some interesting statistics on the types and quantities of infrastructure that might be required for our city and the Macarthur area into the future:

Today 290,000 people live in the Macarthur Region; in 2043 there will be 800,000 people, which would require:

- > 186,000 more dwellings
- > 730 ha of additional open space
- > Primary schools for 41,000 more students
- > High schools for 36,000 more students
- > 1,400 more hospital beds
- > 2,660 km of new roads and streets to accommodate 372,000 more cars.

Land in public ownership provides opportunities for the provision of infrastructure or joint public private partnerships. Unlike many other local government areas in Sydney, Campbelltown has the advantage of having substantial strategically located land holdings in public ownership, being a positive legacy of decades of strategic urban planning and investment by the three levels of government. While the land may be underdeveloped now, it provides opportunities for new infrastructure or joint public private partnerships as Campbelltown expands in the coming decades.

Our proximity to the Western Sydney International Airport, the Aerotropolis, and the Western Economic Corridor has the potential to generate a significant number of jobs and opportunities for Campbelltown's local community to seek employment and other economic advantages such as business development. These opportunities will generate travel demand between Campbelltown and the Western Sydney International as well as between these new facilities and areas to the south of Campbelltown. This emphasises the need for a rail connection from Campbelltown to the Western Sydney International Airport and the Aerotropolis, as well as strategic road

#### STRATEGIC POLICY POSITIONS:

- > Growth must be supported by the right infrastructure in the right place at the right time
- > Infrastructure provision is aligned with growth

#### ACTIONS:

- 14.1 Support State agencies and stakeholders to deliver efficient, effective and coordinated planning and investment **/ONGOING**
- 14.2 Work with the State Government to prioritise the implementation of the State Infrastructure Contributions Levies for the planned precincts **/ONGOING**
- 14.3 Collaborate with Government with the aim of achieving the early provision of a north-south transport corridor with public transport in Greater Macarthur, that connects the growth area internally and to other strategic locations **/SHORT TERM**
- 14.4 Work with Government to prioritise efficient integration of transport modes at public transport hubs to reduce interchange times and increase seamless transit options **/ONGOING**
- 14.5 Investigate and work in partnership with Government and other key stakeholders to achieve a range of parking solutions including adaptable parking and satellite parking, to deliver car parking for both commuters and CBD users **/ONGOING**
- 14.6 Subject to the provision of appropriate and efficient public and alternative transport options for all users, develop a range of maximum parking rates suitable for different land use types and scenarios **/MEDIUM TERM**
- 14.7 Acknowledge the NSW Government's role in the provision of bicycle storage facilities at railway stations and public transport interchanges **/SHORT TERM**
- 14.8 Work with the NSW Government to explore the possibility of providing electric train suburban services to Menangle Park and areas to the south (as urban development takes place in these areas) to relieve future pressure on Campbelltown and Macarthur stations **/MEDIUM TERM**
- 14.9 Collaborate with Government and seek support for the provision of a rail link from Campbelltown Railway Station to the Western Sydney International (Nancy Bird-Walton) Airport **/SHORT TERM**
- 14.10 Work with the NSW and Federal Governments to identify Campbelltown Railway Station as a major public transport hub for a future high speed rail link to the south of Campbelltown (as well as a rail link to the Western Sydney International) **/SHORT TERM**
- 14.11 Collaborate with the NSW Government to achieve the linking of Cambridge Avenue to the M31 to minimise the impacts of through-traffic from the Moorebank Intermodal **/SHORT TERM**
- 14.12 Work with the NSW Government to secure provision of a truck only link between Minto and Ingleburn industrial areas to reduce heavy vehicle impacts on Campbelltown Road, provide capacity for passenger vehicle growth, and create longer term opportunity for bus only access to employment areas **/MEDIUM TERM**
- 14.13 Collaborate with the NSW Government for the provision of south facing ramps from the Spring Farm Parkway to the M31 (Short Term) and connections to Liz Kernohan Drive (Medium Term) to facilitate the development of employment lands around Glenlee and provide relief to Narellan Road **/ONGOING**
- 14.14 Work with the NSW Government to provide an integrated transport solution for the Greater Macarthur Urban Release Area that is consistent with the needs and the aspirations of the community and the environment **/SHORT TERM**
- 14.15 Work with the NSW Government to ensure provision of cycleways, tree planting along key transport links and for pedestrian and biodiversity crossings where needed across these transport links **/ONGOING**

links and bus and pedestrian transport routes.

Much of the future growth and redevelopment of our city over the next 20 years will occur within the Greater Macarthur Priority Growth Area. This growth area has been identified by the NSW Government as land along the Main Southern Railway Line (T8 line) from

Glenfield to Macarthur and the greenfield urban release areas of Menangle Park, Mount Gilead and Greater Gilead, extending into other land release areas within Wollondilly. Council is working closely with the NSW Government to secure the best possible infrastructure and connectivity achievable to support this growth.

Development and redevelopment aligned to an integrated multi-modal transport network would also be likely to reduce additional traffic generation on already congested roads, particularly if growth and new development are aligned to development of efficient and effective alternative transport options from the outset. In addition, aligning growth with a focus on transport connectivity will ensure sustainable and transit-orientated development in new release areas and capitalise on existing infrastructure in redevelopment areas.



- 14.16 Provision of road links such as the Badgally Road-Broughton Street link, traffic management works and cycleway links identified in the City Wide Contributions Plan **/ONGOING**
- 14.17 Work with Transport for NSW to encourage travel behaviour change to assist in managing demand on the transport network, including encouraging new developments and businesses in key precincts to utilise sustainable transport options **/ONGOING**
- 14.18 In collaboration with Government, continue to identify and protect strategic transport and freight corridors and routes, including access routes to employment lands and intermodals **/ONGOING**
- 14.19 Work with Government to deliver adequate traffic management infrastructure, public transport, cycling and pedestrian facilities within new and redeveloped urban areas including convenient links to adjoining areas and existing and future transport hubs **/ONGOING**
- 14.20 Review design of future streets and retro fitting of existing residential streets to improve amenity and facilitate use for local recreation by residents **/ONGOING**
- 14.21 Facilitate increased tree canopy, increased water surfaces and reduced hard dark surfaces in the urban environment by increased street

tree planting, review of residential street design, increased tree planting in public lands such as parks, drainage corridors and road reserves where appropriate and as part of Reimagining Campbelltown Phase 2, the City Deal and the Uniform Engineering Guidelines **/SHORT TERM**

- 14.22 Acknowledge that bio banking sites provide 'green infrastructure', 'urban lungs' and mitigate heat impacts for the growing urban area **/ONGOING**
- 14.23 Work with the NSW Government to investigate the decentralisation of administrative functions to the Campbelltown City Centre and CBD, to capitalise on balancing the use of existing and planned transport infrastructure for travel in both directions **/ONGOING**
- 14.24 Collaborate with the NSW and Federal Governments for the development of an expanded Multi-Jurisdictional Justice Precinct within the Campbelltown CBD, incorporating the co-location of government community service agencies **/SHORT TERM**
- 14.25 Collaborate with Government to deliver additional hospital services at Campbelltown, including specialist services that align with population characteristics (such as paediatrics, diabetes and related disorders, obesity management, and the like) **/SHORT TERM**

14.26 Work with Government to prioritise active and public transport to service the expanding hospital and health and education precinct **/SHORT TERM**

- 14.27 Work collaboratively with Government to ensure the provision of new (and the expansion of existing) primary schools and secondary schools, police facilities, fire station facilities and integrated health hubs to service growth areas and areas experiencing significant density increases as a result of intensive renewal **/SHORT TERM**
- 14.28 Facilitate a Public Art Program that is in line with community expectations, energising the city as it continues to grow **/ONGOING**
- 14.29 Implementation of the Sports and Recreation Strategy 2016-2036, the Community Facilities Strategy and the Library Strategic Plan, in line with Council's budget and program **/ONGOING**
- 14.30 Deliver infrastructure partnerships with the Office of Sport and the Department of Education and Training for community and sport recreational needs **/MEDIUM TERM**
- 14.31 Consider the development of a Planning Agreements Policy, including an assessment of possible infrastructure gains from potential zoning uplift, to guide the preparation of future planning agreements **/SHORT TERM**

# PLANNING PRIORITY 15 - STRENGTHENING RELATIONSHIPS WITH KEY STAKEHOLDERS

## RATIONALE:

Collaboration can achieve better outcomes than those that can be achieved through working alone. This principle is important in city planning and shaping and in implementing land use change and development over time. Working through collaboration with the NSW and Federal Governments will achieve more for Campbelltown than Council working in isolation. Collaboration will bring together all the different stakeholders involved in Campbelltown. It will further enhance Council's strong foundation to set out a vision, priorities and actions that will improve quality of life as our city grows and changes.

Collaboration is essential in planning for and delivering infrastructure to keep pace with population growth – without this, Campbelltown will not offer the quality lifestyle or environment that our people deserve.

As Campbelltown transforms, there is great potential for the development of economic assets and jobs creation – from the health and education precinct and a greater diversification of businesses in the Campbelltown CBD, the broader Campbelltown City Centre, other existing and new centres, and in employment and industrial lands. Building strong relationships and collaborating across government and with key private industry stakeholders will assist in our city's economic development.

Collaboration also recognises that the responsibility for creating great places does not rest with any one organisation and that this is the key to better decision-making. In this way, collaboration will provide a roadmap that guides, prioritises investment and brings together outstanding expertise and local knowledge as



Campbelltown transforms.

The collaboration process can explore the challenges and opportunities for Campbelltown LGA as put forward via Federal and NSW State Government planning policies and frameworks as they relate to the Western City District.

Working collaboratively to achieve positive planning outcomes for our city is also a key strategy for achieving A Successful City under our current Community Strategic Plan - Campbelltown 2027.

## STRATEGIC POLICY POSITIONS:

- > Work with key stakeholders to develop and deliver the vision and master plan for Reimagining the Campbelltown City Centre
- > Work across all levels of government to master plan the Greater Macarthur Growth Area

## ACTIONS:

- 15.1 Implement an appropriate framework and mechanisms to develop and maintain long term collaborative relationships across businesses, investors, government bodies and stakeholders **/SHORT TERM**

- 15.2 Work with the Greater Sydney Commission and other relevant Government departments and agencies in the planning of the Campbelltown City Centre, via the Collaboration Area process **/ONGOING**
- 15.3 Continue to be an active participant in the delivery of the Western Sydney City Deal **/ONGOING**
- 15.4 Work with the NSW and Federal Governments to take advantage of the opportunities provided by the Western Sydney International, the Aerotropolis and the Western Sydney Economic Corridor **/ONGOING**
- 15.5 Work with NSW and Federal Governments to achieve provision of infrastructure to facilitate integrated development and growth aligned and sequenced with infrastructure provision across the Campbelltown LGA **/MEDIUM TERM**

- 15.6 Collaborate with the NSW Government to achieve the provision of open space along the Georges River and Nepean River frontages, including the activation of a trail network that could link Glenfield through to Wedderburn **/ONGOING**
- 15.7 Work with health services, universities and other education providers to increase the emerging cluster of health and education uses around the existing hospital and university precinct **/SHORT TERM**
- 15.8 Undertake a regular Business Sentiment Survey to measure business confidence and conditions within Campbelltown **/MEDIUM TERM**

# PLANNING PRIORITY 16 - INVOLVING OUR COMMUNITY

## RATIONALE:

Campbelltown's people are its greatest asset. Our city will experience significant growth and change over the next 20 years. Our built environment will be transformed by new and different types of development while we seek to retain our natural areas and landscape setting, and to engage and celebrate our cultural diversity, our Aboriginal and

Torres Strait Islander communities and cultures and our colonial history.

A number of Federal and NSW Government plans and initiatives, including the Western Sydney City Deal, Western City District Plan, the Glenfield to Macarthur Corridor Strategy and Greater Macarthur 2040, earmark specific areas within our LGA for future growth and development or redevelopment. Council will also

have a role in providing local input into these plans for change and in developing local plans and policies aimed at ensuring that the best possible outcomes are delivered for our city and community.

Council is committed to working with the community to ensure that consultation and involvement is fundamental to the way our City grows and changes over time.



## STRATEGIC POLICY POSITIONS:

- > Our community is our most important stakeholder and asset
- > Feedback from our community is important to assist in shaping our future
- > Knowing where Council is performing well and where we need to improve is critical for future success

## ACTIONS:

- 16.1 Develop a comprehensive Community Participation Plan to guide community involvement into the future **/SHORT TERM**

- 16.2 Ensure a comprehensive range of media is used in all public consultations and public exhibitions **/SHORT TERM**
- 16.3 Use a wide range of engagement techniques to encourage participation from all sectors within our community **/SHORT TERM**
- 16.4 Continue to undertake regular Community Satisfaction Surveys **/ONGOING**
- 16.5 Embrace new technology to assist with community engagement **/ONGOING**
- 16.6 Implement infrastructure for the centres in a timely manner that will facilitate development and usage of the centres, and enable centres to become focus areas for community participation and involvement **/ONGOING**

- 16.7 Ensure that community facilities and public areas are provided in town centres for ease of access by our community, to enable these areas to be centres of participation and involvement **/SHORT TERM**
- 16.8 Continue to engage local communities through contemporary arts, culture and creativity, as a mechanism through which to express their ideas **/ONGOING**
- 16.9 As the community grows, leverage arts participation to build social cohesion including the integration of new residents and migrant communities, and allow the local community to express itself in a unique and authentic "Campbelltown way" **/ONGOING**

## IMPLEMENTATION AT THE LOCAL LEVEL

### IMPLEMENTATION

This LSPS puts forward the vision and long-term land use strategy for the City of Campbelltown for the next 20 years. To realise the vision and strategy, a series of amendments to other Council plans will be required as these plans provide the delivery framework for Council's strategic planning.

# IMPLEMENTATION, MONITORING AND REPORTING

These plans and their functions are described below:

- **Local Environmental Plan (LEP)**  
An LEP is the principal statutory document which establishes the planning controls for an LGA. Through zoning, development standards and other local provisions, the LEP provides the legal framework to ensure development is appropriate and reflects the community's vision for land use in the LGA.
- **Development Control Plan (DCP)**  
DCPs are non-statutory plans that provide additional detailed planning and design objectives and development controls.
- **Contribution Plans and Planning Agreements**  
Contributions plans enable councils to collect contributions from developers toward public infrastructure required as a consequence of their development. Planning agreements provide an alternative means of providing certainty and funding for the construction of local infrastructure and facilities to meet the needs of the future community generated by development.

## LEP AMENDMENTS

Some proposed developments which align to the strategic planning direction in the LSPS may require changes to land use zoning or principal development controls before a development application can be submitted. In these circumstances, LEP amendments would be required.

Amendments to the LEP need to be undertaken by preparing planning proposals. These proposals need to be prepared in accordance with section 3.4 of the EP&A Act 1979. Planning proposals to amend the LEP may either be prepared by Council or by applicants, depending on the circumstances of particular proposals. Alignment to the strategic direction within the LSPS will be a significant consideration when determining whether an LEP amendment will proceed.

More information about the process for amending LEPs can be found in DPIE's A Guide to Preparing Planning Proposals.

## MONITORING AND REVIEW

Council will monitor, review and report on this Local Strategic Planning Statement to ensure that its planning priorities are being achieved. Council will use the established Integrated Planning and Reporting (IP&R) framework under the Local Government Act 1993 for the purpose of monitoring implementation of the LSPS.

Council will work to ensure on-going alignment between this LSPS and the Community Strategic Plan (with its associated Delivery Program and Operational Plan) and its financial planning.

Council will commence its first full review of the LSPS in the last quarter of 2020 in conjunction with a full review of its Community Strategic Plan. This timing reflects that of the local council elections in September 2020. The LSPS will then be reviewed every four years to align with Council's review of the Community Strategic Plan as part of the IP&R requirements under the Local Government Act. In addition, if necessary, more regular updates can be made to the LSPS to reflect major changes in land use planning that will affect our city.

Regular reviews will ensure that the LSPS reflects the vision the community has for the future of Campbelltown City and is aligned to the latest trends and information available about the environment and the community's social and economic needs.

## FUNDING AND INVESTMENT

The LSPS will play an important role in Council's resourcing strategy, with preparation of strategies and studies required by this plan funded in the 4-year delivery program and operational plans.

## STRATEGIC PLANNING IMPLEMENTATION

A whole of organisation approach will be required to ensure that Council is able to deliver the vision and priorities identified in this LSPS. Council is working collaboratively to ensure outcomes are achieved.

## EXISTING GOVERNANCE ARRANGEMENTS & PARTNERSHIPS

Existing governance arrangements, such as the Western Sydney City Deal and collaboration meetings and forums between the eight councils within the Western Parkland City, could potentially be utilised to support effective approaches to cross-boundary issues.

The importance of working collaboratively and effectively with other councils in the District recognises the wider role that Council's strategic planning and decision-making plays in achieving the objectives of the Greater Sydney Commission's Western City District Plan. It also recognises the potential impact that strategically important decisions made by Council regarding the broad-ranging of areas covered by the LSPS – including critical infrastructure, environmental issues, housing, investment, environment and the like – may have on the plans of neighbouring councils and their communities.

Cross-boundary relationships are highly-valued and will also support Council to realise its vision by driving efficiencies in accessing government funding, attracting inward investment and accessing a wider field of expertise.

The LSPS also provides a framework for the coordinated action of many other partners in delivery. Council will continue to work hard to establish and maintain effective partnerships with Federal and State government departments and agencies and other organisations to support the realisation of the plan.

# IMPLEMENTATION AT THE LOCAL LEVEL

We will measure our success by delivering the actions outlined throughout this LSPS and summarised in the following table:

## IMPLEMENTATION – FOR A VIBRANT, LIVEABLE CITY

PLANNING PRIORITY 1 – Creating a great place to live, work, play and visit		
Action No.	Action	Timeframe
1.1	Review the development controls in the Sustainable City DCP to ensure the plan promotes optimum amenity, aesthetics, public domain and public open space outcomes.	SHORT TERM
1.2	Work with relevant NSW Government agencies to provide social infrastructure in a timely manner to meet the diverse and changing needs of the Campbelltown communities.	ONGOING
1.3	Collaborate with the NSW Department of Education (through our existing MoU) to identify opportunities for local school infrastructure to be shared or jointly used for community uses.	SHORT TERM
1.4	Complete and implement the Glenfield Public Domain Plan.	ONGOING
1.5	Consider healthy urban design outcomes and the Aboriginal Interpretation Strategy when developing future public domain plans.	ONGOING
1.6	Continue planning and promotion of a night time economy.	SHORT TERM
1.7	Lead the development and operation of the Sports and Health Centre of Excellence.	ONGOING
1.8	Capitalise on the establishment of an A League team based in Campbelltown to plan and develop a sports and entertainment precinct in Leumeah.	ONGOING
1.9	Proactively pursue major sporting events such as the Pacific Test Invitational and explore other options to encourage and support sports of interest to our communities.	ONGOING
1.10	Investigate the provision for an under 12 year old skate/urban park facility	SHORT TERM
1.11	Support the creation of walkable neighbourhoods to enhance community health and wellbeing and create liveable, sustainable urban areas.	ONGOING
1.12	Implement Council's adopted social infrastructure strategies, ensuring the planning for greenfield and infill development areas considers the locational imperatives for these facilities and explores opportunities for co-location and joint use.	ONGOING
1.13	Work with Government to secure the inclusion of social infrastructure within State Government voluntary planning agreements within greenfield developments and urban renewal projects.	ONGOING
1.14	Liaise with State Government agencies and collaborate to deliver timely and appropriate infrastructure and services integrated into land use planning to support the demands of our existing communities and anticipated population growth.	ONGOING
1.15	Work with Government to investigate the inclusion of social infrastructure onto the State Government's Development Contributions (section 7.11) Essentials Infrastructure List.	SHORT TERM
1.16	Maximise urban shade by protecting existing trees, ensuring new developments incorporate appropriate landscaping, and by increasing planting in open space areas and streetscapes.	ONGOING
1.17	Ensure open space is well connected via pedestrian and cycle links.	ONGOING
1.18	Review landscaping standards to ensure they align with the creation of high amenity, liveable places.	SHORT TERM
1.19	Continue to seek social infrastructure solutions that enhance liveability for Campbelltown and its residents.	ONGOING
1.20	Deliver the Reimagining Campbelltown City Centre master plan and associated economic development and infrastructure planning to create transformational city shaping opportunities.	ONGOING
1.21	Actively promote and enable appropriate development of the Campbelltown Health and Education Precinct to respond to local and broader health needs and to provide educational and employment opportunities.	ONGOING
1.22	Investigate opportunities to deliver an integrated active transport plan and network (for cyclists and pedestrians) that links important destinations with transport infrastructure between urban development, the open space network and with adjoining areas.	SHORT TERM
1.23	Deliver on activities outlined in Council's adopted infrastructure strategies to improve community access to key service centres, recreation and employment nodes.	ONGOING
1.24	Work in partnership with Government to enable urban growth supported by infrastructure with a focus on connectivity through sustainable land use integrated with transport planning, and transit-orientated development.	ONGOING
1.25	Support the health and wellbeing of the community through master planning (including that of key public spaces) and encouraging healthy urban design outcomes, particularly for children, seniors, and people with a disability.	ONGOING
1.26	Provide access to creative opportunities through Campbelltown Arts Centre via development of a Cultural Plan and the reshaping of the public domain to facilitate artistic endeavours and cultural pursuits.	SHORT TERM

PLANNING PRIORITY 1 – Creating a great place to live, work, play and visit		
Action No.	Action	Timeframe
1.27	Investigate, promote and support access to creative opportunities and expression through public art and creative and cultural industries and artistic endeavours.	SHORT TERM
1.28	Establish and maintain partnerships with major sporting and entertainment organisations to deliver opportunities and events.	ONGOING
1.29	Promote Campbelltown Sports Stadium as a key sporting venue and the venue of choice for major events for the Macarthur Area and outer south western Sydney.	ONGOING
1.30	Support the recreational needs of residents by implementing the Sport and Recreation Strategy, and partnering with the NSW Office of Sport to plan for district wide facilities.	ONGOING
1.31	Plan and partner with peak organisations for the delivery of additional indoor sport facilities and outdoor sporting fields to meet community needs.	ONGOING
1.32	Support the provision of appropriate levels of child care facilities available in the LGA to meet population growth.	ONGOING
1.33	Continue to actively participate in the City Deal Health Alliance and drive regional collaboration to improve health outcomes and healthy environments across the Western Parkland City.	ONGOING
1.34	Continue to actively participate in the City Deal Education Partnership as the local government lead to ensure effective and innovative education solutions and partnerships for the Western Parkland City.	ONGOING
1.35	Identify locations for the preparation of local character statements.	ONGOING

PLANNING PRIORITY 2 – Creating high quality, diverse housing		
Action No.	Action	Timeframe
2.1	Develop a comprehensive Local Housing Strategy for the Campbelltown LGA that identifies and prioritises the areas for growth having regard to housing demand, growth trends, and the existing and likely future housing stock.	SHORT TERM
2.2	Use the Local Housing Strategy to provide the evidence base for Campbelltown City's 10 and 20 year housing targets and dwelling mix, and to determine infrastructure capacity constraints and potential sequencing of housing delivery across the Campbelltown LGA.	SHORT TERM
2.3	Determine principles for a Local Affordable Housing Strategy considering need, current supply, and other shortfalls in various housing types and tenures and, if relevant in Council's housing strategy, preferred locations where new affordable housing initiatives will be encouraged.	SHORT TERM
2.4	Support the NSW Government in the implementation of the State Infrastructure Contributions Levies for the planned precincts.	ONGOING
2.5	Contain urban development to existing urban areas and within identified growth and urban investigation areas, in order to protect the functions and values of scenic lands, environmentally sensitive lands and the Metropolitan Rural Area.	ONGOING
2.6	Continue to work with the NSW Land and Housing Corporation to support the renewal of social housing within the LGA, consistent with the Communities Plus Program.	ONGOING
2.7	Develop urban design principles and standards to guide new subdivisions, development and redevelopment.	ONGOING
2.8	Work with the NSW Government to refine and implement Greater Macarthur 2040 to achieve required growth and respect local needs and priorities, and the environmental context.	ONGOING
2.9	Work with the NSW Government to facilitate the strategic rezoning of land and the provision of associated infrastructure for identified urban growth and renewal areas, including identification of appropriate staging and alignment of infrastructure provision with anticipated growth.	ONGOING
2.10	Collaborate with Government to explore the possibility of re-establishing a Metropolitan Development Program to assist in aligning growth and infrastructure.	ONGOING
2.11	Complete and adopt Council's Health Impact Assessment in collaboration with SWSLHD with regard to developing health based criteria for locating high density housing.	ONGOING
2.12	Promote housing diversity through local planning controls and initiatives.	ONGOING
2.13	Plan and implement infrastructure that improves community access to key service centres, recreation and employment nodes.	ONGOING
2.14	Prepare master plans for the town centres identified within the Glenfield to Macarthur Urban Renewal Corridor that incorporate opportunities for in-centre living.	ONGOING

## IMPLEMENTATION AT THE LOCAL LEVEL

PLANNING PRIORITY 2 – Creating high quality, diverse housing		
Action No.	Action	Timeframe
2.15	Ensure that sufficient, quality and accessible open space is provided for new urban areas.	ONGOING
2.16	Ensure that quality embellishment for passive and active recreation is provided to new and existing open space to service new residential development and redevelopment of existing urban areas.	ONGOING
2.17	Ensure open space is provided where it will experience maximum usage by residents, with maximum frontage to public streets and minimal impediments.	ONGOING
2.18	Develop and implement a Social Strategy to chart a path forward for Council and the community sector to deliver stronger positive and equitable social outcomes and consider the land use implications of these in terms of service and housing provision.	ONGOING
2.19	Encourage arts to be used as a mechanism of linking and integrating new communities, including new migrant communities, and connecting them to the Campbelltown City Centre.	ONGOING

PLANNING PRIORITY 3 – Embracing our heritage and cultural identity		
Action No.	Action	Timeframe
3.1	Work with the Local Aboriginal Land Council, the Aboriginal and Torres Strait Islander community and relevant State Government Agencies to identify and protect Aboriginal heritage, culture and heritage assets.	SHORT TERM
3.2	Review Council's non-Indigenous Heritage Study to identify and conserve important heritage and implement any recommendations of the revised Heritage Study including updates to the LEP.	ONGOING
3.3	Review Council's Local Heritage Fund and seek alternative grant funding to support the scheme.	ONGOING
3.4	Engage the services of a Heritage Planner to assist in managing Campbelltown LGA's heritage assets.	SHORT TERM
3.5	Implement the Aboriginal Interpretation Strategy to reflect Aboriginal culture in the built environment and through programs and services that celebrate and nurture culture.	SHORT TERM
3.6	Identify and promote the conservation of environmental heritage and sensitive environmental areas including the Georges River Corridor Landscape, Scenic Hills and Wedderburn.	ONGOING
3.7	Manage development outcomes having appropriate regard to environmental and heritage considerations.	ONGOING
3.8	Work in partnership with Government to protect important heritage sites.	ONGOING
3.9	Consider opportunities for improved heritage asset management and the conservation and management of all heritage within the LGA.	ONGOING
3.10	Ensure that the Social Strategy reflects and builds on the strength of our communities.	ONGOING
3.11	Based on the City Identity Project, develop an interpretation and way-finding strategy led by the creative community to reveal alternate identities of the city and stories of our people and places.	ONGOING
3.12	Promote healthy food destinations that support place making, encourage healthy lifestyles and promote cultural identity.	SHORT TERM

PLANNING PRIORITY 4 – Celebrating the arts and culture		
Action No.	Action	Timeframe
4.1	Deliver and implement a master plan to expand Campbelltown Arts Centre to ensure it continues to be a leading source of artistic production and creativity for Campbelltown City, the Macarthur Region, the District, Greater Sydney and beyond.	SHORT TERM
4.2	Ensure land use zones and planning controls enable the use of public spaces for civic and cultural events.	SHORT TERM
4.3	Construct the Billabong Recreation Facility at Apex Park to provide the community with access to water in an urban environment.	SHORT TERM
4.4	Develop a Cultural Plan and Public Art Strategy that celebrate the city's cultural diversity and enhance the role culture plays in delivering cultural, social and economic benefits to our community.	ONGOING
4.5	Implement Council's Aboriginal Interpretation Strategy and Reconciliation Action Plan in relation to reflecting Aboriginal culture through programs and services that celebrate and nurture culture.	SHORT TERM
4.6	Continue to evolve our program of community events and to meet the needs and aspirations of our community, promote the city and attract visitors to Campbelltown.	SHORT TERM
4.7	Deliver a high quality artistic program through the Campbelltown Arts Centre that is innovative, relevant, accessible, experimental, engaging and responsive.	ONGOING
4.8	Continue to invest to grow the Campbelltown Arts Centre's reach, build audiences and connect the community to artists and art by encouraging and enabling collaborations.	ONGOING
4.9	Work to ensure that the Campbelltown Arts Centre continues to attract internationally recognised artists to enrich local experience.	ONGOING
4.10	Continue to work with the State Government to invest in the region's creative growth via the Campbelltown Arts Centre.	ONGOING
4.11	Continue to use the Campbelltown Arts Centre as a hub for local artists to meet and create and to play a major role in the rejuvenation of the public domain within the Campbelltown City Centre.	ONGOING
4.12	Investigate the relocation of the Civic Library, including co-location with a Smart Work Hub, Indigenous Business Hub, Early Learning Centres and retail in line with the Reimagining Campbelltown CBD master plan, and source funding for the project.	SHORT TERM
4.13	Continue to build community capacity and connectedness through strategic and innovative community development projects and programs.	ONGOING

## IMPLEMENTATION – FOR A RESPECTED AND PROTECTED NATURAL ENVIRONMENT

PLANNING PRIORITY 5 – Embracing our unique landscape setting		
Action No.	Action	Timeframe
5.1	Work in partnership with stakeholders to investigate the possibility of connecting the Western Sydney Parklands to include the Scenic Hills, the Australian Botanic Garden and open space areas along the Nepean River.	MEDIUM TERM
5.2	Develop and deliver a Bushland Restoration Strategy and Waterway Restoration Strategy which seek to restore new and existing waterways, including Water Sensitive Urban Design features and local bushland reserves.	SHORT TERM
5.3	Implement the Bushwalking Tracks and Trail Review at key reserves across the LGA.	SHORT TERM
5.4	Work with land owners to investigate the provision of a feasibility study for the Georges River Recreational Trail between Wedderburn and Glenfield.	ONGOING
5.5	Seek funding for the implementation and enhancement of green infrastructure through development contributions.	SHORT TERM
5.6	Work in collaboration with relevant stakeholders to review and implement the recommendations of the Visual Analysis of Campbelltown's Scenic Hills and East Edge Scenic Protection Lands study.	ONGOING
5.7	Develop an asset management plan for scenic and cultural landscapes.	SHORT TERM
5.8	Retain and protect significant heritage plantings that denote landscape features, heritage properties and important view corridors.	ONGOING
5.9	Undertake a review of the Significant Tree Register to ensure the protection of locally significant trees with regards to heritage and environmental value.	ONGOING

# IMPLEMENTATION AT THE LOCAL LEVEL

PLANNING PRIORITY 5 – Embracing our unique landscape setting		
Action No.	Action	Timeframe
5.10	Ensure development is undertaken in accordance with relevant legislation to preserve and/or enhance scenic and cultural landscapes.	ONGOING
5.11	Promote community management of scenic and cultural landscapes in the LGA.	ONGOING
5.12	Consider the implications of the principles embedded within the growth plans for South Creek and determine whether the outcomes are suitable for the major river catchments within the Campbelltown LGA.	ONGOING
5.13	Investigate opportunities to rehabilitate existing waterways within the LGA to maximise the benefits to the community.	ONGOING
5.14	Work with Government to deliver best practice guidelines and water quality objectives for the Georges River and the Hawkesbury-Nepean Catchments to guide development and inform development provisions for these areas.	ONGOING
5.15	Work with the State government to review and implement riparian widths that protect environmentally sensitive land, creek flow dynamics, support connectivity and community amenity.	ONGOING
5.16	Continue to require sediment and erosion control measures in all development, to assist in maintaining water quality and catchment health.	ONGOING
5.17	Expand the terrestrial biodiversity layer in the LEP to cover the whole LGA	SHORT TERM
5.18	Work in partnership with Government and key stakeholders, including the development industry, to ensure that future development is undertaken in a manner that protects areas of biodiversity value.	ONGOING
5.19	Enhance strategic relationships with service providers and relevant State agencies to ensure best practice in urban environmental management.	SHORT TERM
5.20	Continue to undertake water quality monitoring activities at key locations across the LGA.	ONGOING
5.21	Work with land owners to investigate the creation of the Georges River Regional Open Space Corridor as a key regional open space corridor and create a range of unique recreational experiences.	MEDIUM TERM
5.22	Investigate the active transport and recreational potential of the Prospect Canal as a major regional connection from Prospect Reservoir to the coast, in consultation with WaterNSW, other relevant Government departments and agencies, and adjoining councils.	MEDIUM TERM
5.23	Work in partnership with key stakeholders to restore and enhance new habitats for threatened flora and fauna species identified in key catchments and waterways.	MEDIUM TERM

PLANNING PRIORITY 6 – Respecting and protecting our natural assets		
Action No.	Action	Timeframe
6.1	Examine the feasibility of incorporating natural assets including environmental and cultural assets into Council's existing Asset Management Strategy and Asset Management Plan.	SHORT TERM
6.2	Develop and implement a Protected Area Network Policy to achieve long term conservation of natural and cultural values.	SHORT TERM
6.3	Review and revise the existing Terrestrial Biodiversity layer within the LEP in accordance with best practice methodology.	ONGOING
6.4	Develop and implement a Local Offset Policy to guide biodiversity offset requirements for all developments.	SHORT TERM
6.5	Work in partnership with relevant stakeholders, including Government, to implement Council's Natural Asset Corridor Principles which consider best practice standards for determining corridor widths within developments within the Greater Macarthur Urban Release Areas.	ONGOING
6.6	Review and revise biodiversity provisions in line with best practice within the Campbelltown (Sustainable City) DCP.	ONGOING
6.7	Develop best practice biodiversity conditions of consent for developments containing or adjacent to environmentally sensitive areas.	ONGOING
6.8	Develop guidelines for development applications and the master planning processes associated with land use proposals to help deliver greater biodiversity outcomes.	ONGOING
6.9	Work with relevant stakeholders to develop and implement guidelines for Key Threatened Species, for both flora and fauna.	ONGOING
6.10	Incorporate provisions of the Koala Plan of Management within the Campbelltown LEP once endorsed by the State Government.	SHORT TERM
6.11	Work with key stakeholders, including adjoining councils, to implement recommendations for connecting areas of Preferred Koala Habitat.	SHORT TERM

PLANNING PRIORITY 6 – Respecting and protecting our natural assets		
Action No.	Action	Timeframe
6.12	Implement best practice environmental restoration techniques in strategic areas across the catchment.	ONGOING
6.13	Develop and deliver a Pest Animal Strategy to reduce the impacts of pest animals on biodiversity.	ONGOING
6.14	Prepare and deliver an Open Space Needs and Demands Assessment.	ONGOING
6.15	Ensure park upgrades are delivered in accordance with the relevant strategies.	ONGOING
6.16	Collaborate with other levels of government and government agencies to recognise the value of well planned, connected and designed landscapes.	ONGOING
6.17	Design and upgrade parks and open spaces for a diverse and growing population.	ONGOING
6.18	Review plans and policies to actively support health and wellbeing through the design and structure of our open space and built environment.	ONGOING
6.19	Continue to promote and work with Government and other key stakeholders to achieve the conservation of open space for community and recreational use.	ONGOING
6.20	Retain agricultural opportunities in the Scenic Hills, Kentlyn and Wedderburn, and support opportunities to enhance and grow these opportunities.	ONGOING
6.21	Investigate opportunities for agri-business in the Campbelltown LGA, to complement activities in the Aerotropolis, the Western Economic Corridor and those generated by the Western Sydney International, and support innovative everyday healthy food industries and initiatives.	SHORT TERM
6.22	Investigate opportunities within Campbelltown LGA to support agri-businesses and leverage local Plant and Animal Science Research and Development.	SHORT TERM
6.23	Investigate opportunities for agri-tourism and related pursuits in the Scenic Hills.	SHORT TERM
6.24	Ensure natural bushland, open spaces and places are accessible, attractive and safe places for users.	ONGOING
6.25	Work towards residents being a maximum of 400 metres from quality open space.	ONGOING
6.26	Prepare and implement an LGA wide Street Tree Master Plan.	SHORT TERM
6.27	Review Council's existing Noxious Weed Strategy and transition to a Priority Weed Strategy to guide management works across the LGA.	SHORT TERM
6.28	Prepare an Urban Greening Strategy with the aim of improving tree canopy coverage within the LGA.	SHORT TERM
6.29	Collaborate with the DPIE on the preparation of the Cumberland Plain Conservation Plan.	SHORT TERM

PLANNING PRIORITY 7 – Managing our use of finite resources		
Action No.	Action	Timeframe
7.1	Adopt the use of smart technology to improve the city's environmental sustainability.	ONGOING
7.2	Work in partnership with key stakeholders to investigate opportunities to reduce the community's reliance on non-renewable resources.	ONGOING
7.3	Investigate opportunities to repurpose and reuse stormwater for urban activities.	ONGOING
7.4	Investigate and deliver waste management and resource recovery outcomes that are safe, efficient, cost effective and maximise recycling.	MEDIUM TERM
7.5	Ensure that waste management and resource recovery make a positive contribution to the built form, urban amenity and liveability of the LGA.	SHORT TERM
7.6	Deliver well planned waste management and resource recovery infrastructure that is responsive to future needs, and provides equitable access to waste, reuse and recycling services.	MEDIUM TERM
7.7	Work in partnership with key stakeholders, including Government, for better waste management and resource recovery practices, increasing the processing of renewable sources.	ONGOING

# IMPLEMENTATION AT THE LOCAL LEVEL

PLANNING PRIORITY 7 – Managing our use of finite resources		
Action No.	Action	Timeframe
7.8	Promote the reuse of materials, including the local reuse of processed garden organics collected from the kerbside for civic applications, to assist in creating a circular economy.	ONGOING
7.9	Identify grant funding opportunities to pilot projects and initiatives for delivering energy and waste management and resource recovery efficiencies.	ONGOING
7.10	Implement strategies to encourage innovative building and landscape solutions incorporating green infrastructure (for example green roofs and walls).	ONGOING
7.11	Identify appropriate building heights through design requirements to ensure that solar access is not restricted in open space areas adjoining multi-storey developments.	SHORT TERM
7.12	Collaborate with Government to ensure BASIX provisions are reviewed and revised to accommodate innovation and best practice.	ONGOING
7.13	Ensure development adheres to best practice standards for sustainability, resilience, waste management and resource recovery.	ONGOING
7.14	Explore opportunities to preserve and enhance agricultural land.	ONGOING
7.15	Work with water service providers to design and deliver infrastructure, water servicing and development approaches that best contribute to local and regional water supply, and to water cycle management.	ONGOING
7.16	Where appropriate, embed elements of Water Sensitive Urban Design, into new and existing areas, to improve waterway health.	ONGOING
7.17	Where appropriate, develop controls to require developers to connect to planned recycled water schemes for all non-potable water uses, including dedicating space for required metering, storages, connections and plumbing infrastructure.	ONGOING
7.18	Work with utilities providers to understand water efficiency and alternative water supply solutions.	ONGOING
7.19	Encourage new development to meet best practice in water efficiency.	ONGOING

PLANNING PRIORITY 8 – Adapting to climate change and building resilience		
Action No.	Action	Timeframe
8.1	Adopt, support, and actively participate in the implementation of the Resilient Sydney Strategy.	ONGOING
8.2	Incorporate the shocks and stresses identified in the Resilient Sydney Strategy into Council's risk management framework.	ONGOING
8.3	Leverage the outcomes of Reimagining Campbelltown Phase 2 - Master Plan, which will be underpinned by a Smart City, Sustainability and Resilience framework.	ONGOING
8.4	Collaborate with relevant stakeholders to review and revise Council's Climate Change Risk Adaptation Strategy using best practice methodology and evidence.	SHORT TERM
8.5	Review and revise sustainability and resilience provisions within the Campbelltown (Sustainable City) DCP.	ONGOING
8.6	Develop best practice standards for sustainability and resilience as conditions of consent for developments.	SHORT TERM
8.7	Collaborate with Government and other key stakeholders to deliver guidelines, including guidelines for the use of Green Star to achieve sustainability and resilience outcomes within urban release and urban renewal areas.	ONGOING
8.8	Develop a framework which embraces new technology to assist with better sustainability and resilience reporting to the community.	SHORT TERM
8.9	Work in partnership with key stakeholders to deliver cooling interventions to reduce urban heat.	ONGOING
8.10	Implement strategies to encourage innovative building and landscape solutions in relation to green infrastructure to assist in urban cooling.	SHORT TERM
8.11	Integrate effective cooling measures into the planning, design, redevelopment and management of urban areas.	ONGOING
8.12	Investigate greater incentives or regulation for green walls and roofs in new urban developments and in redevelopments.	ONGOING
8.13	Investigate greater incentives or regulation for specification of reflective roofs and footpaths pavement surfaces.	ONGOING
8.14	Work to ensure that master plans for urban sites address sun paths, prevailing winds, overshadowing and utilisation of natural systems, in an effort to reduce the long term requirements for mechanical heating and cooling systems.	SHORT TERM

PLANNING PRIORITY 8 – Adapting to climate change and building resilience		
Action No.	Action	Timeframe
8.15	Investigate the installation of environmental sensors to capture thermal comfort	MEDIUM TERM
8.16	Utilise heat maps for the LGA to prioritise cooling interventions.	ONGOING
8.17	Undertake local studies of tree canopy cover across the LGA identifying a breakdown by suburb, and continue to monitor canopy cover in line with State targets.	ONGOING
8.18	Develop and deliver an Urban Forest Strategy to strategically guide an increase in canopy cover for improved recreation and reduced urban heat.	SHORT TERM
8.19	Leverage planning controls to improve canopy cover across roads and footpaths.	ONGOING
8.20	Review the Campbelltown Open Space Strategy and seek to prepare an Integrated Open Space Strategy to guide future management, consolidation and enhancement of open space in the LGA.	ONGOING
8.21	Work in partnership with various stakeholders to deliver Green Grid projects.	ONGOING
8.22	Review and revise relevant provisions within the Campbelltown (Sustainable City) DCP to incorporate provisions for the conservation and restoration of trees to support canopy cover targets.	ONGOING
8.23	Promote best practice standards for urban trees as conditions of consent for developments.	ONGOING
8.24	Facilitate blue and green projects to introduce water into the urban environment, reducing the impacts of the urban heat island effect and providing increased shade and canopy coverage.	ONGOING
8.25	Incorporate best practice Water Sensitive Urban Design initiatives to filter urban stormwater run-off.	ONGOING
8.26	Work to achieve greater protection of existing trees within urban areas through increased value assessment of their worth to deter removal and drive responsive design outcomes.	ONGOING
8.27	Encourage the retention of water and creation of additional water bodies within the landscape to contribute to urban cooling.	ONGOING
8.28	Where appropriate, use stormwater or recycled water for irrigation of public open spaces to support public amenity and urban cooling.	SHORT TERM
8.29	Work with key stakeholders to protect waterways, riparian vegetation and environmental values.	ONGOING
8.30	Work with Government to introduce transport demand management initiatives including working from home, improved walking and cycling opportunities, improved access to car sharing, carpooling and on-demand transport, to assist in achieving net-zero greenhouse gas emissions.	ONGOING
8.31	Develop and monitor a network of local air quality sensors to provide real-time and localised information on air quality.	ONGOING
8.32	Develop an environmental sustainability framework for children's services.	SHORT TERM

## IMPLEMENTATION – FOR A THRIVING, ATTRACTIVE CITY

PLANNING PRIORITY 9 – Building an internationally recognised local economy		
Action No.	Action	Timeframe
9.1	Develop a distinctive City Identify and Branding Strategy to promote Campbelltown as a dynamic, vibrant city and a destination of choice.	SHORT TERM
9.2	Formulate an effective and inclusive evidence based Economic Development Strategy to identify Campbelltown's competitive advantages to be used as a basis for business investment attraction.	SHORT TERM
9.3	Create a Business Investment Plan that encompasses sector based recommendations and builds on existing and potential sector agglomerations.	SHORT TERM
9.4	Deliver the Reimagining Campbelltown Phase 2 - Master Plan which will establish a range of planning and implementation tools including economic development and infrastructure planning to deliver city shaping transformational opportunities.	ONGOING
9.5	Develop and implement a Campbelltown Night Time Economy Strategy and Action Plan that will encourage a diversity of businesses, experiences and activities across different times of the night in the Campbelltown City Centre.	SHORT TERM
9.6	Implement the Campbelltown Destination Management Plan which focusses on opportunities the City Centre can offer to cement Campbelltown as a destination city, including encouraging the provision of additional visitor accommodation.	SHORT TERM

# IMPLEMENTATION AT THE LOCAL LEVEL

PLANNING PRIORITY 9 – Building an internationally recognised local economy		
Action No.	Action	Timeframe
9.7	Deliver an Annual Business Support and Development Program aimed at growing, diversifying and upskilling existing local businesses.	ONGOING
9.8	Promote the development and intensification of Campbelltown's existing agglomerations to boost productivity and competitive edge.	SHORT TERM
9.9	Increase the emerging cluster of health and education uses around the existing hospital precinct and university precinct.	SHORT TERM
9.10	Partner with universities and other education providers, including TAFE and schools, to grow Campbelltown's knowledge economy and skills base and build an economic presence.	ONGOING
9.11	Facilitate, via the Campbelltown Arts Centre, opportunities for artists that live locally to participate in exhibitions and performances internationally, thereby building our local economy.	ONGOING
9.12	Support agri-business in the Campbelltown LGA, to complement activities in the Aerotropolis, the Western Economic Corridor and via the Western Sydney International, and support innovative everyday healthy food industries and initiatives.	ONGOING
9.13	Support agri-businesses and leverage local Plant and Animal Science Research and Development.	MEDIUM TERM
9.14	Investigate how to create a diversity of arts related businesses including the development of a Creative Industry Hub that can grow in line with the city and add vibrancy across the region.	SHORT TERM
9.15	Leverage existing national and international events at Campbelltown Sports Stadium to promote Campbelltown and attract further investment for major events and businesses.	SHORT TERM
9.16	Promote Campbelltown Sports Stadium as the venue of choice for major events for the Macarthur area and outer south western Sydney.	ONGOING
9.17	Partner with the Office of Sport and State sporting organisations to cluster sporting facilities within the LGA to intensify participation and employment generation.	SHORT TERM
9.18	Explore opportunities for establishing an Aboriginal Cultural Centre within the Campbelltown LGA to assist in promoting Indigenous economic opportunities.	ONGOING

PLANNING PRIORITY 10 – Creating strong and vibrant centres		
Action No.	Action	Timeframe
10.1	Develop and deliver an Economic Development Strategy for Campbelltown LGA.	SHORT TERM
10.2	Prepare and adopt Reimagining Campbelltown Phase 2, which includes a detailed master plan for the Campbelltown City Centre (Campbelltown, Leumeah and Macarthur), and aligns with the Campbelltown Collaboration Area.	SHORT TERM
10.3	Work with the Greater Sydney Commission, Government and key stakeholders to develop a Place Strategy for the Campbelltown Collaboration Area.	SHORT TERM
10.4	Develop and deliver master plans for the renewal precincts identified along the Glenfield to Macarthur Rail Corridor – Macquarie Fields, Ingleburn, and Minto (noting Leumeah is part of the Campbelltown City Centre).	SHORT TERM
10.5	Continue to recognise the dynamic and evolving nature of centres, their ability to become activated and integrated mixed use hubs which are highly productive and liveable places, and the potential of large and existing retail providers to offer local employment.	ONGOING
10.6	Work with the State Government in the strategic and master planning processes for the Glenfield Urban Renewal Precinct.	ONGOING
10.7	Review DCP requirements to create a framework for future development that encourages increased amenity, aesthetics, public domain and open space, and appropriately located ancillary facilities (such as loading facilities) that support these outcomes and are accessible at times to suit surrounding land use requirements.	SHORT TERM
10.8	Develop a framework to deliver the endorsed vision for the Campbelltown Health and Education Precinct.	SHORT TERM
10.9	Actively work with key stakeholders to promote development of the Campbelltown Health and Education Precinct.	SHORT TERM
10.10	Investigate opportunities to enhance commercial amenity and ongoing economic viability through improvements to walking, cycling and public transport accessibility to create stronger centres.	MEDIUM TERM

PLANNING PRIORITY 10 – Creating strong and vibrant centres		
Action No.	Action	Timeframe
10.11	Strengthen the market position of Campbelltown through the development and implementation of an effective brand and identity for the city.	ONGOING
10.12	Develop and implement an effective and comprehensive City Marketing Program for business and investment attraction to the city.	SHORT TERM
10.13	Ensure that new centres are located in accessible and economically viable locations, are orientated to address the public domain, and provide optimum access for local residents.	ONGOING
10.14	Ensure that new development in urban centres provide on-site loading facilities to service the freight and service vehicle movements generated by the development.	ONGOING
10.15	Continue to recognise and plan for a range of retail uses within centres, and enable appropriate retail growth in centres that have the capacity and demand to accommodate additional retail growth.	ONGOING
10.16	Actively encourage the location and expansion of education and related facilities within the Campbelltown City Centre.	SHORT TERM
10.17	Ensure town and local centres cater for the community and businesses by providing appropriate community facilities and services, and public areas, in partnership with the State government.	ONGOING
10.18	Implement infrastructure for centres in a timely manner that will facilitate development and usage of the centres.	ONGOING
10.19	Develop a Destination Event Strategy, as outlined in the Campbelltown Destination Management Plan, to attract events that yield high economic value and attract visitors from outside the region.	ONGOING
10.20	Facilitate a Public Art Program that showcases Campbelltown City's identity, and provides opportunities to create strong and vibrant centres throughout the LGA.	SHORT TERM
10.21	Engage with the community of key centres within the Campbelltown LGA, and allow them to tell their stories and make their centre unique, led by contemporary artists.	ONGOING
10.22	Implement the Reimagining Campbelltown Phase 2 Master Plan and associated initiatives.	ONGOING
10.23	Continue to undertake light touch place making and place activation projects.	ONGOING

PLANNING PRIORITY 11 – Striving for increased local employment		
Action No.	Action	Timeframe
11.1	Undertake an Employment Lands Study to determine future use of industrial lands within the Campbelltown area to generate employment and maximise freight opportunities.	ONGOING
11.2	Develop and deliver an Economic Development Strategy for Campbelltown LGA and an Economic Master Plan for the City Centre, which identify an optimal mix of land uses in terms of employment, gross regional product and investment.	SHORT TERM
11.3	Collaborate with State and Federal government for the delivery of necessary infrastructure funding to improve liveability and encourage business investment and job creation in our city.	SHORT TERM
11.4	Collaborate with Government to explore the possibility of re-establishing an Employment Lands Development Program to assist in aligning growth and infrastructure.	ONGOING
11.5	Deliver the commitments within existing infrastructure strategies.	ONGOING
11.6	Work with stakeholders within the health and education sectors to drive the development of knowledge intensive jobs in Campbelltown, and attract value-add employers which will provide more local jobs for local people.	ONGOING
11.7	Continue to acknowledge the importance of traditional retail, large format retail and specialised retail premises (bulky goods premises), their contribution to the economy and providing local jobs, and continue to allow these uses in appropriate locations.	ONGOING
11.8	Link to the Indigenous Business Hub (within the Liverpool LGA) to leverage new economic investment and job creation through skills enhancement in entrepreneurship, and to provide an avenue for cultural skills and practices to be showcased to the broader community.	ONGOING
11.9	Develop a Cultural Plan that will provide the south west access to new cultural opportunities and help build a creative economy.	SHORT TERM
11.10	Partner with relevant industry bodies to engage with schools, students, teachers and industry to ensure local youth have access to skill development and employment opportunities.	SHORT TERM

## IMPLEMENTATION AT THE LOCAL LEVEL

PLANNING PRIORITY 11 – Striving for increased local employment		
Action No.	Action	Timeframe
11.11	Facilitate the establishment of a Creative Industry Business Hub for arts, culture and creativity, to facilitate the development of micro-business and start-ups.	SHORT TERM
11.12	Continue to support the range of skills commitments (including Indigenous Skills commitments) under the City Deal.	SHORT TERM
11.13	Explore opportunities for establishing an Aboriginal Cultural Centre within the Campbelltown LGA to support employment opportunities.	SHORT TERM

PLANNING PRIORITY 12 – Creating a smart, connected, productive city		
Action No.	Action	Timeframe
12.1	Collaborate with Government for the accelerated investigation, protection and construction of the complete North-South Rail Link between Western Sydney International and Campbelltown, delivering the necessary transport infrastructure for one of the fastest growing regions in the country.	SHORT TERM
12.2	Collaborate with Government to achieve better access to the M31 for industrial traffic and local residents.	SHORT TERM
12.3	Continue to be an active participant in the delivery of the Western Sydney City Deal, particularly in relation to the development of the Smart Western City Program and Digital Action Plan.	SHORT TERM
12.4	Investigate the opportunity to facilitate development and delivery of integrated walking and cycling networks within and between all centres, that link to the NSW Government's Principal Bicycle Network.	ONGOING
12.5	Leverage opportunities to innovate with tourism and enterprise business opportunities that support health and wellbeing including opportunities for healthy tourism such as bushwalking, trails, e-bikes, city farms and the like.	SHORT TERM
12.6	Adopt the use of smart technology to improve our city's liveability, economic and environmental sustainability.	SHORT TERM
12.7	Continue to deliver inclusive and accessible digital channels to enable community engagement with all members of our community.	ONGOING
12.8	Continue to implement a data governance framework and tools that enable data to be successfully shared in a controlled, secure and timely way, and that ensures privacy and security are preserved.	ONGOING
12.9	Work with the NSW Government to develop and utilise the NSW Digital Twin to assist in better city planning, design and modelling.	ONGOING
12.10	Utilise the sensor network to collect information and data to enhance place-based planning and communication with our community.	ONGOING

## IMPLEMENTATION – FOR A SUCCESSFUL CITY

PLANNING PRIORITY 13 – Connecting our city via strategic links		
Action No.	Action	Timeframe
13.1	Plan and implement local infrastructure that enables our growing population to use alternative methods of transport, such as walking and cycling, to move quickly and easily around the city, to connect to public transport and assist in easing traffic congestion.	ONGOING
13.2	Collaborate with Government to plan for and implement adaptive infrastructure improvements that allow our community to access key employment centres within the Campbelltown LGA, in the Western Economic Corridor, the Aerotropolis, the Western Sydney International and more broadly across the District, the Region and beyond.	ONGOING
13.3	Continue to work with Government for the delivery of transport related infrastructure that can be well integrated into land use planning, support growth, and distribute reliance on various transport modes.	ONGOING
13.4	Work with neighbouring councils to prepare a joint Greater Macarthur Integrated Transport Strategy to identify necessary future transport and infrastructure corridors.	SHORT TERM

PLANNING PRIORITY 13 – Connecting our city via strategic links		
Action No.	Action	Timeframe
13.5	Work with the NSW Government and adjoining councils to deliver a Joint Greater Macarthur Integrated Transport Strategy that identifies and preserves necessary future transport and infrastructure corridors.	SHORT TERM
13.6	Support Government in the provision of upgraded bus services to connect Campbelltown-Macarthur and the Illawarra in collaboration with the relevant communities.	SHORT TERM
13.7	Support Government in the delivery of a rapid bus connection between Campbelltown and the Western Sydney International Airport and the Aerotropolis in collaboration with the relevant communities.	SHORT TERM
13.8	Work with the NSW Government to identify and protect an alignment for the new north-south transport corridor proposed for the Greater Macarthur Urban Release Area.	ONGOING
13.9	Work with the NSW Government to identify and protect an alignment for the Outer Sydney Orbital Stage 2, to enhance connectivity with the Illawarra Region.	ONGOING
13.10	Work with Government to secure the early provision of the Outer Sydney Orbital from Appin to the M31.	SHORT TERM
13.11	Develop strategies to harness new ways to plan, build and manage our city and its services to increase connectivity through technological innovations, such as autonomous and on-demand electric vehicles, and continuing to embrace new technologies as they become available.	SHORT TERM
13.12	Use smart technology to connect the Campbelltown LGA to local, District, regional, national and global opportunities.	ONGOING
13.13	Embrace new technology, such as digital modelling, to assist with city planning.	SHORT TERM
13.14	Encourage urban environments that foster strong and liveable communities and are compatible with healthy design principles.	MEDIUM TERM
13.15	Improve pedestrian and cycle connections between Leumeah, Campbelltown and Macarthur centres.	SHORT TERM

PLANNING PRIORITY 14 – Ensuring infrastructure aligns with growth		
Action No.	Action	Timeframe
14.1	Support State agencies and stakeholders to deliver efficient, effective and coordinated planning and investment.	ONGOING
14.2	Work with the State Government to prioritise the implementation of the State Infrastructure Contributions Levies for the planned precincts.	ONGOING
14.3	Collaborate with Government with the aim of achieving the early provision of a north-south transport corridor with public transport in Greater Macarthur, that connects the growth area internally and to other strategic locations.	SHORT TERM
14.4	Work with Government to prioritise efficient integration of transport modes at public transport hubs to reduce interchange times and increase seamless transit options.	ONGOING
14.5	Investigate and work in partnership with Government and other key stakeholders to achieve a range of parking solutions including adaptable parking and satellite parking, to deliver car parking for both commuters and CBD users.	ONGOING
14.6	Subject to the provision of appropriate and efficient public and alternative transport options for all users, develop a range of maximum parking rates suitable for different land use types and scenarios.	MEDIUM TERM
14.7	Acknowledge the NSW Government's role in the provision of bicycle storage facilities at railway stations and public transport interchanges.	SHORT TERM
14.8	Work with the NSW Government to explore the possibility of providing electric train suburban services to Menangle Park and areas to the south (as urban development takes place in these areas) to relieve future pressure on Campbelltown and Macarthur stations.	MEDIUM TERM
14.9	Collaborate with Government and seek support for the provision of a rail link from Campbelltown Railway Station to the Western Sydney International (Nancy Bird-Walton) Airport.	SHORT TERM
14.10	Work with the NSW and Federal Governments to identify Campbelltown Railway Station as a major public transport hub for a future high speed rail link to the south of Campbelltown (as well as a rail link to the Western Sydney International).	SHORT TERM
14.11	Collaborate with the NSW Government to achieve the linking of Cambridge Avenue to the M31 to minimise the impacts of through-traffic from the Moorebank Intermodal.	SHORT TERM

# IMPLEMENTATION AT THE LOCAL LEVEL

PLANNING PRIORITY 14 – Ensuring infrastructure aligns with growth		
Action No.	Action	Timeframe
14.12	Work with the NSW Government to secure provision of a truck only link between Minto and Ingleburn industrial areas to reduce heavy vehicle impacts on Campbelltown Road, provide capacity for passenger vehicle growth, and create longer term opportunity for bus only access to employment areas.	MEDIUM TERM
14.13	Collaborate with the NSW Government for the provision of south facing ramps from the Spring Farm Parkway to the M31 (Short Term) and connections to Liz Kernohan Drive (Medium Term) to facilitate the development of employment lands around Glenlee and provide relief to Narellan Road.	ONGOING
14.14	Work with the NSW Government to provide an integrated transport solution for the Greater Macarthur Urban Release Area that is consistent with the needs and the aspirations of the community and the environment.	SHORT TERM
14.15	Work with the NSW Government to ensure provision of cycleways, tree planting along key transport links and for pedestrian and biodiversity crossings where needed across these transport links.	ONGOING
14.16	Provision of road links such as the Badgally Road-Broughton Street link, traffic management works and cycleway links identified in the City Wide Contributions Plan.	ONGOING
14.17	Work with Transport for NSW to encourage travel behaviour change to assist in managing demand on the transport network, including encouraging new developments and businesses in key precincts to utilise sustainable transport options.	ONGOING
14.18	In collaboration with Government, continue to identify and protect strategic transport and freight corridors and routes, including access routes to employment lands and intermodals.	ONGOING
14.19	Work with Government to deliver adequate traffic management infrastructure, public transport, cycling and pedestrian facilities within new and redeveloped urban areas including convenient links to adjoining areas and existing and future transport hubs.	ONGOING
14.20	Review design of future streets and retro fitting of existing residential streets to improve amenity and facilitate use for local recreation by residents.	ONGOING
14.21	Facilitate increased tree canopy, increased water surfaces and reduced hard dark surfaces in the urban environment by increased street tree planting, review of residential street design, increased tree planting in public lands such as parks, drainage corridors and road reserves where appropriate and as part of Reimagining Campbelltown Phase 2, the City Deal and the Uniform Engineering Guidelines.	SHORT TERM
14.22	Acknowledge that bio banking sites to provide 'green infrastructure', 'urban lungs' and to mitigate heat impacts for the growing urban area.	ONGOING
14.23	Work with the NSW Government to investigate the decentralisation of administrative functions to the Campbelltown City Centre and CBD, to capitalise on balancing the use of existing and planned transport infrastructure for travel in both directions.	ONGOING
14.24	Collaborate with the NSW and Federal Government for the development of an expanded Multi-Jurisdictional Justice Precinct within the Campbelltown CBD, incorporating the co-location of government community service agencies.	SHORT TERM
14.25	Collaborate with Government to deliver additional hospital services at Campbelltown, including specialist services that align with population characteristics (such as paediatrics, diabetes and related disorders, obesity management, and the like).	SHORT TERM
14.26	Work with Government to prioritise active and public transport to service the expanding hospital and health and education precinct.	SHORT TERM
14.27	Work collaboratively with Government to ensure the provision of new (and the expansion of existing) primary schools and secondary schools, police facilities, fire station facilities and integrated health hubs to service growth areas and areas experiencing significant density increases as a result of intensive renewal.	SHORT TERM
14.28	Facilitate a Public Art Program that is in line with community expectations, energising the city as it continues to grow.	ONGOING
14.29	Implementation of the Sports and Recreation Strategy 2016-2036, the Community Facilities Strategy and the Library Strategic Plan, in line with Council's budget and program.	ONGOING
14.30	Deliver infrastructure partnerships with the Office of Sport and the Department of Education and Training for community and sport recreational needs.	MEDIUM TERM
14.31	Consider the development of a Planning Agreements Policy, including an assessment of possible infrastructure gains from potential zoning uplift, to guide the preparation of future planning agreements.	SHORT TERM

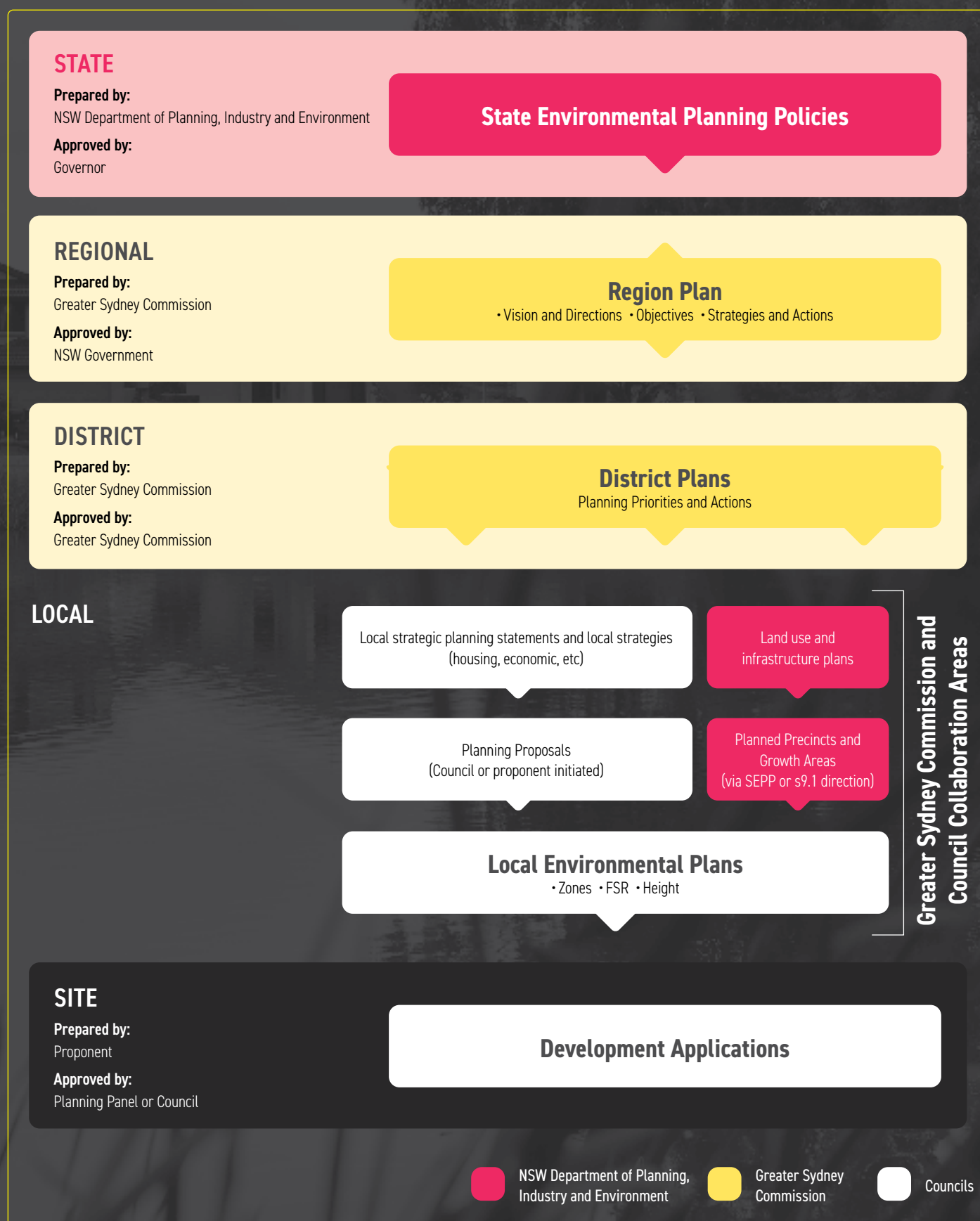
PLANNING PRIORITY 15 – Strengthening relationships with key stakeholders		
Action No.	Action	Timeframe
15.1	Implement an appropriate framework and mechanisms to develop and maintain long term collaborative relationships across businesses, investors, government bodies and stakeholders.	SHORT TERM
15.2	Work with the Greater Sydney Commission and other relevant Government departments and agencies in the planning of the Campbelltown City Centre, via the Collaboration Area process.	ONGOING
15.3	Continue to be an active participant in the delivery of the Western Sydney City Deal.	ONGOING
15.4	Work with the NSW and Federal Governments to take advantage of the opportunities provided by the Western Sydney International, the Aerotropolis and the Western Sydney Economic Corridor.	ONGOING
15.5	Work with NSW and Federal Governments to achieve provision of infrastructure to facilitate integrated development and growth aligned and sequenced with infrastructure provision across the Campbelltown LGA.	MEDIUM TERM
15.6	Collaborate with the NSW Government to achieve the provision of open space along the Georges River and Nepean River frontages, including the activation of a trail network that could link Glenfield through to Wedderburn.	ONGOING
15.7	Work with health services, universities and other education providers to increase the emerging cluster of health and education uses around the existing hospital and university precinct.	SHORT TERM
15.8	Undertake a regular Business Sentiment Survey to measure business confidence and conditions within Campbelltown.	MEDIUM TERM

PLANNING PRIORITY 16 – Involving our community		
Action No.	Action	Timeframe
16.1	Develop a comprehensive Community Participation Plan to guide community involvement into the future.	SHORT TERM
16.2	Ensure a comprehensive range of media is used in all public consultations and public exhibitions.	SHORT TERM
16.3	Use a wide range of engagement techniques to encourage participation from all sectors within our community.	SHORT TERM
16.4	Continue to undertake regular Community Satisfaction Surveys.	ONGOING
16.5	Embrace new technology to assist with community engagement.	ONGOING
16.6	Implement infrastructure for the centres in a timely manner that will facilitate development and usage of the centres, and enable centres to become focus areas for community participation and involvement.	ONGOING
16.7	Ensure that community facilities and public areas are provided in town centres for ease of access by our community, to enable these areas to be centres of participation and involvement.	SHORT TERM
16.8	Continue to engage local communities through contemporary arts, culture and creativity, as a mechanism through which to express their ideas.	ONGOING
16.9	As the community grows, leverage arts participation to build social cohesion including the integration of new residents and migrant communities, and allow the local community to express itself in a unique and authentic "Campbelltown way".	ONGOING

Figure 22 illustrates the role of the LSPS within the NSW Planning Framework and how it interacts with other State and local plans and other important parts of the planning system including planning directions made by the Minister under section 9.1 of the Environmental Planning and Assessment Act, 1979:

# STRATEGIC ALIGNMENT

## FIGURE 22 - PLANNING HIERARCHY



# ALIGNMENT TO KEY PLANS

## THEME 1 – LIVEABILITY – A VIBRANT, LIVEABLE CITY

### PLANNING PRIORITY 1 – CREATING A GREAT PLACE TO LIVE, WORK, PLAY AND VISIT

Planning Priority 1 is consistent with Council's CSP strategies:	
1.2	Create safe, well maintained, activated and accessible public spaces.
1.3	Ensure that Campbelltown is an inclusive city.
1.4	Provide and support exciting and curious events and festivals for the local community and visitors.
1.5	Host and promote major sporting events, showcasing our city's sporting facilities and encouraging community participation in sport and recreation.
1.6	Foster a creative community that celebrates art and culture.
1.7	Promote the city's history, with strong respect for our Aboriginal and Torres Strait Islander history.
1.8	Enable a range of housing choices to support different lifestyles.
1.9	Create places where people feel good, are likely to stay, to return to and tell others about their experiences.
2.2	Activate the city's natural bushland and open spaces, fostering enhanced community stewardship of these areas
2.4	Conserve and care for our city's biodiversity
2.5	Plan for and ensure that development in our city is sustainable and resilient.
3.2	Ensure that service provision supports the community to achieve and meets their needs.
3.3	Become an innovation city where advances in technology, creativity and community participation are nurtured and embraced.
3.5	Support for new education opportunities that match workforce skill sets with emerging economic needs underwritten by creative entrepreneurship and innovation capacity within the local community.
3.6	Develop tourism opportunities and promote Campbelltown as a destination.
3.7	Public funds and assets are managed strategically, transparently and efficiently
3.8	Provide strong governance for all Council activities
4.2	Support and advocate for infrastructure solutions that meet the needs of our city and which pay an economic and liveability dividend.
4.5	Work in partnership with the State Government to achieve positive planning outcomes.
4.6	Plan and invest in the revitalisation of Campbelltown CBD, Ingleburn and other town centres.
Planning Priority 1 also gives effect to the Western City District Plan's Themes and Priorities:	
LIVEABILITY	
W3	Providing services and social infrastructure to meet people's changing needs
W4	Fostering healthy, creative, culturally rich and socially connected communities
W5	Providing housing supply, choice and affordability, with access to jobs, services and public transport
W6	Creating and renewing great places and local centres, and respecting the District's heritage
Planning Priority 1 also supports the Western Sydney City Deal Commitments:	
4.	Respecting and building on local character, enhancing liveability and improving the quality of the local environment.
5.	Innovative approaches to planning and delivery of housing.

## PLANNING PRIORITY 2 – CREATING HIGH QUALITY, DIVERSE HOUSING

### Alignment – Relationship to other plans and policies:

Planning Priority 2 is consistent with Council's CSP strategies:	
1.3	Ensure that Campbelltown is an inclusive city.
1.8	Enable a range of housing choices to support different lifestyles.
1.9	Create places where people feel good, are likely to stay, to return to and tell others about their experiences.
2.5	Plan for and ensure that development in our city is sustainable and resilient.
3.2	Ensure that service provision supports the community to achieve and meets their needs.
3.3	Become an innovation city where advances in technology, creativity and community participation are nurtured and embraced.
3.7	Public funds and assets are managed strategically, transparently and efficiently
3.8	Provide strong governance for all Council activities
4.2	Support and advocate for infrastructure solutions that meet the needs of our city and which pay an economic and liveability dividend.
4.5	Work in partnership with the State Government to achieve positive planning outcomes.
4.6	Plan and invest in the revitalisation of Campbelltown CBD, Ingleburn and other town centres.
Planning Priority 2 also gives effect to the Western City District Plan's Themes and Priorities:	
LIVEABILITY	
W3	Providing services and social infrastructure to meet people's changing needs
W5	Providing housing supply, choice and affordability, with access to jobs, services and public transport
Planning Priority 2 also supports the Western Sydney City Deal Commitments:	
4.	Respecting and building on local character, enhancing liveability and improving the quality of the local environment.
5.	Innovative approaches to planning and delivery of housing.

# ALIGNMENT TO KEY PLANS

## PLANNING PRIORITY 3 – EMBRACING OUR HERITAGE AND CULTURAL IDENTITY

### Alignment – Relationship to other plans and policies:

Planning Priority 3 is consistent with Council's CSP strategies:	
1.3	Ensure that Campbelltown is an inclusive city.
1.4	Provide and support exciting and curious events and festivals for the local community and visitors.
1.6	Foster a creative community that celebrates arts and culture
1.7	Promote the city's history, with strong respect for our Aboriginal and Torres Strait Islander history.
3.6	Develop tourism opportunities and promote Campbelltown as a destination
3.7	Public funds and assets are managed strategically, transparently and efficiently
3.8	Provide strong governance for all Council activities
4.3	Responsibly manage growth and development, with respect for the environment, heritage and character of our city
4.5	Work in partnership with the State Government to achieve positive planning outcomes.
4.6	Plan and invest in the revitalisation of Campbelltown CBD, Ingleburn and other town centres.
Planning Priority 3 also gives effect to the Western City District Plan's Themes and Priorities:	
LIVEABILITY	
W4	Fostering healthy, creative, culturally rich and socially connected communities
W6	Creating and renewing great places and local centres, and respecting the District's heritage
Planning Priority 3 also supports the Western Sydney City Deal Commitments:	
4.	Respecting and building on local character, enhancing liveability and improving the quality of the local environment.

## PLANNING PRIORITY 4 – CELEBRATING THE ARTS AND CULTURE

### Alignment – Relationship to other plans and policies:

Planning Priority 4 is consistent with Council's CSP strategies:	
1.3	Ensure that Campbelltown is an inclusive city.
1.4	Provide and support exciting and curious events and festivals for the local community and visitors.
1.6	Foster a creative community that celebrates art and culture.
1.7	Promote the city's history, with strong respect for our Aboriginal and Torres Strait Islander history.
3.1	Support the resilience, growth and diversity of the local economy
3.3	Become an innovation city where advances in technology, creativity and community participation are nurtured and embraced.
3.6	Develop tourism opportunities and promote Campbelltown as a destination.
3.7	Public funds and assets are managed strategically, transparently and efficiently
3.8	Provide strong governance for all Council activities
4.5	Work in partnership with the State Government to achieve positive planning outcomes.
Planning Priority 4 also gives effect to the Western City District Plan's Themes and Priorities:	
LIVEABILITY	
W4	Fostering healthy, creative, culturally rich and socially connected communities
W6	Creating and renewing great places and local centres, and respecting the District's heritage
Planning Priority 4 also supports the Western Sydney City Deal Commitments:	
4.	Respecting and building on local character, enhancing liveability and improving the quality of the local environment.

## ALIGNMENT TO KEY PLANS

### THEME 2 – SUSTAINABILITY – A RESPECTED & PROTECTED NATURAL ENVIRONMENT

#### PLANNING PRIORITY 5 – EMBRACING OUR UNIQUE LANDSCAPE SETTING

##### Alignment – Relationship to other plans and policies:

Planning Priority 5 is consistent with Council's CSP strategies:	
2.1	Implement and advocate for initiatives that conserve the city's natural environment.
2.2	Activate the city's natural bushland and open spaces, fostering enhanced community stewardship of these areas
2.3	Promote and educate our community on sustainable practices and encourage practicable take up of more sustainable life-choices.
2.4	Conserve and care for our city's biodiversity
2.5	Plan for and ensure that development in our city is sustainable and resilient.
3.7	Public funds and assets are managed strategically, transparently and efficiently
3.8	Provide strong governance for all Council activities
4.3	Responsibly manage growth and development, with respect for the environment, heritage and character of our city.
4.5	Work in partnership with the State Government to achieve positive planning outcomes.
Planning Priority 5 also gives effect to the Western City District Plan's Themes and Priorities:	
SUSTAINABILITY	
W12	Protecting and improving the health and enjoyment of the District's waterways
W13	Creating a Parkland City urban structure and identity, with South Creek as a defining spatial element
W14	Protecting and enhancing bushland and biodiversity
W15	Increasing urban tree canopy cover and delivering Green Grid connections
W16	Protecting and enhancing scenic and cultural landscapes
W17	Better managing rural areas
W18	Delivering high quality open space
Planning Priority 5 also supports the Western Sydney City Deal Commitments:	
4.	Respecting and building on local character, enhancing liveability and improving the quality of the local environment.

## PLANNING PRIORITY 6 – RESPECTING AND PROTECTING OUR NATURAL ASSETS

### Alignment – Relationship to other plans and policies:

Planning Priority 6 is consistent with Council’s CSP strategies:	
2.1	Implement and advocate for initiatives that conserve the city’s natural environment.
2.2	Activate the city’s natural bushland and open spaces, fostering enhanced community stewardship of these areas
2.3	Promote and educate our community on sustainable practices and encourage practicable take up of more sustainable life-choices.
2.4	Conserve and care for our city’s biodiversity
2.5	Plan for and ensure that development in our city is sustainable and resilient.
3.7	Public funds and assets are managed strategically, transparently and efficiently
3.8	Provide strong governance for all Council activities
4.3	Responsibly manage growth and development, with respect for the environment, heritage and character of our city.
4.5	Work in partnership with the State Government to achieve positive planning outcomes.
Planning Priority 6 also gives effect to the Western City District Plan’s Themes and Priorities:	
SUSTAINABILITY	
W12	Protecting and improving the health and enjoyment of the District’s waterways
W14	Protecting and enhancing bushland and biodiversity
W15	Increasing urban tree canopy cover and delivering Green Grid connections
W16	Protecting and enhancing scenic and cultural landscapes
W17	Better managing rural areas
W18	Delivering high quality open space
W20	Adapting to the impacts of urban and natural hazards and climate change
Planning Priority 6 also supports the Western Sydney City Deal Commitments:	
4.	Respecting and building on local character, enhancing liveability and improving the quality of the local environment.

# ALIGNMENT TO KEY PLANS

## PLANNING PRIORITY 7 – MANAGING OUR USE OF FINITE RESOURCES

### Alignment – Relationship to other plans and policies:

Planning Priority 7 is consistent with Council’s CSP strategies:	
2.1	Implement and advocate for initiatives that conserve the city’s natural environment.
2.2	Activate the city’s natural bushland and open spaces, fostering enhanced community stewardship of these areas
2.3	Promote and educate our community on sustainable practices and encourage practicable take up of more sustainable life-choices.
2.4	Conserve and care for our city’s biodiversity
2.5	Plan for and ensure that development in our city is sustainable and resilient.
3.7	Public funds and assets are managed strategically, transparently and efficiently
3.8	Provide strong governance for all Council activities
4.3	Responsibly manage growth and development, with respect for the environment, heritage and character of our city.
4.5	Work in partnership with the State Government to achieve positive planning outcomes.
Planning Priority 7 also gives effect to the Western City District Plan’s Themes and Priorities:	
SUSTAINABILITY	
W14	Protecting and enhancing bushland and biodiversity
W15	Increasing urban tree canopy cover and delivering Green Grid connections
W17	Better managing rural areas
W19	Reducing carbon emissions and managing energy, water and waste efficiently
W20	Adapting to the impacts of urban and natural hazards and climate change
Planning Priority 7 also supports the Western Sydney City Deal Commitments:	
4.	Respecting and building on local character, enhancing liveability and improving the quality of the local environment.

## PLANNING PRIORITY 8 – ADAPTING TO CLIMATE CHANGE AND BUILDING RESILIENCE

### Alignment – Relationship to other plans and policies:

Planning Priority 8 is consistent with Council’s CSP strategies:	
2.1	Implement and advocate for initiatives that conserve the city’s natural environment.
2.2	Activate the city’s natural bushland and open spaces, fostering enhanced community stewardship of these areas
2.3	Promote and educate our community on sustainable practices and encourage practicable take up of more sustainable life-choices.
2.4	Conserve and care for our city’s biodiversity
2.5	Plan for and ensure that development in our city is sustainable and resilient.
3.7	Public funds and assets are managed strategically, transparently and efficiently
3.8	Provide strong governance for all Council activities
4.3	Responsibly manage growth and development, with respect for the environment, heritage and character of our city.
4.5	Work in partnership with the State Government to achieve positive planning outcomes.
Planning Priority 8 also gives effect to the Western City District Plan’s Themes and Priorities:	
SUSTAINABILITY	
W15	Increasing urban tree canopy cover and delivering Green Grid connections
W19	Reducing carbon emissions and managing energy, water and waste efficiently
W20	Protecting and improving the health and enjoyment of the District’s waterways
Planning Priority 8 also supports the Western Sydney City Deal Commitments:	
4.	Respecting and building on local character, enhancing liveability and improving the quality of the local environment.

# ALIGNMENT TO KEY PLANS

## THEME 3 – PRODUCTIVITY – A THRIVING, ATTRACTIVE CITY

### PLANNING PRIORITY 9 – BUILDING AN INTERNATIONALLY RECOGNISED LOCAL ECONOMY

#### Alignment – Relationship to other plans and policies:

Planning Priority 9 is consistent with Council's CSP strategies:	
1.4	Provide and support exciting and curious events and festivals for the local community and visitors
1.5	Host and promote major sporting events, showcasing our city's sporting facilities and encouraging community participation in sport and recreation
1.6	Foster a creative community that celebrates art and culture
1.7	Promote the city's history, with strong respect for our Aboriginal and Torres Strait Islander history
1.9	Create places where people feel good, are likely to stay, to return to and tell others about their experiences
2.2	Activate the city's natural bushland and open spaces, fostering enhanced community stewardship of these areas
2.5	Plan for and ensure that development in our city is sustainable and resilient
3.1	Support the resilience, growth and diversity of the local economy.
3.3	Become an innovation city where advances in technology, creativity and community participation are nurtured and embraced.
3.4	Retain and expand existing businesses and attract new enterprises to Campbelltown, offering opportunities for a diverse workforce including professional, technology and knowledge based skills and creative capacity.
3.5	Support for new education opportunities that match workforce skill sets with emerging economic needs underwritten by creative entrepreneurship and innovation capacity within the local community.
3.6	Develop tourism opportunities and promote Campbelltown as a destination.
3.7	Public funds and assets are managed strategically, transparently and efficiently
3.8	Provide strong governance for all Council activities
4.1	Advocate and plan for enhanced connectivity, accessibility and movement within, to and from our city through improved public transport, road and traffic management infrastructure, cycling and pedestrian movement
4.2	Support and advocate for infrastructure solutions that meet the needs of our city and which pay an economic and liveability dividend.
4.5	Work in partnership with the State Government to achieve positive planning outcomes.
4.6	Plan and invest in the revitalisation of Campbelltown CBD, Ingleburn and other town centre.
Planning Priority 9 also gives effect to the Western City District Plan's Themes and Priorities:	
PRODUCTIVITY	
W7	Establishing a land use and transport structure to deliver a liveable, productive and sustainable Western Parkland City
W8	Leveraging industry opportunities from the Western Sydney International (Nancy-Bird Walton) Airport and Badgerys Creek Aerotropolis
W9	Growing and strengthening the metropolitan city cluster
W10	Maximising freight and logistics opportunities and planning and managing industrial and urban services land
W11	Growing investment, business opportunities and jobs in strategic centres
Planning Priority 9 also supports the Western Sydney City Deal Commitments:	
2.	Creating 200,000 jobs by supercharging the Western Parkland City
3.	Skilling our residents in the Region and initiating new education opportunities

## PLANNING PRIORITY 10 – CREATING STRONG AND VIBRANT CENTRES

### Alignment – Relationship to other plans and policies:

Planning Priority 10 is consistent with Council's CSP strategies:	
1.2	Create safe, well maintained, activated and accessible places
1.3	Ensure that Campbelltown is an inclusive city
1.9	Create places where people feel good, are likely to stay, to return to and tell others about their experiences
2.5	Plan for and ensure that development in our city is sustainable and resilient
3.1	Support the resilience, growth and diversity of the local economy.
3.2	Ensure that service provision supports the community to achieve and meets their needs
3.3	Become an innovation city where advances in technology, creativity and community participation are nurtured and embraced.
3.4	Retain and expand existing businesses and attract new enterprises to Campbelltown, offering opportunities for a diverse workforce including professional, technology and knowledge based skills and creative capacity.
3.5	Support for new education opportunities that match workforce skill sets with emerging economic needs underwritten by creative entrepreneurship and innovation capacity within the local community
3.6	Develop tourism opportunities and promote Campbelltown as a destination.
3.7	Public funds and assets are managed strategically, transparently and efficiently
3.8	Provide strong governance for all Council activities
4.3	Responsibly manage growth and development, with respect for the environment, heritage and character of our city.
4.5	Work in partnership with the State Government to achieve positive planning outcomes.
4.6	Plan and invest in the revitalisation of Campbelltown CBD, Ingleburn and other town centres
Planning Priority 10 also gives effect to the Western City District Plan's Themes and Priorities:	
PRODUCTIVITY	
W8	Leveraging industry opportunities from the Western Sydney International (Nancy-Bird Walton) Airport and Badgerys Creek Aerotropolis
W9	Growing and strengthening the metropolitan city cluster
W11	Growing investment, business opportunities and jobs in strategic centres
Planning Priority 10 also supports the Western Sydney City Deal Commitments:	
2.	Creating 200,000 jobs by supercharging the Western Parkland City
3.	Skilling our residents in the Region and initiating new education opportunities

# ALIGNMENT TO KEY PLANS

## PLANNING PRIORITY 11 – STRIVING FOR INCREASED LOCAL EMPLOYMENT

### Alignment – Relationship to other plans and policies:

Planning Priority 11 is consistent with Council's CSP strategies:	
1.4	Provide and support exciting and curious events and festivals for the local community and visitors
1.5	Host and promote major sporting events, showcasing our city's sporting facilities and encouraging community participation in sport and recreation
1.6	Foster a creative community that celebrates art and culture
1.7	Promote the city's history, with strong respect for our Aboriginal and Torres Strait Islander history
1.9	Create places where people feel good, are likely to stay, to return to and tell others about their experiences
3.1	Support the resilience, growth and diversity of the local economy.
3.2	Ensure that service provision supports the community to achieve and meets their needs.
3.3	Become an innovation city where advances in technology, creativity and community participation are nurtured and embraced.
3.4	Retain and expand existing businesses and attract new enterprises to Campbelltown, offering opportunities for a diverse workforce including professional, technology and knowledge based skills and creative capacity.
3.5	Support for new education opportunities that match workforce skill sets with emerging economic needs underwritten by creative entrepreneurship and innovation capacity within the local community.
3.6	Develop tourism opportunities and promote Campbelltown as a destination.
3.7	Public funds and assets are managed strategically, transparently and efficiently
3.8	Provide strong governance for all Council activities
4.2	Support and advocate for infrastructure solutions that meet the needs of our city and which pay an economic and liveability dividend.
4.5	Work in partnership with the State Government to achieve positive planning outcomes.
4.6	Plan and invest in the revitalisation of Campbelltown CBD, Ingleburn and other town centres.
Planning Priority 11 also gives effect to the Western City District Plan's Themes and Priorities:	
PRODUCTIVITY	
W8	Leveraging industry opportunities from the Western Sydney International (Nancy-Bird Walton) Airport and Badgerys Creek Aerotropolis
W9	Growing and strengthening the metropolitan city cluster
W10	Maximising freight and logistics opportunities and planning and managing industrial and urban services land
W11	Growing investment, business opportunities and jobs in strategic centres
Planning Priority 11 also supports the Western Sydney City Deal Commitments:	
2.	Creating 200,000 jobs by supercharging the Western Parkland City
3.	Skilling our residents in the Region and initiating new education opportunities

## PLANNING PRIORITY 12 – CREATING A SMART, CONNECTED, PRODUCTIVE CITY

### Alignment – Relationship to other plans and policies:

Planning Priority 12 is consistent with Council's CSP strategies:	
3.1	Support the resilience, growth and diversity of the local economy.
3.3	Become an innovation city where advances in technology, creativity and community participation are nurtured and embraced.
3.4	Retain and expand existing businesses and attract new enterprises to Campbelltown, offering opportunities for a diverse workforce including professional, technology and knowledge based skills and creative capacity.
3.5	Support for new education opportunities that match workforce skill sets with emerging economic needs underwritten by creative entrepreneurship and innovation capacity within the local community.
3.6	Develop tourism opportunities and promote Campbelltown as a destination.
3.7	Public funds and assets are managed strategically, transparently and efficiently
3.8	Provide strong governance for all Council activities
4.1	Advocate and plan for enhanced connectivity, accessibility and movement within, to and from our city through improved public transport, road and traffic management infrastructure, cycling and pedestrian movement
4.2	Support and advocate for infrastructure solutions that meet the needs of our city and which pay an economic and liveability dividend.
4.5	Work in partnership with the State Government to achieve positive planning outcomes.
Planning Priority 12 also gives effect to the Western City District Plan's Themes and Priorities:	
PRODUCTIVITY	
W7	Establishing a land use and transport structure to deliver a liveable, productive and sustainable Western Parkland City
W8	Leveraging industry opportunities from the Western Sydney International (Nancy-Bird Walton) Airport and Badgerys Creek Aerotropolis
W9	Growing and strengthening the metropolitan city cluster
W10	Maximising freight and logistics opportunities and planning and managing industrial and urban services land
W11	Growing investment, business opportunities and jobs in strategic centres
Planning Priority 12 also supports the Western Sydney City Deal Commitments:	
2.	Creating 200,000 jobs by supercharging the Western Parkland City
3.	Skilling our residents in the Region and initiating new education opportunities

## ALIGNMENT TO KEY PLANS

### THEME 4 – INFRASTRUCTURE & COLLABORATION – A SUCCESSFUL CITY

#### PLANNING PRIORITY 13 – CONNECTING OUR CITY VIA STRATEGIC LINKS

##### Alignment – Relationship to other plans and policies:

Planning Priority 13 is consistent with Council's CSP strategies:	
3.2	Ensure that service provision supports the community to achieve and meets their needs
3.7	Public funds and assets are managed strategically, transparently and efficiently
3.8	Provide strong governance for all Council activities
4.1	Advocate and plan for enhanced connectivity, accessibility and movement within, to and from our city through improved public transport, road and traffic management infrastructure, cycling and pedestrian movement
4.2	Support and advocate for infrastructure solutions that meet the needs of our city and which pay an economic and liveability dividend.
4.5	Work in partnership with the State Government to achieve positive planning outcomes.
Planning Priority 13 also gives effect to the Western City District Plan's Themes and Priorities:	
INFRASTRUCTURE AND COLLABORATION	
W1	Planning for a city supported by infrastructure
W2	Working through collaboration
Planning Priority 12 also supports the Western Sydney City Deal Commitments:	
1.	Realising the 30-minute city by delivering public transport for the Western Parkland City
6.	Getting on with delivering for the Western Parkland City through enduring tri-level governance

## PLANNING PRIORITY 14 – ENSURING INFRASTRUCTURE ALIGNS WITH GROWTH

### Alignment – Relationship to other plans and policies:

Planning Priority 14 is consistent with Council's CSP strategies:	
3.2	Ensure that service provision supports the community to achieve and meets their needs
3.7	Public funds and assets are managed strategically, transparently and efficiently
3.8	Provide strong governance for all Council activities
4.1	Advocate and plan for enhanced connectivity, accessibility and movement within, to and from our city through improved public transport, road and traffic management infrastructure, cycling and pedestrian movement
4.2	Support and advocate for infrastructure solutions that meet the needs of our city and which pay an economic and liveability dividend.
4.3	Responsibly manage growth and development, with respect for the environment, heritage and character of our city.
4.5	Work in partnership with the State Government to achieve positive planning outcomes.
Planning Priority 14 also gives effect to the Western City District Plan's Themes and Priorities:	
INFRASTRUCTURE AND COLLABORATION	
W1	Planning for a city supported by infrastructure
W2	Working through collaboration
Planning Priority 14 also supports the Western Sydney City Deal Commitments:	
1.	Realising the 30-minute city by delivering public transport for the Western Parkland City
6.	Getting on with delivering for the Western Parkland City through enduring tri-level governance

## PLANNING PRIORITY 15 – STRENGTHENING RELATIONSHIPS WITH KEY STAKEHOLDERS

### Alignment – Relationship to other plans and policies:

Planning Priority 15 is consistent with Council's CSP strategies:	
3.8	Provide strong governance for all Council activities
4.5	Work in partnership with the State Government to achieve positive planning outcomes.
Planning Priority 15 also gives effect to the Western City District Plan's Themes and Priorities:	
INFRASTRUCTURE AND COLLABORATION	
W1	Planning for a city supported by infrastructure
W2	Working through collaboration
Planning Priority 15 also supports the Western Sydney City Deal Commitments:	
1.	Realising the 30-minute city by delivering public transport for the Western Parkland City
6.	Getting on with delivering for the Western Parkland City through enduring tri-level governance

## PLANNING PRIORITY16 – INVOLVING OUR COMMUNITY

### Alignment – Relationship to other plans and policies:

Planning Priority 16 is consistent with Council's CSP strategies:	
1.1	Provide opportunities for our community to be engaged in decision making processes and access to information.
1.3	Ensure that Campbelltown is an inclusive city
3.8	Provide strong governance for all Council activities
Planning Priority 16 also gives effect to the Western City District Plan's Themes and Priorities:	
INFRASTRUCTURE AND COLLABORATION	
W2	Working through collaboration
Planning Priority 16 also supports the Western Sydney City Deal Commitments:	
6.	Getting on with delivering for the Western Parkland City through enduring tri-level governance

# GLOSSARY

## Actions

Steps that Campbelltown City Council will take to help realise the vision and priorities described in the Local Strategic Planning Statement.

## Active recreation

A leisure time physical activity undertaken outside of structured, competition sport. It is a set of activities within the wider range of physical activity options that also include active living, active transport and sport.

## Active transport

Modes of transit that include walking, cycling, skateboarding and scootering which promote increased sustainability, personal wellbeing and healthy, active lifestyles.

## Aerotropolis

An economic hub where land use focusses on servicing the needs of an airport and which benefits from being close to an airport. Within Western Sydney this is the land near the Western Sydney International (Nancy Bird-Walton) Airport site.

## Agri-tourism

Tourism involving a visit to a farm or food-related business (including restaurants, markets, produce outlets and natural attractions) for enjoyment, education, or to participate in activities and events.

## Area of potential transition

Parcels of land zoned E4 Environmental Living, where some modest reduction of lot size (2ha to 1ha) could be possible under the existing provisions of Campbelltown LEP 2015, subject to particular specified criteria being met.

## BASIX

A Building Sustainability Index to regulate the energy efficiency of residential buildings.

## Blue Grid

A network of waterways whether in natural or significantly modified condition.

## Biodiversity

Biodiversity is the variety of animal and plant life living in a particular habitat or area. The plants and animals can be land and/or water based and often support each other's existence.

## Building Momentum – State Infrastructure Strategy 2018-2036

The strategy which sets out the NSW Government's infrastructure priorities from now until 2036.

## Built Environment

The constructed environment, as distinct from the natural environment. It includes all aspects of our surroundings made by people. The built environment includes cities and towns, neighbourhoods, parks, roads, buildings, infrastructure, and utilities like water and electricity.

## Campbelltown CBD

The Campbelltown Central Business District, centred around Queen Street.

## Campbelltown City Centre

A collective term for the centres of Macarthur, Campbelltown and Leumeah, which are the focus for Reimagining Campbelltown Phase 2.

## Campbelltown Health and Education Precinct

The area in and around Campbelltown's hospitals, the Clinical School of Medicine and the Western Sydney University campus.

## Community Strategic Plan (CSP)

A Council plan that identifies the aspirations of the Campbelltown community and the broad strategic direction of Council, developed with extensive community engagement. CSPs are a requirement for all NSW councils under the Local Government Act 1993.

## Connectivity

Creating an interconnected network of people, places, public spaces and open spaces.

## Conservation Management Plan

A document that guides the management of heritage items and heritage conservation areas.

## Contributions Plan (CP)

A plan that sets out the contribution that a council can require from a developer to fund the provision of infrastructure, the need for which is created by a development and may be provided as a monetary contribution, infrastructure provision or dedication of land. The infrastructure may include drainage, open space, roads, car parking and community facilities.

## Council

Campbelltown City Council

## Development Control Plan (DCP)

A plan that provides design requirements for development. It may provide general requirements that apply to all developments, requirements for a particular type of development, and/or requirements that apply to a particular area. It is made under the EP&A Act.

## Employment Lands

Lands zoned for industrial or similar purposes.

## Engagement

A consultation process whereby people are engaged to gather their input in relation to a particular proposal, challenge or outcome.

## Environmental Planning and Assessment Act 1979 (EP&A Act)

Legislation for land use planning in NSW. It sets out the legal requirements for the preparation and implementation of planning documents such as the Local Strategic Planning Statement and the Local Environmental Plan.

## Environmental Planning Instrument

The collective name for Local Environmental Plans (LEPs), State Environmental Planning Policies (SEPPs), and Regional Environmental Plans (REPs). It is noted that REPs are now commonly referred to as deemed SEPPs.

## First Nations People

Indigenous people.

## Georges River Parkway

A corridor that is largely in NSW Government ownership and that was identified many years ago as a potential future transport link. There are no current plans to build this link but the land remains zoned as a future corridor.

## Glenfield to Macarthur Corridor Strategy

A strategy by the NSW Government to lead renewal of precincts in the vicinity of railway stations between Glenfield and Macarthur.

## Greater Macarthur 2040

The NSW Government has prepared Draft Greater Macarthur 2040: An Interim Plan for the Greater Macarthur Growth Area, which sets out the strategic planning framework for the Growth Area. When finalised, Greater Macarthur 2040 will guide precinct planning within the Growth Area.

## Greater Macarthur Growth Area

Includes the Glenfield to Macarthur Urban Renewal Corridor and the Greater Macarthur Land Release Investigation Area as defined by State Environmental Planning Policy (Sydney Region Growth Centres) 2006.

## Greater Sydney

The land area covered by A Metropolis of Three Cities – The Greater Sydney Region Plan. It includes 33 local government areas which are grouped into five districts.

## Greater Sydney Commission (GSC)

The planning body responsible for planning in metropolitan Sydney. It was established by an Act of Parliament and reports directly to the NSW Department of Premier and Cabinet.

## Greater Sydney Region Plan

This document, also called A Metropolis of Three Cities, is NSW Government policy that identifies Greater Sydney as comprising three cities – the Eastern Harbour City, the Central River City and the Western Parkland City. Together, these three cities comprise five districts and 33 local government areas.

## Green Grid

A planned network of green spaces (such as parks, green corridors, tree-lined streets, urban bushland, tree cover or green roofs) that connects communities to the natural landscape, and also has the potential to provide opportunities for improving quality of life and wellbeing.

## Green Infrastructure

Describes the network of green spaces and water systems that deliver multiple environmental, economic and social values and benefits to urban communities. This network includes parks and reserves, backyards and gardens, waterways and wetlands, streets and transport corridors, pathways and greenways, squares and plazas, roof gardens and living walls, sports fields and cemeteries.

### Infrastructure

Includes public and private physical improvements such as roads, railways, bridges, water supply, sewers, electrical grids, telecommunications, recreation and community facilities and may include green infrastructure.

### Liveability

An indicator of how suitable a place is to live in and the quality of life that place provides; where the built environment supports and responds to the way in which people live, promoting safety, comfort, enjoyment, environmental quality and access to services.

### Local Environmental Plan (LEP)

A plan made under the Environmental Planning and Assessment Act, 1979 that contains land use zones that establish permissibility of land uses, specifies standards that regulate development of particular parcels of land or land with particular attributes, and identifies land to be acquired for a public purpose. LEPs are prepared by councils and approved by the Minister for Planning.

### Local Government Area (LGA)

Refers to the geographical extent of a council area.

### Local Strategic Planning Statement (LSPS)

A 20-year plan that identifies Council's land use planning priorities for the Campbelltown LGA and the actions Council will take to achieve them. It is guided by the Campbelltown Community Strategic Plan, and must be aligned with the Greater Sydney Region Plan, the Western City District Plan, and other Government planning priorities for the area.

### Local Housing Strategy (LHS)

A strategy developed by Council to outline how it will deliver housing in the Campbelltown LGA.

### Macquarie Town

A town established by Governor Lachlan Macquarie.

### Passive recreation

Recreation that involves minimum alteration to vegetation and topography. Uses include, but are not limited to, non-team sports like hiking, bicycling and swimming in natural areas, bird watching, picnicking, and non-motorised boating like kayaking and canoeing.

### Master plan

In land use planning terms, a master plan is a comprehensive plan that shows the eventual design and development of a locality or site.

### Metropolitan Rural Area (MRA)

Land identified by the Greater Sydney Region Plan as having one or more valuable non-urban characteristics and includes those areas within Greater Sydney that are not Urban Areas or Protected Natural Areas.

### Place

A locality, usually a public domain, that is formed by the layout, division and built form of built environments, its patterns, landscape, density, development, land use and mix and may be at a small or large scale.

### Place making

A multi-faceted approach to the planning, design and management of places. It seeks to create places where people want to be, through understanding the needs of the local community and creating spaces that promote health and wellbeing, and that can often accommodate a range of activities and events.

### Planning Priority

A priority identified in the Local Strategic Planning Statement and accompanied by actions to achieve it.

### Planning agreement

A voluntary agreement or other arrangement between a planning authority (council or NSW government authority) and a developer:

- who has sought a change to an Environmental Planning Instrument, or
- who has made, or proposes to make, a development application or application for a complying development certificate, or
- who has entered into an agreement with, or is otherwise associated with, a person to whom paragraph (a) or (b) applies, under which the developer is required to dedicate land free of cost, pay a monetary contribution, or provide any other material public benefit, or any combination of them, to be used for or applied towards a public purpose.

### Planning Proposal (PP)

An application to amend the Local Environmental Plan in relation to zonings, height and other planning provisions. These require consideration by Council and approval from the NSW Department of Planning, Industry and Environment.

### Principal Bicycle Network

A network of connected cycleways across Greater Sydney.

### Public domain

The area of a town that is publicly accessible for all and is often a space of movement, gathering, recreation, events and relaxation, including streets, pathways, parks, plazas and any other natural area or waterway that is physically and visually accessible.

### Reimagining Campbelltown

A plan that establishes the vision and plan for the future development and enhancement of the Campbelltown City Centre (which comprises the Macarthur, Campbelltown and Leumeah centres).

### Resilience

Resilience is about the capacity to adapt and thrive in the face of challenges and includes environmental challenges (such as heatwaves and floods) and non-environmental challenges (such as epidemics and economic crises).

### Resilient

A building, space or place that can withstand or recover from difficult conditions.

### Resilient Sydney Strategy

A strategy that sets the directions councils can take to strengthen the ability of local areas to survive, adapt and thrive in the face of increasing global uncertainty and local shocks and stresses.

### Smart technology

Smart technology delivers information to enhance the quality of services, such as energy, transportation and infrastructure, to improve the liveability and sustainability of a city or region for its citizens.

### SEIFA index of disadvantage 2016

A product developed by the Australian Bureau of Statistics that ranks areas in Australia according to relative socio-economic advantage and disadvantage and is based on information from the five-yearly Census.

### Sustainable

Meets the needs of the present without compromising the ability of future generations to meet their own needs.

### SWSLHD

The South Western Sydney Local Health District includes the LGAs of Bankstown, Camden, Campbelltown, Fairfield, Liverpool, Wingecaribee and Wollondilly.

### Target

A level or situation that is identified in the Local Strategic Planning Statement that Council aims to achieve in the 20-year vision.

### Tree canopy

The layer of leaves, branches, and stems of trees that cover the ground when viewed from above.

### Urban design

An interdisciplinary practice that draws together elements of many built-environment professions, including landscape architecture, urban planning, architecture, civil and municipal engineering. It focuses on designing built environments, the public domain and the interface between public and private areas.

### Urban Heat Island Effects

Urban Heat Island effect represents higher air temperature in localised urban areas than those in surrounding non-urban areas. It is caused by large amounts and concentration of paved, dark and hard surfaces.

### Urban renewal

Building on the strengths of each place, transforming underused or dilapidated areas, boosting local economies and providing a mix of uses and activities to meet the needs of communities.

### Vision

An articulation of Council's desire for the future, which aims to reflect how the community wants Campbelltown to look, feel and function.

# GLOSSARY

## **Western City District Plan**

The document that gives directions and set priorities for growth in the Western Parkland City, one of the three geographical regions highlighted in the Metropolis of Three Cities.

## **Western Sydney City Deal**

A partnership between the Australian Government, NSW Government, and local governments of the Blue Mountains, Camden, Campbelltown, Fairfield, Hawkesbury, Liverpool, Penrith and Wollondilly. It includes a set of commitments to deliver the Western Parkland City by collaborating and investing to create jobs and a great quality of life.

## **Western Parkland City**

One of three cities identified in the Sydney Region Plan, A Metropolis of Three Cities. The Western Parkland City is identified as an emerging new city to be established on the strength of the new Western Sydney International (Nancy Bird-Walton) International Airport and the Aerotropolis. It will have more than one centre and will capitalise on the established metropolitan centres of Liverpool, Greater Penrith and Campbelltown-Macarthur.

The Western Parkland City covers the Blue Mountains, Camden, Campbelltown, Fairfield, Hawkesbury, Liverpool, Penrith and Wollondilly LGAs.

## **Zoning**

The process of dividing land into zones (e.g. residential, industrial) in which certain land uses are permitted or prohibited.

# REFERENCES

Building Momentum – State Infrastructure Strategy 2018-2036  
Campbelltown (Sustainable City) Development Control Plan (2015)  
Campbelltown 2027 - Community Strategic Plan – Ambition, Innovation, Opportunity  
Campbelltown Contributions Plan 2018  
Campbelltown Local Environmental Plan 2015  
Directions for a Greater Sydney 2017-2056  
Draft Greater Macarthur 2040 (2018)  
Future Transport Strategy 2056  
Glenfield to Macarthur Corridor Strategy 2017  
Greater Sydney Region Plan – A Metropolis of Three Cities - Connecting People (2018)  
Our Greater Sydney 2056 - Western City District Plan – Connecting Communities (2018)  
Reimagining Campbelltown CBD – Sydney's Southern Gateway – Vision and Strategy  
State Environmental Planning Policy (Sydney Region Growth Centres) 2006  
Western Sydney City Deal – Vision, Partnership, Delivery

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