



CAMPBELLTOWN
CITY COUNCIL

EXTRAORDINARY BUSINESS PAPER

28 JUNE 2022

COMMON ABBREVIATIONS

AEP	Annual Exceedence Probability
AHD	Australian Height Datum
BASIX	Building Sustainability Index Scheme
BCA	Building Code of Australia
BIC	Building Information Certificate
BPB	Buildings Professionals Board
CLEP 2002	Campbelltown Local Environmental Plan 2002
CLEP 2015	Campbelltown Local Environmental Plan 2015
CBD	Central Business District
CPTED	Crime Prevention Through Environmental Design
CSG	Coal Seam Gas
DA	Development Application
DCP	Development Control Plan
DDA	<i>Disability Discrimination Act 1992</i>
DPE	Department of Planning and Environment
EIS	Environmental Impact Statement
EPA Act	<i>Environmental Planning and Assessment Act 1979</i>
EPA	Environmental Protection Authority
EPI	Environmental Planning Instrument
FPL	Flood Planning Level
FFTF	Fit for the Future
FSR	Floor Space Ratio
GRCCC	Georges River Combined Councils Committee
GSC	Greater Sydney Commission
HIS	Heritage Impact Statement
IDO	Interim Development Order
IPR	Integrated Planning and Reporting
KPoM	Koala Plan of Management
LEC	Land and Environment Court
LEC Act	<i>Land and Environment Court Act 1979</i>
LEP	Local Environmental Plan
LGA	Local Government Area
LG Act	<i>Local Government Act 1993</i>
LPP	Local Planning Panel
LTFP	Long Term Financial Plan
NGAA	National Growth Areas Alliance
NOPO	Notice of Proposed Order
NSWH	NSW Housing
OEH	Office of Environment and Heritage
OLG	Office of Local Government, Department of Premier and Cabinet
OSD	On-Site Detention
OWMS	Onsite Wastewater Management System
PCA	Principal Certifying Authority
PoM	Plan of Management
POEO Act	<i>Protection of the Environment Operations Act 1997</i>
PMF	Probable Maximum Flood
PN	Penalty Notice
PP	Planning Proposal
PPR	Planning Proposal Request
REF	Review of Environmental Factors
REP	Regional Environment Plan
RFS	NSW Rural Fire Service
RL	Reduced Levels
RMS	Roads and Maritime Services
SANSW	Subsidence Advisory NSW
SEE	Statement of Environmental Effects
SEPP	State Environmental Planning Policy
SREP	Sydney Regional Environmental Plan
SSD	State Significant Development
STP	Sewerage Treatment Plant
SWCPP	Sydney Western City Planning Panel (District Planning Panel)
TCP	Traffic Control Plan
TMP	Traffic Management Plan
TNSW	Transport for NSW
VMP	Vegetation Management Plan
VPA	Voluntary Planning Agreement
PLANNING CERTIFICATE	- A Certificate setting out the Planning Rules that apply to a property (formerly Section 149 Certificate)
SECTION 603 CERTIFICATE	- Certificate as to Rates and Charges outstanding on a property
SECTION 73 CERTIFICATE	- Certificate from Sydney Water regarding Subdivision



21 June 2022

You are hereby notified that the next Extraordinary Council Meeting will be held at the Civic Centre, Campbelltown on Tuesday 28 June 2022 at 6:30 pm.

Lindy Deitz
General Manager

Agenda Summary

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1. ACKNOWLEDGEMENT OF LAND

I acknowledge the Dharawal people whose ongoing connection and traditions have nurtured and continue to nurture this land.

I pay my respects and acknowledge the wisdom of the Elders – past, present and emerging and acknowledge all Aboriginal people here tonight.

2. APOLOGIES/ LEAVE OF ABSENCE**3. DECLARATIONS OF INTEREST**

Pecuniary Interests

Non Pecuniary – Significant Interests

Non Pecuniary – Less than Significant Interests

Other Disclosures

4. MAYORAL MINUTE

Nil

5. REPORTS FROM OFFICERS

5.1 Endorsement of Community Strategic Plan

Reporting Officer

Manager Insights and Corporate Strategy
City Growth

Community Strategic Plan

Objective	Strategy
3 Outcome Three: A Thriving, Attractive City	3.7 - Public funds and assets are managed strategically, transparently and efficiently

Officer's Recommendation

That Council endorse the Community Strategic Plan - Campbelltown 2032, incorporating the amendments documented in this report.

Purpose

To seek Council's endorsement of the final Community Strategic Plan - Campbelltown 2032 (CSP), following the 28 day public exhibition period (9 March to 6 April 2022).

History

The CSP is the highest level plan developed by Council under the Integrated Planning and Reporting (IP&R) Framework. The CSP is prepared by a Council on behalf of its community, and aims to capture the community's long term plan for the City's future.

As per IP&R requirements and Section 402(3) of the *Local Government Act 1993*, Council must review the CSP by 30 June in the year following an ordinary council election. As part of this process, the draft CSP must be publicly exhibited for at least 28 days, with feedback accepted and considered prior to final endorsement of the plan.

On 8 March 2022, Council resolved to place the draft CSP - Campbelltown 2032 on public exhibition (9 March 2022 to 6 April 2022), after which a further report would be provided to Council for final endorsement of the CSP.

Report

This report presents the final revised CSP - Campbelltown 2032, following the 28 day public exhibition period. This report also outlines all changes made to Campbelltown 2032 based on feedback received.

Campbelltown 2032 is headlined by the new vision statement – A City of Opportunity for All. The vision is then broken down into 5 high-level community outcomes covering social, environmental, economic, and leadership issues. Each community outcome includes a set of community focus areas and progress indicators, underlying strategies to achieve the outcomes and vision, and key delivery partners.

CSP Review Process

Campbelltown 2032 was developed through an extensive review process over more than 12 months. The process involved reviewing, updating, and significantly improving the previous CSP – Campbelltown 2027. Community engagement was central to the development of Campbelltown 2032, and comprised 5 main steps:

1. **Review of existing community engagement** – This involved analysing and collating available community data collected since the previous CSP.
2. **Community check-in survey** – A community survey was administered in mid-2021 to validate and further understand the community’s changing needs, wants and aspirations.
3. **‘A City of Opportunity’ engagement** – This step engaged the community in the review of CSP content, and included workshops, surveys, and face-to-face activities.
4. **Drafting of the CSP** – This iterative process involved drafting and validating CSP content, embedding key strategic projects, ensuring adherence to IP&R guidelines, and clearly articulating community sentiment.
5. **Public exhibition** – This final step involved placing the document on public exhibition, and amending the CSP based on submissions received. To encourage community submissions, the draft CSP was placed on Council's community engagement website (Over to You) and promoted through a social media campaign, Council's e-newsletter, targeted direct mail, internal promotion, and bus shelter signage. Community members were able to submit feedback via:
 - an online form on Over to You
 - written submission addressed to Council's General Manager, Lindy Deitz, at PO Box 57 Campbelltown NSW 2560.

More information on the above steps will be provided alongside the final endorsed CSP in the Community Engagement Report.

Amending the CSP

Council received 3 external formal submissions through the public exhibition period, as well as a number of external and internal comments. All feedback was considered when making final amendments to the draft CSP. A copy of each formal submission and Council’s response is attached to this report.

Council carefully considered all feedback received, and proposes the following amendments to the CSP.

Recommended Amendment	Source(s)
<p>Page 23 - Focus Area 1.2</p> <p>The Focus Area is expanded from "Community wellbeing" to "Community health, wellbeing and resilience."</p>	<p>External submissions: highlighted the need to elevate 'health' in the CSP and this focus area.</p> <p>Internal review and comments: proposed incorporating community resilience.</p>
<p>Page 23 - Strategy 1.3.2</p> <p>This Strategy has been updated from "Respect our local Aboriginal history and peoples" to "Respect and support our local Aboriginal history, wisdom and peoples."</p>	<p>Internal review and comments: highlighted the need to elevate and incorporate stronger wording paying respect to wisdom held and contributed by the Aboriginal community and elders to Campbelltown.</p>
<p>Page 23, 27, 31, 39 - Key delivery partners</p> <p>The following delivery partners have been added: "Resilience NSW", "Tharawal Local Aboriginal Land Council", "Fire and Rescue NSW."</p>	<p>Internal comments: requested these delivery partners be added to acknowledge the important role they play in driving outcomes for Campbelltown.</p>
<p>Page 23, 27,31 and 35 - Key delivery partners</p> <p>"The Australian Botanic Garden Mount Annan" has been added as a delivery partner.</p>	<p>External submission: requested The Royal Botanic Gardens Mount Annan be recognised as a key delivery partner, acknowledging the role they play in driving outcomes for Campbelltown.</p>
<p>Page 26 - Community statement "public-transport, car, bicycle or walking"</p> <p>The wording of this statement has been re-ordered to "walking, bicycle, public transport and car."</p>	<p>External submission and comments: highlighted the need to emphasise active transport outcomes in the plan.</p>
<p>Page 27 - Strategy 2.1.1</p> <p>Updated from "Provide public places that are accessible, safe, and attractive" to "Provide public places and facilities that are accessible, safe, shaded and attractive."</p>	<p>External submissions and comments: highlighted the need to acknowledge and elevate shade as an important factor in creating places for people.</p>

Recommended Amendment	Source(s)
<p>Page 27 – Strategy 2.2.1</p> <p>Updated from “Ensure transport networks are integrated, safe, and meet the needs of our community” to “Ensure transport networks are integrated, safe, and meet the needs of all people.”</p>	<p>External submission and comments: suggested change in order to acknowledge and elevate equity for all people as an important factor in creating places for people.</p>
<p>Page 27 – Strategy 2.2.2</p> <p>Updated from “Improve transport networks so that Campbelltown is an accessible and connected city for all” to “Improve transport options and networks so that Campbelltown is an accessible and connected city for all.”</p>	<p>External submission and comments: suggested change to elevate active transport and mode shift outcomes in the plan.</p>
<p>Page 31 – Focus area 3.3</p> <p>Updated from Climate challenges and extreme weather events to “Climate change and extreme weather events.”</p>	<p>External submissions and internal comments: suggested ‘climate change’ as the correct terminology.</p>
<p>Page 31 – Strategy 3.1.1</p> <p>Updated from “Protect, rehabilitate, and promote our natural areas and biodiversity” to “Protect, rehabilitate, and promote our natural areas, waterways and biodiversity.”</p>	<p>Internal comments: requested greater acknowledgement of ‘waterways’ in the plan.</p>
<p>Page 31 – Strategy 3.1.2</p> <p>Updated from “Ensure urban development is compatible with the natural environment ” to “Ensure urban development is considerate of the natural environment.”</p>	<p>Internal comments: requested wording changes to better articulate the need for sustainable development outcomes.</p>
<p>Page 31 – Strategy 3.2.1</p> <p>Updated from “Efficiently manage and conserve our natural resources” to “Efficiently manage and conserve our natural resources including energy and water.”</p>	<p>Internal comments: suggested changes to improve clarity of the strategy.</p>

Recommended Amendment	Source(s)
<p>Page 31 – Strategy 3.2.2</p> <p>Updated from “Improve environmentally sustainable practices in our community” to “Improve and embed environmentally sustainable practices in our community.”</p>	<p>Internal comments: highlighted the need to acknowledge the embedding of practices to improve strength and clarity of strategy.</p>
<p>Page 31 – Strategy 3.3.1</p> <p>Updated from “Prepare for and lessen the impacts of extreme weather events” to “Prepare for and lessen the impacts of climate change and extreme weather events.”</p>	<p>Internal review process: these updates have been made to align with the change to Focus Area 3.3.</p>
<p>Page 35 – Strategy 4.1.1</p> <p>Updated from “Provide high quality local job opportunities for all residents, across the spectrum of local to high skilled roles.” to “Provide high quality and diverse local job opportunities for all residents.”</p>	<p>Internal comments: to improve strength and clarity of strategy.</p>
<p>Page 39 – Strategy 5.1.1</p> <p>Updated from “Increase opportunities for the community to engage with Council” to “Increase opportunities for the community to engage and collaborate with Council and key delivery partners.”</p>	<p>External submission and internal comments: highlighted the need to encourage and create opportunities for the community to work directly with Council and key delivery partners in the delivery of the outcomes.</p>
<p>Minor amendments have also been made across the document (eg wording and layout) to improve readability and accuracy of the final document.</p>	<p>Internal review process</p>

It is recommended that Council endorse the final CSP incorporating these valuable amendments.

Attachments

1. Submission and response letters (contained within this report) [↓](#)
2. Community Strategic Plan (distributed under separate cover)



6 April 2022

Ms Lindy Deitz
General Manager
Campbelltown Council

Draft Community Plan 2032

Thank you for the opportunity to provide comments on the Draft Community Plan 2032. As a significant landholder in the Campbelltown Local Government Area, the Trust has a particular interest in the Plan and the commitments that are proposed to be delivered – noting that the Draft Plan does not specifically mention the Australian Botanic Garden Mount Annan (ABGMA).

Background

Recognised as Australia's largest botanic garden, the 416-hectare Australian Botanic Garden Mount Annan (as part of the Royal Botanic Gardens and Domain Trust (RBGDT)) is the most significant recreational and tourist destination in southwest Sydney. Devoted to showcasing the enormous diversity of Australian flora, featuring horticultural displays, open green space and home to the plant conservation research facilities, including the award-winning Australian PlantBank, which houses the New South Wales Seedbank and the newly constructed state-of-the-art National Herbarium of New South Wales.

Additionally, the RBGDT is delighted to commence the Concept Masterplan phase for the ABGMA. This will support the future direction of the Garden to become a financially self-sustaining entity through its development as a centre for innovation, eco-industry, tourism, events, and nature experiences on a local, national, and international level.

As a key stakeholder, the RBGDT has a vested interest in the Draft Community Plan 2032 and offers the following comments and alignment under the four key outcomes and focus areas:

Outcome 1 - Community and Belonging

- ✓ **1.1 Provide initiatives that foster a proud, inclusive, and connected community for all**
 - ✓ **1.2 Provide a diverse range of cultural and creative activities and events, for all interests and people**
 - ✓ **1.3 Provide accessible services and support pathways for all ages, needs and abilities**
 - ✓ **1.4 Improve wellbeing and quality of life**
 - ✓ **1.5 Promote and support a safe community**
 - ✓ **1.6 Acknowledge and protect our local cultural heritage**
 - ✓ **1.7 Respect our local Aboriginal history and peoples**
- ABGMA's core function is to advance and share the study of botanical sciences and plant conservation. This extends beyond a purely scientific role, informing the curation of spaces and visitor experiences. Today, ABGMA is home to Australia's largest living and preserved botanical collection, with over 4,000 native plant species on display across 30 hectares of cultivated displays. Additionally, there are more than 5,000 species stored in the Australian PlantBank.
 - We recognise the connection between people and nature is fundamental to what we provide the community, and there is a great appetite in the community to enjoy the Garden in a variety of ways.
 - With over 20 kilometres of trails, ABGMA offers a wide range of recreational uses for visitors: unique



AUSTRALIAN
INSTITUTE OF
BOTANICAL
SCIENCE





gardens, playgrounds, informal recreation areas, picnic areas, cafes, memorials, a function centre, and connecting with Country to create a sense of community all within a natural bushland setting.

Outcome 2 - People for Places

- ✓ **2.1 Provide public places that are accessible, safe, and attractive**
- ✓ **2.2 Provide public places and facilities that encourage leisure, recreation, and physical activity**
- Located south of Western Parkland City and Western Sydney International Airport, ABGMA plays an essential role for the local/future communities, the wider region of Sydney and world-wide in the most advance scientific research, conservation, display and education, promoting awareness and knowledge of Australian Landscape, conservation of plant species diversity as well as health and wellbeing.
- ABGMA is seeking to capitalise on connectivity offered by key public transport connections, proposing a new southern ABGMA entrance linked to the Spring Farm Parkway, in addition to retaining existing site access at Narellan Road and Mount Annan Drive. Further activation from population growth and infrastructure investments will see potential opportunities for strategic alignment with the Nancy Bird Walton International Airport and Aerotropolis.

Outcome 3 - Enriched Natural Environment

- ✓ **3.1 Protect, rehabilitate, and promote our natural areas and biodiversity**
- ✓ **3.4 Improve environmentally sustainable practices in our community**
- ABGMA plays a critical scientific and botanic role, home to key scientific, research and storage facilities, including The Australian Institute of Botanical Science (AIBS).
- AIBS consists of the physical and virtual scientific collections, research services and facilities, and staff at the Royal Botanic Garden Sydney, Blue Mountains Botanic Garden Mount Tomah and the ABGMA and is a nationally significant botanical research organisation and is made up of a number of components, including the National Herbarium of NSW and the Australian PlantBank.
- The National Herbarium of NSW is one of the most significant botanical resources in the Southern Hemisphere, housing over 1.43 million plant specimens, valued in excess of \$289 million. The growing collection is essential for making decisions about the conservation and management of our natural environment.
- The Australian PlantBank safeguards plants for the future, protecting our rich and precious biodiversity from the threat of extinction. With roughly a quarter of plant species facing extinction worldwide, the plant germplasm collections provide an insurance policy, using seedbanking, tissue culture and cryostorage for native species, primarily from New South Wales.
- ABGMA is an important feature of the planned growth due to future population needs for green space and the protection of the local environment. As such ABGMA is a key local and regional contributor to the Greater Sydney Green-Grid through continued protection and natural value across Greater Sydney.

Outcome 4 - Economic Prosperity

- ✓ **4.3 Support the growth, productivity and diversity of the local economy**
- ✓ **4.4 Attract investment to the area**
- As the Greater Sydney Region is growing, the demand for access to high quality open space, world class facilities and the protection and preservation of Australian Native Landscape have a crucial role





to play. ABGMA is positioned to become an iconic place and asset to a growing and changing community and a key national and international tourist destination.

- Underpinned by the RBGDT Strategy 2021–2026 (the Strategy), vision, purpose and challenges, the Strategy's six priorities are focused on:
 - Increasing the community's understanding of our value and rich cultural heritage.
 - Increasing our engagement, influence and profile.
 - Ensuring sustainable funding.
 - Solving critical environmental challenges.
 - Having a truly meaningful effect on our visitors and their experiences.
 - Build the capacity of our people and strengthen our culture.
- In turn, we continue to build meaningful connections through education and experience and establish shared custodianship of the site with Traditional Owners, to share knowledge, foster collaborations and demonstrate healing, across cultures, of the environment. This is achieved through a sense of shared history through design, interpretation, programs and events to convey important messages about sustainability.

Outcome 5 – Strong leadership

- ✓ **5.3 Provide proactive and collaborative leadership on issues that are important to Campbelltown now and into the future**
- The Royal Botanic Gardens and Domain Trust vision for the future of The Australian Botanic Garden Mount Annan is to become a world-class visitor attraction. It will become a leader among sustainable botanical gardens globally and through protecting, conserving, restoring and displaying native vegetation in a sustainable manner, ABGMA will be planned and developed to showcase Australian cultural heritage and Aboriginal perspectives.

The Trust looks forward to working with Council to further inform the development of the Campbelltown Community Strategic Plan.

Should you have any further enquiries regarding this matter, please contact our Planning Project Manager, Louise Farley, on telephone 4634 7957 or email louise.farley@botanicgardens.nsw.gov.au.

Yours sincerely,

Signature removed

George Salouros
Director Asset Management, Planning and Projects



Office of the General Manager



14 June 2022

Mr George Salouros
Director Asset Management, Planning & Projects
Royal Botanic Gardens and Domain Trust
Mrs Macquaries Road
SYDNEY NSW 2000
Delivered by EMAIL: george.salouros@botanicgardens.nsw.gov.au

Dear Mr Salouros,

Submission on Draft Community Strategic Plan – Campbelltown 2032

Thank you for your submission dated 6 April 2022 on the Draft Community Strategic Plan.

All submissions will be provided in full to Council's Extraordinary meeting scheduled for Tuesday 28 June 2022 with a copy of this response.

Thank you for taking the time to provide us feedback. We are delighted to see your support for the outcomes and strategies in the plan, and have made some minor amendments to reflect Council's strong partnership with The Australian Botanic Gardens Mount Annan. A response to your submission outlining these changes is attached overleaf.

Should you wish to discuss this matter further, please do not hesitate to contact the Director City Growth, Ms Rebecca Grasso on 4645 4333.

Yours sincerely,

Signature removed

Lindy Deitz
General Manager

CC louise.farley@botanicgardens.nsw.gov.au

Office of the General Manager



Topic	Question/Statement	Response
Acknowledgement of The Australian Botanic Gardens Mount Annan	1. The Draft Plan does not specifically mention the Australian Botanic Garden Mount Annan (ABGMA).	1. Thank you for drawing Council's attention to this oversight. Council recognises its current and future partnership with ABGMA as a key driver in achieving multiple outcomes through Campbelltown 2032. Council has subsequently amended the CSP document to list The Australian Botanic Gardens Mount Annan as a Key Delivery Partner under Outcomes 1-4. Council is supportive of ABGMA's future vision, the values and aspirations of RBGDT and ABGMA presented within this submission, and looks forward to continuing our strong partnership.
Outcome 2 - Places for People	1. ABGMA is seeking to capitalise on connectivity offered by key public transport connections, proposing a new southern ABGMA entrance linked to the Spring Farm Parkway, in addition to retaining existing site access at Narellan Road and Mount Annan Drive.	1. Council is supportive of improving the ability of residents to access and utilise open space in the region and will continue to work with ABGMA on key submissions to Transport for NSW to improve connectivity and access throughout the region.
Outcome 3 - Enriched Natural Environment	1. ABGMA is a key local and regional contributor to the Greater Sydney Green-Grid through continued protection and natural value across Greater Sydney.	1. Council will continue to collaborate with ABGMA on responses to the Greater Sydney Green-Grid to achieve positive outcomes for Campbelltown's natural environment, unique character and economic prosperity.

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Health
South Western Sydney
Local Health District

SWD22/35654

Ms Lindy Deitz
General Manager
Campbelltown City Council

Email: council@campbelltown.nsw.gov.au
Cc: miles.carter@campbelltown.nsw.gov.au

Lindy
Dear Ms Deitz

Thank you for the opportunity to comment on the draft Campbelltown Community Strategic Plan 2032.

South Western Sydney Local Health District (SWSLHD) recognises that the built and social environment can significantly influence health outcomes. SWSLHD acknowledges the critical role the Community Strategic Plan (CSP) will have in creating a healthy, liveable and connected community in the Campbelltown local government area.

The District supports your vision of equitable access to local jobs, housing, community services, transport, recreation and leisure, and your commitment to social justice. These social determinants of health are the building blocks for a sustainable community.

Please find attached SWSLHD's input on the Campbelltown CSP.

Through our partnership Memorandum of Understanding (MOU), SWSLHD will continue to collaborate with Campbelltown City Council for the delivery of the CSP. The District remains committed to embedding provisions for better health and wellbeing outcomes into council's strategic planning processes to influence the community's physical activity levels, active travel patterns, social connectivity and responses to a changing climate.

If you would like to discuss our submission further, please contact Mandy Williams, Acting Director Population Health, SWSLHD, on 8738 5718 or Mandy.Williams@health.nsw.gov.au.

Signature removed

Amanda Larkin
Chief Executive

Date: *11/4/22*

South Western Sydney Local Health District acknowledges the traditional owners of the land.

General Correspondence
Email: SWSLHD-ESU@health.nsw.gov.au
Website: www.swslhd.health.nsw.gov.au

South Western Sydney Local Health District
ABN 46 738 965 845

Liverpool Hospital Eastern Campus
Locked Bag 7279 Liverpool BC 1871
Tel 612 8738 6000 Fax 612 8738 6001

SWSLHD input regarding the draft Campbelltown CSP 2032

Page Number/ Section	Comments/Recommendations
Page 17.	<p>The State Health Plan referred to on page 17 has been updated with the release of "Future Health – Guiding the next decade of care in NSW 2022-2032".</p> <p>It is unclear whether the Aboriginal Health Plan referred to on page 17 is the NSW Aboriginal Health Plan 2013-2023, or the SWSLHD Aboriginal Health Plan. We note however, that the SWSLHD Aboriginal Health Plan is currently under review.</p> <p>The Ingham Institute for Applied Medical Research infrastructure project referred to here may need to be clarified as the Ingham Institute for Applied Medical Research – Macarthur, as there are other infrastructure projects also associated with the Ingham Institute for Applied Medical Research happening in Bankstown and Liverpool.</p>
Page 23. Community Wellbeing	<p>Wellbeing as a term refers to a sense of health and vitality that arises from thoughts, emotions, actions, and experiences, and is closely focused on mental health outcomes. We recommend including the word health in this focus area to fit with the community aspirations described on page 22. I.e. the focus area would be – Community health and wellbeing.</p>
Page 23. Community Wellbeing - Indicators	<p>To match the point above, we recommend that the indicators also include wellbeing. I.e. 'Community health and wellbeing indicators' or simply 'health and wellbeing indicators'. We are also keen to work with Council to identify suitable community health and wellbeing indicators that may be most easily measured over the life of the plan.</p>
Page 23. Outcome 1. Community and Belonging Strategies	<p>There is a broad range of strategies listed here, which align well with SWSLHD Population Health's programs of work. Areas for future collaboration include walking strategies, food security, focus on families to address childhood obesity, and environments supporting physical activity and mental wellbeing.</p> <p>Under the 'Public Spaces and facilities' focus area, a rewording of strategy 2.1 is suggested: 'Provide public places that are accessible, safe, shaded and attractive.' The related indicator could be: 'provision of shade to open spaces, playgrounds, public places and streets'</p>
Page 23. Key Delivery Partners	<p>South Western Sydney Local Health District (SWSLHD) has been listed twice here. The first listing is incorrectly titled South Western Sydney Area Health Service.</p>
Page 26. Places for People.	<p>The aspirations listed here have great compatibility with the values and objectives of SWSLHD and in particular for Population Health.</p> <p>We would like to see the listed modes of transport reordered to better reflect prioritisation of active and sustainable travel modes. I.e. '...an easy place to get around by walking, cycling, public transport or car'.</p> <p>Following COVID-19 and moves to more flexible working arrangements, there is an excellent opportunity for Campbelltown to provide greater active travel</p>

	connections for local trips, connecting people working from home or at a business hub to local services. When the barrier of long travel times is removed, residents in Campbelltown have more time in their day to enjoy local facilities and services.
Page 27. Focus Area – Accessibility and Connectivity - Indicators	<p>SWSLHD Population Health have been working with Council on the Healthy Streets approach, which was successfully used for the Campbelltown - Macarthur Place-based Transport Strategy. We would like to see Healthy Streets indicators included here to measure improvements in how well streets are supporting health outcomes. For example, measuring <u>Healthy Streets Design Check scores</u>¹ before and after street works and upgrades.</p> <p>Other suitable indicators to include here are:</p> <ul style="list-style-type: none"> • % children getting to school independently (i.e. walking/cycling/public transport) • Travel mode share (i.e. increases in walking/cycling/public transport) • Vehicle KM travelled (seeking reductions) • Improved public transport experience • Improved cycling experience • Improved walking experience • % tree canopy cover along walking and cycling paths (including streets and green corridors)
Page 27. Focus Area – Accessibility and Connectivity - Strategies	<p>For Strategy 2.3, we would like to see greater emphasis on equity and recommend the following wording:</p> <p><i>2.3 Ensure transport networks are integrated, safe, and meet the needs of all people in our community.</i></p>
Page 27. Focus Area – Accessibility and Connectivity – Delivery Partners	SWSLHD, Population Health is pleased to be included here as a delivery partner and will continue to support Council with strategies under this focus area including Healthy Streets, active and sustainable travel programs, leisure, recreation and physical activity, and secure and affordable housing.
Page 31. Focus Area	<p>Council has recognised the community's aspirations to understand and manage urban growth and climate change, but the focus areas do not address some of the key areas where Council can play a significant role in climate change mitigation and adaptation. These include:</p> <ul style="list-style-type: none"> • Enabling zero emission homes and developments • Supporting community and business-led initiatives and advocacy to reduce emissions

¹ <https://www.healthystreets.com/s/Healthy-Streets-Design-Check-Australia-February-2022.xlsx>

	<ul style="list-style-type: none"> Discouraging fossil fuel vehicle use (e.g. electric fleets, public infrastructure for electric vehicle/bicycle charging, improving non-car travel infrastructure) Protect and enhance private and public tree canopy cover and green open space. Support the local community to act Water sensitive urban design
Page 31. Focus Area Climate challenges and extreme weather events	SWSLHD will continue to work with Council on responses to urban heat, bushfires, flooding and other extreme weather events as they arise. Other organisations that would also have a role here include the South Western Sydney Primary Health Network and Western Sydney University.
Page 35. Economic Prosperity	<p>Campbelltown has a significant Aboriginal population with poorer health outcomes due to inequities in the social determinants of health, including education, employment, secure affordable housing, and access to transport.</p> <p>There is opportunity under this outcome area, to provide greater support for local Indigenous businesses to grow, and training and employment opportunities for local Aboriginal people, incorporating these strategies into major infrastructure and development approvals.</p>
Page 35. Key delivery partners	SWSLHD will continue to work with Council to address local health jobs and workforce training opportunities. Under the Key Delivery Partners section, we have been incorrectly titled as South West Sydney Local Health District, the correct title of the organisation is South Western Sydney Local Health District.
Page 38. Strong Leadership	<p>Enabling people to have a say on key decisions that affect their community is good for community health and wellbeing outcomes.</p> <p>However merely engaging with the community to 'have a say' will not bring them along on some of the more difficult transitions that Council is embarking on. Areas such as reducing car parking, increasing active travel, changing street space allocations, increasing housing density around stations, and increasing tree canopy on streets and private property, will require the full spectrum of community participation including involving, collaboration and empowerment².</p> <p>We recommend including a strategy that provides opportunities for the community to be involved, collaborate/co-design and empowered to decide.</p>

² IAP2 Spectrum of Public Participation https://iap2.org.au/wp-content/uploads/2020/01/2018_IAP2_Spectrum.pdf

Office of the General Manager



14 June 2022

Ms Amanda Larkin
Chief Executive
South Western Sydney Local Health District
Liverpool Hospital Eastern Campus
Locked Bag 7279
Liverpool BC 1871
Delivered by EMAIL: SWSLHD-ESU@health.nsw.gov.au

Dear Ms Larkin,

Submission on Draft Community Strategic Plan – Campbelltown 2032

Thank you for your submission dated 11 April 2022 on the Draft Community Strategic Plan.

All submissions will be provided in full to Council's Extraordinary meeting scheduled for Tuesday 28 June 2022 with a copy of this response.

Thank you for taking the time to provide feedback on the Community Strategic Plan. We are delighted to see your support for Campbelltown's 2032 vision, and look forward to continuing our strong partnership. We have made a number of amendments to the draft plan to address your feedback. In the attached, we have provide details on the nature of these amendments.

Should you wish to discuss this matter further, please do not hesitate to contact the Director City Growth, Ms Rebecca Grasso on 4645 4333.

Yours sincerely,

Signature removed

Lindy Deitz
General Manager

CC Mandy.Williams@health.nsw.gov.au

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Topic	Question/Statement	Response
Page 17. Health Plans	<ol style="list-style-type: none"> The State Health Plan referred to on page 17 has been updated with the release "Future Health – Guiding the next decade of care in NSW 2022-2032". It is unclear whether the Aboriginal Health Plan referred to on page 17 is the NSW Aboriginal Health Plan 2013-2023, or the SWSLHD Aboriginal Health Plan. We note however, that the SWSLHD Aboriginal Health Plan is currently under review. The Ingham Institute for Applied Medical Research infrastructure project referred to here may need to be clarified as the Ingham Institute for Applied Medical Research – Macarthur. 	<ol style="list-style-type: none"> Thank you for clarifying this information. This update has been included in the revised CSP. Thank you for noting this. The CSP has been revised to refer to "Aboriginal health plans"; this reflects the work of multiple agencies (at local and state level) in addressing this important topic. Thank you for clarifying – this information has been updated in the CSP.
Page 23. Community Wellbeing and Indicators	<ol style="list-style-type: none"> We recommend including the word health in this focus area to fit with the community aspirations described on page 22. We recommend that the indicators also include wellbeing. I.e. 'Community health and wellbeing indicators' or simply 'health and wellbeing indicators'. We are also keen to work with Council to identify suitable community health and wellbeing indicators that may be most easily measured over the life of the plan. 	<ol style="list-style-type: none"> Council agrees with this recommendation, and has revised the Focus Area as follows - "Community health, wellbeing and resilience". Council agrees, and is collating a suite of relevant indicators including hospitalisation rates for a number of health factors, death rates for a number of factors and rates of chronic illnesses. Council is currently working with SWSLHD to develop and confirm these indicators.

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<p>Page 23. (27) Outcome 1. Community and Belonging Strategies</p>	<ol style="list-style-type: none"> Under the 'Public Spaces and facilities' focus area, a rewording of strategy 2.1 is suggested: 'Provide public places that are accessible, safe, shaded and attractive'. The related indicator could be: 'provision of shade to open spaces, playgrounds, public places and streets'. 	<ol style="list-style-type: none"> Council agrees it is important to directly acknowledge the importance of shade for our community. The Focus Area has been updated in the plan as suggested: "Provide public places and facilities that are accessible, safe, shaded and attractive". Thank you for the suggestion regarding the indicator. We are pleased to advise that a project is currently being undertaken by Council to map the existing canopy cover within the LGA and monitor changes over time. Once completed and data integrity verified, Council will assess provision of shade/canopy cover as an indicator.
<p>Page 23. Key Delivery Partners</p>	<ol style="list-style-type: none"> South Western Sydney Local Health District (SWSLHD) has been listed twice here. The first listing is incorrectly titled South Western Sydney Area Health Service. 	<ol style="list-style-type: none"> Thank you for noting these issues. These have been addressed in the revised CSP.
<p>Page 26. Places for People</p>	<ol style="list-style-type: none"> We would like to see the listed modes of transport reordered to better reflect prioritisation of active and sustainable travel modes. I.e. '...an easy place to get around by walking, cycling, public transport or car'. Following COVID-19 and moves to more flexible working arrangements, there is an excellent opportunity for Campbelltown to provide greater active travel connections for local trips, connecting people working from home or at a business hub to local services. 	<ol style="list-style-type: none"> Council agrees and has revised the ordering of the transport modes as follows - "walking, bicycle, public transport and car". Council is prioritising active transport and connectivity projects throughout its Delivery Program 2022-26, in response to Campbelltown 2032. This includes investigating opportunities to promote and increase active transport use and the preparation of an active transport and mobility strategy.

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<p>Page 27. Focus Area – Accessibility and Connectivity - Indicators</p>	<ol style="list-style-type: none"> 1. We would like to see Healthy Streets indicators included here to measure improvements in how well streets are supporting health outcomes: 2. Healthy Streets Design Check scores. 3. % children getting to school independently (i.e. walking/cycling/public transport). 4. Travel mode share (i.e. increases in walking/cycling/public transport). 5. Vehicle KM travelled (seeking reductions). 6. Improved public transport experience. 7. Improved cycling experience. 8. Improved walking experience. 9. % tree canopy cover along walking and cycling paths (including streets and green corridors). 	<ol style="list-style-type: none"> 1. Council has assessed the viability of each of the suggested CSP indicators, as noted below. 2. This is not currently assessable at an LGA level, but will be considered through the Delivery Program for specific projects. Council has passed this on to relevant teams for consideration. 3. Council will continue to investigate this. At present, the relevant data are not available at an LGA level. 4. This has been incorporated into the CSP indicators. 5. This has been incorporated into the CSP indicators. 6. This has been incorporated into the CSP indicators. 7. This has been incorporated into the CSP indicators. 8. This has been incorporated into the CSP indicators. 9. A project is currently being undertaken by Council to map the existing canopy cover within the LGA and monitor changes over time. Once completed and data integrity verified, Council will assess provision of shade/canopy cover as an indicator.
<p>Page 27. Focus Area – Accessibility and</p>	<ol style="list-style-type: none"> 1. For Strategy 2.3, we would like to see greater emphasis on equity and recommend the following wording: Ensure transport networks are integrated, safe, and meet the needs of all 	<ol style="list-style-type: none"> 1. Council has updated the following strategy “Ensure transport networks are integrated, safe, and meet the needs of all people.”

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Connectivity - Strategies	people in our community.	
Page 31. Focus Area Climate challenges and extreme weather events	1. Council has recognised the community's aspirations to understand and manage urban growth and climate change, but the focus areas do not address some of the key areas where Council can play a significant role in climate change mitigation and adaptation.	1. The respective Focus Area has been updated to "Climate change and extreme weather events". We can clarify that the CSP reflects the high level issues raised by our community in relation to climate, weather and sustainable development. In the Delivery Program 2022-26 and Operational Plan 2022-23, we outline the Council-led actions that will be undertaken to address climate change mitigation and adaptation, environmentally sensitive urban design, community collaboration and electric vehicle promotion.
Page 31. Focus Area Climate challenges and extreme weather events	1. SWSLHD will continue to work with Council on responses to urban heat, bushfires, flooding and other extreme weather events as they arise. Other organisations that would also have a role here include the South Western Sydney Primary Health Network and Western Sydney University.	1. The CSP has been updated to include the "South Western Sydney Primary Health Network" as a key delivery partner. Western Sydney University is listed under "Local schools and education providers".
Page 35. Economic Prosperity	1. There is opportunity under this outcome area, to provide greater support for local Indigenous businesses to grow, and training and employment opportunities for local Aboriginal people, incorporating these strategies into major infrastructure and development approvals.	1. Council agrees, and considers that these are captured under a range of CSP strategies: "Respect and support our local Aboriginal history, wisdom and peoples.", "Support the growth, productivity and diversity of the local economy." and "Provide support for local businesses."
Page 35. Key delivery partners	1. Under the Key Delivery Partners section, we have been incorrectly titled.	1. We apologise for this error, and have updated the Key Delivery Partners section accordingly.

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<p>Page 38. Strong Leadership</p>	<p>1. We recommend including a strategy that provides opportunities for the community to be involved, collaborate/co-design and empowered to decide.</p>	<p>1. Council is supportive and has updated the respective strategy to "Increase opportunities for the community to engage and collaborate with Council and key delivery partners."</p>
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Cancer
Institute

Working together to lessen
the impact of cancer

General Manager
Campbelltown City Council
PO Box 57
Campbelltown NSW 2560

Dear General Manager,

Re: Submission to Draft Campbelltown Community Strategic Plan 2032 and also to forthcoming Draft Delivery Program – regarding shade and UV protection

Thank you for the opportunity to provide feedback on the *Draft Community Strategic Plan* (CSP) recently prepared by Council. This letter should also be considered a submission to Council's forthcoming *Delivery Program*.

The Cancer Institute NSW (the Institute) is the state government's cancer control agency responsible for the delivery of the *NSW Cancer Plan* to reduce the incidence of cancer in NSW and the *NSW Skin Cancer Prevention Strategy*. The Institute works closely with key stakeholders with health and built environment expertise to reduce the incidence of skin cancer by improving access to adequate shade in NSW. The Institute also promotes sun protection and healthy lifestyle behaviours, including physical activity, which reduce the risk of certain cancers.

The Institute is committed to supporting your Council to reduce skin cancer and improving access to adequate shade in your LGA and has prepared the following submission that:

- outlines the importance of well-designed shade for the prevention of skin cancer
- offers specific comments and suggestions regarding the draft CSP and the forthcoming Delivery Program
- provides further information and contacts to assist Council in budgeting, planning, designing and constructing good quality shade.

1. Skin cancer and shade in your LGA

Skin cancer is the most common cancer in Australia. At least 95 per cent of melanoma skin cancers are caused by overexposure to ultra-violet radiation (UVR) from the sun.¹ UVR is a class 1 carcinogen, and two in three Australians are expected to develop skin cancer before the age of 70.² In your LGA, the incidence rate of melanoma in 2017 was 42.2 per 100,000 population.³

Across NSW, Bureau of Meteorology records show UVR levels are high enough to damage unprotected skin for at least 10 months of the year. Unlike temperature, UVR can't be seen or felt and damage to unprotected skin can still occur on cool or overcast days.

The good news is that skin cancer is highly preventable. In addition to personal protective behaviours (*Slip Slop Slap Seek Slide*), there is evidence that well-designed and correctly positioned shade, from both natural vegetation and built structures, can reduce exposure to UVR by up to 75 per cent.⁴

The provision of good quality shade is integral to assisting the community in reducing its exposure to UVR. However, quality shade needs to be planned, provided and maintained with

Record number: E22/01964~9

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careful thought if it is to be effective. This is where your Council can play an important role through the budgeting, planning, design and construction of good quality shade.

The flyer *Shade: A planning and design priority that helps prevent skin cancer* gives Council staff and Councillors an excellent overview of the benefits of well-designed shade.

2. Specific comments regarding the draft CSP and forthcoming Delivery Program

The Institute recognises that the CSP is the highest level of planning undertaken for your LGA, and is a shared community vision that will inform Council's projects and programs for the next 10 years.

The Institute is concerned that shade is not mentioned in the CSP. It is suggested that the importance of providing built and natural shade is recognised in the CSP in the following ways:

- Under the 'Community wellbeing' *focus area*, the following *strategy* is suggested: 'Provide well designed natural and built shade to reduce over-exposure to UV radiation'. The concurrent *indicator* could be: 'provision of shade and canopy cover'
- Under the 'Public Spaces and facilities' *focus area*, an addition to *strategy 2.1* is suggested: 'Provide public places that are accessible, safe, shaded and attractive.' The concurrent *indicator* could be: 'provision of shade to open spaces, playgrounds and public places'
- Under the 'Accessibility and connectivity' *focus area*, an addition to *strategy 2.3* is suggested: 'Ensure transport networks are integrated, safe, shaded, comfortable and meet the needs of our community. (Note that the provision of shade at public transport stops and in and near train stations is part of achieving this).

It is further suggested that an additional *strategy* is added to this focus area that specifically addresses *active transport (ie walking and cycling)* and ensures also that shade is provided as part of cycling and walking paths.

Indicators for this focus area should include:

- walking and cycling paths
- provision of shade to walking and cycling paths
- Under the 'Climate challenges and extreme weather events' *focus area*, an additional *strategy* is suggested: "Reduce over-exposure to UV radiation by providing and encouraging well designed natural and built shade". Also, UV radiation as a natural hazard should be added to the '*Indicators*'.

To support this suggestion, Council may like to consider the following evidence:

1. The Institute is aware that the provision of shade to public spaces has consistently been a concern of the community over many years. For example, analysis in 2018⁵ found that:
 - around 41% of the NSW adult population always or often sought shade when they were out in the sun for more than 15 minutes between 11am and 3pm although
 - 35% of the population were not able to easily find shade in sporting areas; and
 - people will use shade when it is provided.

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2. In recent Cancer Institute NSW research regarding benchmarking shade in NSW playgrounds (as yet unpublished), feedback from stakeholders indicated shade in community-based playgrounds to be extremely important, with specific feedback being:
- a desire for built shade to be used while waiting for immature trees to grow, and
 - a desire to improve planning and design of playgrounds to match seasonal and regional variations with preference for some winter sun, and shade in summer to reduce heat.

The Institute suggests that Council, the CSP and forthcoming DP recognises that well-designed built and natural shade:

- **is an asset** that is critical to ensuring the health, comfort and well-being of your community, and has many benefits.
- **should be provided in all public spaces** including playgrounds, parks, recreation and sporting facilities, key footpaths and cycleways, town centres, adjacent to community buildings, within parking areas and at public transport approaches and waiting spaces including bus stops and train stations.
- **is a natural hazard akin to heatwaves, floods and bushfires.** Overexposure to solar UV radiation is a meteorological hazard caused by the interaction of the sun, ozone and other natural processes. As explained earlier, this hazard is present in the region at levels high enough to damage unprotected skin for at least 10 months of the year. As such, UV radiation could be recognised as a natural hazard in the CSP.
- **needs dedicated planning and budgeting.** In this respect, the Institute recommends that the planning and construction of well-designed built and natural shade is recognised in Council's forthcoming *Delivery Program* (DP) – please also consider this letter as a submission to the draft DP.

To support our above suggestions, we note that Council's *Local Strategic Planning Statement* now mentions shade in two actions:

- Action 1.16: Maximise urban shade by protecting existing trees, ensuring new developments incorporate appropriate landscaping, and by increasing planting in open space areas and streetscapes.
- Action 8.24 Facilitate blue and green projects to introduce water into the urban environment, reducing the impacts of the urban heat island effect and providing increased shade and canopy coverage.

The CSP should match this commitment.

3. Further information and assistance regarding shade for all staff within council

The Institute's key message is that the provision of well-designed, appropriately located and properly budgeted built and natural shade is integral to assisting the community in reducing its over-exposure to UVR, and hence in reducing the risk of skin cancer in the community.

As such, the Institute will be pleased to provide support to Council that will assist in the planning, design and construction of shade. Some resources are provided in the *Additional Information* section below. Further technical documents, information and assistance can be obtained from the Institute:

Nikki Woolley, Skin and Lifestyle Cancer Prevention Portfolio Manager

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Cancer
Institute

Working together to lessen
the impact of cancer

Email: CINSW-SkinCancerPrevention@health.nsw.gov.au or Phone: 8374 5604

A consultant Registered Planner, Jan Fallding RPIA (Fellow), has been engaged to assist in preparing this submission and to offer further support to Council via the Institute. She will only be available until the end of June 2022.

You may like to forward this offer of assistance to the various staff within Council who are responsible for different areas relating to shade planning and construction – for example:

- planning staff writing Development Control Plans or other planning strategies
- infrastructure and recreation staff designing and budgeting for built and natural shade
- staff involved in community programs where education about sun smart behaviour can be beneficial.

Thank you for the opportunity to comment on the draft CSP, and the forthcoming Delivery Program. Please keep the Institute informed as to the progress of the CSP, the Delivery Program and any further relevant policy or strategy related to shade.

Yours sincerely,

Signature removed

Ms Sarah McGill

A/ Chief Executive Officer

Cancer Institute NSW

April 5 2022

Copy:

South Western Sydney Local Health District

References

1. Arnold, M., de Vries, E., Whiteman, D. Jemal, A., Bray, F., Parkin, D, Soerjomataram, I., 2018. *Global burden of cutaneous melanoma Attributable to ultraviolet radiation in 2012*. International Journal of Cancer 3(6):395-401.
2. Australian Institute of Health and Welfare 2016. *Skin cancer in Australia. Cat. no. CAN 96. Canberra: AIHW*
3. Cancer Institute NSW Statistics Portal <https://www.cancer.nsw.gov.au/research-and-data/cancer-data-and-statistics/cancer-statistics-nsw#/>(Accessed February 10 2022)
4. Parsons, P., Neale, R., Wolski, P. & Green, A. 1998, *The shady side of solar protection*, Medical Journal of Australia, 168: 327-330.
5. Cancer Institute NSW 2021. *Sun protection behaviours in target populations for skin cancer prevention: Analysis of the 2018 NSW Adult Population Health Survey*

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**Additional information**

General information about skin cancer, UV exposure and shade: cancer.nsw.gov.au/shade-and-uv

Numerous resources for local government regarding planning and designing shade are available here <https://www.cancer.nsw.gov.au/prevention-and-screening/preventing-cancer/preventing-skin-cancer/shade-and-uv-protection/helpful-shade-resources>, including the following:

- A 2 page summary about the benefits of shade (Cancer Institute NSW, 2019): [*Shade: A planning and design priority that helps prevent skin cancer.*](#)
- [*Shade design - UV, climate and comfort*](#) (Cancer Institute NSW, 2020) – a 2 minute introductory video to designing effective shade
- [*Cancer Council NSW, 2013: Guidelines to Shade - A practical guide for shade development in New South Wales*](#)
- [*Shade Design Planning Considerations*](#) (Cancer Institute NSW, 2020)
- [*Shade Audits*](#) (Cancer Institute NSW, 2020) – flyer giving simple advice about how to conduct a shade audit
- SunSmart's online [*Shade Comparison Check*](#) – an online shade audit
- [*Physical Shade Structures, Natural Shade and Shade Sails*](#) (Victoria State Government, Municipal Association of Victoria and SunSmart, undated)
- [*Shade Design for Public Places - selecting appropriate, innovative and cost effective shade measures*](#) (Municipal Association of Victoria, undated)
- [*Shade: A Resource for Local Government*](#) (Municipal Association of Victoria, undated)
- [*How schools, councils, community groups and sporting organisations created shade: 10 Case Studies*](#) (Cancer Institute NSW, 2015)
- [*NSW Skin Cancer Prevention Strategy*](#) (Cancer Institute NSW, 2017)
- Health and wellbeing statistics, including data at LGA level: healthstats.nsw.gov.au
- [*UV radiation index widgets available for locations across Australia*](#)
- [*Australian Standard AS 4174:2018 : Knitted and woven shade fabrics*](#)

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14 June 2022

Ms Sarah McGill
A/ Chief Executive Officer
Cancer Institute NSW
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Delivered by EMAIL: sarah.mcgill@health.nsw.gov.au

Dear McGill,

Submission on Draft Community Strategic Plan – Campbelltown 2032 and Draft Delivery Program 2022-26

Thank you for your submission dated 5 April 2022 on the Draft Community Strategic Plan and Draft Delivery Program 2022-26.

All submissions will be provided in full to Council's Extraordinary meeting scheduled for Tuesday 28 June 2022, with a copy of this response.

Thank you for taking the time to provide us with feedback on these important issues. We note that your submission applied to both the Community Strategic Plan and Delivery Program, the latter of which has now been publicly exhibited. We have made a number of amendments to both documents to address your submission, which we've outlined in detail in the attached.

Should you wish to discuss this matter further, please do not hesitate to contact the Director City Growth, Ms Rebecca Grasso on 4645 4333.

Yours sincerely,

Signature removed

Lindy Deitz
General Manager

CC: nikki.woolley@health.nsw.gov.au

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Topic	Question/Statement	Response
<p>Outcome 1. Community wellbeing Focus Area</p>	<p>1. Under the 'Community wellbeing' focus area, the following strategy is suggested: 'Provide well designed natural and built shade to reduce over-exposure to UV radiation'.</p> <p>2. The concurrent indicator could be: 'provision of shade and canopy cover'</p>	<p>1. Council recognises the importance of natural and built shade for health and wellbeing, and has considered how best to reflect this within the Community Strategic Plan. It has been decided to elevate the issue of shade under Community Outcome 2 – Places for People. This has involved revising one of the strategies as suggested in your submission - "Provide public places and facilities that are accessible, safe, shaded and attractive".</p> <p>Council's Delivery Program and Operational Plan includes a specific Principal Activity under Places for People that addresses shade - "Maintain and create multi-use, attractive, safe and well shaded open spaces that set our city apart from others".</p> <p>Council will deliver many actions through this Principal Activity to provide well-designed natural and built shade which will have many benefits for health and wellbeing. For example, Council's Delivery Program includes a number of commitments to provide natural shade at all new play-space facilities, artificial shade for neighbourhood play-spaces where no natural shade is provided, and shading for all new district and regional play-spaces.</p> <p>2. Thank you for the suggestion regarding the indicator. We are pleased to advise that a project is currently being undertaken by Council to map the existing canopy cover within the LGA and monitor changes over time. Once completed and data integrity verified, Council will assess provision of shade/canopy cover as an indicator.</p>

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<p>Outcome 2. Public Spaces and Facilities Focus Area</p>	<ol style="list-style-type: none"> Under the 'Public Spaces and facilities' focus area, an addition to strategy 2.1 is suggested: 'Provide public places that are accessible, safe, shaded and attractive.' The concurrent indicator could be: 'provision of shade to open spaces, playgrounds and public places' 	<ol style="list-style-type: none"> As noted above, Council agrees with emphasising shade as an issue under Public Spaces and Facilities. Strategy 2.1 has been revised as suggested: "Provide public places and facilities that are accessible, safe, shaded and attractive". As noted above, Council agrees with the importance of this indicator. Work is underway to assess the viability of this indicator following the completion of the canopy cover mapping project.
<p>Outcome 2. Accessibility and connectivity focus area</p>	<ol style="list-style-type: none"> Under the 'Accessibility and connectivity' focus area, an addition to strategy 2.3 is suggested: 'Ensure transport networks are integrated, safe, shaded, comfortable and meet the needs of our community. (Note that the provision of shade at public transport stops and in and near train stations is part of achieving this). It is further suggested that an additional strategy is added to this focus area that specifically addresses active transport (ie walking and cycling) and ensures also that shade is provided as part of cycling and walking paths. Indicators for this focus area should include: <ul style="list-style-type: none"> o walking and cycling paths 	<ol style="list-style-type: none"> Council acknowledges the importance of shade provision at public transport stops. At the CSP-level, we feel this falls under strategy 2.1 - "Provide public places and facilities that are accessible, safe, shaded and attractive". A number of amendments have been made to the Delivery Program and Operational Plan to emphasise the relevant actions that will be undertaken. For example, Council has committed to a City-wide Upgrades initiative which will include several actions to improve shading and canopy cover in a range of public spaces, including bus shelters. Thank you for this feedback. Council has decided this is most effectively addressed through the Delivery Program and Operational Plan. For example, the Delivery Program and Operational Plan outlines a number of actions addressing shading and canopy cover across active transport networks (these actions are outlined further below). Thank you for these helpful suggestions. Council is investigating its available datasets to incorporate walking and cycling paths into the indicator model.

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	o provision of shade to walking and cycling paths	Provision of shade to walking and cycling paths will also be assessed following the completion of the canopy cover mapping project.
Outcome 3. Climate Challenges and extreme weather events	<ol style="list-style-type: none"> Under the 'Climate challenges and extreme weather events' focus area, an additional strategy is suggested: "Reduce over-exposure to UV radiation by providing and encouraging well designed natural and built shade". Also, UV radiation as a natural hazard should be added to the 'Indicators'. 	<ol style="list-style-type: none"> As noted above, Council recognises the importance of built and natural shade, and its role in health and wellbeing. The linkages with Outcome 3 are acknowledged, however we feel shading is best captured under Outcome 2 - Places for People. The Delivery Program and Operational Plan includes multiple actions that seek to reduce UV radiation - several of these actions are outlined below (under Provision of Shade). Council supports this addition and has added UV radiation as one of its key hazard indicators.
Provision of Shade	<ol style="list-style-type: none"> The Institute suggests that Council, the CSP and forthcoming DP recognises that well-designed built and natural shade: <ul style="list-style-type: none"> o is an asset o should be provided in all public spaces o is a natural hazard akin to heatwaves, floods and bushfires o needs dedicated planning and budgeting 	<ol style="list-style-type: none"> Council has a strong commitment to protect its community from the harmful effects of the sun, and has elevated built and natural shade in Campbelltown 2032 and it's Delivery Program 2022-26. In 2022-23, Council is committed to achieving outcomes in this area through a range of projects including: <ul style="list-style-type: none"> o The acceleration of its shade sails program to provide 6 to 8 play-spaces in 2022-23 (up from the usual 3 to 4 yearly), along with shading in all newly built play-spaces. o \$1.7million to plant 1,920 trees under the Shade for Shared Spaces and Sports Precincts program. These projects are targeted at urban cooling, shade and public amenity.

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		<ul style="list-style-type: none"> ○ Implementation of Council’s Transition to Net Zero Plan and the development of actions for the Increasing Resilience to Climate Change grant ○ The completion of a canopy cover mapping project to provide direct measures of shade and canopy provision.
Further Information and Assistance	The Institute will be pleased to provide support to Council that will assist in the planning, design and construction of shade.	Council thanks the Institute for their support and offer of key information and consultancy support. This information has been passed on to key relevant sections of Council.

5.2 Adoption of the Delivery Program, Operational Plan and Resourcing Strategy

Reporting Officer

Manager Insights and Corporate Strategy
City Growth

Community Strategic Plan

Objective	Strategy
3 Outcome Three: A Thriving, Attractive City	3.7 - Public funds and assets are managed strategically, transparently and efficiently

Officer's Recommendation

That Council adopt the following corporate documents under the Integrated Planning and Reporting Framework, and make the 2022-23 rates and charges contained herein:

- The Delivery Program 2022-26 and Operational Plan 2022-23 incorporating the amendments detailed in this report and the Budget and Statement of Revenue Policy reflecting the rating structure outlined below:

Ordinary Rate made under Section 494 Local Government Act 1993

Name *	Detail 1 July 2022 to 30 June 2023	Minimum	Ad-valorem
Residential	In accordance with Section 494 of the <i>Local Government Act 1993</i> the Ordinary rate of 0.3327 cents in the dollar be made.	-	0.3327
	In accordance with Section 548(1) of the <i>Local Government Act 1993</i> the Minimum amount of \$766.76 be made.	\$766.76	-
Farmland	In accordance with Section 494 of the <i>Local Government Act 1993</i> the Ordinary rate of 0.2578 cents in the dollar be made.	-	0.2578
	In accordance with Section 548(1) of the <i>Local Government Act 1993</i> the Minimum amount of \$766.76 be made.	\$766.76	-
Business	In accordance with Section 494 of the <i>Local Government Act 1993</i> the Ordinary rate of 0.6117 cents in the dollar be made.	-	0.6117
	In accordance with Section 548(1) of the <i>Local Government Act 1993</i> the Minimum amount of \$766.76 be made.	\$766.76	-

Mining	In accordance with Section 494 of the <i>Local Government Act 1993</i> the Ordinary rate of 0.7736 cents in the dollar be made.	-	0.7736
	In accordance with Section 548(1) of the <i>Local Government Act 1993</i> the Minimum amount of \$766.76 be made.	\$766.76	-
* in accordance with Section 543(1) <i>Local Government Act 1993</i>			

Special Rate made under Section 495 *Local Government Act 1993*

Name *	Detail 1 July 2022 to 30 June 2023	Minimum	Ad-valorem
Special Rate - Infrastructure	In accordance with Section 495 of the <i>Local Government Act 1993</i> the Special rate of 0.029 cents in the dollar be made	-	0.029
	In accordance with Section 548(3)(b) of the <i>Local Government Act 1993</i> the Minimum amount of \$2.00 be made	\$2.00	-
* in accordance with Section 543(2) <i>Local Government Act 1993</i>			

Domestic Waste Management Service made under Section 496 *Local Government Act 1993*

Name *	Detail 1 July 2022 to 30 June 2023	Weekly	Annual
Domestic Waste Management (W/R/G)	Provision of periodic collection consisting of weekly waste (putrescible), alternate fortnightly organics and recycling services of a kind and quantity ordinarily generated on domestic premises for each parcel of occupied land where the service is available.	\$8.03	\$417.76
Domestic Waste Management (W/R)	Provision of periodic collection consisting of weekly waste (putrescible) and fortnightly recycling services of a kind and quantity ordinarily generated on domestic premises for each parcel of occupied land where the service is available.	\$6.61	\$343.51
Domestic Waste Availability	The Domestic Waste Management Availability Charge be made for the availability of waste management services to vacant Residential land.	\$1.26	\$65.30
Business Garbage (W/R)	Provision of periodic collection consisting of weekly waste (putrescible) and fortnightly recycling services of a kind and quantity ordinarily generated on domestic premises for each parcel of occupied land where the service is available.	\$7.26	\$377.76

Additional Domestic Waste	Provision of periodic collection consisting of weekly waste (putrescible) services of a kind and quantity ordinarily generated on domestic premises for each parcel of occupied land where the service is requested.	\$4.25	\$221.08
Additional Recycling Service	Provision of periodic collection consisting of fortnightly recycling services of a kind and quantity ordinarily generated on domestic premises for each parcel of occupied land where the service is requested.	\$1.86	\$96.91
Additional Recycling Dialysis	Provision of periodic collection consisting of fortnightly recycling services based on information supplied by NSW Health of a kind and quantity ordinarily generated on domestic premises for each parcel of occupied land where the service is requested.	-	\$1.00
Additional Green Waste	Provision of periodic collection consisting of fortnightly organics services of a kind and quantity ordinarily generated on domestic premises for each parcel of occupied land where the service is requested.	\$2.44	\$126.68
Additional Green Waste - wildlife carers	Provision of periodic collection consisting of fortnightly organics services supported by advice from National Parks and Wildlife of a kind and quantity ordinarily generated on domestic premises for each parcel of occupied land where the service is requested.	-	\$1.00
Additional Kerbside clean-up	Provision of kerbside collection waste services of a kind and quantity ordinarily generated on domestic premises for each parcel of occupied land where the service is requested in excess of the 4 free annual collections.	-	\$100.00
Additional 240L general waste (weekly)	Provision of periodic collection consisting of weekly waste (putrescible) services to apartment complexes that are eligible for the residential two-bin service (shared service) of a kind and quantity ordinarily generated on domestic premises for each parcel of occupied land where the service is requested.	\$4.49	\$233.45
Additional 240L general waste (twice weekly)	Provision of periodic collection consisting of twice weekly waste (putrescible) services to apartment complexes that are eligible for the residential 2 bin service (shared service) of a kind and quantity ordinarily generated on domestic premises for each parcel of occupied land where the service is requested.	\$8.80	\$457.37

Additional 660L general waste (weekly)	Provision of periodic collection consisting of weekly waste (putrescible) services to apartment complexes that are eligible for the residential 2 bin service (shared service) of a kind and quantity ordinarily generated on domestic premises for each parcel of occupied land where the service is requested.	\$10.63	\$552.55
Additional 660L general waste (twice weekly)	Provision of periodic collection consisting of twice weekly waste (putrescible) services to apartment complexes that are eligible for the residential 2 bin service (shared service) of a kind and quantity ordinarily generated on domestic premises for each parcel of occupied land where the service is requested.	\$22.30	\$1,159.37
Additional 1100L general waste (weekly)	Provision of periodic collection consisting of weekly waste (putrescible) services to apartment complexes that are eligible for the residential 2 bin service (shared service) of a kind and quantity ordinarily generated on domestic premises for each parcel of occupied land where the service is requested.	\$17.05	\$886.80
Additional 1100L general waste (twice weekly)	Provision of periodic collection consisting of twice weekly waste (putrescible) services to apartment complexes that are eligible for the residential 2 bin service (shared service) of a kind and quantity ordinarily generated on domestic premises for each parcel of occupied land where the service is requested.	\$36.44	\$1,894.79
Additional Business Garbage Service	Provision of periodic collection consisting of weekly waste (putrescible) services of a kind and quantity ordinarily generated on domestic premises for each parcel of occupied land where the service is requested.	\$5.95	\$309.51
Additional Business Recycling Service	Provision of periodic collection consisting of fortnightly recycling services of a kind and quantity ordinarily generated on domestic premises for each parcel of occupied land where the service is requested.	\$2.61	\$135.68
Additional Business Green Waste Service	Provision of periodic collection consisting of fortnightly organics services of a kind and quantity ordinarily generated on domestic premises for each parcel of occupied land where the service is requested.	\$3.41	\$177.36
* in accordance with Section 543(3) <i>Local Government Act 1993</i>			

Stormwater Management Service made under Section 496A *Local Government Act 1993*

The stormwater management charge be applied to each parcel of urban land within the City of Campbelltown and categorised for rating purposes as Residential or Business excluding vacant land, land owned by the Crown (including Housing NSW).

Name *	Detail 1 July 2022 to 30 June 2023	Annual
Stormwater management charge	urban Residential rateable parcel	\$25.00
	Residential (strata) rateable unit	\$12.50
	\$25.00 per 700 m ² or part thereof for non-vacant Business land, capped to a maximum of \$1,000	\$25.00
	\$25.00 per 700 m ² or part thereof of surface land area for strata Business unit (proportioned to each lot based on unit entitlement) not less than \$5.00 or greater than \$1,000	\$25.00
In accordance with Section 543(3) of the <i>Local Government Act 1993</i>		

Interest on overdue rates

In accordance with Section 566(3) of the *Local Government Act 1993*, the Minister for Local Government has determined that the maximum rate of interest payable on postponed and overdue rates and charges for the 2022-23 rating year will be 6 per cent for the period 1 July 2022 to 30 June 2023.

2. The Fees and Charges 2022-23 incorporating the amendments detailed within this report.
3. The Long-Term Financial Plan 2022-32.
4. The Workforce Management Strategy 2022-26.
5. The Asset Management Strategy 2022-32.
6. The Asset Management Plans 2022-32.

Purpose

To seek Council's adoption of the final Delivery Program 2022-26, 2022-23 Operational Plan (including Budget, Statement of Revenue Pricing Policy and Fees and Charges) and Resourcing Strategy, following the 28 day public exhibition period, incorporating the amendments based on feedback received.

History

As per the Integrated Planning and Reporting Framework (IP&R), and Section 404 and 405 of the *Local Government Act 1993*, Council must establish a new Delivery Program after each ordinary election of Councillors to cover the Principal Activities of the council for the 4-year period commencing on 1 July following the election. It must also adopt its annual Operational Plan including budget by 30 June each year.

Section 403 of the *Local Government Act 1993* states that Council must have a long-term strategy (called its Resourcing Strategy) for the provision of the resources required to perform its functions.

The draft Delivery Program, Operational Plan and Long-Term Financial Plan component of its Resourcing Strategy must be placed on public exhibition for a period of at least 28 days. Feedback received through the public exhibition period must be accepted and considered prior to the adoption of the final documents.

At its extraordinary meeting on 26 April 2022, Council resolved the following:

- To place the draft Delivery Program 2022-26 and Operational Plan 2022-23 (including the Budget and Fees and Charges) and draft Long-Term Financial Plan 2022-32 on public exhibition from 27 April 2022 to 25 May 2022.
- That Council receives a further report after consideration of the public submissions for final adoption of the documents.

Report

Key Documents

Council is seeking adoption of the full suite of corporate IP&R documents, outlining Council's activities, projects, programs, and resourcing to be delivered to achieve the vision and outcomes of the newly revised Community Strategic Plan – Campbelltown 2032 (CSP).

- **The Delivery Program 2022-26** is a statement of commitment to our community from the newly elected Council, and translates the community's strategic goals into clear actions. It is the primary reference point for all Principal Activities undertaken by Council during its term of office. It documents Council's strategic context and approach, priority areas, and how key activities will be scheduled, delivered and monitored.
- **The Operational Plan 2022-23** contains the detailed annual budget and program of works, including all key actions. It also contains methods to assess the successful delivery of actions and services. Council's 2022-23 Fees and Charges is an integral component of the Operational Plan and is presented as a separate document.
- **The Long-Term Financial Plan 2022-32 (LTFP)** is a 10-year rolling plan that informs decision-making, and demonstrates how the objectives of the CSP and commitments of the Delivery Program and Operational Plan will be resourced and funded.
- **The Workforce Management Strategy 2022-26** ensures Council has the right people, skills, leadership and culture to drive effective and efficient delivery of Council's services and projects.
- **The Asset Management Strategy and Plans 2022-32** provide a 10 year forecast, detailing Council's approach to the management of community assets in line with appropriate standards and Asset Management Policy.

Public Exhibition and Submissions

The draft Delivery Program 2022-26 and Operational Plan 2022-23 and Long-Term Financial Plan 2022-23 were placed on public exhibition for a period of 28 days, and promoted via a social media campaign, Council's e-newsletter, targeted direct mail and internal promotion.

During the exhibition period, public submissions were encouraged via:

- an online form on Over to You
- written submission addressed to Council's General Manager, Lindy Deitz, at PO Box 57 Campbelltown NSW 2560

Council received 2 external formal submissions on the draft documents, as well as a number of external and internal comments. One of the formal submissions related to the CSP and Delivery Program, and will be tabled alongside the revised CSP. All feedback was considered when making final amendments to the draft Delivery Program. A copy of the formal submission and Council's response is attached to this report.

Document Amendments

Council carefully considered feedback received and performed further validation and review of the document to refine and improve the final Delivery Program and Operational Plan. Proposed significant amendments made to the documents during the exhibition period are summarised below:

Delivery Program 2022-26 and Operational Plan 2022-23

Recommended Amendment	Source(s)
<p>Page 34 – Major Initiative 1. City Wide Upgrades</p> <p>This initiative has been expanded to include “as well as play spaces, streets and parks that are safe, well shaded and encourage healthy physical activity.”</p>	<p>External submissions: highlighted the need to elevate ‘shade’ into the plan.</p>
<p>Page 51 - Added Action and Deliverable</p> <p>Action: “Develop and launch Public Arts Policy”</p> <p>Deliverable: “Complete community, developer and artist consultation, and launch Public Arts Policy.”</p>	<p>Internal Review: action added to capture additional work being undertaken</p>
<p>Page 60 – Added Key Activity</p> <p>Key Activity: “Support the community and local economy to recover and become more resilient following COVID-19.”</p>	<p>Internal Review: activity added to capture current work being undertaken and incorporate removed action below into higher level key activity.</p>
<p>Page 76 – Principal Activity 15</p> <p>This Principal Activity has been updated from “Maintain and create multi-use open spaces that set our city apart from others” to “Maintain and create multi-use, attractive, safe and well shaded open spaces that set our city apart from others.”</p>	<p>External submissions: highlighted the need to elevate ‘shade’ into the plan.</p>

<p>Page 80 - Added Action and Deliverable</p> <p>Action: "Raby Road Upgrades"</p> <p>Deliverable: "Continue design of Raby Road upgrades between Thunderbolt Drive and Emerald Hills"</p>	<p>Internal Review: action added to capture current work being undertaken.</p>
<p>Page 96 - Added Action and Deliverable</p> <p>Action: "Explore opportunities to fund Council's Transition to Net Zero Plan"</p> <p>Deliverable: "An analysis examining financial opportunities through the sale of Large Scale Generation Certificates to fund Net Zero implementation actions."</p>	<p>Internal Review: action added to capture additional work being undertaken.</p>
<p>Removed Action</p> <p>Action "Support existing networks, including the Local Emergency Management Committee, to incorporate our resilience approach" removed.</p>	<p>Internal Review: action covered by ongoing Local Emergency Management Committee key activity.</p>
<p>Removed Action</p> <p>Action "Partner with community organisations to develop processes and procedures for contacting vulnerable residents during heat events" removed.</p>	<p>Internal Review: captured under deliverable to "Develop a standard operating procedure that details Council's response requirements to each shock event".</p>
<p>Removed Action</p> <p>Action "Facilitate Council's Community and Business COVID support program" removed.</p>	<p>Internal Review: incorporated into key activity "Support the community and local economy to recover and become more resilient following COVID-19" as above.</p>
<p>Page 110 - Added Action and Deliverable</p> <p>Action "Continue to highlight opportunities for local industry to participate in the circular economy"</p> <p>Added Deliverable "Promote ASPIRE to local manufacturers as a starting point for their circular growth journey and a supply chain opportunity."</p>	<p>Internal Review: action added to capture additional work being undertaken.</p>
<p>Removed Action</p> <p>Action "Review the community booking system" removed.</p>	<p>Internal Review: action already completed.</p>

Page 178 - Update to Penalty Interest Rate Add wording: "The amount for 2022-23 has been determined to be 6%."	Internal Review: This determination was not available at the time the draft document was placed on exhibition.
Minor amendments have also been made across the document (eg wording and layout) to improve readability and accuracy of the final document.	Internal review process: ensuring alignment to the CSP and that Council's full set of activities, actions and service performance indicators are correct and reportable.

It is recommended that Council endorse the final Delivery Program 2022-26 and Operational Plan 2022-23 incorporating these valuable amendments.

Fees and Charges 2022-23

Recommended Amendment	Source(s)
Page 88: Section 603 Certificate In accordance with Section 603(2) of the <i>Local Government Act 1993</i> , the approved fee for each certificate is \$90.00 for the period 1 July 2022 to 30 June 2023.	Internal submission: The Office of Local Government had not determined this fee at the time of the draft document being prepared for public exhibition.
Page 27: Lifetime registration fees - Dogs and Cats <ul style="list-style-type: none"> • General - Dog (not desexed or desexed after 6 months) \$234.00 • General - Cat (desexed or not desexed) \$59.00 • Desexed - Dog (before 6 months) \$69.00 • Registered breeder - Dog \$69.00 • Registered breeder - Cat \$59.00 • Pensioners (with desexed - dog 6mnths or cat 4mnths) \$29.00 • Late fee (if not paid within 28-days) \$19.00 	Internal submission: The Office of Local Government had not determined this fee at the time of the draft document being prepared for public exhibition.

The Draft Operational Plan and Draft Fees and Charges have been compiled based on productivity factors, efficiency savings, the influence of the Independent Pricing and Regulatory Tribunal (IPART) Local Government Cost Index (LGCI) and limit on increases to land rates.

In May 2021 the NSW Government assented to Local Government Act reforms which enabled a different rate peg to be set for each council. New methodology is included to add a population factor allowing councils to grow their rate base in line with population.

In January 2022, IPART announced the percentage variation for land rates would be 0.7 per cent and for Campbelltown an additional 0.5 per cent would apply due to population growth, the total increase allowed of 1.2 per cent. IPART determines the rate peg by measuring changes in the LGCI, which includes changes in the average costs faced by councils, and consideration of a factor to reflect improvements in productivity.

In calculating the 2022-23 fees and charges, references are made to the Consumer Price Index as they affect the service level and costs in providing services to the community.

Rating structure (Statement of Revenue Policy)

In adopting the Operational Plan, the *Local Government Act 1993* requires Council to formally make, by resolution, the rates and charges for the period 1 July 2022 to 30 June 2023. This requirement exists to give legal form to the rating structure, rates and annual charges in addition to the summary information provided in the Operational Plan.

The Campbelltown Local Government Area is traditionally re-valued by the Office of the Valuer General every 3 years with the valuations used in the calculation and distribution of annual rate levies. The values have been determined as at 1 July 2019 and form the basis for the proposed 2022-23 financial year rating structure.

Ordinary Rate

- a. That the Ordinary Rate of 0.3327 cents in the dollar with a minimum of \$766.76 in accordance with Section 548(1)(a) of the *Local Government Act 1993* on the land value of all rateable land in the City of Campbelltown categorised as RESIDENTIAL in accordance with Section 516 of the *Local Government Act 1993* be made for the year 2022-23.

In accordance with Section 543(1) of the *Local Government Act 1993* this rate be named **RESIDENTIAL**.

- b. That the Ordinary Rate of 0.2578 cents in the dollar with a minimum of \$766.76 in accordance with Section 548(1)(a) of the *Local Government Act 1993* on the land value of all rateable land in the City of Campbelltown categorised as FARMLAND in accordance with Section 515 of the *Local Government Act 1993* be made for the year 2022-23.

In accordance with Section 543(1) of the *Local Government Act 1993* this rate be named **FARMLAND**.

- c. That the Ordinary Rate of 0.6117 cents in the dollar with a minimum of \$766.76 in accordance with Section 548(1)(a) of the *Local Government Act 1993* on the land value of all rateable land in the City of Campbelltown categorised as BUSINESS in accordance with Section 518 of the *Local Government Act 1993* be made for the year 2022-23.

In accordance with Section 543(1) of the *Local Government Act 1993* this rate be named **BUSINESS**.

- d. That the Ordinary Rate of 0.7736 cents in the dollar with a minimum of \$766.76 in accordance with Section 548(1)(a) of the *Local Government Act 1993* on the land value of all rateable land in the City of Campbelltown categorised as MINING in accordance with Section 517 of the *Local Government Act 1993* be made for the year 2022-23.

In accordance with Section 543(1) of the *Local Government Act 1993* this rate be named **MINING**.

Special Rates

That the Special Rate of 0.029 cents in the dollar with a minimum of \$2 in accordance with Section 548(3)(b) of the *Local Government Act 1993* on the land value of all rateable land in the City of Campbelltown in accordance with Section 495 of the *Local Government Act 1993* be made for the year 2022-23.

In accordance with Section 543(2) of the *Local Government Act 1993* this rate be named **SPECIAL RATE - INFRASTRUCTURE**.

Council's General Income Variation has increased by 1.2 per cent as approved by the IPART under delegation by the Minister for Local Government. The Operational Plan incorporating the budget has been prepared on the basis of a 1.2 per cent increase in the general rate income for 2022-23 providing a total rate yield of \$101,786,109.

The table and details below show the rating structure based on the rateable properties applicable to the 2022-23 year.

Rate Type	Category	Ad Valorem Amount (¢ in \$)	Minimum Rate \$	Rate Yield \$
Ordinary	Residential	0.3327	766.76	73,201,227
Ordinary	Farmland	0.2578	766.76	493,186
Ordinary	Business	0.6117	766.76	20,890,920
Ordinary	Mining	0.7736	766.76	29,552
Special	Infrastructure	0.029	2.00	7,171,224
			Total	101,786,109

In accordance with Section 514 of the *Local Government Act 1993*, each parcel of land within the Campbelltown Local Government Area has been categorised for rating purposes with owners notified via the annual rate notice.

Domestic Waste Management Service

Council provides a Domestic Waste Management (DWM) Charge for the provisions of the Domestic Waste Management Service for the period 1 July 2022 to 30 June 2023 as follows:

Waste Management Service	Annual Charge	Weekly
Domestic Waste Management Charge - WRG (3 bin service: waste, recycle + green)	\$417.76	\$8.03
Domestic Waste Management Charge - WR (2 bin service: waste + recycle)*	\$343.51	\$6.60
Business (waste + recycle)	\$377.76	\$7.26

Waste Management Service	Annual Charge	Weekly
DWM Availability Charge [#]	\$65.30	\$1.26
Additional Recycling – Domestic (dialysis)	\$1.00	
Additional Organics – Wildlife carers	\$1.00	

[#] vacant land

* Residential two bin service applies to multi occupancy dwellings where owners share bins as approved by Council.

It is recommended that all other domestic and commercial/business waste charges be adopted in accordance with the 2022-23 Fees and Charges document.

Council is offering a program to reduce the use of plastics and in particular offering users of reusable nappy, reusable incontinence items and sanitary items the ability to participate in a rebate program. The program is proposed to be run as a feature of Plastic Free July, and would be aimed at waste avoidance.

It is the case that nappies and absorbent hygiene products are a major contributor to household garbage waste across the Campbelltown LGA and other local government areas. The proposed program is designed to raise awareness of this issue and provide an alternative to the use of plastic derived hygiene products. The program includes a rebate be provided at 50 per cent of total purchase price, up to a maximum value of \$100 (per household) throughout July or until the budget is exhausted of \$50,000 funded as part of the Domestic Waste Service costs.

Stormwater Management Service Charge

In accordance with Section 496A of the *Local Government Act 1993*, Council makes an annual charge for Stormwater Management Services for each parcel of urban land within the City of Campbelltown and categorised for rating purposes as Residential or Business excluding vacant land and land owned by the Crown (this includes Housing NSW). It is recommended for the period 1 July 2022 to 30 June 2023 that the following charges be made in respect of land to which the charge applies:

- \$25 per urban Residential rateable parcel
- \$12.50 per Residential (strata) rateable unit
- \$25 per 700 m² or part thereof for non-vacant Business land, capped to a maximum of \$1,000
- \$25 per 700 m² or part thereof of surface land area for strata Business unit (proportioned to each lot based on unit entitlement) not less than \$5 or greater than \$1,000.

Stormwater Management Service Program of Works

Council intends to allocate the full amount collected from Stormwater Management charges towards Stormwater detention basin work in the Campbelltown CBD. Expenditure is expected to meet the revenue target of \$1,509,600 raised from the annual charges made in accordance with the above charging mechanism.

Accrual of Interest on Overdue Rates and Charges

In accordance with Section 566(3) of the *Local Government Act 1993*, the Minister for Local Government has determined that the maximum rate of interest payable on postponed and overdue rates and charges for the 2022-23 rating year will be 6 per cent for the period 1 July 2022 to 30 June 2023.

Attachments

1. External Submission and Response (contained within this report) [↓](#)
2. Delivery Program 2022-26 and Operational Plan 2022-23 (distributed under separate cover)
3. Fees and Charges 2022-23 (distributed under separate cover)
4. Long Term Financial Plan 2022-2032 (distributed under separate cover)
5. Workforce Management Plan 2022-26 (distributed under separate cover)
6. Asset Management Strategy 2022-2032 (distributed under separate cover)
7. Asset Management Plans 2022-2032 (distributed under separate cover)



Anoulack Chanthivong MP

MEMBER FOR MACQUARIE FIELDS

The General Manager
Campbelltown City Council
Via email

Submission on Draft Delivery Program and Operational Plan 2022-23

23 May 2022

Dear Lindy,

Thank you for the opportunity to provide a submission on Campbelltown City Council's Draft Delivery Program and Operational Plan 2022-23.

My constituents are experiencing a cost of living crisis. It is getting harder and harder for people to afford day-to-day basics as the cost of food, petrol, power and housing has surged.

The current economic climate means it is even more important that Council demonstrates it is spending ratepayers' money efficiently and fairly. Ratepayers rightly expect value for money in all of Council's expenditure.

I wish to provide comment and to seek clarification on the following aspects of the Draft Operational Plan 2022-23.

Campbelltown Billabong Parklands

Page 36 states \$24 million will be allocated to construction of the Campbelltown Billabong Parklands. I seek clarification on the following matters:

- Is the \$24 million in addition to the \$13.7 million allocated in 2021-22?
- In its media release dated 11 March 2022 and titled "Billabong Parklands project is taking shape", Council advised construction on the swimming lagoons would begin. Has a detailed design for the Campbelltown Billabong Parklands been finalised?
- If so, when will details of the final design be released so ratepayers are advised how the allocated \$24 million will be spent?
- Was a development application lodged for construction of the swimming lagoons? If so, what is the DA number and which authority gave development consent?

Office: Shop 3, 2-6 Oxford Road Ingleburn NSW 2565 **Mail:** PO Box 882 Ingleburn NSW 1890
Phone: 02 9618 2077 **Fax:** 02 9618 2088 **Email:** macquariefields@parliament.nsw.gov.au
Website: www.connectwithanoulack.com

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- In its media release dated 20 August 2021 and titled “Crystal Pools to construct Campbelltown Billabong Parklands”, Council advised Crystal Pools would construct the water play space and parkland area and “help refine the final design for the project”. Has the cost of the project increased since August 2021? If so, by how much?
- In what ways did Crystal Pools refine the project design since its appointment to construct the Billabong?
- What was the reason Council decided not to separate the contracts for the design and construction of the Billabong?
- Have there been any variations to the \$9,508,850 contract for the design and construction of aquatics for the Billabong Parklands since it was awarded to Crystal Pools in July 2021?
- What is the process to approve or decline contract variations?

Campbelltown Sports and Health Centre of Excellence

Page 36 states \$2.6 million will be allocated for construction of the Campbelltown Sports and Health Centre of Excellence. I seek clarification on the following matters:

- Is the \$2.6 million in addition to the \$12.8 million allocated in 2021-22?
- How was the \$12.8 million allocated in 2021-22 spent?
- In January 2022, Council announced it was considering Campbelltown Sports Stadium as a potential site for the Centre of Excellence. Given a sod-turning ceremony was held at the original Macarthur Heights site in October 2019, why is the location at Macarthur heights no longer suitable?
- Council’s January 2022 announcement said a report on all options for the Centre of Excellence would be presented to councillors after April. What is the status of that report and what additional funding opportunities have been secured for the project?
- How much money has Council spent on planning or construction of the Centre of Excellence at the original Macarthur Heights site?
- What is the projected total cost of the Centre of Excellence and how much will be funded by ratepayers?
- Is Macarthur FC still intended to be the anchor tenant in the Centre of Excellence?
- What commercial arrangements will be in place for Macarthur FC and other tenants of the Centre of Excellence? Will tenants pay market rent to ensure a return on the investment of ratepayers’ money?

Footpaths

Three separate figures for footpath construction and reconstruction have been provided in the draft plan:

- Page 139: \$1,056,000;

- Page 163: \$1,104,000 (\$250,000 for construction and \$854,000 for reconstruction); and
- Page 167: \$1,305,900 (New footpaths and Footpath Renewal Program).

It is quite concerning that three different figures have been provided for the same capital works program. Which figure is correct?

As a local MP, I am regularly contacted by constituents who wish to have new footpaths constructed to make it easier to navigate their suburb. I implore Council to consider whether a measly \$250,000 for the construction of new footpaths is adequate.

Ingleburn ignored

Page 38 refers to “Revitalisation of our City Centres” and lists a series of programs that will be funded for Queen Street, Campbelltown.

I am disappointed that, once again, specific programs to improve Ingleburn town centre have been left out of the Draft Delivery Program and Operational Plan. As I noted last year, the absence of specific programs for Ingleburn and other town centres requires reconsideration. It is imperative that residents in the northern suburbs of the Campbelltown LGA get their fair share.

I wish to reiterate my suggestions from last year on improvements to the Ingleburn CBD Council could consider:

- Footpath renewal in Ingleburn CBD. The inconsistency of footpath materials (concrete, pavers, tar patching) along Oxford Road is an example where the comfort levels and accessibility of residents and shoppers is negatively affected in the Ingleburn CBD.
- Investment in initiatives to enhance Ingleburn’s village character. Consideration could be given to increased al-fresco dining, more greenery, comfortable seating spaces that give people a place to interact, increased street cleaning frequency and functional shading.

Macarthur Bulls FC sponsorship

Details regarding Council’s \$2.5 million sponsorship of Macarthur Bulls FC are missing from this year’s budget and delivery program.

In May 2019, Council accepted the invitation to become the Local Government Community Partner of Macarthur FC, equating to \$2.5 million in sponsorship over a five-year term. The first year’s \$450,000 sponsorship was to be funded from the City Hosting Fund, with years two to five dedicated in future budgets.

According to the May 2019 Council report, \$525,000 is due in 2022-23 under the sponsorship agreement.

The report made the following statements: "Council and the Club will agree on an annual plan with key deliverables to ensure that they are in line with Council's strategic direction and value for money proposition. An annual evaluation of the programs will be reported to Council and the community" and "For Council's investment in the Community Partnership, children living in the Campbelltown Local Government Area who are selected to be part of the Academy will be provided with a scholarship to participate in the elite pathway."

I request clarification on the following matters:

- Which Council fund or program will fund the \$525,000 sponsorship in 2022-23?
- Which Council fund or program funded the \$500,000 sponsorship in 2021-22?
- Which Council fund or program funded the \$475,000 sponsorship in 2020-21?
- What annual plans and key deliverables have been agreed with Macarthur FC over the past three years of the sponsorship?
- Has Council sought and received the annual evaluation and how were those evaluations reported to Council and the community?
- How many scholarships have been provided to children living in the Campbelltown LGA to attend the club's Academy since 2019?

It is important for Council to account for such a large sum of money to ensure transparency.

Reimagining Campbelltown Master Plan expenditure

Page 112 makes reference to the number of internal resources to build awareness of the Reimagining Campbelltown implementation program. I seek clarification on the following matters:

- What initiatives have been implemented under the Reimagining Campbelltown Master Plan?
- What has been the cost of such initiatives?
- What have been the tangible benefits and its estimated monetary value to ratepayers?

Given Council paid contractors about \$2 million to produce the Reimagining Campbelltown Master Plan in 2017 and 2018, it is imperative the community is informed on any returns on such a sizable expenditure.

Commercial property acquisitions

The 2021-22 Operational Plan indicated \$40 million would be allocated for two commercial property acquisitions.

Last year I made the comment that it is good corporate governance practice to provide further details on these potential acquisitions, considering the very high budget allocation,

the impact it has on ratepayers' funds and the financial risks associated with such a significant acquisition.

This year, I seek an update and the use of ratepayers' money to purchase the subject properties.

Long-Term Financial Plan assumptions

The Long-Term Financial Plan 2022-2032 explains how Council will fund its delivery program and operational plan. Page 7 outlines "Key Assumptions" used to project the long-term financial results, including "The Consumer Price Index (CPI) is estimated at a flat rate of 2.5 per cent per annum. In general, future expenses and revenues have been calculated to reflect forecasts for the CPI."

Given inflation is currently 5.1%, I am concerned Council's assumption is inaccurate. I seek your advice on whether the Long-Term Financial Plan 2022-2032 needs to be updated to better reflect the CPI.

Thank you again for the opportunity to provide a submission on Council's Draft Operational Plan 2022-23. I look forward to receiving Council's advice on the matters raised above on behalf of my constituents.

Yours sincerely,

Signature removed

Anoulack Chanthivong MP
Member for Macquarie Fields

CC: Campbelltown Councillors

Office of the General Manager



3 June 2022

Mr Anoulack Chanthivong MP
Member for Macquarie Fields
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INGLEBURN NSW 1890
E: Macquariefields@parliament.nsw.gov.au

Dear Mr Chanthivong,

Submission on Draft Delivery Program 2022-26 and Operational Plan 2022-23

Thank you for your submission dated 23 May 2022 regarding the Draft Delivery Program 2022-26 and Operational Plan 2022-23.

All submissions will be tabled at Council's Extraordinary meeting scheduled for Tuesday 28 June 2022, with a copy of this response.

Thank you for taking the time to provide your submission and feedback. A response to your submission is attached overleaf.

Should you wish to discuss this matter further, please do not hesitate to contact the Director City Governance, Mr Phu Nguyen on 4645 4662.

Yours sincerely,

Signature removed

Lindy Deitz
General Manager

Office of the General Manager



Topic	Question/Statement	Response
Campbelltown Billabong Parklands	<ol style="list-style-type: none"> Is the \$24 million in addition to the \$13.7 million allocated in 2021-22? Has a detailed design for the Campbelltown Billabong Parklands been finalised? If so, when will details of the final design be released so ratepayers are advised how the allocated \$24 million will be spent? Was a development application lodged for construction of the swimming lagoons? If so, what is the DA number and which authority gave development consent? Has the cost of the project increased since August 2021? If so, by how much? In what ways did Crystal Pools refine the project design since its appointment to construct the Billabong? 	<ol style="list-style-type: none"> No additional funding is being sought. The \$24M represents the financial commitments (cash flow for the FY23 year) to the project, which includes funding from Council, along with funds from the Federal and State Governments through the Western Parkland City Liveability Project. Detailed designs for the landscaping and building elements of the project have been developed, and are currently being finalised for tender. The designs being finalised are substantially in-line with the information that has been provided on Council's website. The \$24m cash flow allocated in FY23 is planned project expenditure, which will predominantly be spent on the landscaping and building elements of the project. Under the State Environmental Planning Policy (Infrastructure) 2007, a development application was not required to be lodged for the construction of the swimming lagoons. No, the project is forecast to be delivered in-line with the allocated budget. The proposed water bodies remain predominately in-line with the original design intent. Crystal Pools have provided expert advice and design to achieve this outcome.

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	<p>7. What was the reason Council decided not to separate the contracts for the design and construction of the Billabong?</p> <p>8. Have there been any variations to the \$9,508,850 contract for the design and construction of aquatics for the Billabong Parklands since it was awarded to Crystal Pools in July 2021?</p> <p>9. What is the process to approve or decline contract variations?</p>	<p>7. In using a design and construct arrangement, Council was able to utilise the expertise of a specialist contractor for the delivery of the aquatics component of the project.</p> <p>8. Variations to the aquatics D&C contract have been received. These remain within the allocated budget for this component of work and the overall project budget.</p> <p>9. Variations are approved or declined in accordance with the provisions of the contract as agreed between the contractor and Council, and in accordance with Council's formal processes and Financial Delegations.</p>
Campbelltown Sports and Health Centre of Excellence	<p>1. Is the \$2.6 million (in 22-23) in addition to the \$12.8 million allocated in 2021-22?</p> <p>2. How was the \$12.8 million allocated in 2021-22 spent?</p> <p>3. Given a sod-turning ceremony was held at the original Macarthur Heights site in October 2019, why is the location at Macarthur heights no longer suitable?</p>	<p>1. No. The \$2.6M represents the financial commitments (cash flow for the FY23) within the funding deed agreed with the Federal Government for the project.</p> <p>2. Council resolved to enter into a funding deed for the development of the Centre (CoE) in 2018. This allocation reflects the commitment within this Deed. Works at the Macarthur Heights site have been paused to enable Council to investigate other potential locations, therefore the funding originally allocated in FY22 remains unspent. These funds are still forecast to be spent in accordance with the funding deed for this project.</p> <p>3. A number of circumstances and conditions have changed since the selection of this location in 2018. Council is currently undertaking detailed assessment of cumulative benefits to understand if the Macarthur Heights site is the most beneficial location for the broader community and Council.</p>

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	<p>4. What is the status of that (planned April) report and what additional funding opportunities have been secured for the project?</p> <p>5. How much money has Council spent on planning or construction of the Centre of Excellence at the original Macarthur Heights site?</p> <p>6. What is the projected total cost of the Centre of Excellence and how much will be funded by ratepayers?</p> <p>7. Is Macarthur FC still intended to be the anchor tenant in the Centre of Excellence?</p> <p>8. What commercial arrangements will be in place for Macarthur FC and other tenants of the Centre of Excellence? Will tenants pay market rent to ensure a return on the investment of ratepayers' money?</p>	<p>4. A formal report will be considered at the June 2022 Meeting of Council. Council is currently seeking additional funding opportunities across a number of programs.</p> <p>5. Council has spent in the order of \$2.6M in the development of designs and development application for a CoE. A proportion of this work is transferable to other sites.</p> <p>6. Anticipated cost for the CoE is in the order of \$26M. The ratepayers' contribution to this project will remain unchanged. Council has endorsed a total project cost of \$26m including Grant funding, partner contributions and Council funding of \$15m.</p> <p>7. Macarthur FC are one of a number of interested parties Council is consulting with in relation to utilising the facility.</p> <p>8. Council is not in a position to publically discuss any arrangements that are subject to 'commercial in confidence'. Having said that, Council is always mindful of its obligations in relation to the custodianship of public funds in the delivery of infrastructure and services.</p>
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Footpaths	<ol style="list-style-type: none"> Explanation of footpath spend figures Page 139: \$1,056,000; Page 163: \$1,104,000 (\$250,000 for construction and \$854,000 for reconstruction) Page 167: \$1,305,900 (New footpaths and Footpath Renewal Program) Is 250k for the construction of new footpaths sufficient? 	<ol style="list-style-type: none"> Page 139: \$1,056,000 refers to the footpath reconstruction (renewal) program for both capital and operational (maintenance) expenditure along with the component being funded from the special rate variation approved in 2014-2015. Page 163: \$1,104,000 refers to only the capital component of the reconstruction (renewal) and construction (new) and does not include any operational (maintenance) expenditure. Page 167: \$1,305,900 - is made up of the \$1,056,000 from above along with \$250,000 for footpath construction (new) totals \$1,305,900. \$250k has been allocated as funding for new footpaths for FY23 in order to construct new footpaths categorised as highest need. It is also important to note new footpaths constructed as part of new developments are delivered by the developers for the site and not Council.
Ingleburn Town Centre	<ol style="list-style-type: none"> List of program / works planned for Ingleburn Town Centre? Footpath renewal, dining, greenery, seating, shading and cleaning. 	<ol style="list-style-type: none"> Council is currently establishing a dedicated CBD team, and developing a new maintenance program specific to Campbelltown and Ingleburn CBDs. Council is also reviewing other maintenance programs across city cleansing, urban landscapes, and civil ,as part of a general CBD and high profile zone uplift strategy to be implemented in 2022-2023. <p>The current Ingleburn Town Centre Project involves the renewal of the public domain on Oxford Road between Cumberland Road and Carlisle Street. The works involve replacement of the existing footpath with paving and concrete, new street tree planting, mass planting, pit adjustments, drainage adjustments, and the provision of new seating. This work will commence in August 2022.</p> <p>In 2022-2023, 800m² of footpath renewals are planned for Ingleburn.</p>

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		<p>Street Appeal small business grants have been extended to eligible businesses in Ingleburn. Following an EOI process, successful businesses will be provided with Council grant funding of \$2,000 to use towards updating their shopfronts, outdoor facades or alfresco dining furniture.</p> <p>The local Chambers of Commerce in both Campbelltown and Ingleburn provided support and promotion of the Street Appeal grants to local businesses in their respective town centres. The grants closed 30 May. Council has budgeted \$80,000 for this round.</p> <p>Staff are also currently preparing a submission to the WestInvest program seeking funding to extend the works further along Oxford Street, and to also enhance the program with public art and further beautification works. If successful, this program will be implemented during the period of the 2022-26 Delivery Program.</p>
<p>Macarthur Bulls FC sponsorship</p>	<ol style="list-style-type: none"> 1. Details regarding Council's \$2.5 million sponsorship of Macarthur Bulls FC are missing from this year's budget and delivery program? 2. Which Council fund or program will fund the \$525,000 sponsorship in 2022-23? 3. Which Council fund or program funded the \$500,000 sponsorship in 2021-22? 	<p>Council's partnership with Macarthur Bulls has been included in the FY23 and FY24 budgeted figures as part of 'Materials and Contracts'.</p> <ol style="list-style-type: none"> 1. \$525,000 has been included in Council's recurrent budgeted funded by general fund revenue for FY23. 2. \$500,000 was included in Council's recurrent budgeted funded by general fund revenue for FY22. 3. \$475,000 was included in Council's recurrent budgeted funded by general fund revenue for FY21.

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	<p>4. Which Council fund or program funded the \$475,000 sponsorship in 2020-21?</p> <p>5. What annual plans and key deliverables have been agreed with Macarthur FC over the past three years of the sponsorship?</p> <p>6. Has Council sought and received the annual evaluation and how were those evaluations reported to Council and the community?</p> <p>7. How many scholarships have been provided to children living in the Campbelltown LGA to attend the club's Academy since 2019?</p>	<p>4. \$475,000 was included in Council's recurrent budgeted funded by general fund revenue FY21.</p> <p>5. As per Council's Sponsorship Agreement with Macarthur Bulls, an annual community engagement plan is provided by Macarthur Bulls. The Macarthur Bulls reports on engagement and community benefit annually.</p> <p>6. On an annual basis, the Macarthur Bulls reports on the delivery of the community engagement plan and sponsorship outcomes. These reports are submitted to Council with the 2020-2021 report tabled on 03/08/2021.</p> <p>7. The Sponsorship Agreement with the Macarthur Bulls does not cover scholarships for children living in the Campbelltown LGA to attend the Club's Academy. The Macarthur Bulls have developed and implemented the following programs:</p> <ul style="list-style-type: none"> • Bulls in Schools (in 2020-2021, 6,500 children from the Campbelltown LGA participated in this program held at 14 local schools) • Macarthur Football Club Indigenous Programs (in 2020-2021, 520 children from the Campbelltown LGA aged 7-12 years who identify as Aboriginal and Torres Strait Islander participated in this program) • Macarthur Football Club food truck • Community cohesion programs • Community events, engagement and Fan Day • School holiday clinics
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Reimagining Campbelltown Master Plan expenditure	<ol style="list-style-type: none"> 1. What initiatives have been implemented under the Reimagining Campbelltown Master Plan? 2. What has been the cost of such initiatives? 3. What have been the tangible benefits and its estimated monetary value to ratepayers? 	<p>The information below collectively responds to the three questions.</p> <p>Current initiatives to implement Reimagining Campbelltown are progressing in accordance with the 5 Council Led Priority Projects and the 3 Transformative Project Partnerships and include the following:</p> <p>Action 1.1 - Revitalise Queen Street program</p> <p>Key projects include the On Q tactical urbanism and events program which has delivered 52 free events for the community to enjoy and physical improvements including:</p> <ul style="list-style-type: none"> • 1,265m² of additional pedestrian space for people to enjoy • 124 additional places to sit • 48 temporary trees • 169 m² additional planting at footway level • 3 public art projects <p>Council also delivered the Street Appeal small business grants. Businesses that took part in the project, following an EOI process, were provided with Council grant funding of \$2,000 to use towards their shopfront improvements. A total of \$40,000 was provided to Queen Street businesses in FY 2020-2021.</p> <p>The program was so well received, that it is being run again during 2022 across two locations - Campbelltown and Ingleburn - with eligible businesses able to use the grant funding towards updating their shop fronts, outdoor facades or alfresco dining furniture. The local Chambers of Commerce in both Campbelltown and Ingleburn provided support and promotion of the Street Appeal grants to local businesses in their respective town centres. The grants closed 30 May. Council has budgeted \$80,000 for this round.</p>
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		<p>The evaluation of the 2020-21 On Q program has shown has shown:</p> <ul style="list-style-type: none"> • +9.7% average increase in pedestrian activity in the activation area during events • +26.9% increase in footfall in commercial buildings along Queen Street which is estimated to correlate with a 17% increase in dollars spent in those businesses <p>These outcomes support a more vibrant centre and can attract further retail and private sector investment in the area into the future. A program of works is currently being developed that is proposed to be funded through the WestInvest Program, and this is estimated at \$7.5m over 4 years.</p> <p>Action 1.4 - Create the South West Sydney Community and Justice Precinct Council is progressing work to develop the proposed precinct, in collaboration with government and industry partners. As part of this work, planning will start on a new state-of-the-art city library.</p> <p>If delivered, the South West Community and Justice precinct is set to improve access to courts and community services, and expand the education and employment opportunities for the whole Macarthur region. A tripartite agreement between all levels of Government to fund and deliver a Phase 2 Master Plan and Development Framework managed by the Western Parkland City Authority is due for completion in January 2023. Council's contribution is \$400,000, with NSW Government and the Australian Government contributing the remaining two thirds.</p>
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		<p>Action 1.2 - Create a New City Library and Action 1.3 - Create CBD Vertical Education Campuses</p> <p>This is also being progressed through the Community and Justice Precinct Project with a Market Sounding seeking interest from both the development and University sectors is currently in progress. A business case for funding for the new library is being prepared for submission to the WestInvest program and is funded through the WestInvest allocation.</p> <p>Action 4.1 - Transform Bow Bowling Creek</p> <p>A scoping study to plan first steps to transform Bow Bowling Creek including developing an integrative framework for transforming the creek and blue-green infrastructure, identifying ideas to transform the creek and developing and scoping first-mover projects for a future grant application to be submitted to NSW Government.</p> <p>The total project cost to Council is \$30,000. If successful with the grant application, Council will receive \$300,000 to progress the next stages of the project. The transformation of Bow Bowling Creek is a long term project that seeks to improve local amenity, walking and cycling connection and recreation opportunities for our community.</p> <p>Action 7.1 - The Billabong Parklands (detail discussed above) which will create a new water attraction that will be a destinational facility for our whole community to enjoy.</p>
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	<p>Action 3.1 – Amplify the Sport & Entertainment Precinct Significant advocacy has been undertaken seeking support for investment in Campbelltown Stadium and a Business Case is currently in development to be submitted to the WestInvest program. Funding for the business case has been leveraged through the WestInvest program.</p> <p>Action 2.1 – Deliver the Macarthur Health, Knowledge and Innovation District. The Campbelltown Health and Education Precinct partnership (CHEP) is now well established, with all partners in the precinct represented. There are 4 active working groups delivering projects that support improved health, education and economic outcomes for our local and regional communities. Council contributes \$25k annually towards the operation and facilitation of the partnership, and this amount is met by other partnership members.</p> <p>The Partnership is currently preparing a submission to the WestInvest Program which will improve accessibility across the precinct, and enhance recent and planned significant infrastructure investments including the Macarthur Medical Research Centre. The development of this proposal is enabled through the WestInvest allocation.</p> <p>City Centre Design Framework Council is also progressing a City Centre Design Framework which will provide the evidence base to update our infrastructure programs and statutory planning controls in alignment with Reimagining. This will ensure that all public and private-led development in the City centre occurs in alignment with the community's vision. Council has allocated \$350k to deliver Stage 1 in FY2021-2022. This includes a sustainable mobility plan, sustainable development plan and draft design guidelines. Later stages of the project include preparation of a Public Domain Plan, Final Design Guidelines, infrastructure capacity review and planning review.</p>
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		<p>The vision, values and actions contained within Reimagining Campbelltown require a combination of commitments, not least of which are financial, to implement the initiatives adopted by the community. Some of the projects identified may be funded by State Government, and others by grants and developer contributions. The vast majority require Council to lead and implement a funding strategy.</p> <p>Council is currently seeking a pathway to stimulate profitable renewal for the citizens of Campbelltown through properly understanding how it can leverage its City Centre property assets to the best economic, social and environmental effect. The draft is currently in development and will be presented to Councillors for consideration in the near future.</p>
Commercial property acquisitions	<ol style="list-style-type: none"> 1. The 2021-22 Operational Plan indicated \$40 million would be allocated for two commercial property acquisitions. 2. Update of use of funds to purchase properties in 22-23? 	<ol style="list-style-type: none"> 1. Council has approved and executed a commercial property acquisition of Homebase, 24 Blaxland Road, Campbelltown in August 2021. This purchase has supplemented Council's operating revenue achieving a net return through property rentals of 5% per annum consistent with the benchmark standards set out in the Investment Property Portfolio – Strategy for Revenue Growth Policy. In comparative terms, Council's Cash Financial Investment Portfolio is currently returning on average 1.25% per annum. 2. There is currently no planned purchases identified in 2022-2023 however Council will continue to consider opportunities for acquisition in the open market as they arise following detailed due diligence and feasibility analysis.
Long-Term Financial Plan assumptions	<ol style="list-style-type: none"> 1. Given inflation is currently 5.1%, I am concerned Council's assumption is inaccurate. I seek your advice on whether the Long-Term Financial Plan 2022-2032 needs to be updated to better reflect the CPI. 	<ol style="list-style-type: none"> 1. The Long Term Financial Plan is an agile document used to model scenarios and analyse future trends. While the underlying CPI assumptions have been based on a longer term averages Council continues to model alternate scenarios and assumptions on an ongoing basis.

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6. URGENT GENERAL BUSINESS

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