



**CAMPBELLTOWN**  
CITY COUNCIL

# **ORDINARY BUSINESS PAPER**

## COMMON ABBREVIATIONS

AEP	Annual Exceedence Probability
AHD	Australian Height Datum
BASIX	Building Sustainability Index Scheme
BCA	Building Code of Australia
BIC	Building Information Certificate
BPB	Buildings Professionals Board
CLEP 2002	Campbelltown Local Environmental Plan 2002
CLEP 2015	Campbelltown Local Environmental Plan 2015
CBD	Central Business District
CPTED	Crime Prevention Through Environmental Design
CSG	Coal Seam Gas
DA	Development Application
DCP	Development Control Plan
DDA	<i>Disability Discrimination Act 1992</i>
DPE	Department of Planning and Environment
EIS	Environmental Impact Statement
EPA Act	<i>Environmental Planning and Assessment Act 1979</i>
EPA	Environmental Protection Authority
EPI	Environmental Planning Instrument
FPL	Flood Planning Level
FFTF	Fit for the Future
FSR	Floor Space Ratio
GRCCC	Georges River Combined Councils Committee
GSC	Greater Sydney Commission
HIS	Heritage Impact Statement
IDO	Interim Development Order
IPR	Integrated Planning and Reporting
KPoM	Koala Plan of Management
LEC	Land and Environment Court
LEC Act	<i>Land and Environment Court Act 1979</i>
LEP	Local Environmental Plan
LGA	Local Government Area
LG Act	<i>Local Government Act 1993</i>
LPP	Local Planning Panel
LTFP	Long Term Financial Plan
NGAA	National Growth Areas Alliance
NOPO	Notice of Proposed Order
NSWH	NSW Housing
OEH	Office of Environment and Heritage
OLG	Office of Local Government, Department of Premier and Cabinet
OSD	On-Site Detention
OWMS	Onsite Wastewater Management System
PCA	Principal Certifying Authority
PoM	Plan of Management
POEO Act	<i>Protection of the Environment Operations Act 1997</i>
PMF	Probable Maximum Flood
PN	Penalty Notice
PP	Planning Proposal
PPR	Planning Proposal Request
REF	Review of Environmental Factors
REP	Regional Environment Plan
RFS	NSW Rural Fire Service
RL	Reduced Levels
RMS	Roads and Maritime Services
SANSW	Subsidence Advisory NSW
SEE	Statement of Environmental Effects
SEPP	State Environmental Planning Policy
SREP	Sydney Regional Environmental Plan
SSD	State Significant Development
STP	Sewerage Treatment Plant
SWCPP	Sydney Western City Planning Panel (District Planning Panel)
TCP	Traffic Control Plan
TMP	Traffic Management Plan
TNSW	Transport for NSW
VMP	Vegetation Management Plan
VPA	Voluntary Planning Agreement
PLANNING CERTIFICATE	- A Certificate setting out the Planning Rules that apply to a property (formerly Section 149 Certificate)
SECTION 603 CERTIFICATE	- Certificate as to Rates and Charges outstanding on a property
SECTION 73 CERTIFICATE	- Certificate from Sydney Water regarding Subdivision



03 October 2023

You are hereby notified that the next Ordinary Council Meeting will be held at the Civic Centre, Campbelltown on Tuesday 10 October 2023 at 6:30 pm.

Lindy Deitz  
General Manager

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## Agenda Summary

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## **1. WELCOME**

Welcome to the meeting of Campbelltown City Council.

### **Acknowledgement of Country**

I would like to acknowledge the Dharawal people whose ongoing connection and traditions have nurtured and continue to nurture this land. I pay my respects and acknowledge the wisdom of the Elders – past, present and emerging and acknowledge all Aboriginal people here tonight.

### **Council Prayer**

Almighty God, we who are gathered in Council, pledge ourselves to work in harmony for the welfare and development of our City. Guide us we pray in our deliberations. Help us to be fair in our judgements and wise in our actions, so that prosperity and happiness shall be the lot of our people. Amen.

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## **2. APOLOGIES/LEAVE OF ABSENCE**

Nil at time of print.

### **3. CONFIRMATION OF MINUTES**

#### **3.1 Minutes of the Ordinary Meeting of Council held 12 September 2023**

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##### **Officer's Recommendation**

That the Minutes of the Ordinary Meeting of Council held 12 September 2023, copies of which have been circulated to each Councillor, be taken as read and confirmed.

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##### **Report**

That the Minutes of the Ordinary Meeting of Council held 12 September 2023 are presented to Council for confirmation.

##### **Attachments**

1. Minutes of the Ordinary Meeting of Council held 12 September 2023 (contained within this report)

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# CAMPBELLTOWN CITY COUNCIL

## Minutes Summary

**Ordinary Council Meeting held at 6:30 pm on Tuesday, 12 September 2023.**

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**Minutes of the Ordinary Meeting of the Campbelltown City Council held on 12 September 2023**

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**Present**           The Mayor, Councillor G Greiss  
                  Councillor G Brticevic  
                  Councillor J Chew  
                  Councillor M Chivers  
                  Councillor M Chowdhury  
                  Councillor J Cotter  
                  Councillor M George  
                  Councillor K Hunt  
                  Councillor M Khalil  
                  Councillor D Lound  
                  Councillor R Manoto  
                  Councillor W Morrison  
                  Councillor R Munro  
                  Councillor M Oates  
                  Councillor M Stellino

**1.     ACKNOWLEDGEMENT OF LAND**

An Acknowledgement of Land was presented by the Chairperson Councillor Greiss.

**Council Prayer**

The Council Prayer was presented by the General Manager.

**2.     APOLOGIES/LEAVE OF ABSENCE**

Nil

**3.     CONFIRMATION OF MINUTES****3.1   Minutes of the Ordinary Meeting of Council held 8 August 2023**

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It was **Moved** Councillor Oates, **Seconded** Councillor Morrison:

That the Minutes of the Ordinary Council Meeting held 8 August 2023, copies of which have been circulated to each Councillor, be taken as read and confirmed.

**209/2023**     The Motion on being Put was **CARRIED**.

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### 3.2 Minutes of the Extraordinary Meeting of Council held 5 September 2023

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It was **Moved** Councillor Munro, **Seconded** Councillor George:

That the Minutes of the Extraordinary Council Meeting held 5 September 2023, copies of which have been circulated to each Councillor, be taken as read and confirmed.

**210/2023** The Motion on being Put was **CARRIED**.

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## 4. DECLARATIONS OF INTEREST

Declarations of Interest were made in respect of the following items:

### **Pecuniary Interests**

Nil

### **Non Pecuniary – Significant Interests**

Councillor Darcy Lound

8.8 – Public Exhibition of Draft Lynwood Park Masterplan

Councillor Lound advised he is the President of Macarthur Football Association and will leave the Chamber.

### **Non Pecuniary – Less than Significant Interests**

Councillor Karen Hunt

8.1 – Ingleburn CBD Planning Proposal – Post Exhibition Report

Councillor Hunt advised she is a member of the Sydney Western City Planning Panel and will leave the Chamber.

Councillor Masood Chowdhury

8.1 – Ingleburn CBD Planning Proposal – Post Exhibition Report

Councillor Chowdhury advised he is a member of the Sydney Western City Planning Panel and will leave the Chamber.

Councillor Joshua Cotter

Item 14.2 – Lease of Council Property – 298 Queen Street, Campbelltown

Councillor Cotter advised he is a member of the the board of South West Sydney Academy of Sport and will leave the Chamber.

### **Other Disclosures**

Nil

## **5. MAYORAL MINUTE**

### **5.1 Acknowledging the Contributions of Our Outgoing Deputy Mayor**

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It was **Moved** Councillor Greiss:

That the information be noted.

**211/2023** The Motion on being Put was **CARRIED**.

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### **5.2 Congratulations to Our New Deputy Mayor**

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It was **Moved** Councillor Greiss:

That the information be noted.

**212/2023** The Motion on being Put was **CARRIED**.

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### **5.3 Recognising a Career Well Served**

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It was **Moved** Councillor Greiss:

That the information be noted.

**213/2023** The Motion on being Put was **CARRIED**.

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### **5.4 Serving in Local Government**

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It was **Moved** Councillor Greiss:

That the information be noted.

**214/2023** The Motion on being Put was **CARRIED**.

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## **6. PETITIONS**

## 7. CORRESPONDENCE

Nil

## 8. REPORTS FROM OFFICERS

**Meeting Note:** Having declared an interest in Item 8.1 Councillor Hunt and Councillor Chowdhury left the Chamber at 6.46pm and did not take part in the discussion or vote on the matter.

**Meeting Note:** The Mayor provided the opportunity for the speakers that have registered to address the Council to speak. Mr Roger Hatum addressed the Council in relation to Item 8.1.

### 8.1 Ingleburn CBD Planning Proposal – Post Exhibition Report

---

It was **Moved** Councillor Brticevic, **Seconded** Councillor Stellino:

1. That Council endorse the Ingleburn CBD Planning Proposal at attachment 5 to amend the Campbelltown Local Environmental Plan 2015 (CLEP 2015) to implement part of the Ingleburn Precinct Plan in the Glenfield to Macarthur Urban Renewal Corridor Strategy.
2. That Council forward the Planning proposal to the Minister for Planning and Public Spaces for plan making and finalisation.
3. That Council adopt the Ingleburn CBD Development Control Plan (DCP) at attachment 4 with the commencement date being the date the Ingleburn CBD Planning Proposal is finalised and the amendment to the CLEP 2015 made.
4. That Council notify the decision to adopt the DCP within 28 days of the date of this meeting.
5. That all those who made a submission during the public exhibition, and all owners of land within the precinct, be notified of Council's decision.
6. That Council write to the member for Macquarie Fields seeking his support and advocacy for State Government funding to meet the demands and needs of population growth.

A Division was recorded in regard to the Resolution for Item 8.1 with those voting for the Motion being Councillors G Greiss, D Lound, R Manoto, M Oates, W Morrison, M Khalil, M Stellino, J Cotter, G Brticevic, M Chivers, M George, J Chew and R Munro.

Voting against the Resolution were Nil.

**215/2023** The Motion on being Put was **CARRIED**.

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**Meeting Note:** At the conclusion of the discussion regarding Item 8.1, Councillor Hunt and Councillor Chowdhury returned to the Chambers at 7.10pm.



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## 8.2 The Feasibility of Banning Smoking/Vaping in the Campbelltown and Ingleburn CBDs

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It was **Moved** Councillor Brticevic, **Seconded** Councillor Chivers

1. That Council encourage no smoking and/or vaping within the CBD areas of Ingleburn (Oxford Road) and Campbelltown (Queen Street).
2. That Council continue its relationship with NSW Health to keep a close watch on smoking activities in public areas under the *Smokefree Environment Act 2000*.

**216/2023** The Motion on being Put was **CARRIED**

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## 8.3 Significant Development Applications

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It was **Moved** Councillor Morrison, **Seconded** Councillor Khalil:

That the information be noted.

**217/2023** The Motion on being Put was **CARRIED**.

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## 8.4 Inspection Report from Fire and Rescue NSW regarding premises at 32 Queen Street, Campbelltown

---

It was **Moved** Councillor Chivers, **Seconded** Councillor Munro:

1. That Council continue to enforce Development Control Order No 5 to repair and secure the building to prevent entry of unauthorised persons into premises at 32 Queen Street, Campbelltown;
2. That Council issue Development Control Order No 3 requiring commencement of demolition works no later than 12 December 2023, and to complete all demolition works no later than 12 September, 2024, on premises at 32 Queen Street, Campbelltown.

**218/2023** The Motion on being Put was **CARRIED**.

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## 8.5 Submission to NSW Parliamentary Inquiry into Pounds in NSW

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It was **Moved** Councillor Stellino, **Seconded** Councillor Morrison:

1. That Council endorse both Submissions to the NSW Parliamentary Inquiry into Pounds in New South Wales as attached to this report.

**219/2023** The Motion on being Put was **CARRIED**.

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## 8.6 Barber Reserve - Stowe Avenue, Campbelltown

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It was **Moved** Councillor Chew, **Seconded** Councillor Morrison:

1. That Council staff continue to actively engage with and assist Stockland with the timely progression and completion of the park in Barber Reserve.

**220/2023** The Motion on being Put was **CARRIED**.

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## 8.7 Campbelltown Billabong Parkland Project - Quarterly Update Report September 2023

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It was **Moved** Councillor Brticevic, **Seconded** Councillor Chivers:

That Council:

1. Notes the contents of this report regarding the Campbelltown Billabong Parklands and Apex Park project.

**221/2023** The Motion on being Put was **CARRIED**.

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**Meeting Note:** Having declared an interest in Item 8.8 Councillor Lound left the Chamber at 7.29 pm. and did not take part in the discussion or vote on the matter.

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## 8.8 Public Exhibition of Draft Lynwood Park Masterplan

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It was **Moved** Councillor Khalil, **Seconded** Councillor Hunt:

That Council:

1. That Council write to our region's State and Federal Members of Parliament seeking their input and/or support of the Masterplan prior to its exhibition, noting the funding for delivery for such a plan will come from NSW and/or Commonwealth government(s).
2. That a report be presented to Council highlighting changes, if any, to the Masterplan and the response from the MPs for consideration and endorsement for public exhibition.
3. That the report presented back to Council consider the impacts of:
  - a) synthetic fields on the environment and
  - b) the development on Koala habitat.

A Division was recorded in regard to the Resolution for Item 8.8 with those voting for the Motion being Councillors G Greiss, W Morrison, M Khalil, M Stellino, J Cotter, G Brticevic, M Chivers, M George, J Chew and R Munro.

Voting against the Resolution were Councillors K Hunt, M Chowdhury, R Manoto and M Oates.

**222/2023** The Motion on being Put was **CARRIED**.

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**Meeting Note:** At the conclusion of the discussion regarding Item 8.8 Councillor Lound returned to the Chamber at 8.05pm.

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## 8.9 Investments and Revenue Report - July 2023

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It was **Moved** Councillor Khalil, **Seconded** Councillor Cotter:

That the information be noted.

**223/2023** The Motion on being Put was **CARRIED**.

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## 8.10 Procurement Policy review

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It was **Moved** Councillor Morrison, **Seconded** Councillor Stellino:

1. That the revised Procurement Policy, as attached to this report be adopted.
2. That the Procurement Policy review date be set at 30 June 2027.

**224/2023** The Motion on being Put was **CARRIED**.

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## 8.11 Referral to Audit

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It was **Moved** Councillor Morrison, **Seconded** Councillor Stellino:

1. That the 2022-23 General Purpose and Special Purpose Financial Reports be referred to audit.
2. That the Mayor, Deputy Mayor, General Manager and Responsible Accounting Officer sign the statements by Councillors and Management as required by Section 413(2) of the *Local Government Act 1993* after completion of the audit.
3. That the audited results of the financial year be presented to Council at the 2023 Annual General Meeting.

**225/2023** The Motion on being Put was **CARRIED**.

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## 8.12 Reports and Letters Requested

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It was **Moved** Councillor Chivers, **Seconded** Councillor Brticevic:

1. That the comments and updates to the reports and letters requested be noted.
2. That any correspondence concerning significant issues or matters of importance between the Mayor or General Manager and Members of Parliament or Government Ministers, should be noted in Correspondence.

**226/2023** The Motion on being Put was **CARRIED**.

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### 8.13 Submission to Upper House Inquiry Into Current and Future Public Transport Needs in Western Sydney

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It was **Moved** Councillor Khalil, **Seconded** Councillor Hunt:

That Council endorse the attached draft submission to the Upper House Inquiry into Current and Future Public Transport Needs in Western Sydney in principle, accepting minor amendments prior to submission.

**227/2023** The Motion on being Put was **CARRIED**.

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### 8.14 Delivery Program and Operational Plan 2022-23 - 6 Month Progress Report

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It was **Moved** Councillor Munro, **Seconded** Councillor Cotter:

That Council note the 6 month report outlining progress against the Delivery Program 2022-2026 and Operational Plan 2022 -2023, for the period 1 January 2023 to 30 June 2023.

**228/2023** The Motion on being Put was **CARRIED**.

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### 8.15 Asia Pacific Cities Summit and Mayors' Forum

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It was **Moved** Councillor Chew, **Seconded** Councillor Brticevic:

1. That the Mayor and the General Manager or her nominated delegate, be authorised to attend the 2023 Asia Pacific Cities Summit and Mayors' Forum in Brisbane.
2. That the registration fees, travel and accommodation expenses be met in accordance with Council's Policy.

**229/2023** The Motion on being Put was **CARRIED**.

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## 9. QUESTIONS WITH NOTICE

Nil

## 10. RESCISSION MOTION

Nil

## 11. NOTICE OF MOTION

### 11.1 Vernacular Housing

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It was **Moved** Councillor Oates, **Seconded** Councillor Manoto:

That Council:

1. Investigate different ways to involve our local community in recognising and researching examples of disappearing vernacular styles of housing in Campbelltown suburbs;
2. Use the information gathered to create a page on the Library's local studies website to contain photos and a brief description of the styles.

**230/2023** The Motion on being Put was **CARRIED**.

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### 11.2 Bus Stop Shelters

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It was **Moved** Councillor Hunt, **Seconded** Councillor Chowdhury:

1. That Council write to Hon. Jo Haylen MP, Minister for Transport seeking a review of current bus routes and service standards in Campbelltown Local Government Area, with particular focus on vulnerable community groups such as schools, aged care;
2. That Council, subject to confirmation of bus routes and service standards, review the current installation program of bus stop shelters and explore options to expand to meet community growth and expectations; and
3. That a report is presented on the information received and options to be considered.

**231/2023** The Motion on being Put was **CARRIED**.

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## 12. URGENT GENERAL BUSINESS

### **13. PRESENTATIONS BY COUNCILLORS**

1. Councillor Karen Hunt on Saturday 12 August attended the 76<sup>th</sup> anniversary of the Independence of Pakistan, in company with Councillor Chowdhury, Councillor Manoto, Councillor Khalil, Campbelltown's Citizen of the Year, Brian Laul, and other dignitaries. The event was a gathering of friends to celebrate a momentous and perhaps life-changing occasion for Pakistan people. They were entertained by many students performing dances and other guests singing their hearts out. The students also presented a timeline of events that have occurred in the world since Pakistan gained its independence. It was a very enjoyable, friendly and noisy evening.
2. Councillor Karen Hunt on Saturday 19 August attended an event known as Mangalagur, which is a traditional festival held by Indian women for the first five years of marriage and is a symbol of rich culture, happiness and good fortune. It is a time to show strength, form friendships and support each other. The ladies perform dances, play games and generally have a fun time together. It could lend itself to becoming an important part of celebrating International Women's Day.
3. Councillor Karen Hunt on Wednesday 23 August attended the Rotary Clubs of Macarthur Police Officer of the Year Awards at Wests Leagues Club with Councillor Chowdhury. Councillor Hunt congratulated Sgt Philip Gornall, who was the recipient of the award. Unfortunately, he's from Camden LAC. Councillor Hunt congratulated also all the nominees and thank our police for the great job they do in Macarthur and beyond.
4. Councillor Karen Hunt on Saturday 26 August attended the Macarthur Region Nepalese community TEEJ program in company with Councillor Chowdhury. TEEJ is the same kind of celebration as the Mangalagur and focuses on ensuring a strong family, and especially the health and happiness of children. These gatherings always display so much enjoyment and happiness as everyone spreads their friendship and support. Councillor Hunt thanked them for inviting her to participate.
5. Councillor Masood Chowdhury on Saturday 9 September attended Hindu Community Villages Festival Janamashtami in Greg Percival Community Hall.
6. Councillor Masood Chowdhury on 22 August attended Benham Oval Minto for Minto Cobras Youth Spirit Mentoring Program (YSMP) segment on Chanel 7 Sunrise, it was supported by South West Multicultural and Community Centre, Minto Mall Minto Fruit Orchard and The Silver Coin Project.
7. Councillor Masood Chowdhury on 30 August attended the Macarthur Football Association M League Awards night with over 500 people in attendance and lots of special guests including the Mayor Dr George Greiss, the Chairperson of the Macarthur Football Association, Darcy Lound. Congratulations to all the award winners and the premiership winning teams.
8. Councillor Rey Manoto on 19 August attended the Eagle Vale Library 20<sup>th</sup> Birthday Celebration along with Mayor Dr George Greiss, Councillor Riley Munro, Councillor John Chew and Paula Pfoeffler Manager of Community Learning and Libraries. This is a milestone event providing 20 years of continued service and access to resouces for the community. Congratulations to all Eagle Vale librarians, staff and volunteers.

9. Councillor Rey Manoto on 9 September attended the Mater Dei Foundation Annual Dinner at The Cube Campbelltown Catholic Club. Councillor Masood Chowdhury, Councillor Warren Morrison, Councillor Masud Khalil along with Director Rebecca Grasso and Director Scott Grant and Miss Noni Green. This event highlighted the abilities of the children attending Mater Dei. More than \$380,000.00 was raised thanks to the generosity of the macarthur district. Congratulations to the Mater Dei Organisation.
10. Councillor Meg Oates represented Mayor Dr George Greiss at the opening of Savanhdry Vongpoothorn Aflame exhibition at the Campbelltown Arts Centre on 26 August. Savanhdry is Laotian background, she came as a refugee in the 80's and grew up in Eagle Vale. Her work represents her response to Budhist teachings in one of the Sutras called Flame. Its about the connection of Human Beings with the natural environment and how the interact.
11. Councillor Meg Oates thanked the Mayor Dr George Greiss for the Jubilee Awards. The recipients felt proud and privileged to be part of Campbelltown.
12. Councillor Meg Oates reminded everyone of the outgoing Koshygga delegation reception tomorrow night. This exchange program develops international connections and relationships. Councillor Meg Oates wished the students good luck.
13. Councillor Warren Morrison on Thursday 10 August attended the Ministers Breakfast at the Narellan Chamber of Commerce, along with the Premier of NSW Chris Minns, Mayor Dr George Greiss, Councillor Masud Khalil and Councillor Rey Manoto. The event was hosted by the Narellan Chamber president Anne Parnham and held at Club Menangle Trackside. There was a large crowd and the Minister took time to answere all questions presented by guests.
14. Councillor Warren Morrison on Friday 18 August attended the opening of BlueWing Care Disability Services on Queen Street. Congratulations to Zoe Norton who is giving back to our community by bringing BlueWing Care Disability Services to Campbelltown.
15. Councillor Warren Morrison on 22 August along with Councillor Masood Chowdhury attended the Minto Cobras football oval with Uncle Dave Bell, Rebecca Trudgett and Mal Fruean OAM with Channel 7 Sunrise program presenting a \$10,000 suburban superstar donation to the club. The kids displayed their skills with football and boxing. They were there from 5.30am and crossed to Sunrise numerous times throughout the morning, to put Minto Cobras out to everyone. Minto Mall Minto Fruit Orchard were handing out fruit baskets and Campbelltown City Council provided a barbeque breakfast. Congratulations to Uncle Dave Bell for a wonderful event for the Minto Cobras.
16. Councillor Warren Morrison on 27 August attended the Citizenship ceremonies at Civic Centre along with Mayor Dr George Greiss and Councillors.
17. Councillor Warren Morrison on 23 August attended the Police Officer of the Year Awards along with the Mayor Dr George Greiss and other Councillors. The Rotary Club, which Councillor Josh Cotter is involved with, did a great job of putting this event on. It was an excellent night celebrating awards given to our elite police officers. Congratulations to nominees and winners and especially the winner of Police Officer of the Year Sgt Philip Gornall. Thank you to all Rotary Clubs in macarthur.



18. Councillor Warren Morrison on Wednesday 30 August represented the Mayor at the Eureka Barrier Draw at Museum of Contemporary Art in Sydney for the worlds richest race Harness race on 2 September with a 2million dollar prize. Proud ambassadors Grace Hayden and Benji Marshall were in attendance. Club Menangle is a world class facility and Campbelltown is lucky to have it as it draws in people from everywhere.
19. Councillor Warren Morrison on Friday 8 September represent the Mayor Dr George Greiss at Macarthur Cancer Therapy Centre 20<sup>th</sup> anniversary celebration. Congratulations to the General Manager Grant Drysdale and the new Director Dr Annette Tognela and for being announced as the best NSW Public Cancer Therapy Centre 6 years in a row.
20. Councillor Warren Morrison on 9 September attended the Mater Dei Foundation Annual Dinner at The Cube Campbelltown Catholic Club along with Councillor Masood Chowdhury, Councillor Rey Manoto, Councillor Masud Khalil. Councillor Morrison thanked the generous community and business people such as Jim Marsden for their donations and fundraising efforts for Mater Dei raising in excess of \$380,000. It was a great evening that highlighted the abilities of the students at Mater Dei.
21. Councillor Masud Khalil thanked the Mayor Dr George Greiss and congratulated Councillor Darcy Lound and Councillor Karen Hunt for their nominations. He thanked all the Councillors that did and did not vote for him. Councillor Khalil advised he will give 100% and advised it is a great privilege to be the first Bangladeshi Deputy Mayor. He received flowers, cards and text messages of support and he thanked everyone for their support and belief in him. Councillor Khalil acknowledged previous Deputy Mayor Warren Morrison, a genuinely welcoming humble and friendly human and he has taught him how to act and work for the betterment of mankind.. He also thanked the late Fred Borg, whose legacy Cr Morrison is continuing. Although Cr Khalil never met Fred Borg, he has heard a lot about him. He thanked Cr Morrison for continuing the work of the Fight Against Cancer which has ensured cancer patients are not alone. We stand with them and will not let them fight alone. Cancer is non-discriminatory. Cr Khalil expressed his privilege to represent the multicultural community he is dedicated to unifying the community. Discrimination is a disease like cancer. When we act together it is possible to reshape Campbelltown by uniting all of us. Councillor Joshua Cotter is inspiring, he is dedicated and eager, he will bring positive change to our youth in the community. Councillor Khalil will continue the work of the previous Deputy Mayors with the help of all councillors, we work together for the betterment, for the best for this community and our common goal, Campbelltown. Councillor Khalil thanked the Council staff for all their help.
22. Councillor Matt Stellino represented the Mayor Dr George Griess at the Threatened Species Art and Creative Writing Event at the Art Centre. This is an event for children. The artwork and pictures from the children was fantastic. Councillor Stellino thanked council staff Mitch and Mikayla for organising this event. The joy on the kids faces was wonderful. There was a mix of emotions, sadness that we have so many threatened species in our LGA and joy that we have a young generation who want to advocate and place emphasis on the protection of these species and raise awareness. Councillor Stellino thanked the Mayor for the opportunity to attend.
23. Councillor Joshua Cotter on 16 August attended the viewing of the Matilda's soccer game at the Athletics track. Councillor is grateful to staff for pulling this together with

such short notice. Great to accommodate this event. Councillor Cotter commended the staff.

24. Councillor Joshua Cotter on 23 August attended the Police Officer of the Year Awards. Thank you to the Mayor for allowing Councillor Cotter to do the closing speech as his father was a police officer for 25 years and his brother is currently a serving police officer. Congratulations to Sgt Phil Gornall.
25. Councillor Joshua Cotter and his wife Jess have partnered up with Youth Solutions to host a golf day on 3 September. Youth Solutions were wanting to expand and gain more community support. Last year they had 9 teams, Macarthur United Realty also came onboard and with their support they managed to get 26 teams within 3 days and 15 teams on waitlist. Councillor Cotter commended Youth Solutions on the great work they do in our community.
26. Councillor George Brticevic thanked Nathan Hagarty MP, member for Leppington for putting on his Facebook that on Friday 22 September Bus Industry Task Force will be holding South West Sydney Bus Passenger Forum at the Mercure Liverpool in Prestons. Members of the public are invited to have their say on bus routes, timetables and stops and you can register by clicking the link on his Facebook page.
27. Councillor Margaret Chivers thanked the Acting Director City Governance for providing certainty to Campbelltown Patchwork and Quilters Guild that they would be able to show their quilts next year and provide a space for them.
28. Councillor Margaret Chivers also thanked Director City Services for immediate action to close off the flying fox in Libby's Place Glenfield whilst damaged and broken harness was replaced.
29. Councillor Margaret Chivers thanked the new operators of The Art Café, Paula and Craig for all the work to hold father's day within a couple of weeks of takeover. Paula and Craig were welcoming, warm and friendly.
30. Councillor Margaret Chivers on 21 August attended the Passfield Park School Kids Inc official opening of their library. The Mayor Dr George Greiss attended. Thanks to Ricardo Lonza who is a member of staff at the new school. The previous school was infested with mould, the books in the library were covered in mould. Not one book could be taken to the new site. Councillor Chivers advised it was an honour to attend the opening and advised she is privileged as a Councillor to attend not only large events but small events too.
31. Councillor Margaret Chivers along with Councillor Meg Oates attended the Campbelltown Arts Centre Strategic Committee on Wednesday night. Thanks to Mouna Zayla, she is a powerhouse, her and her team presented an overview of 2024 Artistic Program. It is going to be amazing. She has stepped up to the challenge, her focus is on the residents of Campbelltown, her focus is on delivering exemplary services to our community. Councillor Chivers wanted to pass on her commendation.
32. Councillor John Chew on 18 August attended Flagstaff Group, who have 53 years' experience in disability support services, new premises in Smeaton Grange. Councillor Chew learnt more about their work supporting people with disabilities, life skills and employment.

## 14. CONFIDENTIAL REPORTS FROM OFFICERS

### Confidentiality Recommendation

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It was **Moved** Councillor Brticevic, **Seconded** Councillor Munro:

1. That this Ordinary Meeting of Council be adjourned and reconvened as a meeting of the Confidential Committee for discussion of items 14.1, 14.2 and 14.3 which are considered to be confidential in accordance with Section 10A(2) of the *Local Government Act 1993*, as indicated below:

**Item 14.1 Lease of Council Premises - Milgate Arcade, Campbelltown**

Item 14.1 is confidential in accordance with Section 10A(2)(c) of the *Local Government Act 1993* as the report refers to information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

**Item 14.2 Lease of Council Property - 298 Queen Street, Campbelltown**

Item 14.2 is confidential in accordance with Section 10A(2)(c) of the *Local Government Act 1993* as the report refers to information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

**Item 14.3 Temporary Licence of Part Lot 1002 DP873452 Hurley Street Campbelltown**

Item 14.3 is confidential in accordance with Section 10A(2)(c) of the *Local Government Act 1993* as the report refers to information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

2. Council considers that discussion of the business in open meeting would be, on balance, contrary to the public interest.

**232/2023** The Motion on being Put was **CARRIED**.

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**The Ordinary Meeting of Council was adjourned at 9.34pm and reconvened as a meeting of the Confidential Committee at 9.35pm.**

## Recommendations of the Confidential Committee

### 14.1 Lease of Council Premises - Milgate Arcade, Campbelltown

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It was **Moved** Councillor Munro, **Seconded** Councillor Stellino:

1. That Council endorse the renewal of leases for Suite 6 and Suite 7 Milgate Arcade with the current lessee based on the terms and conditions as outlined in the body of this report.
2. That approval is granted for the lease on each premises to be executed by way of delegated authority under Section 377 of the Local Government Act 1993.

**233/2023** The Motion on being Put was **CARRIED**.

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**Meeting Note:** Having declared an interest in Item 14.2 Councillor Cotter left the Chamber at 9.36 pm and did not take part in the discussion or vote on the matter.

### 14.2 Lease of Council Property - 298 Queen Street, Campbelltown

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It was **Moved** Councillor Morrison, **Seconded** Councillor Khalil:

1. That Council endorse the terms and conditions of a new lease on 298 Queen Street, Campbelltown as set out in this report.
2. That all and any documentation associated with the new lease be signed by way of delegated authority under S377 of the Local Government Act 1993.

**234/2023** The Motion on being Put was **CARRIED**.

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**Meeting Note:** At the conclusion of the discussion regarding Item 14.2 Councillor Cotter returned to the Chamber at 9.37pm

### 14.3 Temporary Licence of Part Lot 1002 DP873452 Hurley Street Campbelltown

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It was **Moved** Councillor Munro, **Seconded** Councillor Khalil:

1. That Council enters into a Temporary License on the terms and conditions outlined in the report, with the entity named in this report, noting the preservation of carparking for Namut Early Learning Centre.
2. That Council endorse that all and any documentation associated with the Licence be signed by way of delegated authority under S377 of the Local Government Act 1993.

**235/2023** The Motion on being Put was **CARRIED**.

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It was **Moved** Councillor Munro, **Seconded** Councillor Brticevic:

That the Council in accordance with Section 10 of the Local Government Act 1993, move to re-open the meeting to the public.

**236/2023** The Motion on being Put was **CARRIED**.

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**At the conclusion of the meeting of the Confidential Committee the Open Council Meeting was reconvened at 9.38pm.**

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It was **Moved** Councillor Stellino, **Seconded** Councillor Munro:

That the reports of the Confidential Committee and the recommendations contained therein be adopted.

**237/2023** The Motion on being Put was **CARRIED**.

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There being no further business the meeting closed at 9.39pm

Confirmed by Council on <<enter date>>

..... General Manager ..... Chairperson

#### **4. STATEMENT OF ETHICAL OBLIGATIONS AND DECLARATIONS OF INTEREST**

##### **Statement of Ethical Obligations**

Statement of Ethical Obligations In accordance with section 233A of the Local Government Act 1993, the Mayor and Councillors are bound by the Oath or Affirmation of Office made at the start of the Council term to undertake their civic duties in the best interests of the people of the City of Campbelltown and the Campbelltown City Council and to faithfully and impartially carry out the functions, powers, authorities and discretions vested in them under the Local Government Act 1993 or any other Act, to the best of their ability and judgement.

##### **Declarations of Interest**

###### **Pecuniary Interests**

###### **Non Pecuniary – Significant Interests**

###### **Non Pecuniary – Less than Significant Interests**

###### **Other Disclosures**

## 5. MAYORAL MINUTE

### 5.1 NSW Government Challenges

#### Recommendation

That the information be noted.

In my last Minute, I spoke about the ever-changing political environment and the complexity of government machinery, highlighting that we face an increasing challenge to deliver significantly more with fewer resources.

I also noted that I eagerly awaited the NSW Budget before determining our next action. Now, we have the information we need to start the conversation.

#### Budget

On 19 September 2023, the newly elected Labor Government handed down its first budget in over a decade.

The Treasurer started his first-ever budget speech by saying:

*"Mr. Speaker, this Budget is about reform.*

*Reform to give our children the best start to life, reform to make owning your own home easier to achieve; and reform to break the barriers to women's opportunity in this state.*

*This Government believes there is always a better future if we choose to reach for it.*

*And in this Budget we make that choice – we choose to invest in transformational reform to build a better, brighter future for everyone across our state."*

These are powerful words that signal a powerful shift in public policy in the State. I, too, want to commit our Council to ensure we are doing all we can to break the barriers for women, providing our fair share of housing and striving to give our children the best opportunities. We all must agree that he is right; these goals are worth pursuing, and there is always a better future if we choose to reach it.

Now, we too, have to make some choices.

On the day following the release of the NSW Budget, the Daily Telegraph headline was "Slash and Earn", "New Treasurer Daniel Mookhey cut teeth with \$13b savings and a mega payday for workers". The Sydney Morning Herald headlined "Budget balancing act" and "Dirty Jobs done on the cheap", with the first line saying, "this is no horror budget".

I am not sure we can say the same from a Campbelltown perspective; I am disappointed that no significant funding was allocated to our city. However, we are not political commentators. I am

sure there is enough of that out there now, and the people of Campbelltown can determine their own views.

It is crucial that our focus is twofold: firstly, to distinguish the shifts in public policy and comprehend their consequences on our residents, and secondly, to consistently advocate for our community's fair share and not accept neglect.

It is evident that there is a noticeable shift in public policy, deviating from the former emphasis on physical infrastructure to a more prominent focus on social initiatives. As a council, we are confronted with consequential decisions. We find ourselves obligated to adhere to specific policy directions often mandated by legislation. However, in other instances, we must carefully deliberate on our options, evaluating the feasibility and desirability of compensating for some of the shortfalls. Our commitment must be to ensure that our residents do not face any setbacks amid these shifts in policy orientation.

It's clear from this budget that the Government has no interest in partnering with Local Government to resolve any of the many issues facing local communities. The budget did have a significant investment in schooling, health and state infrastructure, unfortunately, not substantially in our city. However, there is no investment in the many issues facing Local Government and local communities.

Just in this year the Emergency Services Levy has seen significant increase driven by changes in the State Government policy position coupled with rises in the Local Government Award increase to employee costs. These two increases alone consume over 68% of Campbelltown City Council's approved rate rise for this financial year.

It's important to note that our employees' role in our city is very important. We must look after our employees and ensure they are not disadvantaged in the sector, or we face mass skill exits that will be much more costly in the long run. However, we are paying the cost for an increase in expenses due to government policy without a way of recovering it.

There is no investment in dealing with the waste crises facing our communities. As waste management costs to councils and residents skyrocket, an issue we will face in the next financial year, only about 7% of the \$800m annual waste levy revenue imposed by the NSW Government is returned to councils for waste management services.

The NSW Budget is expected to return to surplus, thanks to increased property taxes with an expected rise to Stamp Duty income due to increased property prices and an addition to the Land Tax rates. These taxes raise around \$15b each year for the state government. However, there is no increase in grant allocation to Local Governments, which are responsible for providing the service to these properties (see my article in CEDA - Centre for Economic Development Australia for details of this proposition).

These are just a few examples, but there are many more we have to consider. As we detail what we need to do to ensure the best outcome for our residents with the current circumstances, we commit to keeping the Councillors and residents informed. We must transparently communicate with our residents and continue engaging our community, involving active participation and feedback mechanisms to ensure we can consider all of our community's views in the choices we have to make.



I have also asked the General Manager to plan several strategic planning days to inform the Councillors and prepare to make our choices in the next Council budget.

But we will not stop there. Simultaneously, we must strongly advocate.

It is clear from the geographic allocation of the funding that we must fight for our fair share. We cannot rest on our laurels, we cannot wait and see, and we cannot expect others to help us, even if it is their job. We must use every legal avenue to ensure our community gets their fair share.

I hope to find alliances with our State MPs. A quick Facebook search or a review of published material of any of our local MPs will clearly show that they believed that "The Liberal Government has ignored and short-changed our community for 12 years." While, at the time, they may have been right, things are getting worse and not better so far under this budget.

When I got elected to this role, I made it clear that I would do all I could to fight for our fair share and take it to the government. I did not shy away from going after the Liberal Government, I always put the interest of our city ahead of partisan politics, and I am proud of the funding we received.

That's not going to change now. Over the next few months, I will highlight and undertake a comprehensive advocacy program to remind the NSW Government of the needs of our community. We will leverage collaborative relationships and lobbying efforts to secure the resources, infrastructure and services essential for our community's prosperity, adopting a proactive stance and fortifying our community against being again marginalised by a government that does not need to fight for local votes.

One thing I am sure of is that we will get more than our fair share in housing growth.

### **Housing Growth**

This week, NSW Premier, the Hon. Chris Minns MP warned councils he would turn to the nuclear option if the state's ambitious 76,000 yearly dwellings housing targets are unmet:

*"We've got the powers inside the NSW government ... to enact reform, to pursue housing targets and completions in various parts of the state... We don't need any enabling legislation to make that happen. And there's a balancing act if we don't intervene; if councils, in particular, don't meet their challenges".*

In that speech, there was no mention of how he expected this to be achieved or what the state government intended to do to support councils in undertaking such a task. However, later that week, in another article, he lashed Anthony Albanese and the federal Labor government for "imposing" ambitious housing supply targets on NSW, demanding taxpayers get their "fair share from the Commonwealth" in return for that 76,000 yearly dwellings housing targets.

Does the government intend to do public consultation, inform the community of their proposed changes, and evaluate "stop the squeeze campaigns", as they demanded the previous Government do? Or will they just blame the housing crises on councils and changes will come in by stealth?

This week, we found out through collaborative relationships that there are currently stakeholder consultations around changes to several State Environmental Planning Policies that are only open for 28 days that we were not invited to. We have made our concerns clear to the Department and intend to make a submission that will be published in future council papers. However, the fact that we were unaware of it has raised many concerns.

Campbelltown Council has been proactively dealing with the housing crisis.

The Department of Planning's (DPE) 5-year housing for the Campbelltown LGA between 2016 – 2021 was 6,800 dwellings. According to the ABS Census data, an additional 7,783 actual dwellings were delivered (exceeding the target by 983 dwellings). The current DPE housing target for Campbelltown LGA is 7,100-8,250 dwellings between 2021 and 2026. It is not simple to determine if we are on track, or not, to meet such a target. It is worth noting, however, that we are doing all we can to achieve it.

The Minns' government has come into power on the back of an election promise to balance housing targets across Sydney, with the Premier frequently saying that Western Sydney is doing more than its fair share in housing Sydney's growing population. While we assume that anti-growth rhetoric by Labor MPs will be controlled by a government that wants to deal with NIMBYs, we continue to see it occurring in the inner city. As we wait for the new targets, we can only hope they will reflect that pre-election view and that we will not again be forced to carry more than our fair share.

We are limited in our capacity and our ability to review and redo our strategies. The Campbelltown Local Housing Strategy 2041 identifies capacity for up to an additional 45,090 dwellings within the planned urban growth areas of the Campbelltown LGA:

- |   |        |
|---|--------|
| • Glenfield to Macarthur Urban Renewal Corridor:          | 20,290 |
| • Greenfield (Menangle Park, Gilead, South Campbelltown): | 19,000 |
| • Other/infill:   | 5,800  |

However, this is not without significant investment and approval from the NSW Government. We face significant challenges in achieving these targets rather than increasing them, primarily due to a lack of decision and investment by State Government agencies.

We have committed to undertaking the Campbelltown CBD Local Environment Plan (LEP) review and invested significantly in staff and resources, allocating over \$2 million to deliver on the government densification strategy, only to be told in preliminary discussions that the department will need us to pay for work they should've already undertaken, and the timing of this critical work hasn't been prioritised by the NSW Government which means they may not be able to deliver within the timeframes required, impacting the overall program of required works.

I will detail these issues in future Minutes after we have raised our concerns with the Premier and appropriate Ministers.

If that is the case for Campbelltown CBD, how long will it take to deal with the complete Glenfield to Macarthur Urban Renewal Corridor, how much money will need to be invested in doing all the required studies and who will pay for all that?

Who will pay for all the physical, social and wellbeing infrastructure required to maintain our residents' current standard of living? A standard that, in some areas, already need significant investment just to catch up to the rest of Sydney.

There are a lot of questions that need more than media attacks and conflicting articles. Local Government must have a real seat at the table, we must have a real discussion about all these issues if we are expected to contribute to solving the current housing crisis. It is worth remembering that we are keen to work with the government to deliver their growth strategy, as I have, but not to the detriment of our community.

Again, over the next few months, I plan to embark on an extensive advocacy initiative around housing growth and development, building stronger partnerships, and engaging in lobbying activities to try and ensure the needs of our community are taken into consideration.

### **WestInvest**

Last month, I raised concerns about the funding model for the \$171 million committed to our community's project delivery. The funding deeds remain unsigned and have been subject to several significant amendments over the recent months. This changing legal landscape creates additional risk and exposure for the Council, which creates considerable uncertainty for our delivery program.

Unfortunately, as Council has received legal advice on the resolution of the Deed arrangements, an update report will be considered within the closed section of our council meeting. I am able to share, however, that the requirements in the latest version of the Deed represent a significant shift from our expectations based on historical grant practices. We are facing substantial contractual burdens that are anticipated to increase our cost, decrease project outputs and increase the risk the Council has to take.

We will make more information and our approach to dealing with the WestInvest funding issues publicly available as soon as possible.

### **Attachments**

Nil

## **6. PETITIONS**

## **7. CORRESPONDENCE**

### **7.1 Correspondence regarding NSW Illegal Dumping Strategy**

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#### **Officer's Recommendation**

That the letters be received and the information be noted.

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1. Letter and enclosure from NSW Environment Protection Authority regarding the NSW Illegal Dumping Strategy
2. Enclosure – Response to L Deitz – Campbelltown City Council – 19 October 2022 – MD224465 (contained within this report)

#### **Attachments**

- 7.1.1 Letter from NSW Environment Protection Authority regarding the NSW Illegal Dumping Strategy dated 15 September 2023 (contained within this report)
- 7.1.2 Enclosure – Response to L Deitz – Campbelltown City Council – 19 October 2022 – MD224465 (contained within this report)



MD23/3994

Ms Lindy Deitz  
General Manager  
Campbelltown City Council

By email: [council@campbelltown.nsw.gov.au](mailto:council@campbelltown.nsw.gov.au)

Dear Ms Deitz

I refer to your letter to the Minister for Climate Change, Minister for Energy, Minister for the Environment and Minister for Heritage, the Hon Penny Sharpe MLC, regarding the NSW Illegal Dumping Strategy. Your letter was referred to the Environment Protection Authority (EPA) and I have been asked to reply.

I note the previous NSW Government sent a response to Council's earlier correspondence to [council@campbelltown.nsw.gov.au](mailto:council@campbelltown.nsw.gov.au) on 19 October 2022. I have enclosed a copy of that response.

Since then, I am pleased to inform you the *NSW Illegal Dumping Prevention Strategy 2022-27* (the Strategy) and its implementation plan were released in December 2022. The Strategy utilises a multifaceted approach to target the various drivers of illegal dumping. Under this Strategy, the NSW Government has been supporting councils to manage illegal dumping through:

- The development of a Community of Practice (CoP) for kerbside dumping that received participation from over 70 people across various councils to discuss how to manage kerbside dumping. The next CoP is scheduled for late November 2023, and I strongly encourage Council's participation.
- Releasing Round 1 of the Illegal Dumping Prevention Program. I am aware Council was unsuccessful in its grant application. This program was highly contested and unfortunately not all applications could be funded. I understand Council has received feedback on the application and I strongly encourage you to submit another application when Round 2 opens early 2024.
- Continuing to fund the Regional Illegal Dumping squad and programs
- Completing an audit of illegally dumped items on the kerbside.

If you or your staff want to discuss this issue further, please contact Kathy Giunta, Director Major Programs, EPA on 9995 6901 or at [Kathy.Giunta@epa.nsw.gov.au](mailto:Kathy.Giunta@epa.nsw.gov.au).

Thank you for raising these important issues and for your ongoing work in cracking down on illegal dumping in Campbelltown Local Government Area.

Yours sincerely

**Arminda Ryan**  
**A/Executive Director Programs & Innovation**

Enclosed: Response to L Deitz – Campbelltown City Council – 19 October 2022

Phone 131 555  
Phone 02 9995 5555  
(from outside NSW)

TTY 133 677, then  
ask for 131 155

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PARRAMATTA  
NSW 2124

6&8 Parramatta  
Square 10 Darcy  
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ABN 43 692 285 758



**The Hon. James Griffin MP**  
Minister for Environment and Heritage

MD22/4465

Ms Lindy Deitz  
General Manager  
Campbelltown City Council  
PO Box 57  
CAMPBELLTOWN NSW 2560

By email: [council@campbelltown.nsw.gov.au](mailto:council@campbelltown.nsw.gov.au)

Dear Ms Deitz

Thank you for your letter regarding the NSW Illegal Dumping Strategy. I appreciate you bringing Campbelltown City Council's concerns to my attention.

I refer to and enclose my previous letter to the Mayor of Campbelltown, Cr George Greiss, dated 11 May 2022 which outlined funding allocated under the NSW Waste and Sustainable Materials Strategy to programs that support councils and other organisations address illegal dumping.

The NSW Environment Protection Authority (EPA) has released the draft NSW Illegal Dumping Prevention Strategy 2022-2027 (draft Strategy) for public consultation.

Comments on the draft Strategy are invited until 17 October 2022 and I encourage Council to participate in the process. Details on the public consultation process are available on the EPA's 'Have Your Say' page, at <https://yoursay.epa.nsw.gov.au/nsw-illegal-dumping-prevention-strategy-2022-2027>. You are also invited to join one of two online information sessions being held on 12 October 2022. You can register for the session at [www.eventbrite.com.au/e/litter-and-illegal-dumping-strategies-info-session-with-qa-oct-12-tickets-422217593187](http://www.eventbrite.com.au/e/litter-and-illegal-dumping-strategies-info-session-with-qa-oct-12-tickets-422217593187).

The draft Strategy identifies actions to address the challenges of illegal dumping over the next five years and incorporates the Government's ambitious circular economy objectives. The draft Strategy builds on the successes of the previous illegal dumping strategies and will continue to deploy many of the approaches that have already proven effective.

Illegal dumping is a complex issue that requires a range of complementary actions in addition to compliance and regulation, and we need to work together to achieve clean neighbourhoods free of illegal dumping. The EPA will consider all submissions when finalising the Strategy.

As previously advised to Mayor Greiss, funding and support for local councils can be accessed via the Illegal Dumping Clean-up and Prevention Program grants and the Regional Illegal Dumping (RID) Program.

An evaluation of the Illegal Dumping Prevention Strategy 2017-2021 found the RID program has boosted investigative capacity at the local level, targeted hotspots, and conducted investigations across council borders that would otherwise not have been possible.

GPO Box 5341 Sydney NSW 2001 ■ P: (02) 8574 5240 ■ W: [nsw.gov.au/ministergriffin](http://nsw.gov.au/ministergriffin)

If you have any further questions about this issue, please contact Ms Lou-Anne Lind, Director of Education and Programs, EPA on 9995 6718 or at [lou-anne.lind@epa.nsw.gov.au](mailto:lou-anne.lind@epa.nsw.gov.au).

Thank you for taking the time to bring this matter to the Government's attention.

Yours sincerely

signature has been removed

**James Griffin MP**  
Minister for Environment and Heritage

Enclosed: May 2022 response to Cr George Greiss, Mayor, Campbelltown City Council

10/10/23



## **7.2 Correspondence regarding Glenfield Parklands**

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### **Officer's Recommendation**

That the letter be received and the information be noted.

---

1. Letter from the Mayor of Campbelltown, Cr George Greiss to the Hon. Paul Scully MP, Minister for Planning and Public Spaces dated 26 April 2023.
2. Reply from the Hon. Paul Scully MP, Minister for Planning and Public Spaces to the Mayor of Campbelltown, Cr George Greiss dated 18 September 2023.

### **Attachments**

- 7.2.1 Letter from the Mayor of Campbelltown, Cr George Greiss to the Hon. Paul Scully MP, Minister for Planning and Public Spaces dated 26 April 2023 (contained within this report)
- 7.2.2 Reply from the Hon. Paul Scully MP Minister for Planning and Public Spaces to the Mayor of Campbelltown Cr George Greiss dated 18 September 2023 (contained within this report)

Office of the Mayor



26 April 2023

The Hon. Paul Scully MP  
Minister for Planning and Public Spaces  
GPO Box 5341  
SYDNEY NSW 2001

Dear Minister Scully,

**Re: Glenfield Parklands**

In July 2021, under the previous NSW Government, \$15 million was committed to the master plan and delivery of 43 hectares of new parkland at Glenfield, including walking and cycling trails, bushlands and playspaces, on the banks of the George's River. This funding was committed under the NSW Government's \$50 million Parks for People program and was incorporated into Council's strategic planning for the northern area of our city.

In February 2023, we were disappointed to receive advice from the NSW Department of Planning and Environment, that they were "unable to progress the Glenfield Parkland project beyond the completion of the master plan... due to an unforeseen disruption to the Department's programming and need to undertake an unexpected budget reallocation."

The Glenfield Parklands project is critical to enhance the liveability in the north of our city, provide access to our city's natural assets, and support the Government's delivery of new housing supply in Glenfield.

We ask that your Government re-consider this previous re-direction of funds and commit to the delivery of the Glenfield Parklands.

Yours sincerely,

signature has been removed

Cr George Greiss  
**Mayor of Campbelltown**

**Campbelltown City Council**  
91 Queen Street, Campbelltown  
PO Box 57, Campbelltown NSW 2560 DX5114

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ABN: 31459 914 087

**The Hon Paul Scully MP**  
Minister for Planning and Public Spaces



Ref: MDPE23/774

Cr George Greiss  
Mayor  
Campbelltown City Council  
PO Box 57  
CAMPBELLTOWN NSW 2560  
[council@campbelltown.nsw.gov.au](mailto:council@campbelltown.nsw.gov.au)

Dear Mayor *George*

I thank you for your correspondence with regards to the Parks for People project at Glenfield.

While the decision to not allocate funding beyond \$1 million for the preparation of the master plan was taken by the previous Government, I appreciate how frustrating this decision is for yourself and for Council.

I also understand that completion of this project, which will provide quality public open space in a key growth area, is a critical part of your vision to improve liveability in your community.

Unfortunately, I am unable to reverse the decision made by the previous Government, however I remain committed to working with you and Council to develop the planned parkland in Glenfield.

I would encourage Council to submit a proposal to the Department of Planning and Environment once the Housing and Productivity Contribution (HAPC) is in effect from 1 October 2023. The HAPC is a fair and consistent development charge that will help fund the delivery of infrastructure in high-growth areas. Your proposal will enable us to engage on methods of potential funding for the Glenfield project under the HAPC.

In the meantime, should you have any questions, Fiona Morrison, Commissioner Open Space at the Department of Planning and Environment can be contacted on 02 9274 6013.

Thank you for bringing this matter to my attention and I look forward to working together on the development of the master plan for this important part of Sydney.

*[Signature]*  
Yours sincerely

signature has been removed

**Paul Scully MP**  
Minister for Planning and Public Spaces

*18/9/23*

52 Martin Place Sydney NSW 2000  
GPO Box 5341 Sydney NSW 2001

02 7225 6080  
[nsw.gov.au/ministerscully](https://nsw.gov.au/ministerscully)

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### **7.3 Correspondence regarding Billabong Operational Plan**

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#### **Officer's Recommendation**

That the letter be received and the information be noted.

---

1. Letter from the Mayor Greiss to The Hon Anoulack Chanthivong MP re, Billabong Operational Plan 25.09.23.
2. Letter from the Mayor Greiss to Mr Greg Warren MP re, Billabong Operational Plan 25.09.23.
3. Letter from the Mayor Greiss to Dr Mike Freeland MP re, Billabong Operational Plan 25.09.23.
4. Response Letter from Mr Greg Warren MP to Mayor Dr George Greiss re Billabong 26.09.23.

#### **Attachments**

- 7.3.1 Letter from the Mayor Greiss to The Hon Anoulack Chanthivong MP re, Billabong Operational Plan 25.09.23. (contained within this report)
- 7.3.2 Letter from the Mayor Greiss to Mr Greg Warren MP re, Billabong Operational Plan 25.09.23. (contained within this report)
- 7.3.3 Letter from the Mayor Greiss to Dr Mike Freeland MP re, Billabong Operational Plan 25.09.23 (contained within this report)
- 7.3.4 Response Letter from Greg Warren to Mayor Dr George Greiss re Billabong 26.09.23 (contained within this report)

Office of the Mayor



25 September 2023

The Hon. Anoulack Chanthivong MP  
Member for Macquarie Fields  
Via email: [macquariefields@parliament.nsw.gov.au](mailto:macquariefields@parliament.nsw.gov.au)

Dear Mr Chanthivong,

**Re: Billabong Operational Plan**

Thank you for your ongoing interest in the development of the Campbelltown Billabong Parklands, and the representations you've made about the cost implications of the Billabong Parklands' ongoing operational impact.

At our next Council meeting on 10 October 2023, I understand a report will be presented to the Chamber recommending that the Council determine the operational position for the Campbelltown Billabong Parklands.

If you wish to make your position formally known to the Council, I invite you to:

- a) Reply to this letter, which will be tabled at the meeting;
- b) Provide a written submission on the issue, which will be tabled at the meeting;
- c) Discuss the matter with Councillors, so they understand your position prior to the meeting;
- d) Attending the Council meeting and requesting to address the Council.

The report will be publicly available on Council's website by Wednesday 4 October 2023. I will provide you with a copy and a link to the business paper once released.

I look forward to hearing from you in regards to this matter.

Yours sincerely,

signature has been removed

Dr George Greiss  
**Mayor of Campbelltown**

DOC-23-414623

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ABN: 31 459 914 087

Office of the Mayor



25 September 2023

Mr Greg Warren MP  
Member for Campbelltown  
Via email: [Campbelltown@parliament.nsw.gov.au](mailto:Campbelltown@parliament.nsw.gov.au)

Dear Mr Warren,

**Re: Billabong Operational Plan**

Thank you for your ongoing interest in the development of the Campbelltown Billabong Parklands, and the representations you've made about the cost implications of the Billabong Parklands' ongoing operational impact.

At our next Council meeting on 10 October 2023, I understand a report will be presented to the Chamber recommending that the Council determine the operational position for the Campbelltown Billabong Parklands.

If you wish to make your position formally known to the Council, I invite you to:

- a) Reply to this letter, which will be tabled at the meeting;
- b) Provide a written submission on the issue, which will be tabled at the meeting;
- c) Discuss the matter with Councillors, so they understand your position prior to the meeting;
- d) Attending the Council meeting and requesting to address the Council.

The report will be publicly available on Council's website by Wednesday 4 October 2023. I will provide you with a copy and a link to the business paper once released.

I look forward to hearing from you in regards to this matter.

Yours sincerely,

signature has been removed

Dr George Greiss  
**Mayor of Campbelltown**

DOC-23-414614

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Office of the Mayor



25 September 2023

Dr Mike Freeland MP  
Federal Member for Macarthur  
Via email: [mike.freeland.m.p@aph.gov.au](mailto:mike.freeland.m.p@aph.gov.au)

Dear Dr Freeland,

**Re: Billabong Operational Plan**

Thank you for your ongoing interest in the development of the Campbelltown Billabong Parklands, and the representations you've made about the cost implications of the Billabong Parklands' ongoing operational impact.

At our next Council meeting on 10 October 2023, I understand a report will be presented to the Chamber recommending that the Council determine the operational position for the Campbelltown Billabong Parklands.

If you wish to make your position formally known to the Council, I invite you to:

- a) Reply to this letter, which will be tabled at the meeting;
- b) Provide a written submission on the issue, which will be tabled at the meeting;
- c) Discuss the matter with Councillors, so they understand your position prior to the meeting;
- d) Attending the Council meeting and requesting to address the Council.

The report will be publicly available on Council's website by Wednesday 4 October 2023. I will provide you with a copy and a link to the business paper once released.

I look forward to hearing from you in regards to this matter.

Yours sincerely,

signature has been removed

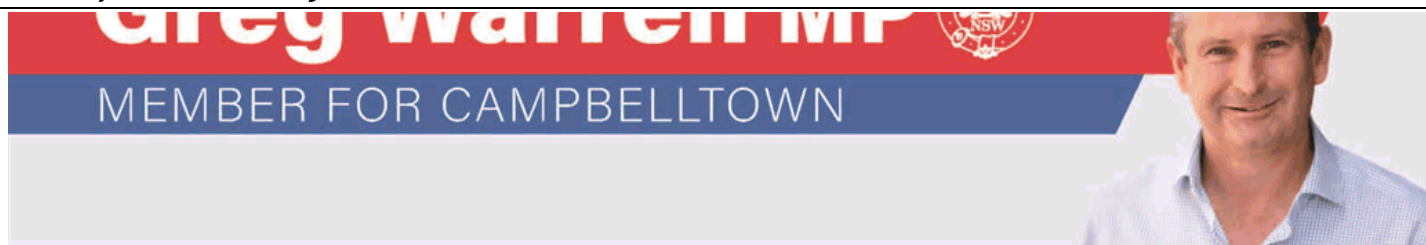
Dr George Greiss  
**Mayor of Campbelltown**

DOC-23-414618

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ABN: 31 459 914 087



26/09/23

Cr Dr George Greiss  
Mayor  
Campbelltown City Council  
PO Box 57  
Campbelltown NSW 2560

**By email: [George.Greiss@campbelltown.nsw.gov.au](mailto:George.Greiss@campbelltown.nsw.gov.au)**

Dear Mayor

I write to you with regards to your correspondence dated Monday, 25 September 2023 and take this opportunity to thank you for your engagement with my office, in terms of the Campbelltown Billabong Parklands Operational Plan.

My position with regards to the Campbelltown Billabong Parklands is consistent with that outlined in the independent council commissioned audit report, completed by KPMG.

Accordingly, while I believe that the Campbelltown Billabong Parklands precinct will no doubt have significant benefits for the community, as outlined in the KPMG report, I remain concerned about the lengthy delays, the absence of an initial business case and the overall financial management of the project, which has seen a significant "budget blowout".<sup>1</sup>

Furthermore, I also express my disappointment that much of what the community and I were advised leading up to and at the commencement of the project, is now apparent to be inconsistent with fact.

On this note, I take this opportunity to clarify that the following matters which were expressed to myself and the community leading up to and at the commencement of the project remain to be the case:

1. Entry to the Parklands would be free of charge;
2. No impact on any of the existing amenities for Campbelltown residents; and
3. No reduction in Campbelltown parking spaces.

<sup>1</sup> KPMG, 17 May 2023, Campbelltown City Council, Billabong Parklands Project - Internal Audit.

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# Greg Warren MP



## MEMBER FOR CAMPBELLTOWN



Moreover, while I acknowledge that much of this adverse and complicated situation is not of your creation, I appreciate your ongoing engagement, diligence and continued transparency, to ensure that the best outcomes for our community are achieved under the circumstances.

Once again, thank you for writing to me and should you wish to discuss this matter further, please do not hesitate to contact my office.

Yours sincerely,

signature has been removed

---

**Greg Warren MP**  
**Member for Campbelltown**

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## 8. REPORTS FROM OFFICERS

### 8.1 Proposed Amendments to Campbelltown Local Infrastructure Contributions Plan 2018

#### Reporting Officer

Executive Manager Urban Centres  
City Planning and Environment

#### Community Strategic Plan

Objective	Strategy
2 Places For People	2.1.2 Provide public places and facilities that encourage leisure, recreation, and physical activity

#### Delivery Program

Principal Activity
5.2.2.5 Ensure assets, infrastructure and property are well managed and incorporate design excellence

---

#### Officer's Recommendation

1. That Council endorse the public exhibition of the proposed amendments to the Campbelltown Local Infrastructure Contributions Plan 2018 for a period of at least 28 days.
  2. That Council note that the Campbelltown Local Infrastructure Contributions Plan 2018 (Amendment 1) will, if adopted, repeal the Section 94 Development Contributions Plan – Glenfield Urban Release Area May 2007
  3. That following the public exhibition either:
    - a) Where objection(s) are received to the draft Plan a further report be presented to Council on those objection(s), or
    - b) Where no objection(s) are received during the exhibition period, the draft Plan be adopted as exhibited and a public notice placed on the Council website within 28 days of the completion of the exhibition, with the date of the public notice being the effective date in which the Plan will come in force.
-

## Purpose

The purpose of this report is to advise Councillors of proposed amendments to the Campbelltown Local Infrastructure Contributions Plan 2018 (CLICP 2018) which was adopted by Council in December 2018 and seek Council's endorsement to place the proposed changes on public exhibition. This follows a minor review of the Plan which was undertaken following additional planning works undertaken by Council, including the Ingleburn CBD Planning Proposal. Infrastructure arising from this Planning Proposal, plus others, have been included into the Works Schedule of the amended Plan. The purpose of this report is to also foreshadow the repeal of the Section 94 Development Contributions Plan – Glenfield Urban Release Area May 2007 (the Glenfield Contributions Plan)

## History

Council at the meeting of 11 December 2018 resolved to adopt the CLICP 2018. The CLICP 2018 is a combination Section 7.11 (formerly Section 94) and Section 7.12 (formerly Section 94A) Plan with a single Works Schedule which applies city wide. The Glenfield Urban Release Area and Menangle Park Urban Release Area are excluded from section 7.11 contributions under CLICP 2018 as they are subject to separate section 7.11 local infrastructure contributions plans. Developments contained within these areas that would attract a section 7.12 levy are subject to the CLICP 2018.

The CLICP 2018 is based on a 15 year time horizon (2018 – 2033) and an anticipated population growth of 32,000 additional residents (excluding new release and rural residential areas) and at least 15,000 additional workers up to year 2033. To cater for this growth, the CLICP 2018 included an infrastructure list sourced from Council's existing adopted strategies, although at the time of adoption it was envisaged that further strategies would be prepared and potentially add infrastructure to the works list through future amendments to the CLICP 2018.

The adoption of CLICP 2018 repealed 5 former contributions plan, but did not include the repeal of the Glenfield Contributions Plan, Menangle Park Contributions Plan nor the Car Parking Contributions Plan.

In terms of new infrastructure, the Planning Proposal for the rezoning of land bounded by Mercedes Road, Bensley Road and Oxford Road (Caledonia Precinct), Ingleburn, included an area for future public open space of approximately 16,106 m<sup>2</sup>, the majority of which is to be dedicated to Council by the developer via an executed Voluntary Planning Agreement (VPA). A portion of this future open space sits within 306 Bensley Road, and does not form part of the proposed development nor the VPA. Accordingly, Council resolved on 9 April 2019 to add this parcel of open space to a subsequent amendment to the CLICP 2018.

In addition, the Gateway Determination for the Council led Ingleburn CBD Planning Proposal, required Council to identify a funding mechanism for the delivery of required infrastructure. In this regard it has been determined that the following infrastructure is required:

### **Upgrade of 6 intersections, namely:**

- Henderson Road / Macquarie Road roundabout (upgrade to signals)
- Macquarie Road / Cumberland Road / Kings Road roundabout (roundabout upgrade)
- Macquarie Road / Carlisle Street intersection (upgrade to signals)

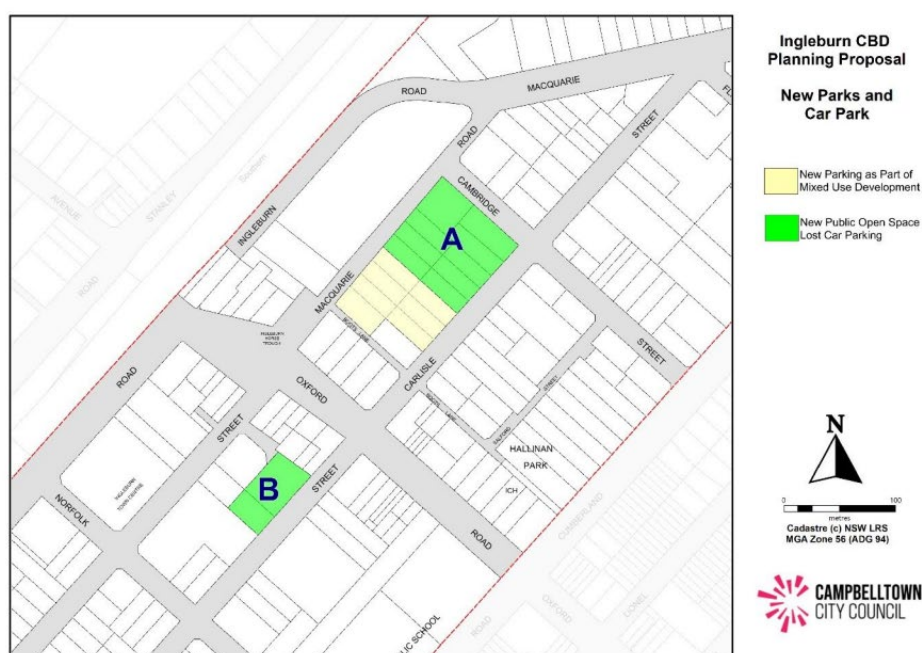
- Cambridge Street / Cumberland Road intersection (upgrade to signals)
- Oxford Road / Carlisle Street roundabout (upgrade to signals)
- Norfolk Street / Cumberland Road intersection (upgrade to signals)



**Figure ES1: Key Recommendations**

**The embellishment of 2 parks, namely:**

- Park A – a 12,500 m<sup>2</sup> site owned by Council; and
- Park B – a 2,615 m<sup>2</sup> site owned by Council



### **The construction of a multi-storey car park on the residue Council land adjacent to Park A.**

The construction of Park A and B involve the direct loss of car parking spaces. The spaces lost are proposed to be compensated for by the construction of a multi-storey car park.

## **Report**

The CLICP 2018 is a robust document that was developed based on the best available information at the time it was prepared and adopted. However, as with all strategies and policies, it should be subject to regular review and evaluation. Typically a review would be undertaken every 5 years.

Accordingly, a review has been undertaken of CLICP 2018 and in particular its works schedule. This review includes the following:

- Review of the existing works schedule against current strategies, policies and resolutions;
- Review of the estimated cost of works in the existing works schedule;
- Inclusion of the land acquisition of the RE1 Public Recreation zoned portion of 306 Bensley Road, Ingleburn;
- Inclusion of the 6 intersection upgrades, 2 open space embellishments and provision of a multi-storey car park associated with the Ingleburn CBD Planning Proposal;
- Review of the Glenfield Contributions Plan, with the view of repealing this Plan;
- Review of the Menangle Park Contributions Plan 2020, with the view of allowing Section 7.11 contributions to apply exclusively to secondary dwellings lodged in the Menangle Park area.
- Inclusion of land to be dedicated to Council in Macarthur Gardens

### **Campbelltown Local Infrastructure Contributions Plan 2018**

At the time CLICP 2018 became effective on 19 December 2018, the following costs of infrastructure were included in the Plan

<b>Type of Local Infrastructure</b>	<b>Total Cost of Works</b>	<b>Cost attributable to new development</b>
Open space and recreation facilities	\$209,810,000	\$120,663,917
Community facilities	\$101,564,607	\$34,669,965
Traffic, transport and access facilities	\$72,450,000	\$34,090,960
Cycleways	\$21,300,000	\$11,746,129
Town centre public domain facilities	\$45,000,000	\$7,303,308
Plan management and administration	\$3,160,679	\$3,056,614
<b>Total</b>	<b>\$453,285,286</b>	<b>\$211,530,614</b>

The following Section 7.11 contributions were applicable to development lodged after 19 December 2018:

	Per resident	Secondary dwellings or seniors living	Studio or 1 bedroom dwelling	2 bedroom dwelling	3 or more bedroom dwelling
2018	\$6,778	\$10,981	\$10,981	\$12,946	\$20,000
June 2023	\$7,884.13	\$12,773.03	\$12,773.03	\$15,058.72	\$20,000

### **Land acquisition of the RE1 Public Recreation zoned portion of 306 Bensley Road, Ingleburn**

Council engaged Corporeal Pty Ltd to provide a Valuation Report to determine the cost for the partial acquisition of the RE1 portion of 306 Bensley Road, Ingleburn. The Report determined the total compensation to be in the order of \$1,625,000 (exclusive of GST).

This works item and cost has been added to the draft Plan.

### **Inclusion of Ingleburn Town Centre Planning Proposal infrastructure**

The 6 intersection upgrades and 2 open space embellishments required to support the Ingleburn CBD Planning Proposal have been added to the works schedule list within the draft Plan.

The works have a total estimated value of:

- \$10,115,000 – embellishment of 2 parks (currently both are fully sealed car parks, so require demolition and embellishment);
- \$20,574,000 – cost to provide a multi-storey car park for 381 car spaces
- \$11,500,000 – upgrade of 6 intersections (5 to signalised and 1 roundabout)

The multi-storey carpark is a direct result of the provision of the open space and is an alternative to the acquisition of one hectare of privately owned land that would not be as well located as proposed Park A and B. The cost associated with the multi-storey car park is estimated as \$20,574,000. A conservative estimate of the cost to acquire one hectare of open space in the vicinity of the Ingleburn Town Centre is \$25,300,000. The advantages of the option being pursued by Council to utilise existing surface car parking to deliver future open space is twofold. Firstly, the timing of delivery of the open space is fully controlled by Council, and does not rely on land to be acquired as it comes to the market, nor on Council having to compulsorily acquire land. Secondly, the cost to provide a multi-storey car park to offset the car parking displaced by the new parks is cheaper than the cost to otherwise acquire third party land for the provision of open space.

### **Section 94 Development Contributions Plan – Glenfield Urban Release Area May 2007**

The Glenfield Contributions Plan is a legacy plan which predates the Ministerial decision to cap contributions at \$20,000 per allotment. In this regard the maximum contribution currently required under this Plan is \$75,124.51 per lot/dwelling. It applies to the land bounded by Glenfield Road, Old Glenfield Road, Campbelltown Road and Hurlstone Agricultural High School as detailed below.





The Glenfield Contributions Plan was not repealed in 2018 as, at that time, there were a number of imminent developments likely to occur, one of which would deliver the final parcel of open space in the release area.

However, there now remain only 5-6 original undeveloped parcels in the release area and it is unclear when these are ever likely to be subdivided or developed. Given that the vast majority of the release area has been developed, the majority of the works list delivered, including all 13.73 hectares of open space, it is considered appropriate to consider repealing the Glenfield Contributions Plan.

In this regard, the following is noted:

- There are a number of open space items (\$938,512) transferred to the draft Plan;
- There are traffic and transport items (\$5,561,500) transferred to the draft Plan. This includes the completion of kerb, gutter, drainage, street lighting and provision of underground power along Glenfield Road;
- The total value of infrastructure to be transferred is \$6,500,012
- The total amount of funds currently held by Council is \$8,897,000. All funds would be transferred to the new Plan, and will go towards completion of the transferred works. The remainder would go towards provision of the works schedule in the draft Plan, noting that there are numerous works proposed within the Glenfield area which the residents of the release area would gain benefit. The value of works in the CLICP in Glenfield is in the order of \$28.9 million

It is also worth noting that the Glenfield Contributions Plan never envisaged the development of secondary dwellings. Accordingly there have been numerous enquiries to include these, but they have never eventuated as they are cost prohibitive. Under the CLICP 2018, secondary

dwelling are currently charged \$12,773.03. Under the Glenfield Contributions Plan they are charged in the order of \$36,550.

The repeal of the Glenfield Contributions Plan will remove an anomaly in contribution rates across the LGA, with only the Menangle Park Plan being an exclusion area for the purposes of Section 7.11. Any future redevelopment of the 5-6 lots which remain undeveloped would be based on the draft Plan which is capped at \$20,000 per lot. Funds collected would still be utilised towards the infrastructure which already exists in the CLICP 2018 and remains in the draft Plan.

### **Menangle Park Contributions Plan 2020**

The Menangle Park Contributions Plan is an IPART approved plan, which permits Council to levy in excess of the \$20,000 cap issued by Ministerial Direction. The Plan levies \$37,090.96 for lots 599 m<sup>2</sup> or less and \$54,090.97 for lots 600 m<sup>2</sup> or greater.

Unfortunately, when the Plan was developed, it was focussed on the subdivision of lots to support residential development, and did not specifically consider minor development such as secondary dwellings, which are a common form of housing diversity and affordability. Accordingly, while the CLICP 2018 levies secondary dwellings as the equivalent of a 1 bedroom dwelling (secondary dwellings are required to have a floor area of 60 m<sup>2</sup> or less) at \$12,773.03, the Menangle Park Plan imposes a contribution of \$26,272.77 (1 bedroom), \$37,090.96 (2 bedroom) or \$54,090.97 (3+ bedroom).

CLICP 2018 currently applies with regard to S7.12 in Menangle Park. The S7.11 component of CLICP 2018 does not apply to Menangle Park. However, in order to facilitate the uniform cost to develop a secondary dwelling anywhere in the LGA, it is proposed to allow the draft CLICP to apply within Menangle Park for S7.11 contributions exclusively related to a secondary dwelling.

### **Inclusion of land to be dedicated to Council in Macarthur Gardens**

Macarthur Gardens was a Stockland development application, on land owned by Landcom, to construct 235 seniors living dwellings, community centre, landscaping, roads, parking, open space, infrastructure and earthworks. The bulk of the development is located between Gilchrist Drive and Macarthur Square Shopping Centre, although there is a small portion located on the western side of Gilchrist Drive fronting Callaway Avenue, Bartram Road and Tivoli Lane.

A draft Voluntary Planning Agreement was prepared for the delivery of the various works and land to be dedicated. Unfortunately, the draft VPA was not finalised before the development was completed. While all of the work was completed, the last remaining elements to be finalised are the dedication of the riparian corridor and the Town Park (commonly referred to as Hub Park). There are 3 parcels which remain in the ownership of Landcom and which need to be dedicated to Council, being Lots 3001, 3002 and 3003 in DP 1152287 as shown below.

The NSW Land and Environment Court has previously confirmed that there is no power for a consent authority to require dedication of land free of cost, even if the developer volunteers to do so, absent a voluntary planning agreement or such land being identified in a contributions plan. As the land is proposed to be dedicated once works within Hub Park are finalised, it requires either a VPA or contributions plan to include the acquisition of Lots 3001-3003. Accordingly, the acquisition of these 3 parcels has been added to the Plan to facilitate dedication. There is nil cost assigned to the value of the land and it therefore will not add any



financial burden to subsequent development through payment of higher contribution fees. The map below shows the land to be dedicated bordered in red.



**Amended Campbelltown Local Infrastructure Contributions Plan 2018 – being the Campbelltown Local Infrastructure Contributions Plan 2018 (Amendment 1)**

The proposed amendment to the CLICP 2018 results in an increased cost of the works schedule and will result in the increase of contributions required for 1 bedroom and 2 bedroom dwellings. The rate for 3+ bedroom dwellings remains at the Ministerial cap of \$20,000 per dwelling/lot. The revised figures are as detailed below.

<b>Type of Local Infrastructure</b>	<b>Total Cost of Works</b>	<b>Cost attributable to new development</b>
Open space and recreation facilities	\$216,783,506	\$113,138,480
Community facilities	\$128,264,710	\$38,266,327
Traffic, transport and access facilities	\$152,811,500	\$58,793,949
Cycleways	\$25,036,842	\$11,720,917
Town centre public domain facilities	\$52,894,737	\$7,454,009
Plan management and administration	\$4,207,388	\$3,440,005
<b>Total</b>	<b>\$579,998,684</b>	<b>\$232,773,687</b>

The below details the Section 7.11 contributions current applicable under the CLICP 2018 as indexed to June 2023 as compared to the Section 7.11 contributions that will be applicable when the draft Plan is adopted. It should be noted that by the time the draft Plan comes into effect, the June 2023 values will have increased based on the release of the September 2023 Consumer Price Index and potentially the December 2023 Consumer Price Index. Based on the average quarterly indexation that has occurred for the previous 20 quarters, an estimated December 2023 rate has been provided to provide a direct comparison of the impact the amendment to the CLICP 2018 will potentially have.

	Per resident	Secondary dwellings or seniors living	Studio or 1 bedroom dwelling	2 bedroom dwelling	3 or more bedroom dwelling
Current June 2023 rate	\$7,884.13	\$12,773.03	\$12,773.03	\$15,058.72	\$20,000
Estimated Dec 2023 rate	\$8,001.80	\$12,963.67	\$12,963.67	\$15,283.48	\$20,000
Proposed Draft Plan rate	\$8,543	\$13,840	\$13,840	\$16,318	\$20,000

## Attachments

8.1.1 Draft Campbelltown Local Infrastructure Contributions Plan 2023 (due to size)  
(distributed under separate cover)

## 8.2 Urban Development Institute of Australia - National Congress Melbourne 2024

### Reporting Officer

Director Planning and Environment  
City Planning and Environment

### Community Strategic Plan

Objective	Strategy
2 Places For People	2.3.1 Ensure all people in Campbelltown have access to safe, secure, and affordable housing

### Delivery Program

Principal Activity
2.3.1.2 Lead and build partnerships to achieve diverse and affordable housing options

### Officer's Recommendation

That interested Councillors be authorised to attend the 2024 Urban Development Institute of Australia National Congress in Melbourne, in accordance with the provisions of the Payment of Expenses and Provision of Facilities to the Mayor, Deputy Mayor and Councillors.

### Report

The annual Urban Development Institute of Australia's National Congress (the congress) for 2024 will be held in Melbourne, for the period 18 to 20 March 2024. The congress is widely known as the premier education and networking event for all industries involved in the development sector.

The congress brings together politicians from all levels of government, developers, academics, practitioners and professionals from around Australia and abroad to hear and discuss leading practices an emerging trends and issues facing the development industry across Australia and also from a global perspective.

The congress will specifically examine the challenges and opportunities facing Australia's land development sector and the property development industry as a whole. It provides an important platform for industry to openly discuss the big issues and share best practice experiences.

Attendees will also be offered access to an industry trade show and as usual, there will be a number of site tours on offer in which attendees will be able to see firsthand some of the more notable and celebrated developments in and around Melbourne.

Having regard to the above, it is considered appropriate that Councillors be authorised to attend the 2024 Urban Development Institute of Australia National Congress to be held in Melbourne, in accordance with the provisions of the Payment of Expenses and Provision of Facilities to the Mayor, Deputy Mayor and Councillors.

## **Attachments**

Nil

## 8.3 Significant Development Applications

### Reporting Officer

Director Planning and Environment  
City Planning and Environment

### Community Strategic Plan

Objective	Strategy
2 Places For People	2.3.1 Ensure all people in Campbelltown have access to safe, secure, and affordable housing

### Delivery Program

Principal Activity
2.3.1.2 Lead and build partnerships to achieve diverse and affordable housing options

### Officer's Recommendation

That the information be noted.

### Report

Development applications received by the Council, are required to be determined by the appropriate authority in accordance with the relevant provisions of the *Environmental Planning and Assessment Act 1979*.

Determining authorities include but are not limited to the Campbelltown Local Planning Panel, the Sydney Western City Planning Panel, or the General Manager under delegation.

This report provides information detailing all development applications considered under the authority of entities such as the Local Planning Panel, the Sydney Western City Planning Panel, and any other non-council government authorities, as well as more significant development applications approved by the General Manager under delegation.

The table attached to this report provides a summary of those development applications that meet the above criteria.

## Attachments

DAs where the authority is the Sydney Western City Planning Panel					
DA No. & Link	Address	Description	Value	Authority Criteria	Status
<a href="#">535/2021/DA-SW</a>	Woolwash Road, Greengate Road, Teeswater Place, Wallinga Place, Katella Place and Mamre Crescent, Airds	Stage 7 Airds/Bradbury Renewal - Subdivision of 71 existing lots to create 214 lots comprising of 207 residential lots, 2 lots for future development, 1 lot containing an existing senior housing development	\$13,914,412	>\$5 million capital investment value Crown development	Assessment in progress
<a href="#">4606/2022/DA-C</a>	381 St Andrews Road, Varroville	Construction of further stages of education establishment and associated site works	\$16,501,917	>\$5 million capital investment value private infrastructure	Waiting on information from applicant
<a href="#">4836/2022/DA-C</a>	57 Junction Road, Leumeah	Construction of a child care and respite centre	\$5,366,572	>\$5 million capital investment value private infrastructure	Waiting on information from applicant
<a href="#">39/2023/DA-C</a>	Willowdale Drive, Denham Court	Construction of a child care centre and subdivision into 3 lots	\$6,182,012	>\$5 million capital investment value private infrastructure	Waiting on information from applicant



DAs where the authority is the Department of Planning					
DA No. & Link	Address	Description	Value	Authority Criteria	Status
Nil	Nil	Nil	Nil	Nil	Nil

DAs where the authority is Campbelltown Local Planning Panel					
DA No. & Link	Address	Description	Value	Authority Criteria	Status
<a href="#">2675/2008/DA-S</a>	Lot 7304 Kellerman Drive, St Helens Park	Subdivision into 355 residential lots and associated civil and road works	\$9,000,000	More than 10 unique objections	Assessment in progress
<a href="#">3190/2022/DA-RA</a>	17-21 Tyler Street, Campbelltown	Residential apartment building containing 49 units, basement car parking and associated site and landscaping works	\$18,027,422	SEPP 65 – Residential Apartment	Land and Environment Court approved
<a href="#">3400/2022/DA-RA</a>	26 – 32 Iolanthe Street, Campbelltown	Demolition of existing dwellings and construction of a residential apartment building containing 75 units and associated site and landscaping works	\$23,770,670	SEPP 65 building, variation to development standard greater than 10%	Waiting on information from applicant
<a href="#">4090/2022/DA-O</a>	5 Willowdale Drive, Denham Court	Installation of a 22.5 metre high telecommunications tower and associated equipment	\$250,000	Variation to development standard greater than 10%	Approved with conditions
<a href="#">151/2023/DA-RA</a>	6-8 Palmer Street, Ingleburn	Construction of a residential apartment building containing 30 units	\$6,574,000	Variation to development standard greater than 10%	Assessment in progress

Significant DAs approved under delegation by the General Manager since last Council meeting (value exceeding \$3 million)					
DA No. & Link	Address	Description	Value	Authority Criteria	Status
Nil	Nil	Nil	Nil	Nil	Nil

## 8.4 Billabong Operational Report

### Reporting Officer

Executive Manager Community Businesses  
City Lifestyles

### Community Strategic Plan

Objective	Strategy
2 Places For People	2.1.2 Provide public places and facilities that encourage leisure, recreation, and physical activity

### Delivery Program

Principal Activity
2.1.2.2 Provide leading sports and leisure facilities

### Officer's Recommendation

1. That Council determine the entry fee – user pays price position for the years FY23/24 and FY24/25, with fees subject to review after that time (in line with operation plan).
2. That Council endorses the operating hours as per the report.

### Report

In line with the commencement of the final stages of onsite contractual works, the Leisure Services team are refining operational planning in preparation for the opening of the Billabong Parklands.

#### Background

The Billabong Parklands will be an iconic venue offering a swimming aquatic experience set within four hectares of Parklands at Apex Park, Bradbury. It will be high quality, Regional facility like no other, drawing inspiration from the natural environment of the nearby Dharawal National Park, reflecting the Georges River system.

The Billabong Parklands will consist of a range of recreational experiences including zero depth water play features and streams, two swimming lagoons, walking paths and landscaped Parklands. Furthermore, the Billabong Parkland will provide a high level of amenity and features, consisting but not limited to the following: -

- A large amenity block located at the southern end of the venue
- 60 large lockers and 60 small lockers, available for hire on site



- Drinking water stations will be located throughout the Parklands
- An abundance of trees
- 3 large overwater shade sails located across the splash park and streams areas
- 9 shade huts (4mx4m) which can be pre-booked (exclusive use for set period of time)
- A retail offering including general items such as swimming accessories, hats, etc
- Onsite food and beverages available via food trucks (varying offering / types of cuisine). Additionally, customers can bring their own food and beverage options (non-alcoholic / no glass)

The Billabong Parklands will have a total capacity of 2,000 people, and a total water space capacity of 620 people at any one time. An online booking system will be available and it will be necessary for customers to pre-purchase entry tickets to assist in managing the regulated capacity limitations (tickets also available at reception).

#### Operating conditions and opening hours<sup>1</sup>

<b>Summer Season</b> 1 November – 28 (29) February 10am – 5:30pm	<b>Shoulder Season/s</b> 1 September – 31 October & 1 March – 30 April 10am – 5pm	<b>Winter Season</b> 1 May – 31 August Weekdays 10am – 4pm Weekends 10am-5pm
<ul style="list-style-type: none"> <li>• Splash Park Open</li> <li>• Billabong Pools Open</li> <li>• Parklands Open</li> </ul>	<ul style="list-style-type: none"> <li>• Splash Park Open</li> <li>• Billabong Pools Closed Weekdays</li> <li>• Billabong Pools Open Weekends and Public Holidays Only</li> <li>• Parklands Open</li> </ul>	<ul style="list-style-type: none"> <li>• Splash Park Open</li> <li>• Billabong Pools Closed</li> <li>• Parklands Open</li> </ul>

If the temperature is expected to be more than 38 degrees Celsius, Council will extend the operating hours by up to three hours.

The Billabong Parklands is intended to be open 363 days annually excluding:

- Christmas Day
- Good Friday

The Billabong Parklands is forecast to attract operational expenses in the order of \$2m – \$3m per annum.<sup>2</sup> Operational expenses will be offset to an extent from revenue received via chargeable use of huts, inflatable hire and lockers, and the revenue from food and beverage trucks, apparel and equipment sales, and chargeable out of hour's activation and events. However, such services will not cover a significant part of the operating costs.

#### Entry to the Billabong Parklands

Entry to the Billabong Parklands will require a customer to acquire an entry ticket from a central booking system (also available at reception). Council has the option to determine if there is an entry fee, and if so what the quantum of that fee is.

Entry price positioning and associated revenue has been modelled based on current visitation trends in the leisure and aquatics market and entry price benchmarking of similar venues

<sup>1</sup> Subject to change

<sup>2</sup> Subject to further assessment and experience once open and operating

including Aquatopia (Fairfield area), Jamberoo (South Coast) and Councils own Macquarie Fields Leisure Centre and Gordon Fetterplace Aquatic Centres.

Council Fees and Charges are set annually and are an integral component of Councils budget. It is recommended that Council consider a user pays position up to and including FY 2024/25 to provide consistency at opening and enable Council officers to note the operational impact and success of the facility.

#### Visitation Numbers (projection)

<b>Projected Visitation Numbers / Mix</b>		Year 1	Year 2	Year 3
	<b>%</b>	<b>250,000</b>	<b>300,000</b>	<b>350,000</b>
Adult	33%	82,500	99,000	115,500
Child	36%	90,000	108,000	126,000
Concession	9%	22,500	27,000	31,500
Family (2 Ad/2 Ch or 1 Ad/3 ch)	6%	15,000	18,000	21,000
Spectator (Parkland Only)	16%	40,000	48,000	56,000

#### Entry Fee - User Pays Modelling

Customer Type	Option 1 Fees	Option 1 Revenue	Option 2 Fees <sup>3</sup>	Option 2 Revenue	Option 3 Fees	Option 3 Revenue	Option 4 Fees	Option 4 Revenue
Adult	\$0	\$0	\$7.50	\$ 618,750	\$10.00	\$ 825,000	\$3.75	\$ 309,375
Child	\$0	\$0	\$5.00	\$ 450,000	\$7.00	\$ 630,000	\$2.50	\$ 225,000
Concession	\$0	\$0	\$5.00	\$ 112,500	\$7.00	\$ 157,500	\$2.50	\$ 56,250
Family - 2 Adults / 2 Children or 1 Adult / 3 children	\$0	\$0	\$20.70	\$ 310,500	\$30.00	\$ 450,000	\$10.35	\$ 155,250
Spectator (Parkland Only)	\$0	\$0	\$3.30	\$ 132,000	\$4.50	\$ 180,000	\$1.15	\$ 46,000
Potential Revenue from Entry Tickets Year 1	\$0		\$ 1,623,750		\$ 2,242,500		\$ 791,875	
Cost of operating the facility Year 1 <sup>4</sup>	\$2-3m							

Option 1 - is free entry, nil revenue received from entry tickets

Option 2 - visitation mix / volume, multiplied by current leisure fees and charges

Option 3 - visitation mix / volume, multiplied by 'premium' fees as shown in table above

Option 4 - visitation mix / volume multiplied by current leisure fees and charges at 50% discount

Noting Fees and Charges are required to be publically exhibited for at least 28 days prior to adoption to provide the opportunity for public submissions.

<sup>3</sup> Current Leisure fees and charges

<sup>4</sup> subject to assessment and experience once open and operating

**Communication Strategy**

Entry Fees and Charges for the Billabong Parklands will form part of the comprehensive communications pack that is under development through Council's Communication's team.

**Attachments**

Nil

## 8.5 Library Policies

### Reporting Officer

Manager Community Learning & Libraries  
City Lifestyles

### Community Strategic Plan

Objective	Strategy
1 Community and Belonging	1.1.1 Provide initiatives that foster a proud, inclusive, and connected community for all

### Delivery Program

Principal Activity
1.2.1.1 Deliver, and advocate for, essential community services

### Officer's Recommendation

That the Library Regulations Policy and Library Fees and Charges Policy be rescinded.

### Purpose

To rescind policies that have been identified as being redundant due to changes in Council's policies and procedures.

### History

Council adopted the Library Regulations Policy and the Library Fees and Charges Policy on 15 April 1986. Both policies were due for review in accordance with the Information Management Authorised Statement.

Both policies were revised and found to be duplicates of existing legislation or covered by other policies.

### Report

The above-mentioned policies have been rescinded in accordance with Council's Information Management Authorised Statement and the adopted procedure for Policy Development and Review.

The objective of the Library Regulations Policy is for Council to adopt the Library Regulations 2018. This policy is no longer required as these provisions are covered in the Library Act 1949 and Regulations.

The objective of the Library Fees and Charges Policy is to outline what fees and charges the Library can have. This policy is no longer required as it is currently covered under Council's Schedule of Fees and Charges.

### **Attachments**

8.5.1 Library Fees and Charges Policy (contained within this report)

8.5.2 Library Regulations Policy (contained within this report)

 <b>CAMPBELLTOWN CITY COUNCIL</b>		<b>POLICY</b>
Policy Title	Library Fees and Charges	
Relevant Legislation/ Corporate Plan	<i>Library Regulations 2010</i>	
Responsible Officer	Executive Manager Community and Cultural Services	

**Policy details may change prior to review date due to legislative changes, therefore this document is uncontrolled when printed.**

### Objectives

To identify and specify which Library services and facilities shall be subject to a fee or charge.

### Policy Statement

1. Requests for inter library loans shall be subject to a processing fee.
2. Lost patron cards shall be subject to a replacement charge.
3. Lost or damaged books and other library materials shall be subject to either a replacement or repair cost. Patrons may assume ownership of any item for which the full replacement cost has been paid.
4. Copying/reproduction/printing shall be subject to a charge.
5. Requests by mail for local or family history information shall be subject to a charge to cover basic research, photocopying and postage fees.
6. Copies of photographs from the Local Studies Collection may be purchased subject to a fee based on the proposed use of the photograph.
7. Library fees and charges shall be determined by Council in accordance with Library Regulations 2010 and other relevant legislation.
8. Fees and charges shall be reviewed annually.

### END OF POLICY STATEMENT

DATA AND DOCUMENT CONTROL		
<b>Division:</b> City Lifestyles	<b>Adopted Date:</b> 15/04/1986	
<b>Section:</b> Community and Cultural Services	<b>Revised Date:</b> 27/06/2017	
<b>DocSet:</b> 1555172	<b>Minute Number:</b> 116	
	<b>Review Date:</b> 30/06/2020	<b>Page:</b> 1 of 1

 <b>CAMPBELLTOWN CITY COUNCIL</b>		<b>POLICY</b>
Policy Title	Library Regulations	
Responsible Officer	Community Learning and Library Services Lead	

**Policy details may change prior to review date due to legislative changes, therefore this document is uncontrolled when printed.**

### **Objectives**

To specify operational guidelines and an appropriate basis for the imposition of penalties under the provisions of the regulations incorporated in Part IV of the *Library Act 1939*.

### **Policy Statement**

That Council adopts the Library Regulations 2018.

### **END OF POLICY STATEMENT**

DATA AND DOCUMENT CONTROL		
<b>Division:</b> Community Services <b>Section:</b> Library Services <b>Doc Set:</b> 2451723	<b>Adopted Date:</b> 15/04/1986 <b>Revised Date:</b> 10/12/2019 <b>Minute Number:</b> 264 <b>Review Date:</b> 30/06/2022	<b>Page:</b> 1 of 1

## **8.6 Minutes of the Campbelltown Multicultural Communities Advisory Committee meeting held 20 June 2023**

### **Reporting Officer**

Director City Lifestyles  
City Lifestyles

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### **Officer's Recommendation**

That the minutes of the Campbelltown Multicultural Communities Advisory Committee held 20 June 2023 be noted.

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### **Purpose**

To seek Council's endorsement of the minutes of the Campbelltown Multicultural Communities Advisory Committee meeting held 20 June 2023.

### **Report**

Detailed below are the recommendations of the Campbelltown Multicultural Communities Advisory Committee. Council officers have reviewed the recommendations and they are now presented for Council's consideration.

### **Reports listed for consideration**

#### **4.1 Minutes of the previous Campbelltown Multicultural Communities Advisory Committee Meeting held 21 March 2023**

That the minutes of the Campbelltown Multicultural Communities Advisory Committee held 21 March 2023 be formally submitted to the Council at its meeting held on 11 July 2023.

#### **5.1 Review and Update on Previous Action Items**

The Multicultural Communities Advisory Committee noted the updates from the previous committee meeting action items. Noted that all previous action items have since been actioned and closed.

#### **5.2 Review of 2022 / 2023 Calendar of Events**

That the Multicultural Communities Advisory Committee note the upcoming calendar of events.

- Councillor J Chew noted that the Basiki event date has been documented incorrectly, amendment from 2002 to 2022.
- Noted that at the Nepalese and Bangladeshi events the Multicultural Minister attended and attendance should be recorded. If possible, can this event be run by Campbelltown



City Council? Recommendation is to consider the budget for next FY and consider if we can run the event in the future.

- **Action:** Council to investigate and prepare a response in the first instance. Two decisions need to be considered:
  - 1. Who should deliver the event? Council or the community.
  - 2. How would we fund this (if becomes a Council event, then reallocate funding from another event or seek funding externally through a grant application).
- Councillor R Manoto – requested that Council Include the Philippine Christmas festival on our calendar of events; attracting approx. 100,000 people. Event takes place in Darling Harbour in Tumbalong Park and every year the Mayor of Campbelltown is invited.
- Councillor J Chew – expand and add events that Council have representatives attending outside of our LGA. This is to avoid any clashes that arise with event dates.
  - **Action:** Expand and add events to the committee report for the next meeting occurrence. The event information will be dependent on Councillors providing the information to the Committee Secretary ahead of the meeting paper build or can be noted during the time of the meeting.
- 1. Councillor J Chew – Amendment to NAIDOC Week Event, change from Community Connection Day to week as it runs for a week.

#### **5.4 NSW Settlement Strategy**

That the Multicultural Communities Advisory Committee note the report and raise any questions with the Director City Lifestyles.

#### **5.5 Multicultural NSW Event Debrief**

That the Multicultural Communities Advisory Committee defer this item to next meeting occurrence.

#### **5.6 Multicultural Grant Funding Opportunities**

That the Multicultural Communities Advisory Committee defer this item to next meeting occurrence.

### **Attachments**

1. Minutes of the Campbelltown Multicultural Communities Advisory Committee held 20 June 2023 (contained within this report)

Minutes

# **Campbelltown Multicultural Communities Advisory Committee**

20 June 2023



**CAMPBELLTOWN**

# CAMPBELLTOWN CITY COUNCIL

## Minutes Summary

**Campbelltown Multicultural Advisory Committee Meeting held at 4:30pm on Tuesday, 20 June 2023.**

ITEM	TITLE	PAGE
<b>1.</b>	<b>ACKNOWLEDGEMENT OF LAND</b>	<b>3</b>
<b>2.</b>	<b>APOLOGIES</b>	<b>3</b>
<b>3.</b>	<b>DECLARATIONS OF INTEREST</b>	<b>3</b>
<b>4.</b>	<b>MINUTES OF THE PREVIOUS ADVISORY COMMITTEE</b>	<b>4</b>
4.1	Minutes Of The Previous Campbelltown Multicultural Communities Advisory Committee Meeting Held 21 March 2023	<b>4</b>
<b>5.</b>	<b>REPORTS</b>	<b>5</b>
5.1	Review and Update on Previous Action Items	5
5.2	Review of 2022 / 2023 Calendar of Events	6
5.3	Guest Speaker	9
5.4	NSW Settlement Strategy	10
5.5	Multicultural NSW Event Debrief	11
5.6	Multicultural Grant Funding Opportunities	12
<b>6.</b>	<b>GENERAL BUSINESS</b>	<b>13</b>

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**Minutes of the Campbelltown Multicultural Advisory Committee Meeting held on 20 June 2023**

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**Present**            Chairperson – M Khalil – Councillor ***joined 4.52pm***  
Member – M Chowdhury – Councillor  
Member – Chew – Councillor  
Member – R Manoto – Councillor  
Member – R Munro – Councillor  
Member – W Morrison – Councillor ***Chair from 4:35pm – 4:52pm***  
Member – S Grant – Director City Lifestyles  
Member – B Duncan – Committee Secretary

**1.     ACKNOWLEDGEMENT OF LAND**

An Acknowledgement of Land was presented by the Acting Chairperson Councillor W Morrison.

**2.     APOLOGIES**

Member – T Soulos – Executive Manager Community Life  
Member – J Cotter – Councillor  
Member – D Lound – Councillor

**3.     DECLARATIONS OF INTEREST**

There were no Declarations of Interest made at this meeting.

#### **4. MINUTES OF THE PREVIOUS ADVISORY COMMITTEE**

##### **4.1 Minutes of the Previous Campbelltown Multicultural Communities Advisory Committee Meeting held 21 March 2023**

###### **Reporting Officer**

Councillor

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###### **Officer's Recommendation**

That the minutes of the Campbelltown Multicultural Communities Advisory Committee held 21 March 2023 be noted.

###### **Committee's Recommendation:**

That the minutes of the Campbelltown Multicultural Communities Advisory Committee held 21 March 2023 be formally submitted to the Council at its meeting held on 11 July 2023.

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###### **Report**

The minutes of the Extraordinary Campbelltown Multicultural Communities Advisory Committee Meeting held 21 March 2023, copies of which have been circulated to each committee member via email on Tuesday 30 March 2023 be approved by the subcommittee.

Once confirmed in final copy, the Minutes will be formally adopted by Council at its meeting held 11 July 2023.

###### Comments / Feedback Received

Councillor R Munro provided additional comments to page 5 which can be viewed through the additional tracked changes within the attachment.

###### **Attachments**

- 4.1.1 AMENDED DRAFT Minutes of previous Campbelltown Multicultural Communities Advisory Committee Meeting held 21 March 2023 (contained within this report)

## **5. REPORTS**

### **5.1 Review and Update on Previous Action Items**

#### **Reporting Officer**

Director City Lifestyles  
City Lifestyles

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#### **Officer's Recommendation**

That the Multicultural Communities Advisory Committee review and note updates from previous committee meeting action items.

#### **Committee's Recommendation:**

The Multicultural Communities Advisory Committee noted the updates from the previous committee meeting action items. Noted that all previous action items have since been actioned and closed.

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#### **Purpose**

The purpose of this report is to review and note updates from the previous committee meeting action items noted within the report.

#### **Report**

The attached Actions Register has been created to oversee how previous meeting action items have since been formally addressed and actioned.

#### **Attachments**

5.1.1 Action Register - 20 June 2023 (contained within this report)

## 5.2 Review of 2022 / 2023 Calendar of Events

### Reporting Officer

Director City Lifestyles  
City Lifestyles

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### Officer's Recommendation

That the Multicultural Communities Advisory Committee note the upcoming calendar of events.

### Committee's Recommendation:

That the Multicultural Communities Advisory Committee note the upcoming calendar of events.

- Councillor J Chew noted that the Basiki event date has been documented incorrectly, amendment from 2002 to 2022.
  - Noted that at the Nepalese and Bangladeshi events the Multicultural Minister attended and attendance should be recorded. If possible, can this event be run by Campbelltown City Council? Recommendation is to consider the budget for next FY and consider if we can run the event in the future.
    - **Action:** Council to investigate and prepare a response in the first instance. Two decisions need to be considered:
      - 1. Who should deliver the event? Council or the community.
      - 2. How would we fund this (if becomes a Council event, then reallocate funding from another event or seek funding externally through a grant application).
  - Councillor R Manoto – requested that Council Include the Philippine Christmas festival on our calendar of events; attracting approx. 100,000 people. Event takes place in Darling Harbour in Tumbalong Park and every year the Mayor of Campbelltown is invited.
  - Councillor J Chew – expand and add events that Council have representatives attending outside of our LGA. This is to avoid any clashes that arise with event dates.
    - **Action:** Expand and add events to the committee report for the next meeting occurrence. The event information will be dependent on Councillors providing the information to the Committee Secretary ahead of the meeting paper build or can be noted during the time of the meeting.
  - Councillor J Chew – Amendment to NAIDOC Week Event, change from Community Connection Day to week as it runs for a week.
-

2022-2023	Significant Community or Cultural Event	CCC	com
17 September 2022	<b>FEAST</b> A celebration of Campbelltown's cultural diversity	✓	
15 October 2022*	<b>Baisaki</b> Sikh New Year's Day celebrating Spring-time harvest festival		✓
3-13 November 2022	<b>Festival of Fisher's Ghost</b> Signature festival inspired by the legend of the ghost of Fred Fisher	✓	
25 November 2022 – 10 December 2022	<b>16 Days of Activism</b> Campbelltown participates in the campaign to eliminate violence against women	✓	
3 December 2022	<b>Rocking Around Campbelltown</b> Santa's convoy brings Christmas cheer and activities to parks across the LGA	✓	
3 December 2022	<b>Bengala Mela</b> A community-led multicultural festival		✓
31 December 2022	<b>New Years Eve</b> Campbelltown's biggest party with family friendly entertainment	✓	
26 January 2023	<b>Australia Day</b> With live music, food and rides, we celebrate Australia as an amazing place to live	✓	
March 2023	<b>Campbelltown City Challenge Walk</b> For health enthusiasts, the event offers 6km and 11km track challenges	✓	
18 March 2023	<b>Ingleburn Alive</b> A street party that honors the spirit and vibrancy of the Ingleburn community	✓	
19 March 2023	<b>Holi Mela</b> Hindu Festival of Colours		✓
15 April 2023	<b>Ramadan On Q</b> A community gathering to break fast during the holy month of Ramadan	✓	
7 May 2023	<b>Macarthur Multicultural Children's Festival</b> A Children's Festival event celebrating the cultural diversity of families in the region		✓
21 May 2023	<b>Eid Mubarak Campbelltown</b> A community celebration of Eid al-Fitr to mark the end of Ramadan	✓	
3 July 2023	<b>NAIDOC Week – Community Connection Day</b> On Dharawal land, the event honours the Aboriginal communities of Campbelltown	✓	
30 June 2023 – 16 July 2023	<b>Chill Fest</b> Koshigaya Park is transformed to a Winter Wonderland during the school holidays	✓	



16 September 2023	<b>FEAST</b> A multicultural showcase of our diverse community	✓	
2 November 2023 - 11 November 2023	<b>Festival of Fisher's Ghost</b> Campbelltown City Councils flagship community festival	✓	
2 December 2023	<b>Christmas Carols</b> A community carols event with kids activities and a special visit from Santa	✓	
31 December 2023	<b>New Year's Eve</b> Celebrating the end of the calendar year with entertainment and fireworks	✓	

## Attachments

Nil

### 5.3 Guest Speaker

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#### Guest Speaker Information

Name: Mr Rafique Bhuiyan  
Company: Al Barakah Centre  
Topic: Working with the Claymore community during the precinct transformation  
Duration: 5.00pm start  
20 minutes presentation  
5 minutes Q&A

#### **Noted Information**

Mr Rafique Bhuiyan advised the committee that the Al Barakah Centre are holding an Eid Festival on Sunday 16 July at Claymore Public School. The focus is on children and all families and friends can attend and enjoy the fun activities. The event is private and limited in numbers therefore requires purchase of tickets to attend.

#### Councillor Questions and Comments

- Councillor W Morrison – Question – In terms of the Eid Festival what type of activities are there? Answer – There are no stalls just a family gathering.  
Question – Where was this event advertised? Answer – Social media platform Facebook. There are space limitations of only 400 people can attend.
- Councillor M Khalil – Comment – Thanked the presenters for their time and their work in the community.
- Councillor M Chowdhury – Question – Queried the amount of families that make up the Al Barakah Centre. Answer – Approximately 150. Council has significant opportunity to collaborate and bring the mature and new community together.

**Action:** Presenters advised we can share the content / slides. The Committee Secretary will circulate a copy of the PowerPoint along with a copy of the Draft Minutes.

#### **Attachments**

Nil

## **5.4 NSW Settlement Strategy**

### **Reporting Officer**

Director City Lifestyles  
City Lifestyles

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### **Officer's Recommendation**

That the Multicultural Communities Advisory Committee note the NSW Settlement Strategy within the report.

### **Committee's Recommendation:**

That the Multicultural Communities Advisory Committee note the report and raise any questions with the Director City Lifestyles.

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### **Purpose**

To inform the Multicultural Communities Advisory Group that on Monday 27 February 2023, Multicultural NSW released the NSW Settlement Strategy (February 2023 – June 2025). The Strategy primarily focuses on people from refugee and refugee-like backgrounds within the first ten years of settlement in NSW.

NB: Item deferred from June Advisory Group meeting.

### **Report**

The Summary NSW Settlement Strategy is attached.

To access a copy of the full strategy, access via link [MN22E-1\\_Settlement-Strategy\\_V1\\_R10.indd \(nsw.gov.au\)](#).

### **Attachments**

5.4.1 NSW Settlement Strategy (contained within this report)

## 5.5 Multicultural NSW Event Debrief

### Reporting Officer

Director City Lifestyles  
City Lifestyles

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### Officer's Recommendation

That members of the Multicultural Communities Advisory Group provide feedback on the recent community events hosted by Council to acknowledge the holy month of Ramadan.

### Committee's Recommendation:

That the Multicultural Communities Advisory Committee defer this item to next meeting occurrence.

---

### Purpose

To provide members of the Multicultural Communities Advisory Group opportunity to provide feedback on the recent community events hosted by Council to acknowledge the holy month of Ramadan, including:

- Mayor's Iftar
- Ramadan On Q
- Eid Muburak Campbelltown

As these events were hosted through a Multicultural NSW grant, elements will be incorporated into project reporting.

### Discussion

A facilitated discussion covering the following fields:

1. What worked well?
2. What didn't work so well?
3. What could we do differently next year?

### Attachments

Nil

## **5.6 Multicultural Grant Funding Opportunities**

### **Reporting Officer**

Director City Lifestyles  
City Lifestyles

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### **Officer's Recommendation**

That the Multicultural Communities Advisory Committee note the following:

1. Existing applications
2. Upcoming grant opportunities.

### **Committee's Recommendation:**

That the Multicultural Communities Advisory Committee defer this item to next meeting occurrence.

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### **Purpose**

The purpose of this report is to refer to the attached Grant Funding Opportunities Schedule document contained within this report.

### **Attachments**

5.6.1 Grant Funding Opportunities Schedule – 20 June 2023 (contained within this report)

## 6. GENERAL BUSINESS

Councillor W Morrison – Noted that on Sunday 9 July from 11am, Camden Tigers Football Club are holding an International Festival of Indigenous Football at Ron Dine Memorial Reserve.

**Action:** Committee Secretary to send event information to the Committee members.

Councillor R Manoto – Queried if members of the community can attend the FIFA Women's World Cup training sessions at our Campbelltown Stadium. Director City Lifestyles confirmed that training cannot be viewed, there is in fact strict security preventing viewing. There may be limited access to a 'launch event' in which selected members of the community may attend.

**Action:** Committee would like to confirm who the next guest speaker is for our next scheduled Committee meeting. The Committee Secretary will send the Committee a copy of the current updated register.

Answer: Proposed is the Nepalese Australian Welfare Council, as yet not confirmed and is subject to change.

The next meeting of the Campbelltown Multicultural Communities Advisory Committee will be held on 4.30pm Tuesday 19 September 2023 at Campbelltown City Council's Staff Training Centre (STC).

Councillor M Khalil

**Chairperson**

Meeting Concluded: 5.54pm

## 8.7 Investments and Revenue Report - August 2023

### Reporting Officer

Acting Executive Manager Corporate Services and Governance  
City Governance

### Community Strategic Plan

Objective	Strategy
5 Strong Leadership	5.2.2 Ensure that public funds and assets are managed strategically, transparently and efficiently

### Delivery Program

Principal Activity
5.2.2.4 Deliver financial sustainability through short, medium and long-term financial planning

### Officer's Recommendation

That the information be noted.

### Purpose

To provide a reporting outlining the activity in Council's financial services portfolio for the month of August 2023.

### Report

This monthly report provides details of Council's investment and revenue portfolios.

#### Investments

Council's investment portfolio as at 31 August 2023 stood at approximately \$240 million. Funds are currently being managed by both Council staff and fund managers and are in accordance with the *Local Government Act 1993*, Local Government (General) Regulation 2021 and Council's Investment Policy.

All investments are placed with approved deposit taking institutions and no funds are placed with any unrated institutions.

Council's investment portfolio for the month of August is consistent with the benchmark and provided an actual positive return of 0.39 per cent or 4.69 per cent annualised. This return includes the 31 day notice saver account but excludes Council's at call cash and Treasury Corp managed fund accounts.

Going forward, Council's interest income can be increased by undertaking a slightly longer duration position of 12-24 months, with rates being offered for this period trending up by one quarter to one half a per cent higher in comparison to shorter tenors in a normal market environment. This approach will also minimise any interest rate risks associated with potential economic recession conditions.

The portfolio is diversified with maturities with varying lengths ranging up to the maximum 5 year period in accordance with Council's Investment Policy.

Council's investment advisor, Imperium Markets have confirmed that Council's investment portfolio is compliant with current policy settings, with clear buffers between exposures to individual entities and is well diversified from a credit ratings spread perspective.

Council's total liquidity to meet short to medium term cash flow needs remains strong with \$5.5 million held in an at call account and an amount of \$10 million in a 31 day notice account which is currently offering a bonus interest percentage for deposits until December 2023. The interest rate on the 31 day notice saver account remains attractive for short term deposits at 4.70 per cent and also increases in line with increases in the official cash rate.

The official cash rate is 4.10 per cent following a continued pause by the Reserve Bank (RBA) Board for the September monetary policy decision. In the statement accompanying the decision, the new RBA Governor stated "The recent data are consistent with inflation returning to the 2-3 per cent target range over the forecast horizon and with output and employment continuing to grow. Inflation is coming down, the labour market remains strong and the economy is operating at a high level of capacity utilisation, although growth has slowed".

The market value of the Treasury Corporation Long Term Growth Fund which has a current asset allocation of around 50 per cent in domestic and international shares also correlates to this downturn in global equity markets. This Treasury Corporation fund is a long term growth fund with high return potential over the long term that may experience occasional periods of negative returns. It is intended to be at least a 7 year investment with the expectation of a return of CPI plus 3.5 per cent over a rolling 10 year period.

It is important to note that councils are restricted to conservative investments strictly in line with the Minister's Investment Order of 17 February 2011 and other relevant legislation including the *Local Government Act 1993* and the *Trustee Act 1925*. Investments in equities are prohibited under the legislation and therefore a benchmark such as the Bank Bill Index is used in line with Council's Investment Policy and the recommendations of the Office of Local Government Guidelines.

## **Rates**

Rates and Charges levied for the period ending 31 August 2023 totalled \$142,924,473 representing 100 per cent of the current budget estimate.

The rates and charges receipts collected to the end of August totalled \$36,920,039. In percentage terms 26.3 per cent of all rates and charges due to be paid have been collected, compared to 27.5 per cent collected in the same period last year.



To mitigate the risk of debts becoming unmanageable, Council staff have been actively assisting ratepayers with their quarterly instalments and provide advice on options available such as regular weekly payments. Where the charging of penalty interest causes hardship, the charges are waived in accordance with Council's Hardship Policy and an application being made. An on-line application form is available on Council's website to assist ratepayers to apply and complete their request at a convenient time.

Debt recovery action during the month involved the issue of 12 Statements of Claim to ratepayers with two or more instalments outstanding and a combined balance exceeding \$1000. Further recovery on accounts with previous action resulted in 41 Judgments being served on defaulters that have not made suitable payment arrangements or failed on multiple occasions to maintain an agreed payment schedule.

Ratepayers who purchased property since the annual rates and charges notices had been issued, are provided a 'Notice to New Owner' letter. During the month, 163 of these notices were sent to ratepayers advising them of the amount unpaid on their account and the amount levied in annual rates and charges.

### **Sundry Debtors**

Debts outstanding to Council as at 31 August 2023 are \$3,521,900 reflecting an increase of \$13,241 since July 2023. During the month, 1440 invoices were raised totalling \$1,393,025. The majority of these are paid within a 30 day period. Those that are not paid within the 30 day period are reflected in the ageing report.

Debts exceeding 90 days of age totalled \$458,919 as at 31 August 2023. The majority of this debt relates to City Standards debt of \$196,794 which mostly relates to health licence inspection fees totalling \$149,097. These fees are generated for various shop premises, household pool inspections, fire safety services and wastewater management systems. Staff are aware that part of this debt is due by shop owners that have closed and are no longer contactable. If the cost of recovery is uneconomical to recover the debt is then put forward for write-off. Also incorporated in this debt are various accounts raised totalling \$47,698 for companion animal impounding. In most cases, owners have surrendered or abandoned the animals and have moved premises or are not in a position to pay. Council staff still try to negotiate payment plans with the debtors involved however it is proving difficult to recover.

Public hall hire fees of \$144,788 are a result of debts raised in advance and in accordance with Council policy do not need to be finalised until 2 weeks prior to the function. This process also gives hirers an option to book in advance and then to make smaller regular payments leading up to their event. In this category, there are some accounts with the combined outstanding balance of \$17,780 where council staff have reached out in the hope of seeking a suitable payment arrangement. We now await a response to our request and will refer to our agents for recovery should no contact be made.

Corporate Governance debts totalling \$80,127 with the most significant amount of \$25,564 in this category for various property related debts regarding clean-up orders issued and the recovery of costs associated with restoring private property to a suitable healthy status. In some cases, property owners are already in financial distress or are uncontactable. Council staff continue to reach out to the owners in the hope of a positive resolution however, debts are encumbered to the land and are often finalised with the sale of the property.

Debts categorised within Community Businesses totalled \$12,511. From this category the amount of \$10,596 relates to various clubs and schools hire of the stadium and sports grounds. Council officers will continue to liaise with local clubs and schools in order to recover debts outstanding.

City Services debt of \$9,444 is mainly contributed to unpaid costs associated with road restoration works to the value of \$8,201. Council staff have reached out to the debtor involved, and are still working through discrepancies relating to the remaining outstanding amount.

City Lifestyles debt of \$11,451 relates to Leisure facility hire by schools and groups. Council staff are working closely with debtors to ensure timely payment arrangements. The Bicycle Education Centre debt of \$5,885 are fees that are a result of debts raised in advance.

Debt recovery action is normally undertaken in accordance with Council's Sundry Debtors Recovery Procedures Policy and commences with the issue of a tax invoice. A person or entity may be issued any number of invoices during the calendar month for any business, services or activities provided by Council. At the conclusion of each calendar month, a statement of transactions is provided with details of all invoices due and how payments or credit notes have been apportioned. Once an invoice is paid, it no longer appears on any subsequent statement.

All debts that age by 90 days or more are charged a statement administration fee of \$5.50 per statement. Debtors are contacted by telephone, email or in writing to make suitable arrangements for payment of the overdue debt. Where a suitable arrangement is not achieved or not maintained as agreed, a 7 day letter is issued referencing referral to Council's debt recovery agents.

Matters referred to Council's recovery agent are conducted in accordance with relevant legislation and the *Civil Procedures Act 2001*. Formal legal recovery commences with a Letter of Demand (or Letter of Intent) providing debtors with at least 14 days to respond. In the event that no response is received, instructions are given to proceed to Statement of Claim allowing a further 28 days to pay or defend the action. Failing this, the matter will automatically proceed to judgment and continue through the *Civil Procedures Act 2001* process.

All costs associated with formal legal recovery are payable by the debtor, and staff continue to make every effort to assist debtors to resolve their outstanding debt before escalating it through the local court.

During the month, one account was issued a letter of demand on Council's letterhead advising that if the account was not settled or an appropriate arrangement was not made, the account will escalate to formal legal action through Council's agent.

Council's agents were not instructed to issue any legal recovery on matters.

Council officers are mindful of the ongoing impact of COVID on our community and continue to provide assistance to debtors experiencing difficulties in paying their accounts. Debtors are encouraged to clear their outstanding debts through regular payments where possible to avoid any further recovery action.

## **Attachments**

8.7.1 Summary of Council's Investment Portfolio - August 2023 (contained within this report)

8.7.2 Rates and Charges Summary and Statistics - August 2023 (contained within this report)

8.7.3 Debtors Summary and Ageing Report - August 2023 (contained within this report)

# Summary of Council's Investment Portfolio

Portfolio as at 31 August 2023



## Investments Summary\*

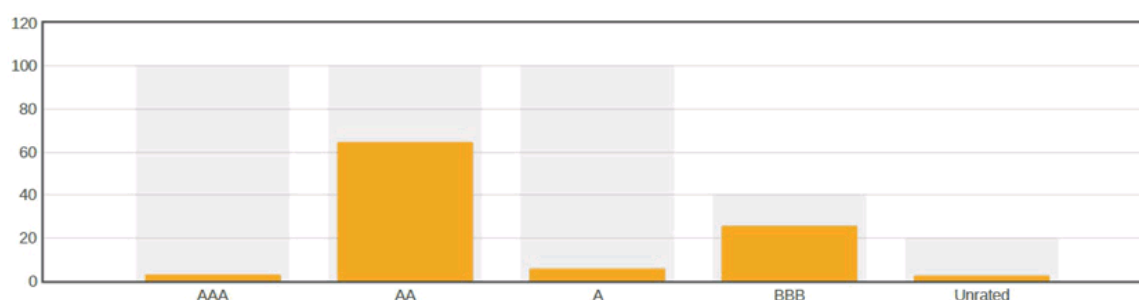
**Asset Class** as at 31/08/2023

Code	Number of Trades	Invested	Invested (%)
TD	50	134,273,599.14	55.99
FRN	17	36,577,275.14	15.25
FRTD	8	31,000,000.00	12.93
BOND	6	16,752,404.25	6.99
CASH	4	15,987,731.26	6.67
MGFUND	1	5,225,389.58	2.18
TOTALS	84	239,816,399.36	100.0

\*Note valuations of Council's Senior FRNs on the Imperium Markets platform are marked-to-market and priced on a daily basis from an independent third party provider. Council has recorded its FRNs internally at the purchase price or face value. As such, the total portfolio's balance is likely to differ as at the reporting date).

## Credit Quality

Compliant	Rating	Invested (\$)	Invested (%)	Limit (%)	Available
✓	AAA	6,368,916.94	2.66	100.00	233,447,482.43
✓	AA	154,347,883.70	64.36	100.00	85,468,515.66
✓	A	13,099,373.28	5.46	100.00	226,717,026.09
✓	BBB	60,774,835.87	25.34	40.00	35,151,723.88
✓	Unrated	5,225,389.58	2.18	20.00	42,737,890.29
TOTALS		239,816,399.36	100.00		



## Summary of Council's Investment Portfolio – August 2023 cont'd

## Maturity Compliance

Compliant	Term	Invested	Invested (%)	Min Limit (%)	Max Limit (%)	Available
✓	0 - 90 days	56,023,534.26	23.36	0.00	100.00	183,792,865.11
✓	91 - 365 days	115,511,146.38	48.17	0.00	100.00	124,305,252.98
✓	1 - 2 years	15,496,537.10	6.46	0.00	100.00	224,319,862.26
✓	2 - 5 years	47,559,792.04	19.83	0.00	100.00	192,256,607.32
✓	5 - 10 years	5,225,389.58	2.18	0.00	20.00	42,737,890.29
TOTALS		239,816,399.37	100.00			

## Portfolio Return

Council's performance for the month ending August 2023 (excluding cash accounts and TCorp LTGF) is summarised as follows:

Performance (Actual)	1 month	3 months	6 months	FYTD	1 year
Official Cash Rate	0.34%	1.02%	1.94%	0.68%	3.39%
AusBond Bank Bill Index	0.37%	1.04%	1.94%	0.74%	3.37%
T/D Portfolio	0.40%	1.07%	-	0.75%	-
FRT/D Portfolio	0.44%	1.28%	-	0.87%	-
FRN Portfolio	0.44%	1.30%	-	0.88%	-
Bond Portfolio	0.11%	0.32%	-	0.22%	-
<b>Council's Total Portfolio<sup>^</sup></b>	<b>0.39%</b>	<b>1.09%</b>	<b>-</b>	<b>0.75%</b>	<b>-</b>
<b>Relative (to Bank Bills)</b>	<b>0.03%</b>	<b>0.04%</b>	<b>-</b>	<b>0.01%</b>	<b>-</b>

<sup>^</sup>Council's total portfolio returns excludes Council's cash account holdings and TCorp LTGF.

Returns for greater than three months are currently not available due to a lack of historical data.

Performance (Annualised)	1 month	3 months	6 months	FYTD	1 year
Official Cash Rate	4.10%	4.10%	3.89%	4.10%	3.39%
AusBond Bank Bill Index	4.39%	4.20%	3.88%	4.44%	3.37%
T/D Portfolio	4.78%	4.29%	-	4.52%	-
FRT/D Portfolio	5.30%	5.18%	-	5.21%	-
FRN Portfolio	5.37%	5.25%	-	5.28%	-
Bond Portfolio	1.32%	1.29%	-	1.30%	-
<b>Council's Total Portfolio<sup>^</sup></b>	<b>4.69%</b>	<b>4.38%</b>	<b>-</b>	<b>4.52%</b>	<b>-</b>
<b>Relative (to Bank Bills)</b>	<b>0.31%</b>	<b>0.18%</b>	<b>-</b>	<b>0.08%</b>	<b>-</b>

<sup>^</sup>Council's total portfolio returns excludes Council's cash account holdings and TCorp LTGF.

Returns for greater than three months are currently not available due to a lack of historical data.

Rates Summary

Statement of all Outstanding Rates and Extra Charges



Rate - Charge	30/06/2023	Net Levy for Year	Pension Rebates	Extra Charges	Total Receivable	Cash Collected	Net Amount Due	Postponed Rates & Interest	Gross Amount Due
Residential	3,982,851.76	76,488,394.03	1,353,118.91	156,127.64	79,274,254.52	18,808,399.85	60,465,854.67	327,635.52	60,793,490.19
Business	539,881.93	22,164,499.58		19,528.48	22,723,909.99	8,174,062.85	14,549,847.14		14,549,847.14
Farmland	35,098.13	485,070.24	205.23	256.91	520,220.05	128,112.21	392,107.84	231,248.93	623,357.77
Mining	0.00	30,760.56		0.00	30,760.56	0.00	30,760.56		30,760.56
SR - Loan	845.32	0.00		15.77	861.09	0.00	861.09	0.00	861.09
SR - Infrastructure	422,244.28	7,504,388.61		3,212.64	7,929,845.53	2,025,106.23	5,904,739.30	54,862.03	5,959,601.33
Total	\$4,980,921.42	\$106,673,113.02	\$1,353,324.14	\$179,141.44	\$110,479,851.74	\$29,135,681.14	\$81,344,170.60	\$613,747.48	\$81,957,918.08
Garbage	1,302,053.44	30,456,892.01	897,154.33	12,384.03	30,874,175.15	7,385,364.33	23,488,810.82		23,488,810.82
Stormwater	81,986.14	1,487,951.35		508.51	1,570,446.00	398,993.14	1,171,452.86		1,171,452.86
Grand Total	\$6,364,961.00	\$138,617,956.38	\$2,250,478.47	\$192,033.98	\$142,924,472.89	\$36,920,038.61	\$106,004,434.28	\$613,747.48	\$106,618,181.76

Total from Rates Financial Transaction Summary	105,994,266.93
Overpayments	-623,914.83
Difference	0.00

Analysis of Recovery Action

Rate accounts greater than 6 months less than 12 months in arrears	219,152
Rate accounts greater than 12 months less than 18 months in arrears	122,862
Rate accounts greater than 18 months in arrears	38,395
TOTAL rates and charges under instruction with Council's agents	380,409



## Rates Statistics

No. of documents issued	July	August	September	October	November	December	January	February	March	April	May	June	Aug-22
Rate Notices	58,791												22
Electronic - DoH	4,629												
Instalment Notices													
Electronic - DoH													
Missed Instalment Notices													
- Pensioners > \$15.00													
Notice to new owner	185	163											101
7-day Letters - Council issued													
- Pensioners > \$1000													
7-day Letters - Agent Issued													
Statement of Claim	144	12											16
Judgments	6	41											27
Writs													15
Electronic - eRates & BPAYView	16,302	16,557											14,927
Pensioner applications	77	48											67
Arrangements	86	81											91

**DEBTORS SUMMARY 1 August 2023 to 31 August 2023**

DEBTOR TYPE/DESCRIPTION	ARREARS AT 31/07/2023	RAISED THIS PERIOD	RECEIVED THIS PERIOD	BALANCE AT 31/08/2023	% DEBT RATIO
Corporate Governance	299,169	226,080	122,138	403,243	11.45%
City Services	23,845	4,293	17,506	10,633	0.30%
City Standards	287,171	285,943	59,730	513,385	14.58%
Community Businesses	107,335	59,673	85,192	81,816	2.32%
City Lifestyles	44,984	18,378	19,053	44,309	1.26%
Grants	2,061,811	91,357	117,869	2,035,298	57.79%
Hall Hire	207,324	157,602	158,068	206,858	5.87%
Property Services	477,020	549,699	800,361	226,358	6.43%
	<b>3,508,659</b>	<b>1,393,025</b>	<b>1,379,916</b>	<b>3,521,900</b>	<b>100%</b>

**AGEING OF SUNDRY DEBTOR ACCOUNTS - 31 August 2023**

	Current Charges	Total 30 Days	Total 60 Days	Total 90+ Days	Balance Due	Previous Month 90+ days
Corporate Governance	184,271	22,573	116,272	80,127	403,243	88,313
City Services	1,189	0	0	9,444	10,633	22,666
City Standards	257,642	24,620	34,329	196,794	513,385	189,018
Community Businesses	30,376	5,626	33,304	12,511	81,816	12,134
City Lifestyles	27,588	2,781	2,488	11,451	44,309	10,596
Grants	36,560	1,942,578	56,161	0	2,035,298	0
Hall Hire	4,879	38,828	18,262	144,788	206,858	102,325
Property Services	209,736	12,817	2	3,803	226,358	3,803
	<b>752,241</b>	<b>2,049,922</b>	<b>260,818</b>	<b>458,919</b>	<b>3,521,900</b>	<b>428,845</b>



## 8.8 Determination of Councillor Numbers

### Reporting Officer

Manager Governance and Risk  
City Governance

### Community Strategic Plan

Objective	Strategy
5 Strong Leadership	5.2.1 Provide proactive and collaborative leadership on issues that are important to Campbelltown now and into the future

### Delivery Program

Principal Activity
5.2.2.1 Conduct Council business in an open, transparent and accountable manner

### Officer's Recommendation

That Council determine the number of its Councillors for the following term of office as fifteen.

### Purpose

The purpose of this report is to request that Council determine the number of its Councillors for the following term of office.

### Report

The *Local Government Act 1993* (the Act) requires Council to determine its number for the 2024-28 term of office.

The Act requires the number of Councillors to be at least 5 and not more than 15 (one of whom is the Mayor).

Under section 16 of the Act, Council is not able to change the number of its Councillors unless approval has been given at a constitutional referendum. Therefore, Council must determine the number of its Councillors for the next term as 15, as a constitutional referendum to change the number was not held at the last election in 2021.

If Council proposes to change the number of Councillors from the 2028 term, the Council may resolve to undertake a constitutional referendum in conjunction with the 2024 election. If successful, the change of numbers would come into effect in 2028. The outcome of a constitutional referendum is binding.

It is recommended, in line with the statutory requirement to determine the number of Councillors for the following term of office, that Council determine the number of its Councillors for the 2024-28 term as 15.

**Attachments**

Nil

## 8.9 Disclosure of Interest Returns 2022-23

### Reporting Officer

Manager Governance and Risk  
City Governance

### Community Strategic Plan

Objective	Strategy
5 Strong Leadership	5.2.1 Provide proactive and collaborative leadership on issues that are important to Campbelltown now and into the future

### Officer's Recommendation

That the information be noted.

### Purpose

To advise Council that the 2022-23 Disclosure of Interest Returns have been lodged by Councillors and Designated Persons in accordance with the requirements of the Model Code of Conduct.

### Report

Clause 4.21 of the Model Code of Conduct (the Code) requires a Councillor or Designated Person to lodge with the General Manager a return in the form set out in Schedule 2.

A Designated Person is described in clause 4.8 of the Code and includes the General Manager, other Senior Staff of the Council, and persons who hold a position identified by the Council as a position which involves the exercise of functions under the *Local Government Act 1998*, or any other Act that, in their exercise, could give rise to a conflict between the person's duty as a member of staff or delegate and the person's private interest.

The purpose of the disclosure provisions within the Code is to ensure transparency and accountability for Council's actions. The Office of Local Government has stressed that the disclosure provisions are designed as a protection for Councillors and staff members as well as an opportunity to enhance public confidence in Local Government.

Pursuant to the Code, the information contained in the 2023 returns will be made publicly available on Council's website in accordance with the requirements of the *Government Information (Public Access) Act 2009*, the *Government Information (Public Access) Regulation 2009* and guidelines issued by the Information Commissioner.

## **Attachments**

Nil

## 8.10 Reports and Letters Requested

### Reporting Officer

Manager Governance and Risk  
City Governance

### Community Strategic Plan

Objective	Strategy
5 Strong Leadership	5.1.2 Ensure the community is continuously informed about current and future issues affecting Campbelltown and key delivery partners

### Delivery Program

Principal Activity
5.1.2.1 Communicate in a diverse, open and inclusive way that informs and engages our communities to build confidence and trust

### Officer's Recommendation

That the comments and updates to the reports and letters requested be noted.

### Report

Attached for the information of Councillors is a status list of reports and letters requested from Council as a 3 October 2023.

### Attachments

- 8.10.1 Reports Requested Register 3 October 2023 (contained within this report)
- 8.10.2 Letters Requested Register 3 October 2023 (contained within this report)

### Reports requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates	Expected completion date
<b>City Services</b>			
13.10.22 Brsticevic	<p>NM 11.3 Footbridge over Bow Bowing Creek</p> <p>That Council:</p> <ol style="list-style-type: none"> <li>1. provide a report on the feasibility of building a footbridge over Bow Bowing Creek (causeway) at Bow Bowing towards Minto.</li> <li>2. Ensure the report includes particular reference to any current legislative requirements for pedestrian footbridges and addresses accessibility for those with mobility and/or disability issues.</li> <li>3. That Council also advocate to the Member for Macquarie Fields in relation to the development of the bridge to seek funding to ensure it is built to an appropriate standard.</li> </ol>	The feasibility report is currently being prepared.	November 2023
9.8.22 Chowdhury	<p>NM 11.4 - Grass Cutting</p> <ol style="list-style-type: none"> <li>1. That a briefing be presented to Councillors on the grass cutting maintenance program undertaken throughout the LGA, including the frequency during the four seasons; and</li> <li>2. That a report be presented that details the current maintenance program and the costs associated with increasing the frequency of the program to enhance a consistent look of the city.</li> </ol>	Currently under investigation.	June 2024

### Reports requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates	Expected completion date
<b>City Services</b>			
9.8.22 Bricevic	<p>That a further report be provided to Council detailing the requirements of the original notice of motion. NM 11.5 -District Park Midlothian Reserve, St Andrews</p> <p>1. Seeks a report in relation to a district park at St Andrews. The report includes detailed planning, timeline, consultation with community and funding for the park with consideration of the State of Play Strategy (2016-2036). In addition, consider any funding opportunities such as Everyone Can Play (Department Planning and Environment) to accelerate the project.</p>	A report is being prepared for November meeting.	November 2023
10.5.22 Stellino	<p>NM 11.2 - Reptile Protection</p> <p>1. That Council investigate the need and feasibility of reptile handling/catching services to be added to council capabilities. 2. That a report be provided to the Council on the outcome of the investigation and include what opportunities are available for Council to increase public education on the existence of and response to snakes and other reptiles.</p>	A report is being prepared for November meeting.	November 2023

### Reports requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates	Expected completion date
<b>City Services</b>			
20.9.22 Brticevic	NM 11.3 - International Mother Language Day Monument  1. That Council present a briefing to Councillors on the imminent updated version of the Monuments and Memorials policy.	A policy update will be provided to the Council at an upcoming briefing.	November 2023
11.07.23 Munro	NM 11.1 - Intersection of Collins Promenade and Eagleview Rd 1. That Council undertake a review of recent changes to the intersection of Collins Promenade and Eagleview Rd and present the findings to Transport NSW for their review and consideration in the interest of motorist safety.	Currently under investigation. This item has been added to the newly recommenced traffic committee agenda for November meeting for discussion.	November 2023



### Reports requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates	Expected completion date
<b>City Services</b>			
13.12.22 Stellino	<p>ORD 8.3 - Bin Locks - 12 Month Trial</p> <p>3. A report on the findings be presented to Council after 3 months of the trial and before 12 months, whichever comes first.</p>	<p>12 month trial began in May 2023. The report on findings will be presented at the November Council meeting.</p> <p>Following Cr Stellino's statement at the September Council meeting a report will be provided 12 months from date of the first bin latch being issued to the public, or 3 months after all of the bin latches being distributed whichever comes first.</p>	May 2024
12.09.2023 Hunt	<p>NM 11.2 Bus Stop Shelters</p> <p>2. That Council, subject to confirmation of bus routes and service standards, review the current installation program of bus stop shelters and explore options to expand to meet community growth and expectations; and</p> <p>3. That a report is presented on the information received and options to be considered.</p>	Currently under review.	February 2024

### Reports requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates	Expected completion date
<b>City Planning and Environment</b>			
9.4.19 Thompson	ORD 8.6 - Submission Report - Amendment to Campbelltown Sustainable City Development Control Plan (Caledonia Precinct)  5. That a further report be submitted to Council in regard to the acquisition of No. 306 Bensley Road, Ingleburn for open space purposes.	A report is currently being finalised.	December 2023
10.5.22 Bricevic	ORD 8.1 - Local Housing Strategy - Approval Conditions and Affordable Housing Initiatives  4. That once the draft Campbelltown Affordable Housing Strategy has been prepared it be reported to Council for consideration prior to formal public exhibition.	Timing adjusted to align with Western Sydney Planning Partnership.	November 2023
8.11.22 Oates	ORD 8.6 - Planning Proposal - 80 O'Sullivan Road, Leumeah  5. That at the conclusion of the public exhibition, a report be presented to Council on the outcome of the public exhibition.	Public exhibition will not occur until Gateway Determination has been received. Post exhibition report is estimated as December 2023.	December 2023

**Reports requested effective 3 October 2023**

<b>*Date of Decision *Mover</b>	<b>Action Item</b>	<b>Comments / updates</b>	<b>Expected completion date</b>
<b>City Planning and Environment</b>			
8.8.23	ORD 8.2 - Planning Proposal - Amendment of Clause 4.4 'Floor Space Ratio' - Campbelltown Local Environmental Plan 2015  3. That following the public exhibition either: a) where objection(s) are received to the Planning Proposal a further report be presented to Council on those objection(s)	Awaiting Gateway determination prior to public exhibition.	February 2024

### Reports requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates	Expected completion date
<b>City Futures</b>			
10.3.20 Morrison	ORD 8.12 - Latest Findings on Climate Change  1. That a further report be provided outlining the emission reduction pathways required for Council and the community to transition towards net zero emissions.	A report to be presented to Council at the October 2023 meeting as Item 8.12 on the agenda.	October 2023
3.8.21 Manoto	ORD 8.5 - Ingleburn CBD - Planning Proposal and Development Control Plan  3. That a further report be presented to Council outlining options for a design excellence process for the development of the future car park site for a mixed use building and a public park. This report is to consider the appropriateness of this site for a possible iconic building.	A feasibility study to determine the sites viability from a triple bottom line perspective (ie financial, social and environmental) is required. Funding to undertake this study is currently being sought. A report to Council will be provided following assessment of the viability.	June 2024
9.6.22 Bricevic	NM 11.1 - LED Street Lighting  1. That a report on the contribution of the street lighting network (both public and private) to Council's electricity consumption, and opportunities to work	Council is finalising the collation of information on the private and public street lighting network. A number of opportunities to reduce greenhouse gas emissions and costs associated with the street lighting network are being explored and will be presented in the report.	December 2023

### Reports requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates	Expected completion date
<b>City Futures</b>			
14.9.21 Oates	<p>NM 11.2 - Creative Arts Fund</p> <p>1. That a report be presented investigating the establishment/trial of a local creative arts fund with the purpose of providing opportunities to improve the wellbeing, resilience and social cohesion of our community through creative expression and social connection.</p> <p>2. That the report also include the current and past, small and localised art funding initiatives undertaken by Campbelltown City Council including the cost associated with these initiatives.</p>	A report is currently being drafted that investigates the opportunity of a local creative arts fund to improve our community's well-being, resilience, and social cohesion through creative expression and social connection. The report will include the current and past, small and localised art funding initiatives undertaken by Campbelltown City Council.	February 2024
8.3.22 Lound	<p>NM 11.4 - Business Parking in the Campbelltown CBD</p> <p>1. That Council undertake further engagement with Campbelltown CBD Businesses to understand their concerns regarding parking.</p> <p>2. That a report be presented to Council for discussion and consideration of appropriate potential solutions.</p> <p>3. Develop an appropriate data strategy to ensure that recommendations regarding parking are based on evidence.</p>	Information and data regarding parking is being collected from a number of sources, including a recent travel survey, pedestrian movement data and anecdotal feedback from CBD businesses including through a targeted initial discussions in April 2022. Council has partnered with TfNSW to deliver a kerbside data project, with cameras and sensors installed in and around Queen Street. Additional data will be available in the coming months and will allow Council to make evidenced based assessment of vehicle and pedestrian movement in relation to car parking. A report will be presented to Council to consider options moving forward.	July 2024

### Reports requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates	Expected completion date
<b>City Futures</b>			
8.3.22 Khalil	<p>NM 11.5 - Simmos Beach, Macquarie Fields</p> <p>That a report be presented to Council outlining ways to increase visitation to Simmos Beach, Macquarie Fields. The report should include:</p> <ul style="list-style-type: none"> <li>a) identification of any future enhancement works planned or required to improve the location.</li> <li>b) marketing opportunities to increase visitation and tourism.</li> <li>c) any environmental factors to be taken into account because of increasing visitation.</li> <li>d) any future resourcing considerations to enable an ongoing program of works and marketing activity.</li> </ul>	A report is being prepared for December meeting.	December 2023
13.10.20 Lake	<p>NM 11.1 - Charging for parking within the Campbelltown Local Government Area</p> <p>That a full feasibility report be presented to Council outlining the financial and non-financial implications of introducing paid parking into the Campbelltown Local Government Area.</p>	Further studies are required for paid parking to form a part of a parking strategy.	October 2024
11.07.2023 Oates	<p>NM 11.4 - Agricultural and Indigenous History</p> <p>1. That, in order to recognise Campbelltown's significant agricultural and Indigenous colonial histories, a report be presented advising how Council will seek funds to create a mural or murals on the Silos situated on Appin Road.</p>	Further research to be undertaken and internal consultation including heritage assessment, road and site safety considerations, DA requirements, and research into external funding options.	June 2024

### Reports requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates	Expected completion date
<b>City Lifestyles</b>			
14.6.22 Bricevic	ORD 8.5 - Campbelltown Billabong Parklands - Project Update  4. That Councillors be provided with a quarterly report on the progress of the Billabong project and the opportunity to inspect the site when feasible.	Quarterly reports completed: October 2022, December 2022, March 2023, June 2023, September 2023.  The next quarterly update report is scheduled for December 2023.	December 2023

### Reports requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates	Expected completion date
<b>City Lifestyles</b>			
20.9.22 Cotter	<p>NM 11.2 - Youth Centres</p> <p>1. That a report be presented to Council on youth centres within Campbelltown Local Government Area. The report should include whether the current centres meet the community's needs and the feasibility of establishing a council-managed centre or transforming an under-utilised asset to cater to the needs.</p>	<p>Council will investigate current centres within our LGA and the feasibility of establishing a council-managed centre.</p> <p>May 2023 update: As directed by the Youth Advisory Group, Council is developing a Youth Plan 2024-2030 that will guide the allocation of Council resources to better meet the needs of young people. To inform the Youth Plan, Council has performed desktop research, benchmarking and policy review, plus and commenced consultation process involving young people and services that support them. This work will inform the feasibility assessment of transforming an under-utilised asset to better cater to the needs of young people. The work will conclude in December 2023 in lieu of Plan publication in 2024.</p>	December 2023



### Reports requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates	Expected completion date
<b>City Lifestyles</b>			
11.07.2023 Oates	<p>NM 11.3 - Colonial History</p> <p>That, in order to recognise and celebrate Campbelltown's nationally significant colonial history, a report be presented to Council:</p> <ol style="list-style-type: none"> <li>1. outlining the plans for a Colonial Market Fair and Bush Dance to be held in Hurley Park near the site of the historic cattle tanks;</li> <li>2. advising how funds will be sought to implement such an event; and</li> <li>3. confirming the inaugural event be held during Heritage Week 2024.</li> </ol>	Investigation is underway.	February 2024
8.8.2023 Cotter	<p>NM 11.4 - Youth Festival</p> <p>That a report is presented to the council detailing the feasibility, costing and funding options for the creation of a youth festival</p>	Further investigation will commence detailing the feasibility, costing and funding options for the creation of a youth festival.	March 2024

### Reports requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates	Expected completion date
<b>City Lifestyles</b>			
8.8.2023 Cotter	NM 11.5 -Library Design 3. That a report is presented to the council detailing the result of the consultation process, including costing and funding options.	Further investigation will commence detailing the result of the consultation process, including costing and funding options on the library design.	February 2024
12.09.2023 Bricevic	ORD 8.8 Public Exhibition of Draft Lynwood Park Masterplan  2. That a report be presented to Council highlighting changes, if any, to the Masterplan and the response from the MPs for consideration and endorsement for public exhibition.  3. That the report presented back to Council consider the impacts of: a) synthetic fields on the environment and b) the development on Koala habitat.	A report will be presented back to Council considering the impacts of: • synthetic fields on the environment and • the development on Koala habitat. • highlighting changes, if any, to the Masterplan and the response from the MPs for consideration and endorsement for public exhibition.	February 2024

### Reports requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates	Expected completion date
<b>City Lifestyles</b>			
12.09.2023 Oates	NM 11.1 Vernacular Housing 1. Investigate different ways to involve our local community in recognising and researching examples of disappearing vernacular styles of housing in Campbelltown suburbs; 2. Use the information gathered to create a page on the Library's local studies website to contain photos and a brief description of the styles.	Local Studies team will work on this as a project for History Week in September 2024.	June/July 2024

### Reports requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates	Expected completion date
<b>City Governance</b>			
9.5.23 Chew	<p>NM 11.2 - Customer Experience</p> <p>1. That Council further investigate opportunities for enhancing measurement of customer experience.</p> <p>2. That a report to Council detailing the outcomes and recommendation for customer experience metrics.</p>	<p>Customer experience measures currently being developed and will form part of the customer service charter.</p> <p>A new indicator for customer service has been added to the Operational Plan - "First call resolution rate by customer service - 75%"</p>	November 2023
13.7.21 Morrison	<p>ORD 8.3 - Menangle Park - Amendments to Development Control Plan</p> <p>4. That a further report be presented to Council that includes street names, derived from Table 1.3 of the current Campbelltown (Sustainable City) Development Control Plan, Part 8 Menangle Park, for places of Non-Indigenous Heritage Significance for inclusion on the list of road names approved for Menangle Park.</p>	<p>4. List of street names being prepared for approval by the Geographical Names Board.</p>	November 2023

## Letters requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates
<b>City Services</b>		
14.6.22 Hunt	<p>ORD 7.1 - Koala Care and Treatment Facilities</p> <p>2. That Council write to the new Federal Minister for the Environment and Water, the Hon. Tanya Plibersek MP, seeking funding for koala protection.</p>	2. Letter sent 4/07/2022 to the new Federal Minister for the Environment and Water, the Hon. Tanya Plibersek MP.
9.8.22 Stellino	<p>NM 11.1 - Koala Care</p> <p>1. That Council write to the Minister for Environment and Heritage James Griffin MP requesting them not to administer the Chlamydia vaccine to koalas within our region for so long as no signs of Chlamydia are detected in the colony.</p> <p>2. That Council include in the letter that Koala experts hold the opinion that there was no merit in trialling the vaccine in Campbelltown, since the disease is not present, the vaccine is not inheritable and we are already at maximum reproductive rates leading to only possible negative outcomes.</p> <p>3. That Council include in the letter support for the rest of the program announced, including the Chlamydia testing machine to assist in detection of the disease as well as the allocation of state funds for habitat restoration of koala corridors in the Campbelltown Local Government Area.</p> <p>4. That Council ask if the minister has allocated or intends to allocate funding towards koala carers in the region under the NSW Koala strategy.</p> <p>5. That Council utilises the letter tabled by Councillor Stellino from Doctor Steve Phillips with the letter to the Minister for Environment and Heritage James Griffin MP.</p>	<p>Letters sent 15/11/22 to the Hon James Griffin MP- Minister for the Environment and Heritage</p> <p>Following the change of NSW State Government new letters are currently being drafted to the new Minister for the Environment, the Hon. Penny Sharpe MLC.</p> <p>Letter sent to the Hon. Penny Sharpe MLC 25.08.2023.</p>

### Letters requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates
<b>City Services</b>		
9.8.22 Oates	<p>ORD 8.3 - Illegal Rubbish Dumping</p> <p>3. That Council write to the Minister for Environment and Heritage, the Honourable James Griffin MP, to convey Council's concerns as it relates to the illegal dumping of waste, and to request additional and restricted funding be provided to each Council for the purpose of employing a dedicated staff member, engaged to prevent and respond to illegally dumped waste.</p>	<p>3. Letter sent 1/09/2022 to the Hon. James Griffin MP - Minister for the Environment and Heritage.</p> <p>Following the change of NSW State Government new letters are currently being drafted to the new Minister for the Environment, the Hon. Penny Sharpe MLC.</p> <p>Letter sent 20 July 2023 to Minister for Environment, the Hon. Penny Sharpe MLC.</p> <p>Correspondence received from the NSW Environment Protection Authority dated 15 September 2023.</p>
12.09.2023 Hunt	<p>NM 11.2 - Bus Stop Shelters</p> <p>1. That Council write to Hon. Jo Haylen MP, Minister for Transport seeking a review of current bus routes and service standards in Campbelltown Local Government Area, with particular focus on vulnerable community groups such as schools, aged care;</p>	<p>Letter is currently being drafted.</p>

### Letters requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates
<b>City Planning and Environment</b>		
12.09.2023 Brticevic	<p>ORD 8.1 Ingleburn CBD Planning Proposal - Post Exhibition Report</p> <p>6. That Council write to the member for Macquarie Fields seeking his support and advocacy for State Government funding to meet the demands and needs of population growth.</p>	Letter is currently being drafted.

### Letters requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates
<b>City Futures</b>		
13.10.22 Khalil	<p>NM 11.1 - Bus Services in Campbelltown LGA</p> <p>1. That Council writes to the Hon. David Elliott MP, Minister for Transport and Ms Jo Haylen MP, Shadow Minister for Transport and if appropriate to the Minister for Education and Shadow Minister for Education and to our local MP's advocating for the following:</p> <p>a) implementation of an enhancement to the bus service network in Macarthur Heights to improve the residents' access to Campbelltown Station.</p> <p>b) establish additional bus services for students to and from schools in Campbelltown Local Government Area to reduce traffic congestion outside the school and ensure greater safety for the school children.</p>	<p>Letters sent 3 March 2023 to:</p> <ul style="list-style-type: none"> <li>- Member for Macquarie Fields, Anoulack Chanthivong MP</li> <li>- The Hon. David Elliott MP, Minister for Transport</li> <li>- Member for Campbelltown, Greg Warren MP</li> <li>- The Hon. Jo Haylen MP, Shadow Minister for Transport</li> <li>- The Hon. Prue Car, Shadow Minister for Education</li> <li>- The Hon. Sarah Mitchell, Minister for Education and Early Learning</li> </ul>



### Letters requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates
<b>City Lifestyles</b>		
12.09.2023 Khalil	<p>8.8 Public Exhibition of Draft Lynwood Park Masterplan</p> <p>1. That Council write to our region's State and Federal Members of Parliament seeking their input and/or support of the Masterplan prior to its exhibition, noting the funding for delivery for such a plan will come from NSW and/or Commonwealth government(s).</p>	Letters currently being drafted.

## Letters requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates
<b>Office of General Manager</b>		
14.2.23 Brsticevic	<p>NM 11.1 - Community and Justice Precinct</p> <p>1. That Council write to the Member/Candidate for the electorate of Campbelltown Greg Warren MP, shadow Attorney General Michael Daley, Opposition Leader Chris Minns seeking an election commitment to the redevelopment of the NSW Courts in Campbelltown to catalyse the Community and Justice Precinct.</p> <p>2. That Council write to the NSW Attorney-General, the Hon Mark Speakman MP, and the NSW Premier, the Hon Dominic Perrottet MP, seeking an election commitment to the redevelopment of the NSW Courts in Campbelltown to catalyse the Community and Justice Precinct.</p> <p>3. That Council write to the Member for Macarthur Dr Mike Freelander MP, Attorney General the Honourable Mark Dreyfus MP and the Prime Minister the Honourable Anthony Albanese MP seeking a commitment for a Federal Circuit and Family Court of Australia for the Community and Justice Precinct in Campbelltown.</p> <p>4. That Council write to the Shadow Attorney-General, Mr Julian Leeser MP, and the Leader of the Opposition, the Hon Peter Dutton MP, seeking a commitment for a Federal Circuit and Family Court of Australia for the Community and Justice Precinct in Campbelltown</p>	<p>1. Letters sent to Member/Candidate for the electorate of Campbelltown Greg Warren MP, shadow Attorney General Michael Daley, Opposition Leader Chris Minns on 16 February 2023.</p> <p>A further letter was sent to the new AG the Hon. Michael Daley MP on 4 April 2023 requesting a meeting to discuss the Community and Justice Precinct.</p> <p>2. Letters sent to the NSW Attorney-General, the Hon Mark Speakman MP, and the NSW Premier, the Hon Dominic Perrottet MP, on 15 February 2023</p> <p>3. Letters sent to the Member for Macarthur Dr Mike Freelander MP, Attorney General the Honourable Mark Dreyfus MP and the Prime Minister the Honourable Anthony Albanese MP on 15 February 2023 response received from the Hon. Mark Dreyfus KC MP, Attorney General, to Council dated 28 March 2023 included in April Agenda.</p> <p>4. Letters sent to the Shadow Attorney-General, Mr Julian Leeser MP, and the Leader of the Opposition, the Hon Peter Dutton MP on 15 February 2023, response received from the office of the Hon. Peter Dutton MP, Leader of the Opposition, dated 28 March 2023.</p>

**Letters requested effective 3 October 2023**

<b>*Date of Decision *Mover</b>	<b>Action Item</b>	<b>Comments / updates</b>
<b>Office of General Manager</b>		
6.6.23 Bricevic	<p>NM- 11.2 Campbelltown Hospital Staff Parking</p> <p>1. That Council writes to the federal Member for Macarthur, Dr Freeland, seeking his support to reallocate the \$15 million that was promised to Macarthur as part of the last government 2019 election to expand free parking in Campbelltown hospital and provide a cost of living relief to our residents attending the Campbelltown hospital in these hard times.</p> <p>2. That council acknowledges and thanks Dr Mike Freeland and Mr Greg Warren MP for their past and ongoing advocacy for staff and community parking assistance at Campbelltown hospital.</p>	Letters to Dr Freeland MP and Mr Greg Warren MP were sent 23 June 2023.

## Letters requested effective 3 October 2023

*Date of Decision *Mover	Action Item	Comments / updates
<b>Office of General Manager</b>		
14.02.2023 Briticevic	<p>1. That Council write to the Member for Macarthur Dr Mike Freelander MP, the Honourable Catherine King MP the Minister for Infrastructure, Transport, Regional Development and Local Government and the Prime Minister the Honourable Anthony Albanese MP seeking a financial commitment to the upgrade/expansion of Appin Road including underpasses and fauna protection measures similar to Labor's election promise to allocate \$50 million for the upgrade of Appin Road, being the most notorious road in the Macarthur region, if it won that election.</p> <p>2. That Council write to the Shadow Minister for Infrastructure, Transport, Regional Development, Senator the Hon Bridget McKenzie, and the Leader of the Opposition, the Hon Peter Dutton MP, seeking a financial commitment to the upgrade/expansion of Appin Road, including underpasses and fauna protection measures.</p> <p>3. That Council write to the Member/Candidate for Campbelltown Greg Warren MP, Shadow Minister for Transport Jo Haylen MP, Opposition Leader Chris Minns seeking an election commitment to the upgrade/expansion of Appin Road including underpasses and fauna protection measures similar to the Wollongong by-election promise of fifty million dollars in 2016.</p> <p>4. That Council write to the Minister for Transport David Elliott MP, the NSW Premier, the Hon Dominic Perrottet MP seeking an election commitment to the upgrade/expansion of Appin Road including underpasses and fauna protection.</p>	Letters were sent 16 February 2023. Response received from the Hon. Catherine King MP 28 June 2023 and letter dated 6 June 2023.

## 8.11 T23/04 Campbelltown Arts Centre Audio Visual Upgrade

### Reporting Officer

Acting Executive Manager Corporate Services and Governance  
City Governance

### Community Strategic Plan

Objective	Strategy
5 Strong Leadership	5.2.2 Ensure that public funds and assets are managed strategically, transparently and efficiently

### Delivery Program

Principal Activity
5.2.2.1 Conduct Council business in an open, transparent and accountable manner

### Officer's Recommendation

That Council:

1. In accordance with section 178 of the *Local Government (General) Regulation 2021* Council declines to accept any of the tenders received for the arts centre audio visual upgrade as all tender submissions received exceed Councils budget.
2. Enter into negotiations with organisations that submitted a tender and achieved a satisfactory score for the company experience evaluation criteria, and include the organisation who attempted to submit a late tender as contained in the body of the report.
3. Endorse the General Manager to finalise negotiations and enter into a contract for Campbelltown Arts Centre audio visual upgrade by way of delegated authority under section 377 of the *Local Government Act 1993*.
4. That the Tenderers be notified of the results of the tender process.

### Purpose

To advise Council of the tenders received for the supply and installation of an audio visual upgrade at Campbelltown Arts Centre and recommend that Council declines to accept all tenders submitted.

## History

The Campbelltown Arts Centre identified a requirement for an upgrade to the audio and visual equipment including maintenance. The anticipated expenditure for these works was expected to exceed \$250,000, therefore a public tender process was required.

## Report

### Legislation

This tender process was conducted in accordance with the *Local Government Act 1993*, the *Local Government (General) Regulation 2021* and Council's Procurement Policy and Procedures.

### Contract Expenditure

Funds for these works are allocated in Council's budget and is made up of Council and Grant Funding.

### Advertising of Tenders

Tenders were advertised on Tenderlink and Council's website on Tuesday 18 July 2023. The Ingleburn and Campbelltown Chambers of Commerce and Industry were notified, as well as YARPA Hub.

Two tender briefings/site inspections were held on Wednesday 26 July and Friday 4 August 2023.

### Tender Document

Organisations were requested to submit the following information with their tender response:

- experience, including details of any subcontractors and their experience
- proposed key personnel
- proposal, methodology and program
- warranty and maintenance
- price
- insurances
- work health and safety management system
- environmental practices
- social sustainability practices
- conflicts of interest declaration
- code of conduct and statement of business ethics declarations
- collusive submission declaration
- workplace relations information and undertaking
- proposed contract departures
- addenda acknowledgement form
- modern slavery requirements.

## **Tenders Received**

Tenders closed on Tuesday 15 August 2023. Five on-time responses were received from the following organisations:

- EQUANS AV Technologies Pty Ltd
- Hire Definition Pty Ltd
- Lifelike Group Pty Ltd
- The AVIT Group Pty Ltd as Trustee for the AVIT Group Trust
- Xcite Projects Pty Ltd.

Council received one late tender notification by The P.A. People Pty Ltd.

## **Evaluation Process**

The Evaluation Panel consisted of officers from Creative Life who evaluated against the following weighted assessment criteria:

- experience of the company and their subcontractors
- proposed key personnel
- proposal, methodology and program
- warranty and maintenance
- lump sum price
- work health and safety
- environmental commitment.

The Evaluation Panel used Council's standard 0-10 scoring system for all non-pricing criteria with 10 being the highest score.

The Work Health and Safety and Environmental Practices criteria were assessed on the basis of none, partially complies or fully complies.

The scoring of tendered prices were proposed to be evaluated based on the lump sum price including Year 1 and 2 of the maintenance schedule.

## **Recommendation of the Evaluation Panel**

1. Council decline to accept any of the tenders received for the arts centre audio visual upgrade as all tender submissions received exceeded Councils budget.
2. The evaluation panel do not see any benefit in inviting fresh tenders for the same service as the market was tested through this process and satisfactory results were achieved for the company experience criteria.
3. That Council enter into negotiations with the following organisations that achieved satisfactory scores for the company experience evaluation criteria negotiations Equans AV Technologies Pty Ltd, Hire Definition Pty Ltd, Lifelike Group Pty Ltd, The AVIT Group Pty Ltd as Trustee for The AVIT Group Trust and Xcite Projects Pty Ltd. The P.A. People Pty Ltd tender notification was sent to Council after the closing of tenders. The P.A. People Pty Ltd had attended both tender briefings/site inspections, therefore the

Evaluation Panel deemed it beneficial to include them in the negotiations. This is in accordance with section 178 of the *Local Government (General) Regulation 2021*.

**Delegation**

As the recommendation is to decline to accept the tender, Council must resolve to do so. The General Manager does not hold delegation under the *Local Government Act 1993*.

**Attachments**

Nil



## 8.12 Transitioning our operations towards Net Zero

### Reporting Officer

Sustainability and Resilience Manager  
City Futures

### Community Strategic Plan

Objective	Strategy
5 Strong Leadership	5.2.1 Provide proactive and collaborative leadership on issues that are important to Campbelltown now and into the future

### Delivery Program

Principal Activity
5.2.1.4 Build a Resilient City and community
3.2.1.1 Lead water efficiency, the uptake of renewable energy and the transition to a low carbon, net zero future

### Officer's Recommendation

That Council endorse the draft Transitioning towards Net Zero Strategy.

### Purpose

1. To provide Council with information on an evidence-based plan to transition our operations towards Net Zero and seek endorsement of the draft *Transitioning towards Net Zero Strategy* (attachment 1).
- 2.

### History

At its meeting of 10 March 2020 Council resolved:

1. *"That a further report be provided outlining the emission reduction pathways required for Council and the community to transition towards net zero emissions.*
2. *That Council acknowledges the findings of both the Intergovernmental Panel on Climate Change and the Intergovernmental Science-Policy Platform on Biodiversity and Ecosystem Services.*
3. *That Council strengthens its commitment to the reduction of emissions as a consequence of its activities, increase the speed and priority of its adopted*

*mitigation and adaptation measures, and continues its innovative and strong leadership in reducing its impact on the climate by:*

- *setting a renewable energy target with an ambition to transition to 100 percent renewable energy*
- *implementing energy efficiency programs across council and community facilities*
- *requiring council suppliers to demonstrate sustainable practices including the use of renewable energy and resource recovery*
- *embedding climate emergency and resilience into corporate strategic planning*
- *embedding climate emergency and resilience into urban planning*
- *supporting the use of electric vehicles and encouraging networks to promote public transport*
- *minimising waste and striving for a circular economy*
- *increasing tree canopy and revegetation activities*
- *empowering the community through education, awareness and partnerships*
- *increasing the community's resilience to climate change impacts."*

## **Report**

### **The latest findings on climate change**

The Intergovernmental Panel on Climate Change (IPCC) is the peak body responsible for assessing the scientific basis of climate change.

Established in 1988 by the World Meteorological Organisation and the United Nations Environmental Program, the IPCC utilises contributions from thousands of experts from all over the world to review scientific information and develop assessment reports. These assessment reports assist decision-makers inform policy and action-based responses to climate change.

Since its commencement, the IPCC has published 6 Assessment Reports. The most recent assessment report, the Sixth Assessment Report, was finalised in March 2023 to inform the 2023 Global Stocktake by the United Nations Framework Convention on Climate Change. The Global Stocktake provides an opportunity for countries and stakeholders to see how they are collectively making progress toward meeting the goals of the Paris Climate Change Agreement – keeping global warming to well below 2°C while pursuing efforts to limit it to 1.5°C.

The Sixth Assessment Report provides an overview of the current state of knowledge around climate change. It took hundreds of scientists 8 years to complete and includes thousands of pages. It provides one very clear message – act now or it will be too late. Our window to avoid the worst of climate change is rapidly closing. This our last warning.

A snapshot of the main findings of the report are provided below:

- Australia is one of the most vulnerable developed countries to climate impacts
- it is unequivocal that human influence has warmed the atmosphere, ocean and land
- global surface temperature reached 1.1°C above 1850–1900 in 2011–2020
- increases in extreme heat events have resulted in human mortality and morbidity

- compound heatwaves and droughts will become more frequent and concurrent
- with further warming, climate change risks will become increasingly complex and more difficult to manage
- limiting human-caused global warming requires net zero CO2 emissions
- deep, rapid and sustained mitigation and accelerated implementation of adaptation actions in this decade would reduce projected losses and damages for humans and ecosystems.

### **The Insurance Council of Australia Insurance Catastrophe Resilience Report 2021–22**

Over the past few years, our community has endured increased frequency and intensity in devastating bushfires, floods and heatwaves. These events have taken lives and homes, impacted communities and environments, and created economic uncertainty.

In 2023 the Insurance Council of Australia released a report demonstrating the costs of climate-related events. Of note:

- between 2005–2022, the federal government spent \$23.99 billion on disaster recovery and relief
- in 2021–22, the average Australian household paid \$1,532 in direct costs because of extreme weather events. This is well above the 10-year rolling average of \$888 per household
- by 2050 the average Australian household will pay \$2,509 per year
- by 2050 the direct economic cost of extreme weather events is calculated to reach \$35.24 billion per annum
- during 2020–2021, 380,760 insurance claims were made each averaging \$17,000
- in 2021, 432 catastrophic events were recorded globally, which is significantly higher than the average of 357 annual extreme weather events recorded between 2001–2020.

### **Doing our part to minimise greenhouse gas emissions**

In 2022, we developed an evidence-based action plan to guide the transition of our operational emissions towards Net Zero. This plan included:

- an analysis of our Greenhouse Gas (GHG) emissions footprint for the 2020/2021 financial year (FY2021)
- a diagnostic survey to identify our climate awareness and current management and response systems, as well as possible strategic opportunities
- site inspections of our top 11 energy consuming facilities to identify opportunities for operational efficiency improvements
- projections illustrating future GHG emissions incorporating growth
- pathway opportunities to achieve Net Zero defined by time horizons
- activities required to achieve Net Zero emissions

- facilitate staff engagement and awareness workshops

Our operational emissions were identified to include the following emission sources:

- electricity consumption from Council assets
- electricity consumption from street lighting
- natural gas consumption from Council assets
- fuel consumption from Council's operational and passenger fleet
- landfill waste generated by Council facilities and operations
- water consumption from Council's assets.

It is important to note:

- Setting a target year to achieve Net Zero is a critical step in successfully delivering our ambitions. Mandating a target sets the framework for accountability, allows for the development of a reporting and monitoring schedule, and importantly, provides financial and human resource delegation.

A target will guide long term planning and strategic direction preventing prior carbon reduction successes to be framed as 'job done', but rather as a one of many steps in a carefully curated and progressive journey towards achieving Net Zero.

- To be entirely Net Zero, we are required to include emissions associated with capital works, construction and demolition, employee commute and the purchase of goods and services (supply chain). However, due to the availability of data, these emissions were unable to be captured at this stage.
- In developing the Plan, we sought to balance the NSW State Government target of 70 per cent emissions reduction by 2035, and Net Zero by 2050 against the carbon budget. The carbon budget quantifies the amount of GHGs that can be emitted or 'spent' for a given level of global warming. If we exceed this budget, global temperatures will be higher. For example, if we want to contribute to limiting global warming to the Paris target of 1.5°C, then the total amount of GHG emissions must be kept within the 'carbon budget'.

It is important to note that the carbon budget is not set annually, rather it is cumulative – based on past, present and future emissions. Decisions that we make today, will use up our carbon budget. Once the carbon budget has been 'spent', then net emissions must be held to zero from that point onward in order to avoid exceeding the temperature target.

The carbon budget allocated to the Campbelltown LGA is 13.8 Mt CO<sub>2</sub>-e.  
Our operational carbon budget allocation is approximately 161,648 t CO<sub>2</sub>-e.

### **Our baseline year - 2020/21 Financial Year**

A baseline year is a reference point chosen in time by an organisation or Country to measure against their GHG emissions target. This measurement provides a benchmark to judge the success of emission reduction initiatives. For example, the current Australian Government

emissions reduction target as set out in the *Climate Change Act 2022* uses 2005 emission levels as the benchmark to reduce emissions by 43 per cent by 2030.

During the FY2021, our operational emissions were 20,595 t CO<sub>2</sub>-e. They are broken down as follows:

Emission source	Description	Amount	Per cent
Water	The supply of water and treatment of wastewater are managed by Sydney Water. As a result, these emissions are not in Council's operational control. Emissions associated with water consumption are reported under scope 3	161 t CO <sub>2</sub> -e	1%
Gas	Gas consumed at Council facilities for space heating, water heating and cooking.	1,168 t CO <sub>2</sub> -e	5.7%
Fleet	Petrol and diesel consumed by Council owned vehicles - heavy fleet (e.g. trucks), plant equipment (e.g. ride on mowers) and passenger (leaseback) fleet.	2,080 t CO <sub>2</sub> -e	10.1%
Buildings	Electricity consumed at Council facilities for air conditioning and operational requirements (e.g. power and lighting)	5,389 t CO <sub>2</sub> -e	26.1%
Street lighting	Electricity consumed by the Local Government Areas (LGA) street lights	5,727 t CO <sub>2</sub> -e	27.8%
Waste	Waste generated by Council facilities	6,079 t CO <sub>2</sub> -e	29.5%
		20,595 t CO <sub>2</sub> -e	100%

### Business-As-Usual

To appreciate the scale of achieving Net Zero emissions, it is important to understand what our emissions profile would look like under a Business-As-Usual (BAU) setting. That is if we did nothing from now to reduce our emissions. In developing a high-level estimate of BAU emissions, the following factors were considered:

1. Population growth and any resultant increase or decrease in demand for Council services
2. New facilities to be built
3. Facilities to be closed or divested
4. Emissions reduction activities undertaken as a result of external factors (e.g. grid decarbonisation)

A few of the more significant factors are discussed below:

- Population growth and any resultant increase or decrease in demand for Council services

According to the Australian Bureau of Statistics 2021 Census of the Population, the Campbelltown LGA had an estimated resident population of 176,519. Based on population forecasts undertaken by the Department of Planning and Environment, this is expected to increase by 54,000 people, to around 230,000 residents by 2041. This represents an average annual growth rate of 1.3 per cent.

This rapid growth will place pressure on our existing services and infrastructure – including cultural, education, health, community and water infrastructure – that are often already at, or nearing capacity. Targeted investment in services and infrastructure can support growth and take account of existing utilisation, while also responding to changing demands over time and in different places.

- New facilities to be built

It is imperative that new facilities do not negatively impact our Net Zero ambitions. Instead, they must embrace, steward and showcase our commitment. We are actively incorporating sustainability and Net Zero requirements into our project planning, and will continue to strengthen these requirements.

- Emissions reduction activities undertaken as a result of external factors

Since the world's first power station began operating in 1882, electricity has mostly been generated and supplied in the same way. That is by large-scale centralised coal-fired plants generating in real-time, for immediate use by widespread customers through a chain of transmission and distribution grids.

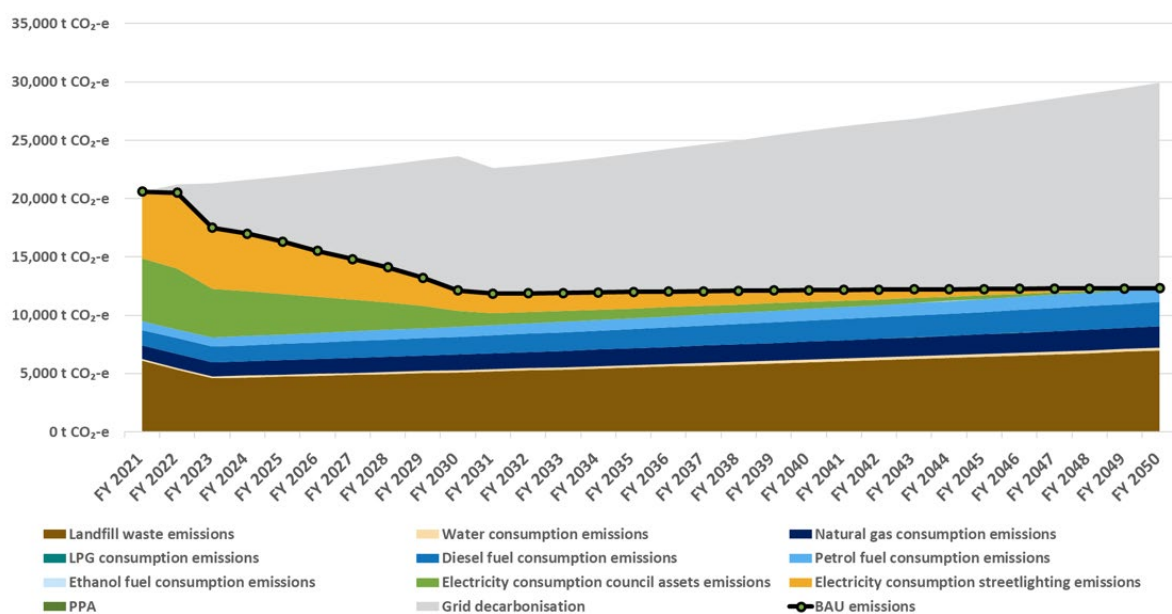
Distributed Energy Resources (DERs), especially hydro, solar and wind power, have provided a much-needed disruption to this model, bringing diversity in power sources. With the massive increase in rooftop solar, households are now enabling two-way flows of energy through both power consumption and power generation that can be fed back to the grid.

Today, the generation and supply of our electricity is undergoing a once-in-a-century transformation – by 2050 all electricity generated in NSW is expected to be from renewables.

### **Our BAU emissions:**

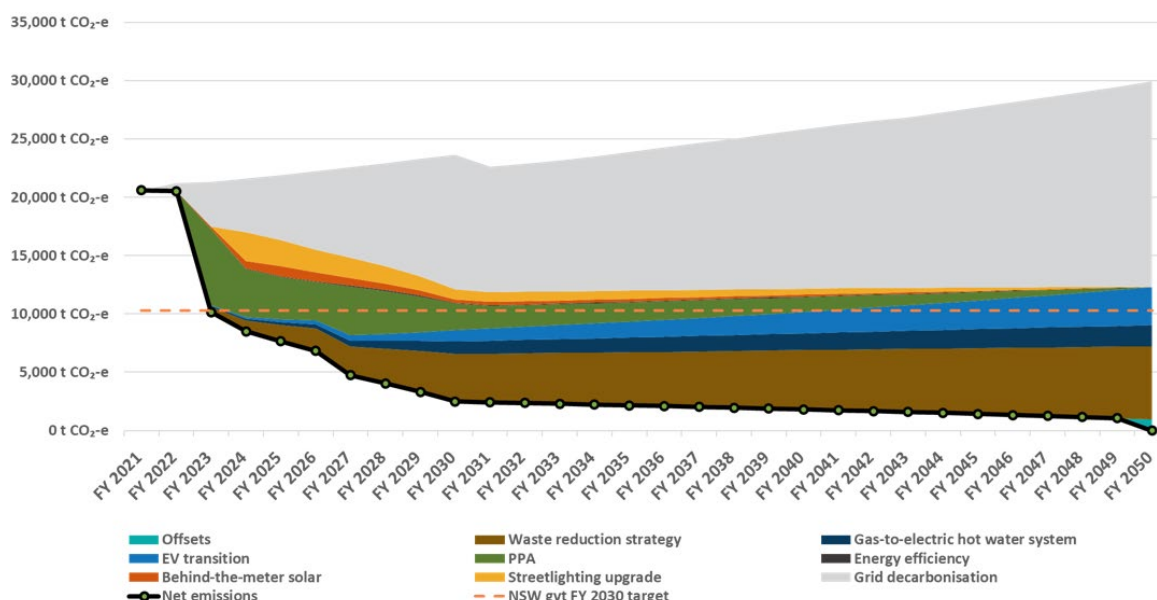
The below graph provides BAU emissions projected to FY2050 for our operational emissions. It highlights the significance of grid decarbonisation in our Net Zero journey and projects a decrease in our emissions up until 2030. This is primarily due to the reduction in energy consumption as a result of our streetlight LED upgrade.

Beyond these initiatives, emissions from all other sources are expected to rise under the BAU scenario. This means that we will not achieve Net Zero by relying on external factors alone, we must commit to permanent ongoing emission reduction actions to remain on a downward emissions pathway.



### Emission reduction pathway:

A number of emission reduction pathways were modelled based on specific emission sources. The below emission reduction pathway captures all emission sources. While the pathway is modelled to 2050, to stay within our carbon budget, we must achieve Net Zero by 2029.



Achieving Net Zero by 2029 is not unrealistic or unachievable. In fact, we are already well underway. The following projects provide this confidence:

- Renewable electricity purchase

In 2017, Council joined 17 other councils in a landmark initiative facilitated by the Southern Sydney Regional Organisation of Council's (SSROC) titled Program for Energy and Environmental Risk Solutions (PEERS).

After an extensive procurement process, on the 1 July 2019, we began receiving renewable electricity from Moree Solar Farm.

The landmark agreement with Moree Solar Farm included the supply of 20 per cent of our entire electricity portfolio, providing significant cost savings, reducing carbon emissions and supporting investment into the renewable energy industry in NSW.

In July 2022, we further increased our renewable energy purchase to 70 per cent as part of one of the largest renewable energy agreements for Local Government. Along with Moree Solar farm, the agreement provides the addition of renewable energy sourced from Hillston and Nevertire Solar Farms in NSW.

- Solar

Since 2013, we have progressively installed solar PV systems across 18 of our large energy consuming facilities. This provides a total installed capacity of approximately 720



kilowatts (kW), which is capable of generating approximately 7 per cent of our electricity demand based on FY2021 electricity consumption.

Of note, in 2022 we undertook our first Climate-Resilient facility project. This project saw battery-ready PV systems installed on 6 of our Early Learning Centres, and has resulted in some centres being energy-positive with average savings of 73 per cent.

- Electric Vehicles

We purchased our first electric vehicle in 2021, and have since added another 4 electric vehicles to our fleet as well as installing designated EV chargers to provide power to all 5 vehicles.

- Street lighting LED replacement

In 2023, we collaborated with our electricity network service provider to undertake an LGA wide replacement of our old inefficient streetlights with new LED lights. Once this project is completed, we will have replaced over 13 000 lights across the LGA, which will lead to a reduction in energy use of over 50 per cent from our street lighting network whilst halving our annual GHG emissions from street lighting.

### **Emission reduction opportunities and recommendations:**

Meeting our emission reduction target is influenced by factors both within and outside of our influence. These factors are described as abatement measures, and are provided below in order of greatest impact.

<b>Abatement measure</b>	<b>Description</b>
Buying clean energy	<ul style="list-style-type: none"> <li>• This is the single biggest opportunity to reduce electricity emissions.</li> <li>• Seven out of our 230 facilities account for 83% of our electricity-related GHG emissions. They include: <ul style="list-style-type: none"> <li>• Street lighting</li> <li>• Civic Centre</li> <li>• Aquatic Leisure Centres (x3)</li> <li>• Arts Centre</li> <li>• Sports Stadium</li> </ul> </li> </ul>
Energy efficiency	<ul style="list-style-type: none"> <li>• Energy efficiency remains the cheapest way to reduce our GHG emissions.</li> <li>• While the potential for energy savings is significant, the design and construction of new facilities will see increases in energy demand, even if these new facilities are highly energy efficient.</li> </ul>
Onsite solar	<ul style="list-style-type: none"> <li>• Solar PV is a well-established technology.</li> <li>• Solar PV systems are installed across 18 of our facilities totalling a capacity of approximately 720 kW. This capacity equates to almost 7% of our electricity demand based on FY2021 electricity consumption data.</li> <li>• Our Early Learning Centres are battery ready.</li> </ul>

Gas to electric	<ul style="list-style-type: none"> <li>Gas consumption is dominated by our Aquatic Leisure Centres for water heating. Pool heating can be achieved with electric heat pumps, which when supplied with renewable energy offer a zero-emissions pathway.</li> </ul>
Sustainable transport	<ul style="list-style-type: none"> <li>Our fleet contributes to approximately 10% of our total operational emissions.</li> <li>GHG emissions are associated with 215 diesel and petrol consuming vehicles and items across our passenger fleet, heavy fleet, and plant.</li> <li>We are well placed to accelerate the transition of our passenger fleet to Electric Vehicles.</li> </ul>
Waste Management	<ul style="list-style-type: none"> <li>Landfill waste is the most significant source of our GHG emissions, accounting for 30% of our baseline footprint. Currently, our overall recycling rates are minimal.</li> </ul>
Sustainable supply chain	<ul style="list-style-type: none"> <li>Sustainable supply chain refers to how we procure goods and services.</li> <li>Sustainable supply chain accounts for a significant component of scope 3 emissions.</li> <li>We do not currently account for our supply chain emissions. To be accredited as Net Zero, we will need to commence accounting for these emissions.</li> <li>Collectively, Local Government represents a significant opportunity to drive social and environmental change through not only direct suppliers, but also associated supply chains.</li> </ul>
Carbon offsetting and sequestration	<ul style="list-style-type: none"> <li>In order to achieve Net Zero emissions, we may have to consider the role of carbon offsets, either through purchasing offsets or by creating our own offsets through sequestration.</li> <li>Purchasing carbon offsets is a common strategy for organisations that seek to achieve Net Zero immediately.</li> <li>To reach our Net Zero ambitions, purchasing carbon offsets should be limited and only used as a last resort.</li> </ul>

The draft *Transitioning to Net Zero Strategy* contains 18 recommendations that support each of the abovementioned emission reduction opportunities. Of note, recommendations include:

- increasing our renewable electricity purchase from 70 to 100 per cent
- requiring all new Council-led buildings and precincts to complete a Climate-Resilient Assessment at the design stage, and implement all identified opportunities
- conducting a comprehensive waste audit
- implementing the findings of the 'Decarbonising our Fleet Plan'
- undertaking an energy deep dive investigating the use of batteries and energy positive revenue sources
- investigating utilising our vegetated spaces and planting programs to assist sequester carbon.

Across the next 6 years, it is estimated that:

- Council will need to invest around \$2.7 million to support upfront costs
- This investment will be cost positive, returning an operational saving of around \$4 million.

**Conclusion:**

Transitioning our operations towards Net Zero serves as a crucial step in our collective efforts to address the pressing challenges of climate change and achieve a sustainable future for our community. It is our responsibility to recognise the urgency of this issue and take action to mitigate the impacts of our GHG emissions.

The emission reduction opportunities highlighted in this report outline how we can achieve our towards Net Zero goal by 2029. This ambitious goal will require innovation and investment in our energy and transportation infrastructure, building standards, waste management practices, and supply chain policies. By embracing innovative technologies, fostering collaboration and delivering measurable results we can create a thriving and resilient community that sets an example for others to follow.

We have a once-in-a-generation opportunity to lead by example, demonstrate our commitment to the well-being of our community, and leave a lasting legacy for future generations. The path to Net Zero is not without its hurdles, both financial and logistical, yet the benefits far outweigh the costs and by embracing the recommendations outlined in this report, we can create a sustainable, vibrant, and resilient community that we can all be proud of. By taking bold action now we will pave the way towards a Net Zero future.

**Attachments**

8.12.1 Transitioning towards Net Zero Strategy (contained within this report)

CAMPBELLTOWN CITY COUNCIL

# TRANSITIONING OUR OPERATIONS TOWARDS NET ZERO









A photograph of a dense forest with sunlight filtering through the trees, creating a dappled light effect. Overlaid on the right side of the image is a green rectangular box containing the 'CONTENTS' section.

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# ACKNOWLEDGMENT OF COUNTRY

The Dharawal people walked in harmony with this land, treading lightly and paying respect to the Elders who went before them. They welcomed people from many nations to gather and enjoy the land between 2 rivers.

We acknowledge the Dharawal people, the traditional custodians of this land. Campbelltown has always been a gathering place, with its fertile land, abundant food sources, bushland and wildlife. This, along with the welcoming nature of the Dharawal people, made the area a perfect meeting place for all mobs to unite, to yarn, trade, discuss lore and resolve any grievances that may have occurred between them.

We acknowledge the strength and welcoming spirit of Campbelltown's Aboriginal community, who are creating a shared community on their land in contemporary Campbelltown – one that honours the past and its people while looking towards the future. They create strength through their connections to each other and embody resilience.

We acknowledge the future Aboriginal community of Campbelltown, and look to them for guidance, as together, we create a resilient future for all.



# MESSAGE FROM THE GENERAL MANAGER

Our community is telling us to be innovative, to ensure our decisions do not impact future generations, and take the critical leadership required to act on climate change.

We are experiencing significant growth. Over the next 10 years, the population of Campbelltown is expected to increase to 230,000. That's on average, 5,000 people per year.

Throughout this growth, we are also living through some of the most challenging times - bushfires, floods, urban heat and disease pandemic.

Our growth needs to be carefully managed – we need to reflect on how our communities are changing, how the world around them is changing. We need to be flexible and adaptive.

We have set ourselves an ambitious goal to achieve Net Zero by 2029. This goal will require innovation and investment in our energy and transportation infrastructure, building standards, waste management practices, and supply chain

policies. By embracing innovative technologies, fostering collaboration and delivering measurable results we can create a thriving and resilient community that sets an example for others to follow.

The path to Net Zero is not without its hurdles, both financial and logistical, yet the benefits far outweigh the costs. By embracing the recommendations outlined in this report, we can create a sustainable, vibrant, and resilient community that we can all be proud of. By taking bold action now we will pave the way towards a Net Zero future.

**We have a once-in-a-generation opportunity to lead by example, demonstrate our commitment to the well-being of our community, and leave a lasting legacy for future generations.**



# DEFINITIONS

## Abatement

Measures that organisations take to prevent, reduce or eliminate sources of Greenhouse Gas (GHG) emissions within their value chain. Examples include reducing energy use, switching to renewable energy, switching from gas and transport fuels to electricity, and working with low carbon suppliers.

## Carbon budget:

The maximum amount of carbon emissions that would align with the outcome of limiting global temperature rise below 1.5°C.

The carbon budget allocated to the Campbelltown LGA is 13.8 Mt CO<sub>2</sub>-e.

Our operational carbon budget equal to approximately 161,648 t CO<sub>2</sub>-e.

## Carbon Offsets:

Purchasing 'credits' generated from initiatives such as tree planting and renewable energy generation to offset carbon emissions that are produced by an organisation's activity.

## Carbon Negative:

To achieve carbon negativity an organisation must remove more carbon emissions from the atmosphere than it emits. This can be achieved by investing in carbon capture and storage technologies, promoting regenerative agriculture practices, and supporting natural carbon sinks such as forests, wetlands, and oceans. This can also be called Climate Positive.

## Climate-Resilient Development:

Implementation of GHG mitigation and adaptation options to support sustainable development for all.

## Emission scopes:

To help differentiate between different GHG emission sources, emissions are classified into the following scopes according to the GHG Protocol – Corporate Standard:

- **Scope 1 emissions** are emissions directly generated at your operations such as onsite natural gas or LPG use, driving company cars, or refrigerant gases in your air conditioning equipment.
- **Scope 2 emissions** are caused indirectly by consuming electricity. These emissions are generated outside the organisation but we are indirectly responsible for them, like purchasing grid electricity produced from a coal-fired power station.
- **Scope 3 emissions** are also indirect emissions and happen upstream and downstream of the organisation. Typical examples are landfill waste emissions, air travel, consumption of goods and services, contractor emissions, or leased assets.

## Global warming:

The IPCC defines global warming as an increase in combined surface air and sea surface temperatures averaged over the globe over a three-year period.

## Greenhouse Gas (GHG) Emissions:

The IPCC defines greenhouse gas (GHG) emissions as the release of gases into the atmosphere both naturally and human-caused that have the ability to trap heat contributing to the enhancement of the atmospheric greenhouse effect.

The naturally occurring greenhouse effect allows the Earth's atmosphere to retain heat warming the Earth's surface to create liveable conditions.

However, human activities, particularly the burning of fossil fuels and deforestation have increased the concentration of greenhouse gases in the atmosphere leading to an increase in global temperature.

There are several prominent greenhouse gases including carbon dioxide (CO<sub>2</sub>), Methane (CH<sub>4</sub>), Nitrous Oxide (N<sub>2</sub>O), water vapour (H<sub>2</sub>O) and fluorinated gases such as hydrofluorocarbons (HFCs) and Perfluorocarbons (PFCs).

### Intergovernmental Panel on Climate Change (IPCC)

Created in 1988 by the World Meteorological Organisation and the United Nations Environmental Program, the Intergovernmental Panel on Climate Change (IPCC) is the peak scientific body for assessing the scientific basis of climate change.

The IPCC currently has 195 member countries, including Australia, and utilises the contributions of thousands of experts from all over the world. These experts review scientific information relating to climate change and develop assessment reports to assist decision-makers in policy and action-based responses. Assessment reports are generally prepared by three specialist working groups:

- **Working Group 1 (WGI):** The physical science basis WGI assesses the physical scientific basis of the climate system and climate change.
- **Working Group 2 (WGII):** Impacts, Adaptation and Vulnerability WGII assesses the vulnerabilities of socio-economical and natural systems and how these systems can adapt to climate change.

- **Working group 3 (WGIII):** Mitigation of climate change WGIII assesses methods for reducing greenhouse gas emissions, and opportunities for mitigation and adaptation.

### Net Zero Emissions

Reducing greenhouse gas emitting practices to as close to zero as possible. Any residual emissions that are difficult to abate need to be offset by participating in activities that remove emissions elsewhere, which is achieved through the purchase of carbon offsets.

### Science-based targets

Targets that are in line with what the latest climate science says is necessary to meet the goals of the Paris Agreement – to limit global warming to well-below 2°C above pre-industrial levels and pursue efforts to limit warming to 1.5°C.

### Science-based Targets initiative (SBTi)

The SBTi is part of the World Resources Institute (WRI)'s Centre for Sustainable Business and a collaboration of WRI, CDP, WWF and the UN Global Compact. SBTi has defined a science-based standard for net-zero target setting, to ensure that companies' targets translate into action that is consistent with achieving a net-zero world by no later than 2050.

### Value chain emissions

An organisation's scope 1, 2, and 3 emission as defined by the GHG Protocol accounting standard.

# BACKGROUND

**We engaged 100% Renewables in 2022 to develop a plan to guide the transition of our operational emissions to Net Zero. We wanted this plan to include:**

- An analysis of our Greenhouse Gas (GHG) emissions footprint for the 2020/2021 financial year (FY2021)
- A diagnostic survey to identify our climate awareness and current management and response systems, as well as possible strategic opportunities
- Site inspections of our top 11 energy consuming facilities to identify opportunities for operational efficiency improvements
- Projections illustrating future GHG emissions incorporating growth
- Pathway opportunities to achieve Net Zero defined by time horizons
- Activities required to achieve Net Zero emissions
- Facilitate staff engagement and awareness workshops

Operational emissions were identified to include the following emissions.

- Electricity consumption from Council assets
- Electricity consumption from streetlighting
- Natural gas consumption from Council assets
- Fuel consumption from Council's operational and passenger fleet
- Landfill waste generated by Council facilities and operations
- Water consumption from Council's assets

We recognise the NSW State Government target of 50% emissions reduction by 2030, and Net Zero by 2050. However, we acknowledge the need to act with urgency – we want to be an active part of the solution, leading and inspiring a climate conscious community.

This plan sets a more ambitious emissions reduction target in the context of our carbon budget. This budget provides a timeframe for Net Zero of, at most, 10 years.

## What is the carbon budget?

Comparable to a household budget, a carbon budget quantifies the amount of GHGs that can be 'spent'/emitted for a given level of global warming. If we exceed this budget, global temperatures will be higher.

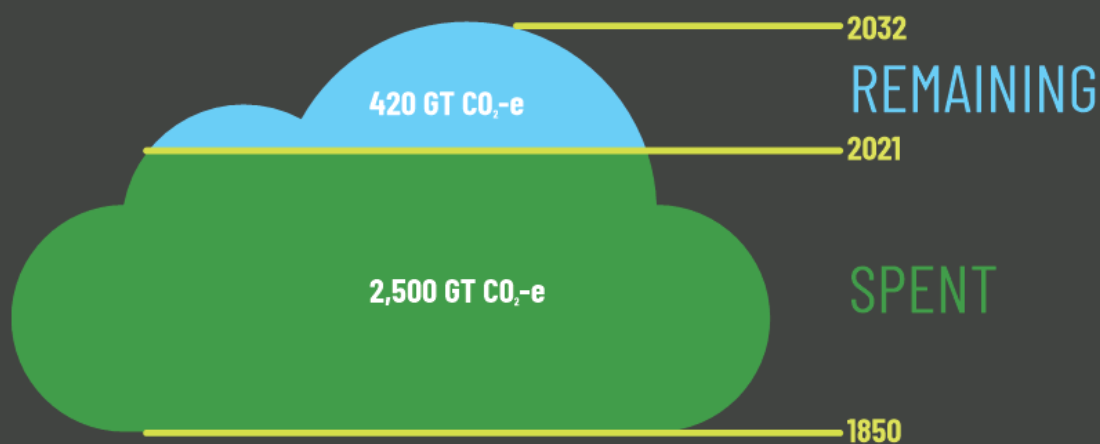
For example, if we want to keep global warming to the Paris targets of 1.5°C then the total amount of GHG emissions must be kept below the 'carbon budget'.

It is important to note that the budget is not an annual one. Rather it is cumulative – based on past, present and future emissions. Decisions that we make today, will use up our carbon budget. Once the carbon budget has been 'spent', then net emissions must be held to zero from that point onward in order to avoid exceeding the temperature target.

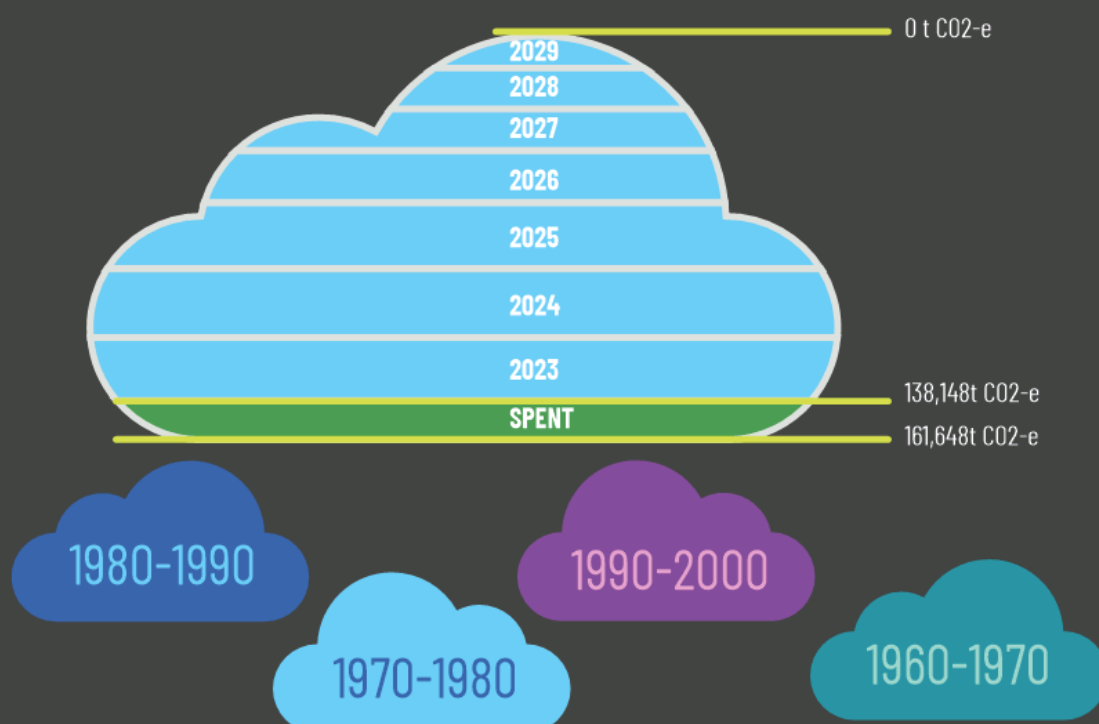
## The carbon budget to keep global warming to 1.5 degrees celsius:

- Globe:	420 Mt CO <sub>2</sub> -e
- Campbelltown LGA:	13.8 Mt CO <sub>2</sub> -e.
- Our operations:	161,648 t CO <sub>2</sub> -e.

# Global carbon budget to keep global warming to 1.5 degrees celsius

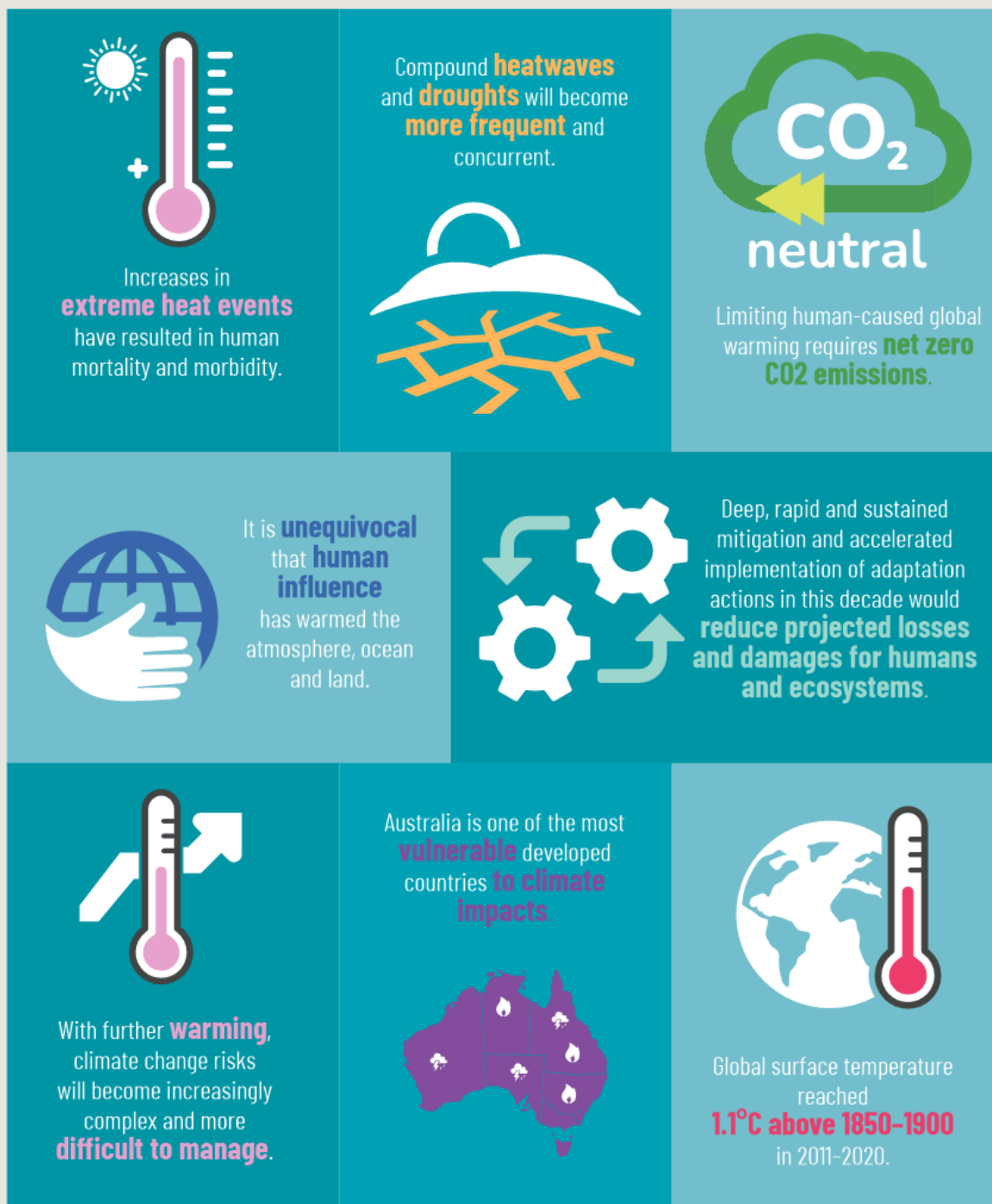


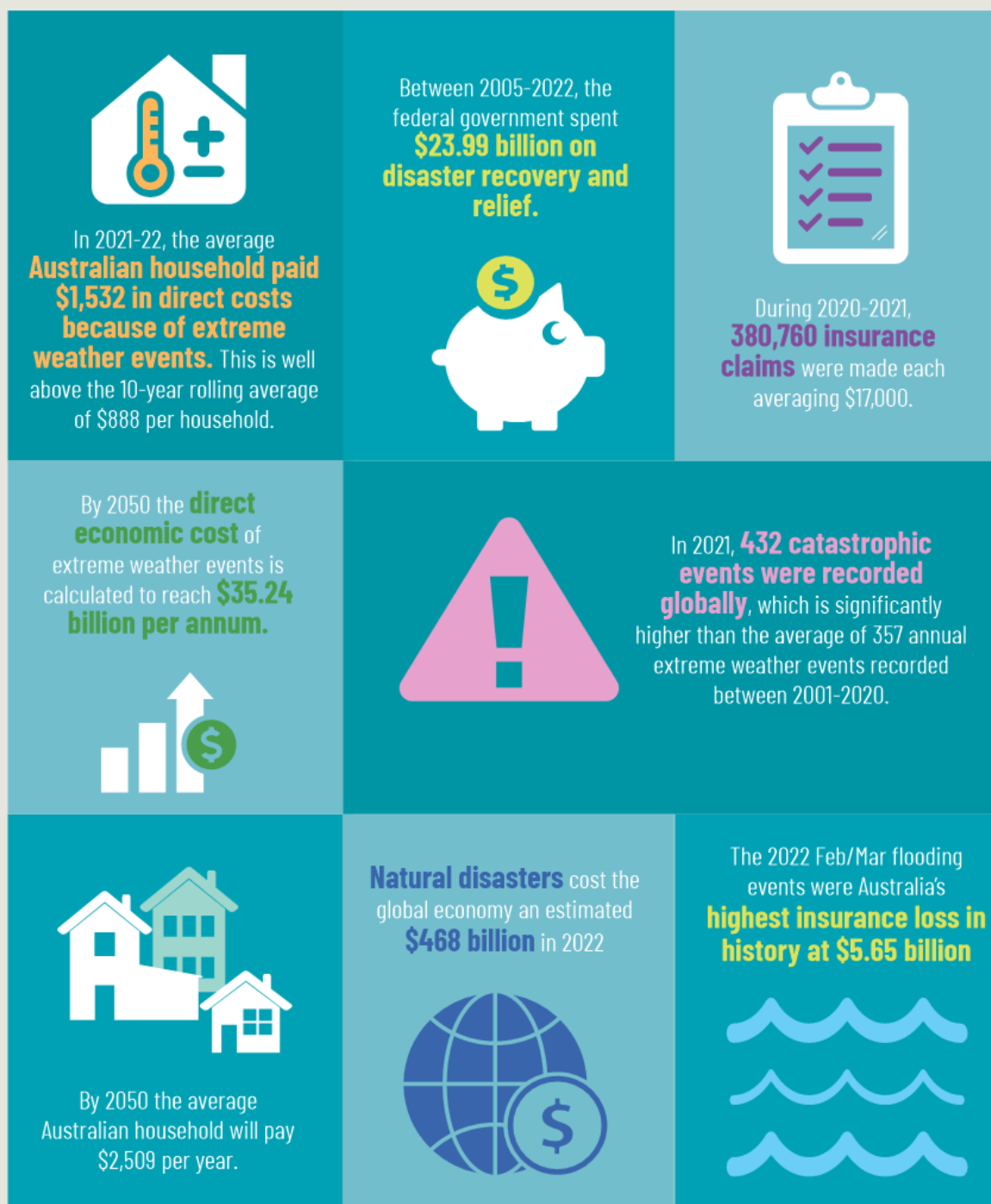
## Council's carbon budget if we want to play our part in keeping global warming to 1.5 degrees celsius



# A CALL TO ACTION

**"Climate change is a threat to human well-being and planetary health. There is a rapidly closing window of opportunity to secure a liveable and sustainable future for all. The choices and actions implemented in this decade will have impacts now and for thousands of years"**





# MAJOR POLICY MILESTONES:



**2015 PARIS AGREEMENT** Signatory countries agreed to work to limit global temperature rise to well below 2°C, and given the grave risks, to strive for 1.5°C Cels



**2016 SUSTAINABLE DEVELOPMENT GOALS**

Calls on action from all countries to end poverty and promote prosperity while protecting the planet.



**2018 SPECIAL IPCC REPORT ON 1.5°C WARMING (SR15)**

Governments approved the wording of a special report on limiting global warming to 1.5°C. The report indicates that achieving this would require rapid, far-reaching, and unprecedented changes in all aspects of society.



**2020 NET ZERO PLAN STAGE 1: 2020–2030**

The first of three 10-year plans that sets a pathway to achieve net zero emissions in NSW by 2050



**2020 ELECTRICITY INFRASTRUCTURE INVESTMENT BILL (2020)**

Drives the transition to renewables by coordinating investment in new generation, storage and network infrastructure in NSW.



**2021 CLIMATE CHANGE 2021: THE PHYSICAL SCIENCE BASIS. WORKING GROUP I CONTRIBUTION TO THE IPCC SIXTH ASSESSMENT REPORT**

The first publication of the IPCC's Sixth Assessment Report, and the first to be jointly-produced by all three Working Parties. The special report includes findings from over 6000 published scientific and technical research articles. Of note, the report concluded with high confidence:

- Human activities have caused approximately 1°C of global warming above pre-industrial levels
- Global warming is likely to reach 1.5°C between 2030 and 2052





### 2022 WORLD ECONOMIC FORUM, GLOBAL RISKS REPORT 2022

Highlights adverse climate change-related outcomes as among the most likely to occur with the highest impacts to the global economy. The report is underpinned by the Global Risk Perception Survey (GRPS) and gathers insights from nearly 1,000 global experts and leaders.

The report emphasises the importance and urgency of international collaboration to address the economic, environmental, geopolitical, societal, and technological risks. Climate change continues to be perceived as the severest threat to humanity. Climate action failure, extreme weather, and biodiversity loss rank as the three most potentially severe risks for the next decade.



### 2022 AUSTRALIAN FEDERAL GOVERNMENT CLIMATE CHANGE ACT 2022

The Act aims to advance an effective and progressive response to the urgent threat of climate change drawing on the best available scientific knowledge. It sets out Australia's greenhouse gas emissions reduction targets, which contribute to the global goals of holding global temperature rise to well below 2 degrees C above pre-industrial levels. Australia's GHG emissions reduction target is set as a 43% reduction in GHG emissions on 2005 levels by the year 2030 and achieve net zero GHG emissions by 2050.



### 2023 SYNTHESIS REPORT (SYR) OF THE IPCC SIXTH ASSESSMENT REPORT (AR6)

This Synthesis Report (SYR) of the IPCC Sixth Assessment Report (AR6) summarises the state of knowledge of climate change, its widespread impacts and risks, and climate change mitigation and adaptation. It integrates the main findings of the Sixth Assessment Report (AR6) based on contributions from the three Working Groups and the three Special Reports.

The Sixth Assessment Report provides an overview of the current state of knowledge around climate change. It took hundreds of scientists eight years to complete and includes thousands of pages. It provides one very clear message – act now or it will be too late. Our window to avoid the worst of climate change is rapidly closing. This our last warning.



### 2023 DECARBONISING SYDNEY

In 2023, the Committee for Sydney released a report titled "Decarbonising Sydney, The role of transport, buildings and grid infrastructure on Greater Sydney's path to net zero". The report provides data-driven insights into what a decarbonised economy means for the Greater Sydney region, the actions needed to deliver the NSW Governments emission objectives for Sydney, and the implications those actions might have.



### 2023 INCREASING RESILIENCE TO CLIMATE CHANGE

In 2023, the Western Sydney Health Alliance released a resource designed to provide local governments within the Western Parkland City with practical recommendations on taking immediate action to increase community resilience to the health impacts of a changing climate.



# OUR STRATEGIC ENABLERS:

**Climate action requires a systems-thinking approach. Both the strength and the challenge of this approach is its broad scope – it cuts horizontally across silos and ‘vertical’ systems in order to identify systemic challenges, connections and interdependencies.**

**Over 20 plans, policies, strategies, frameworks and technical studies were reviewed. Of note are the following:**

## **Reimagining Campbelltown City Centre Masterplan 2020**

Reimagining Campbelltown articulates a bold vision for the future, which challenges the business-as-usual response, and acknowledges the holistic and integrated approach to enhance positive transformation across the City of Campbelltown.

Reimagining Campbelltown is underpinned by a sustainability and resilience framework, and incorporates commitments and city making moves that seek to create low-resource, low-carbon and low-waste precincts.

## **Local Strategic Planning Statement 2040**

The Local Strategic Planning Statement (LSPS) is an overarching document that supports the community's social, environmental and economic land use needs over the next 20 years. It sets a number of planning priorities and adopts the four themes of our Community Strategic Plan. Of note is the sustainability theme, and the planning priorities relating to ‘managing our finite resources’, and ‘adapting to climate change and building resilience’.

The LSPS acknowledges that we need to take decisive action on planning, harnessing new technology, supporting renewable resource sources, creating a circular economy and ensuring that growth is managed in a way that provides a prosperous and sustainable future.

## **Community Strategic Plan – Campbelltown 2032**

Our Community Strategic Plan, Campbelltown 2032, presents the community's 10-year vision for Campbelltown. The Plan is structured around 5 Community Outcomes and 23 Focus Areas.

## **Campbelltown City Council Delivery Program 2023**

The Delivery Program is our four-year plan that outlines the programs, projects and services that will be delivered, along with key performance measures.

Our Delivery Program is underpinned by two priority areas – City Revitalisation and City Resilience. These priority areas provide the foundation for planning, prioritising and implementing our activities, projects and actions.

### Asset Management Plan

Asset Management Plans are required to include “an assessment of the resilience and vulnerability of the agency’s assets to the impacts of climate change, natural disasters, and human-related threats and proposed mitigations/interventions”.

The management of our assets and infrastructure plays an important role in reducing the impacts of climate change. For example - valuing and quantifying green infrastructure will assist in mitigating urban heat, adopting renewable energy sources and batteries will reduce our exposure to network instability and cyber-attacks.

Incorporating resilience into our AMP will ensure that we recognise the function, interactions and interdependencies of our assets. This in turn will ensure that our assets:

- Contribute to building our community’s resilience
- Are designed to support future needs
- Are able to withstand shocks and support stresses
- Are maintained for improvement, shifting away from like-for-like replacement
- Optimise resilience dividends (when a range of net positive benefits are realised from an individual action).

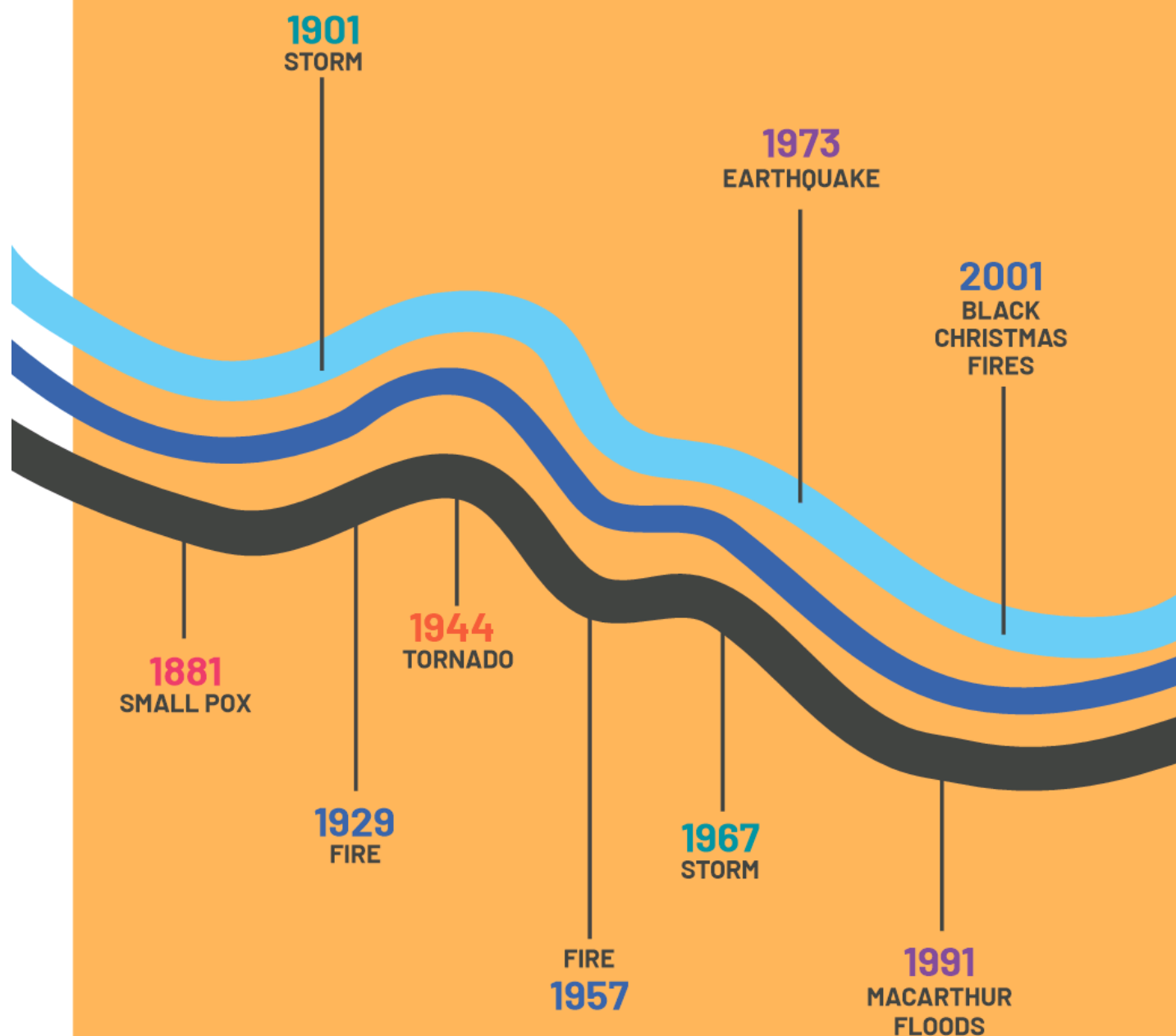
### Toward a Thriving City – Our Resilience Hazard Assessment:

In January 2022, we adopted our Resilience Hazard Assessment (RHA), which marked the first stage of a broader Resilience approach for our City. Our RHA seeks to deeply understand our community and is founded on extensive data and insights.

Our RHA identified:

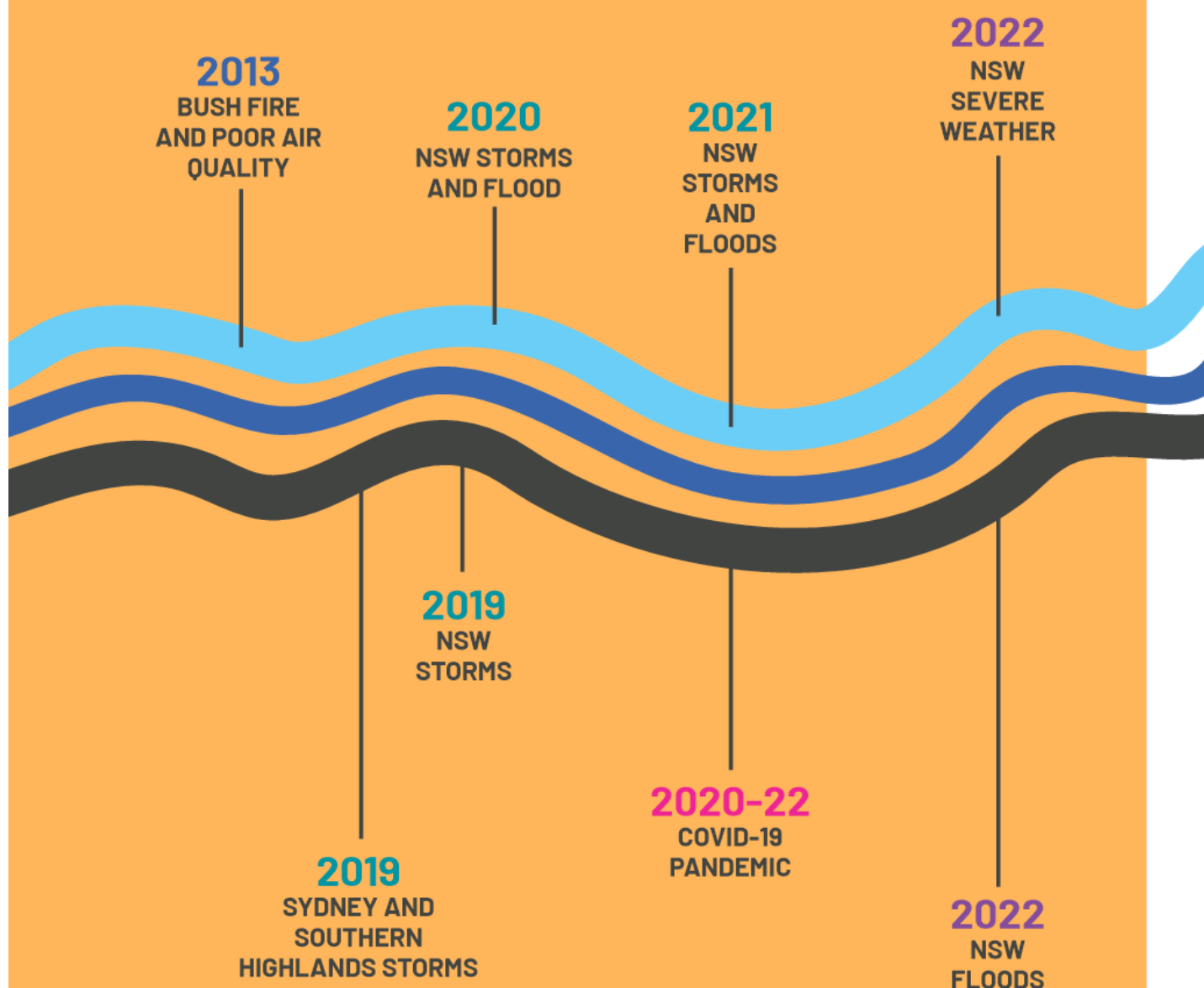
- 10 shocks (events that can stop Campbelltown City)
- 10 stresses (everyday pressures the community experience)
- 7 resilience hazards (the hazards our City will face if resilience is not embedded)

# NATURAL EVENTS - 1800-2000



From the Archives, 1957: Four men save township from bushfire (smh.com.au)  
Australian Institute of Disaster Resilience  
<https://knowledge.aidr.org.au/resources/thunderstorms-new-south-wales-november-2019/>

# 60,000 years ago: Dharawal People inhabit the area known as Macarthur



### Our shocks and stresses

Shocks and stresses provide a baseline for evidence-based action. A foundation to move the dial where it counts.

#### Stresses:

- Increasing vulnerable populations
- Homelessness
- Domestic and Family Violence
- Food insecurity
- Aging community infrastructure and facilities
- Housing affordability
- Increasing congestion for commuter travel
- Increasing digital divide
- Increasing average temperatures
- Chronic illnesses (including mental illness)

#### Shocks:

- Bushfires
- Infrastructure failure
- Extreme temperatures and heatwaves
- Financial crisis & high structural unemployment
- Disease pandemic
- Flooding
- Drought & water shortages
- Severe storms
- Cyber attack
- Civil disobedience/terrorism

# OUR ACHIEVEMENTS

**In the absence of a Plan, we have actively been implementing a range of initiatives to reduce our emissions.**

**The below summary outlines key projects implemented.**

- **Renewable electricity purchase**

In 2017, Council joined 17 other councils in a landmark initiative facilitated by the Southern Sydney Regional Organisation of Councils (SSROC) titled Program for Energy and Environmental Risk Solutions (PEERS).

After an extensive and comprehensive procurement process, on the 1 July 2019, we began receiving renewable electricity from Moree Solar Farm.

The landmark agreement with Moree Solar Farm included the supply of 20% of our entire

electricity portfolio, providing significant cost savings, reducing carbon emissions and supporting investment into the renewable energy industry in NSW.

In July 2022, we further increased our renewable energy purchase to 70% as part of one of the largest renewable energy agreements for Local Government. Along with Moree Solar farm, the agreement provides the addition of renewable energy sourced from Hillston and Nevertire Solar Farms in NSW.





- **Solar**

Since 2013, we have progressively installed solar PV systems across 18 of our large energy consuming facilities. This provides a total installed capacity of approximately 720 kilowatts (kW), which is capable of generating approximately 7% of our electricity demand based on FY2021 electricity consumption

- **Resilient Facilities**

In 2021 we undertook our first Climate-Resilient facility project. The project saw battery-ready PV systems installed on 6 of our Early Learning Centres, and has resulted in some centres being energy-positive with average savings of 73%.

- **Electric Vehicles**

We purchased our first electric vehicle, Evie, in 2021, and have since converted the majority of our operational fleet to electric. Now our rangers, bin inspection monitors and asset management officers drive an electric vehicle to undertake their work in keeping our City safe and clean.

To support these vehicles, we have also installed a number of EV chargers.

- **Street lighting LED replacement**

In 2023, we collaborated with our electricity network service provider to undertake an LGA wide replacement of our old inefficient streetlights with new LED lights. Once this project is completed, we will have replaced over 13 000 lights across the LGA, which will lead to a reduction in energy use of over 50% from our street lighting network whilst halving our annual GHG emissions from street lighting.

- **Creating a Spark**

In 2021 we partnered with Landcom and energy consultant, Sourced Energy, to develop a guide to help local communities and councils take control of their energy generation and share it locally. The guide introduces the concept of an energy sharing community, provides an overview of technologies, electricity market rules and regulations and shows how councils and developers can encourage local generation for energy sharing.

- **Carbon Accounting**

Our sustainability accounting tool is how we track our operational carbon emissions. Carbon accounting is critical to ensuring that our Net Zero ambitions are on track.



# OUR BASELINE EMISSIONS 2020/2021

**A baseline year is a reference point chosen in time by an organisation or Country to measure against their GHG emissions target. This measurement provides a benchmark to judge the success of emission reduction initiatives.**

**Our operational emissions were identified to include the following emissions:**

- Electricity consumption from Council assets
- Electricity consumption from streetlighting
- Natural gas consumption from Council assets
- Fuel consumption from Council's operational and passenger fleet
- Landfill waste generated by Council facilities and operations
- Water consumption from Council's assets

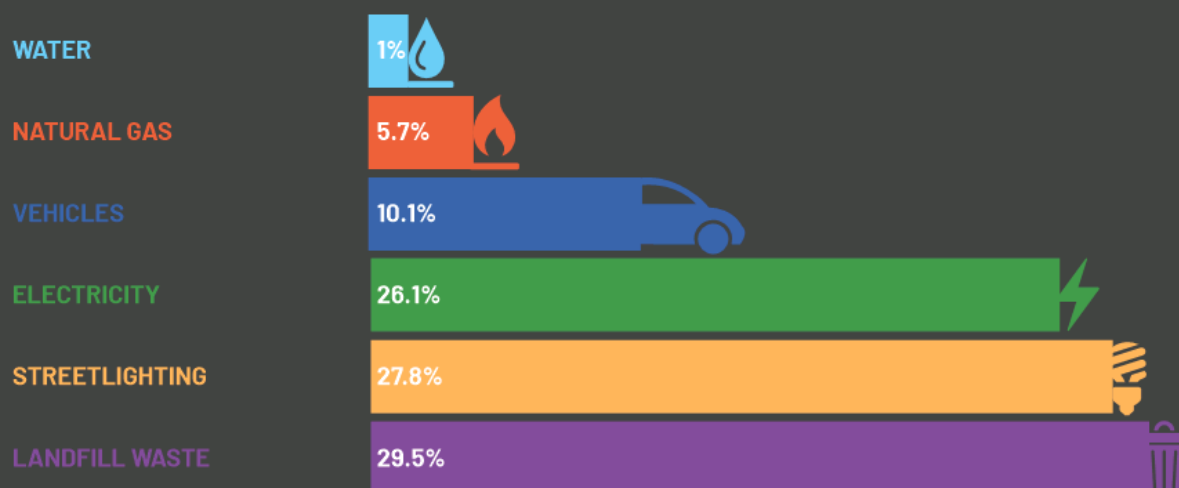
**It is important to note:**

- To be entirely Net Zero, we are required to include emissions associated with capital works, construction and demolition, employee commute and the purchase of goods and services (supply chain). However, due to the availability of data, these emissions were unable to be captured at this stage.
- In developing the Plan, we sought to balance the NSW State Government target of 70% emissions reduction by 2030, and Net Zero by 2050 against the carbon budget.



During the FY2021, our operational emissions were 20,595 t CO<sub>2</sub>-e

They are broken down as follows:



# OUR BUSINESS-AS-USUAL EMISSIONS:

**To appreciate the scale of achieving Net Zero emissions, it is important to understand what our emissions profile would look like under a Business-As-Usual (BAU) setting. That is if we did nothing to reduce our emissions.**

**In developing a high-level estimate of BAU emissions, the following factors were considered:**

- Population growth and any resultant increase or decrease in demand for Council services
- New facilities to be built
- Facilities to be closed or divested
- Emissions reduction activities undertaken as a result of external factors (e.g. grid decarbonisation)

**A few of the more significant factors are discussed below:**

**• Population growth and any resultant increase or decrease in demand for Council services**

According to the Australian Bureau of Statistics 2021 Census of the Population, the Campbelltown LGA had an estimated resident population of 176,519. Based on population forecasts undertaken by the Department of Planning and Environment, this is expected to increase by 54,000 people, to around 230,000 residents by 2041. This represents an average annual growth rate of 1.3%.

This rapid growth will place pressure on our existing services and infrastructure – including cultural, education, health, community and water infrastructure – that are often already at, or nearing capacity. Targeted investment in services and infrastructure can support growth and take account of existing utilisation, while also responding to changing demands over time and in different places.

- **New facilities to be built**

In responding to the significant growth, we have been successful in obtaining funding for a number of valuable city-shaping opportunities. These include:

1. **Western Sydney Liveability Program (\$31 million):**

Providing over \$31 million in funding to create the Campbelltown Billabong Parklands, A four-hectare oasis of recreational water play facilities, landscaped areas, parklands and amenities based on the local Dharawal National Park and Georges River.

2. **WestInvest:**

Providing over \$171 million in funding across 20 projects to improve community, recreational and sporting infrastructure, including:

- Campbelltown Arts Centre Expansion
- Gordon Fetterplace Aquatic Centre Upgrades
- Dharawal Nature Playspace
- Multipurpose Community Facilities Hub
- Minto Multicultural Community Centre Enhancement
- Ingleburn Town Centre Transformation Project
- Leumeah Youth Precinct
- St Helens Park Youth Space

**It is imperative that these facilities do not negatively impact our Net Zero ambitions. Instead, they must embrace, steward and showcase our commitment.**

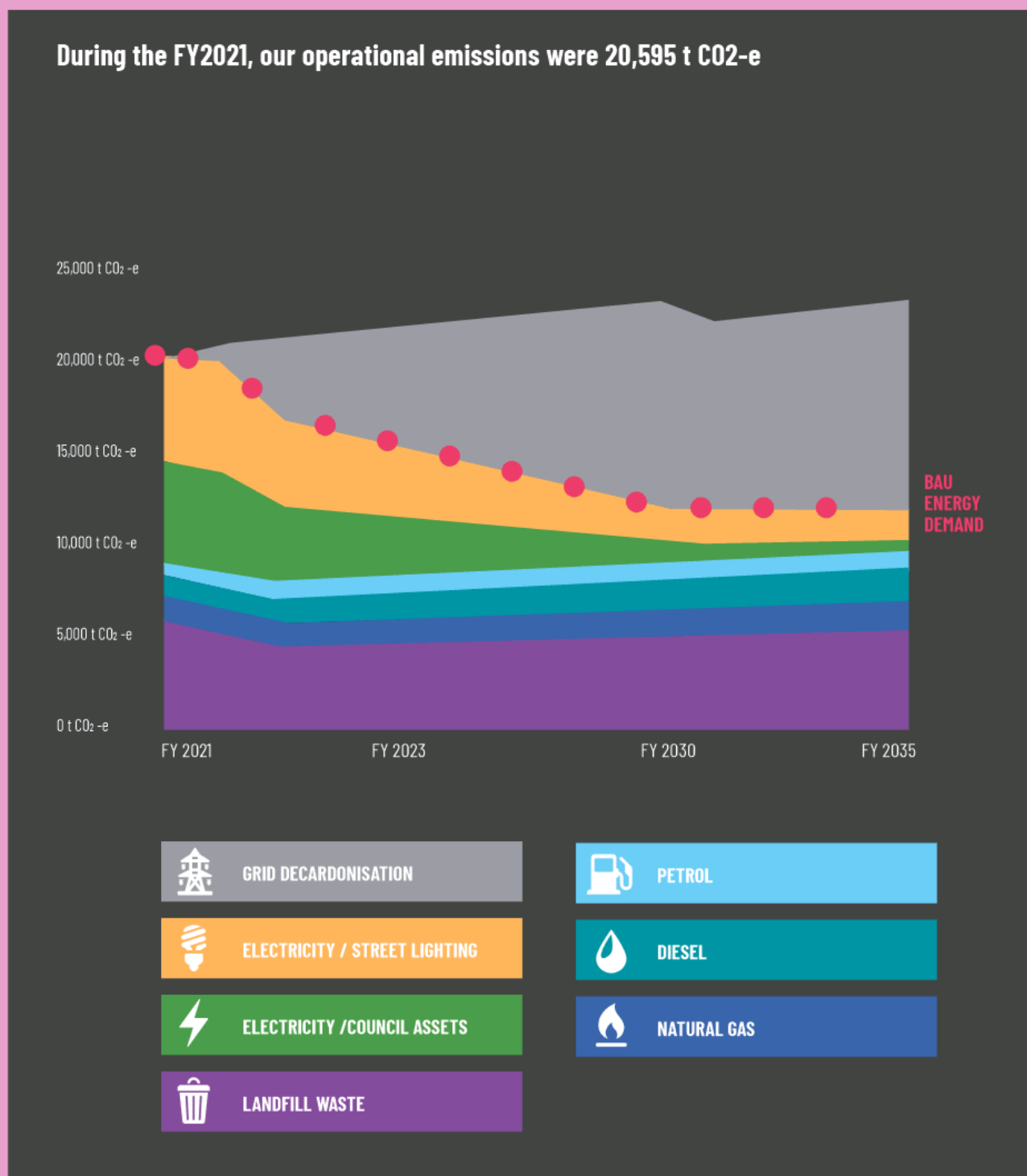
- **Emissions reduction activities undertaken as a result of external factors**

Since the world's first power station began operating in 1882, electricity has mostly been generated and supplied in the same way. That is by large-scale centralised coal-fired plants generating in real-time, for immediate use by widespread customers through a chain of transmission and distribution grids.

Distributed Energy Resources (DERs), especially hydro, solar and wind power, have provided a much-needed disruption to this model, bringing diversity in power sources. With the massive increase in rooftop solar, households are now enabling two-way flows of energy through both power consumption and power generation that can be fed back to the grid.

Today, the generation and supply of our electricity is undergoing a once-in-a-century transformation – by 2050 all electricity generated in NSW is expected to be from renewables.

**Australia leads the world in residential use of solar, with over 3 million household rooftop systems installed. This equates to about 20% of all homes generating 13 gigawatts (GW) of electricity, or about 7 per cent of the energy going into the national grid.**



# OUR 'NEW-AS-USUAL' EMISSIONS

## Setting a target year


**Setting a target year to achieve Net Zero is a critical step in successfully delivering our ambitions.**

Our target has been carefully curated to guide the long term planning and strategic direction of our operations within a low emissions environment. It sets the framework for accountability, allows the development of a reporting and monitoring schedule, and importantly, provides financial and human resource assistance.

Our BAU emissions highlight the significance of grid decarbonisation in our Net Zero journey and projects a decrease in our emissions up until 2030.

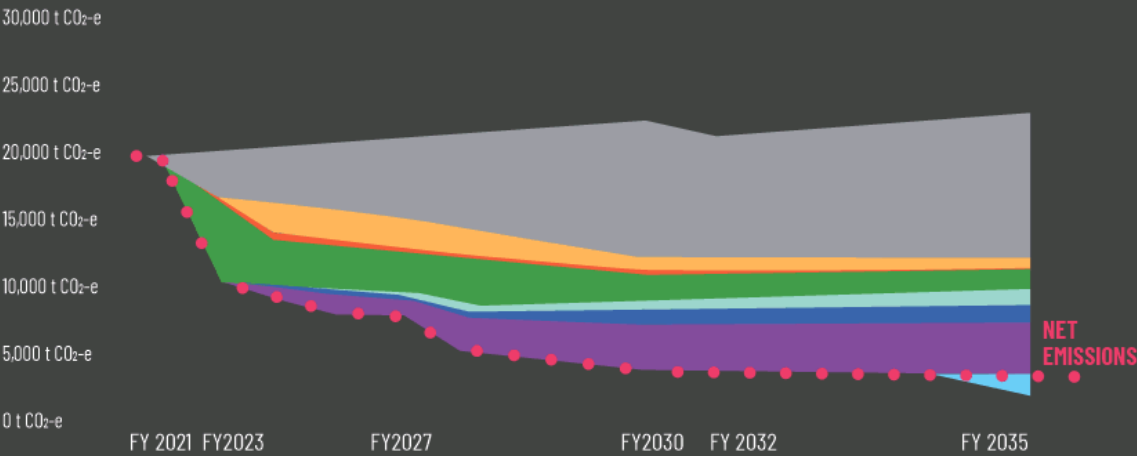
Beyond this, emissions from all other sources are expected to rise under a BAU scenario. This means that we will not achieve Net Zero by relying solely on external factors, we must commit to permanent and progressive emission reduction actions to remain on a downward emissions pathway.

We must be bold and strive to eliminate emission sources from our operational activities so that we have the greatest chance to stay within our carbon budget.



**Keeping in line with our carbon budget, our target toward achieving Net Zero emissions is 2029**

Our emissions pathway



- |  |  |
|--|--|
|  OFFSETS                          |  PPA                    |
|  WASTE REDUCTION STRATEGY         |  BEHIND-THE-METER SOLAR |
|  GAS-TO-ELECTRIC HOT WATER SYSTEM |  STREETLIGHTING UPGRADE |
|  EV TRANSITION                    |  GRID DECARBONISATION   |

# RECOMMENDATIONS

Meeting our emission reduction target is influenced by factors both within and outside of our influence. These factors are described as abatement measures and are provided below in order of greatest impact.

ABATEMENT MEASURE	DESCRIPTION
<b>Buying clean energy</b>	<ul style="list-style-type: none"> <li>• This is the single biggest opportunity to reduce electricity emissions.</li> <li>• Seven out of our 230 facilities account for 83% of our electricity-related GHG emissions. They include:               <ul style="list-style-type: none"> <li>◦ Street lighting</li> <li>◦ Civic Centre</li> <li>◦ Aquatic Leisure Centres (x3)</li> <li>◦ Arts Centre</li> <li>◦ Sports Stadium</li> </ul> </li> </ul>
<b>Energy efficiency</b>	<ul style="list-style-type: none"> <li>• Energy efficiency remains the cheapest way to reduce our GHG emissions.</li> <li>• While the potential for energy savings is significant, the design and construction of new facilities will see increases in energy demand, even if these new facilities are highly energy efficient.</li> </ul>
<b>Onsite solar</b>	<ul style="list-style-type: none"> <li>• Solar PV is a well-established technology.</li> <li>• Solar PV systems are installed across 18 of our facilities totalling a capacity of approximately 720 kW. This capacity equates to almost 7% of our electricity demand based on FY2021 electricity consumption data.</li> <li>• Our Early Learning Centres are battery ready.</li> </ul>

RECOMMENDATION	TIMEFRAME
Increase the purchase of renewable electricity to 100% by FY2027. This will provide a 19% reduction.	Immediately
Upgrade street lights to LEDs. This will provide a 36% reduction in energy.	Immediately
Require all new Council-led buildings and precincts to complete a Climate-Resilient Assessment at the design stage, and implement all identified opportunities. • Provide supporting policy and guidance tools.	Immediately
Implement energy efficient initiatives as outlined in 100% Renewables Technical Plan. The implementation of these initiatives will result in the following savings: • \$45,896 • 184 MWh (equivalent to 3% of overall electricity consumption by Council assets excluding streetlighting, or an average 5% of the consumption of each individual identified building)	Immediately
Undertake an energy deep dive investigating the use of batteries and energy positive revenue sources.	Short-term
Increase installed solar capacity across our sites by a further 1,146 kW.	Medium-term



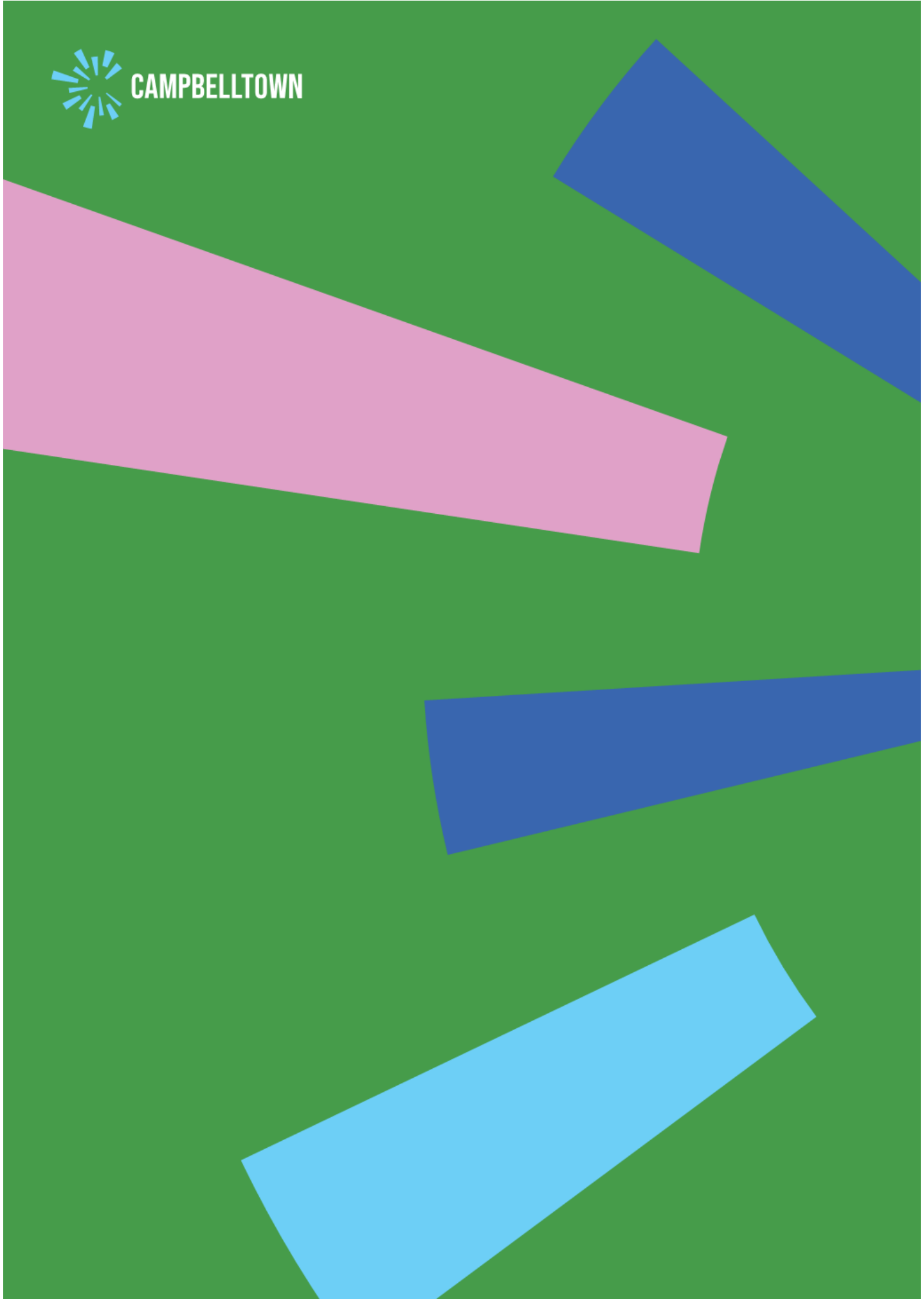
ABATEMENT MEASURE	DESCRIPTION
<b>Gas to electric</b>	<ul style="list-style-type: none"> <li>Gas consumption is dominated by our Aquatic Leisure Centres for water heating. Pool heating can be achieved with electric heat pumps, which when supplied with renewable energy offer a zero-emissions pathway.</li> </ul>
<b>Waste Management</b>	<ul style="list-style-type: none"> <li>Landfill waste is the most significant source of our GHG emissions, accounting for 30% of our baseline footprint. Currently, our overall recycling rates are minimal.</li> </ul>
<b>Sustainable transport</b>	<ul style="list-style-type: none"> <li>Our fleet contributes a relatively small amount of GHG emissions to our overall footprint.</li> <li>GHG emissions are associated with 215 diesel and petrol consuming vehicles and items across our passenger fleet, heavy fleet, and plant.</li> <li>We are well placed to accelerate the transition of our passenger fleet to Electric Vehicles.</li> </ul>



RECOMMENDATION	TIMEFRAME
Ban the installation of gas from all future Council owned facilities.	Immediately
Replace all gas-powered equipment to electric as outlined in 100% Renewables Technical Plan.	Long-term
Conduct a comprehensive waste audit to: <ul style="list-style-type: none"> <li>• Identify opportunities to reduce waste sent to landfill</li> <li>• Inform a waste reduction strategy</li> <li>• Embed waste reduction targets in line with the NSW Waste and Sustainable Materials Strategy (WSMS) 2041</li> </ul>	Immediately
<ul style="list-style-type: none"> <li>• Investigate gas recovery systems at landfill sites</li> </ul>	Long-term
Implement the findings of the 'Decarbonising our Fleet Plan'.	Immediately
Investigate opportunities to install public EV charging infrastructure on Council land	Short-term

ABATEMENT MEASURE	DESCRIPTION
<b>Carbon offsetting and sequestration</b>	<ul style="list-style-type: none"> <li>• In order to achieve Net Zero emissions, we may have to consider the role of carbon offsets, either through purchasing offsets or by creating our own offsets through sequestration.</li> <li>• Purchasing carbon offsets is a common strategy for organisations that seek to achieve Net Zero immediately.</li> <li>• To reach our Net Zero ambitions, purchasing carbon offset should be limited and only used as a last resort.</li> </ul>
<b>Supply chain</b>	<ul style="list-style-type: none"> <li>• Sustainable supply chain refers to how we procure goods and services.</li> <li>• Sustainable supply chain accounts for a significant component of scope 3 emissions.</li> <li>• We do not currently account for our supply chain emissions. To be accredited as Net Zero, we will need to commence accounting for these emissions.</li> <li>• Collectively, Local Government represents a significant opportunity to drive social and environmental change through not only direct suppliers, but also associated supply chains.</li> </ul>

	RECOMMENDATION	TIMEFRAME
	<ul style="list-style-type: none"> <li>Develop a plan to provide guidance for carbon offsets and sequestration.</li> </ul>	Short-term
	<ul style="list-style-type: none"> <li>Investigate utilising our vegetated spaces and planting programs to assist sequester carbon.</li> </ul>	Medium-term
	Undertake an audit of all outstanding scope 3 emissions to: <ul style="list-style-type: none"> <li>Complete Net Zero boundary and requirements</li> <li>Define pathways for reporting on scope 3 emissions</li> </ul>	Immediately
	Develop a sustainable procurement framework to address Scope 3 emissions with a focus towards low emissions and positive environmental suppliers and materials.	Short-term
	Identify suppliers who are actively reducing their own GHG emissions through policy and certifications such as Climate Active Carbon Neutral.	Short-term
	Develop education and training programs to assist staff in identifying, budgeting and incorporating sustainable procurement offerings.	Short-term



## 8.13 Arts and Culture Submission to the NSW Government

### Reporting Officer

Acting Executive Manager – Creative Life  
City Futures

### Community Strategic Plan

Objective	Strategy
1 Community and Belonging	1.1.1 Provide initiatives that foster a proud, inclusive, and connected community for all

### Delivery Program

Principal Activity
1.1.1.1 Deliver initiatives that encourage social inclusion, community connections and celebrate our cultural diversity

### Officer's Recommendation

That the information contained within the report be noted.

### Purpose

To update Council on the submission made to the NSW Government that will inform the new Arts, Culture and Creative Industries Policy.

### History

The NSW Government invited artists, creative industry practitioners, organisations and community members to contribute their insights and ideas to shape the first Arts, Culture & Creative Industries Policy for NSW. A discussion paper 'A New Look at Culture' was prepared by the NSW Government and a series of in-person and virtual town hall sessions facilitated across Greater Sydney and regional NSW throughout July and August.

Submissions and industry feedback will be reviewed by the Minister, the Ministerial Advisory Groups and the NSW Government. The review will identify the themes, ideas and challenges raised through the consultation to inform the new policy.

## Report

A submission was prepared in response to the NSW Arts and Culture Discussions Paper. The submission will contribute to the State's first Arts, Culture and Creative Industries policy ensuring Campbelltown and Western Sydney is considered a priority.

The submission considered the following:

- A new look at people: How can we create better, more inclusive, support and pathways for practitioners in the arts, culture and creative industries?
- A new look at infrastructure: How can we create and improve sustainable access to spaces, programs and other support for all aspects of artistic and cultural activity?
- A new look at audiences: How can we grow local, national and international audiences for cultural experiences, for the benefit of our community and the broader economy?

Listed below is a summary of the recommendations included in the submission:

- Prioritising Western Sydney in the policy to ensure recognition, amplifying and extending the amazing work already being done and establishing the place it deserves within Australia's artistic, cultural legacy and collective identity.
- Recognising State Significant Cultural Institutions in Western Sydney particularly Campbelltown Arts Centre as it is one of the leaders in contemporary art programming, engaging local and international artists and audiences, and contributes significantly to the cultural landscape of the region.
- Sustainability for the sector - provide long-term support for arts organisations, specifically in the existing small to medium sector alongside a comprehensive strategy to encompass both financial stability and artistic growth with dedicated funding to provide multi-year grants, allowing organisations to plan and execute projects with a longer-term vision.
- Capacity building and arts education for next-generation creatives: the government should invest in the upskilling of Western Sydney's young people with a focus on underrepresented communities, especially First Nations and young people from culturally diverse backgrounds.
- Reviving the music and performing arts scene: consider a multifaceted approach that combines both cultural revival and economic stimulus. Working with local governments, artists and industry experts to curate diverse and engaging line-ups can attract audiences and rejuvenate the scene.

## Attachments

8.13.1 Arts and Culture Submission (contained within this report)

CAC/CCC LETTERHEAD

YOUR NAME:

CAMPBELLTOWN ARTS CENTRE

A Cultural Facility of CAMPBELLTOWN CITY COUNCIL

YOUR EMAIL:

[mouna.zaylah@campbelltown.nsw.gov.au](mailto:mouna.zaylah@campbelltown.nsw.gov.au)

YOUR POSTCODE:

2560

WHAT BEST DESCRIBES YOU?

Local Government

Arts Organisation

WHAT SECTOR DO YOU WORK IN?

Other - Multi-artform

Three considerations for your submission

A new look at people: How can we create better, more inclusive, support and pathways for practitioners in the arts, culture and creative industries?

A new look at infrastructure: How can we create and improve sustainable access to spaces, programs and other support for all aspects of artistic and cultural activity?

A new look at audiences: How can we grow local, national and international audiences for cultural experiences, for the benefit of our community and the broader economy?



## **6. WHERE SHOULD THE NSW GOVERNMENT FOCUS THE GREATEST EFFORT AND RESOURCES?**

### **Funding Priorities for Western Sydney**

Addressing the imperative to allocate funding strategically in Western Sydney for arts enrichment, we propose a comprehensive approach that encompasses several key elements to invigorate the local arts and culture scene. Develop a comprehensive strategy to prioritise funding for arts and culture in Western Sydney, including a commitment to a long-term investment strategy (not subsidy) for the small-medium arts and cultural sector in Western Sydney. This would also involve simplifying processes, fostering innovation, utilising data-driven decision-making, nurturing professional development, and promoting local philanthropy and partnership.

Simplifying the grant application process and streamlining bureaucratic hurdles, making the application process more accessible and efficient for artists and cultural institutions alike. This reform will not only save time but also encourage greater participation from a wider range of creative voices. One Door to Government is a MUST.

Introduce seed funding to fuel innovative projects, thereby nurturing emerging talent and experimental initiatives. Additionally, supporting professional development, process-based residencies, and skill enhancement to strengthen the overall artistic landscape and provide creators with the tools they need to thrive and survive. Provide sustainable and appropriately subsidised spaces for Artists to develop and show work.

Work with other government agencies (local, state, federal – cross sectors – sports, tourism, health, education, other) to unlock resources to inject investment into the arts in Western Sydney. Incentivising developers and all levels of government to integrate Artists into the way we plan and activate spaces from the ground up. Audiences in Western Sydney should experience the widely upheld planning model of the 30-minute City, 30-minute commutes to access arts and cultural offerings. While the transport aspect of this goal is outside the scope of this policy, supporting local arts and cultural hubs is squarely within it. The NSW State government should plan to invest in more organisations as they grow organically and enable them to operate and thrive in place.

### **Empowering & Skilling the Next Generation of Western Sydney Creatives and Arts Workers**

A pivotal aspect of sustainability is nurturing the upcoming generation of creatives in Western Sydney. Special attention must be given to ensuring young people - especially those from First Nations and culturally and linguistically diverse backgrounds have unimpeded access to the arts.

This includes reviving the music and performing arts scene, fostering local talent, and establishing recording and production studios as well as venues, and nightlife tailored to youth from Western Sydney. A focus on young people, 10% of Campbelltown's population is under the age of 25. Western Sydney is home to 33% of NSW state's young people. By investing in arts education and promoting creative careers to young people and ensuring our local arts and education institutions collaborate to provide the opportunities for young people to engage with the arts is sure to create pathways and inspire the next generation. Further to this, with the closure of Western Sydney Universities Art Programs there are currently extremely limited options for higher education in South West Sydney. Campbelltown Arts Centre's creative learning programs present innovative opportunities to partner with tertiary intuitions to offer recognised qualifications.

Following the impact of COVID-19, we have witnessed an industry-wide lack of specialised Production and Technical personnel. Many of these positions were contractual, and with no support throughout COVID, these specialty roles are now in high demand due to many leaving the industry for greater stability. Those who remain are highly sought after and often booked out far in advance.

**The Imperative for Alternative Arts Education Pathways in Western Sydney: Fostering Creativity Through Subsidised Apprenticeships**

Western Sydney, with its dynamic cultural diversity and burgeoning arts scene, stands at the precipice of becoming a creative powerhouse. To fully realise this potential, there is an urgent need to establish alternative arts education pathways, notably through subsidised apprenticeships and traineeship programs. These pathways should be meticulously designed to cater to a range of creative, technical and production roles, catering to the burgeoning demand for skilled professionals.

**Meeting Industry Demand:** Western Sydney's burgeoning arts scene is propelling a demand for skilled individuals in a range of roles. By offering subsidised apprenticeships, the region can effectively address this demand by nurturing a local talent pool that is attuned to the specific requirements of the area's artistic landscape.

**Diverse Talent Nurturing:** The conventional education system often fails to accommodate unique needs and aspirations of creative individuals from First Nations and culturally diverse backgrounds. Alternative pathways provide a haven for diverse talents, giving aspiring artists, technicians, curators, and producers a platform to thrive without conforming to standardised norms.

**Practical Skill Cultivation:** The arts industry heavily relies on practical skills that cannot be fully imparted through traditional classroom settings alone. Apprenticeships/traineeships provide hands-on training, enabling individuals to gain real-world experience under the guidance of industry veterans. As a case study, five of Campbelltown Arts Centre's current roles have been filled by Staff who began in internships within the organisation and were trained in-house.

**Economic Empowerment:** Apprenticeships not only impart skills but also provide viable employment pathways. Subsidies reduce financial barriers, enabling individuals who might otherwise be constrained by economic limitations to pursue their artistic passions and contribute to the creative economy.

**Local Identity and Ownership:** When individuals from the local community are trained and employed in creative roles, they infuse the art with an authentic local perspective. This strengthens the region's cultural identity and enhances the sense of ownership over its artistic endeavours.

**Cultural Enrichment:** Apprenticeships extend beyond technical skills; they foster an understanding of cultural context, heritage, and the power of storytelling. As apprentices engage with artists and communities, they contribute to the preservation and evolution of cultural narratives. Subsidised apprenticeships designed to nurture skilled professionals for production, technical, creative, and curatorial roles are not just an investment in the individuals, but also in the flourishing arts ecosystem of Western Sydney. These pathways democratise access to arts education, empower the local community, and contribute to the region's identity as a thriving hub of creativity and cultural expression. By providing practical skills, fostering collaboration, and nurturing a sense of belonging, such initiatives lay the foundation for a vibrant and sustainable arts scene that resonates both locally and globally.

## **7. WHAT BARRIERS CAN THE NEW GOVERNMENT REMOVE TO UNLOCK THE FULL POTENTIAL OF ARTS, CULTURE AND THE CREATIVE INDUSTRIES?**

Address immediate chronic infrastructure deficits, such as affordable dance and theatre rehearsal and maker spaces by working with local authorities particularly local government organisations to make available ready-to-use empty spaces to artists and creatives in arrangements where risk and management is not a burden on the artists/creatives.

Arts investment in Western Sydney cannot occur without parallel investment in public transport. Profoundly inadequate public transport networks force car dependency. The rising costs of petrol, and parking in some parts of Western Sydney are huge financial and time barriers to audiences from Western Sydney and our artists who must work harder than city-based artists and audience to engage with arts and cultural activities. The burden of delivering transport infrastructure is beyond the scope of arts and culture.

Investment in arts and culture should be coupled with parallel investment in essential infrastructure. Arts funding cannot operate in isolation from the larger context of urban development. Artists and arts workers should be engaged in the consultation process of all infrastructure and placemaking planning, including dedicated roles as well as internal governmental consultation and external community consultation. Wi-Fi access must be available to all Western Sydney creative practitioners, especially given the rising need for an increasingly mobile workforce.

The NSW State Government should recognise state significant cultural institutions in Western Sydney, particularly, Campbelltown Arts Centre, Blacktown Arts Centre and Casula Powerhouse Arts Centre, as they lead the way in contemporary art programming, engaging local and international artists and audiences, and contribute significantly to the cultural landscape of the region.

Campbelltown Arts Centre has been granted \$79 million through WestInvest for a major capital expansion which will see the cultural facility double in size, attracting an increased number of visitors to the City and catering to the rapidly growing population of the South West Sydney region.

## **8. WHAT DOES NSW DO WELL?**

NSW has a great record of accomplishment in hosting impactful one-off events and festivals that encompass both sports and the arts. However, Western Sydney has often found itself on the sidelines, invited to complement major activities rather than being integral from the outset. While these efforts check boxes, they lack meaningful engagement, leaving artists in Western Sydney disheartened by the inconsistency of the approach.

The heart of NSW, particularly in and around Campbelltown, boasts a plethora of natural landscapes. Parks, rivers, and lush reserves serve as communal havens for respite and creative expressions. These spaces facilitate cultural and artistic activities and foster countless stories and inspiration.

Celebrating multiculturalism and engaging with First Nations communities are distinct strengths of NSW. Our region shines as a vibrant and lively tapestry of diverse cultural heritage, culinary richness, environmental splendour, sportsmanship, and a deep-rooted community ethos. Campbelltown stands as a burgeoning region that cherishes community spirit and connection. Shared experiences, festivals, and events intricately weave the fabric of neighbourhoods, celebrating unity amidst diversity and underscoring the resilience and camaraderie that define the area.

Campbelltown's popularity is evident as it transforms into a magnet for people, an economic hub, and a close-knit community that beckons. Functioning as the South West's engine room, it propels economic, educational, health, sporting, and commercial advancements for the expanding communities of Sydney's South West. This growth surge brings with it promising avenues for development and investment, forging a path toward a brighter future.

## 9. WHAT CAN NSW DO BETTER?

An arts policy that gives Western Sydney a central role stems from its vibrant culture, untapped potential, and the drive for social equity. This prioritisation isn't just about geography; it recognises the region as a hub of diversity, creativity, and community spirit deserving special attention. Here's why:

**Cultural Equity and Representation:** Western Sydney embodies multiculturalism, woven with countless cultural threads. A policy spotlight ensures this richness is not just celebrated but embedded in the arts and cultural landscape. Underrepresented voices get a platform to share stories, traditions and to shape the narrative, spaces and future of our city.

**Empowerment Through Access:** Prioritising Western Sydney breaks access barriers. Diverse communities gain equal access to the arts, fostering a sense of cultural ownership. This empowers residents, deepening their connection to the arts, boosting community pride.

**Nurturing Local Talents:** A policy centred on Western Sydney invests in local talent, nurturing undiscovered artists and creative entrepreneurs. Opportunities for growth, training, and mentorship elevate artists, enrich the creative economy, and boost artistic quality. Even now, many of Australia's most exciting Artists and programs are from Western Sydney despite the inequitable investment.

**Enriching Cultural Fabric:** Every region enriches the cultural tapestry. Western Sydney's vibrancy adds diversity to the nation's art. Prioritising it injects new narratives, perspectives, and art forms into Australia's creative legacy and provides a truer representation of Australian culture.

**Strengthening Social Bonds:** Arts bridge gaps. A policy centred on Western Sydney forges connections, fostering dialogue, understanding, and cohesion. Social harmony extends beyond artistic realms.

**Economic and Touristic Potential:** A thriving arts scene attracts tourism and fuels economies. By prioritising Western Sydney, the policy taps into its potential as a cultural destination, boosting businesses and economic growth, especially off the back of major infrastructure projects like the Western Sydney Aerotropolis.

**Prioritising Western Sydney in the arts policy goes beyond recognition, it will amplify and extend the amazing work already being done and establish the place it deserves within Australia's artistic, cultural legacy and collective identity.**

## 10. WHAT'S YOUR BIG IDEA?

### **Recognising State Significant Cultural Institutions in Western Sydney:**

The NSW State Government should recognise state significant cultural institutions in Western Sydney, particularly, Campbelltown Arts Centre, Blacktown Arts Centre and Casula Powerhouse Arts Centre, as they lead the way in contemporary art programming, engaging local and international artists and audiences, and contribute significantly to the cultural landscape of the region.

Campbelltown Arts Centre has been granted \$79 million through WestInvest for a major capital expansion which will see the cultural facility create new flexible theatre, additional galleries, community and workshop spaces and artists studios. This expansion will ensure the arts centre continues to cement itself as a premiere arts and cultural institutions, attracting an increased number of visitors to the region and catering to the rapidly growing population of the South West Sydney region.

### **Sustainability for the Sector:**

Provide long-term support for arts organisations, specifically in the existing small to medium sector alongside a comprehensive strategy to encompass both financial stability and artistic growth. This strategy could involve the establishment of a dedicated fund specifically aimed at ensuring the sustainability of small to medium arts organisations in Western Sydney. This fund could provide multi-year grants, allowing organisations to plan and execute projects with a longer-term vision.

The realm of existing small and medium-sized enterprises within the arts sector plays a pivotal role in driving forward artistic innovation. However, these entities often grapple with a persistent lack of resources, which can produce inter-organisational competition, distrustful communities, ultimately, hindering their potential. By implementing a comprehensive strategy encompassing grants, tangible resources, and robust administrative support, we can significantly alleviate the weighty challenges faced by these organisations. This will empower them to channel their energies into creative pursuits rather than resource-related concerns.

### **Capacity Building and Arts Education for Next-Generation Creatives:**

Investment in the next generation of Western Sydney creatives is an investment in the cultural legacy of the region. **The government should invest in the upskilling of Western Sydney's young people** with a focus on underrepresented communities, especially First Nations and young people from culturally diverse backgrounds. Our recommended strategies include:

1. Increasing funding to arts and cultural institutions who are providing programs that offer pathways to professional practice and cultural sector employment for young and emerging artists through pre-professional training initiatives – paid traineeships and apprenticeship programs for the creative industries.
2. Funding support for new partnerships between schools, youth organisations and appropriately credentialed cultural institutions for cultural/artistic upskilling.
3. Partnerships between tertiary and Arts organisations to increase Western Sydney's access to higher education and recognised qualifications.
4. Launching a marketing campaign within the community, tertiary institutions, and High Schools especially, that promote creative practice as a viable career pathway. Promote messaging that conveys a sense of belief and support from the Australian Government rather than the 2002 'Don't Quit Your Day job' fiasco.

**Reviving the Music and Performing Arts Scene:**

Reviving the music and performing arts scene requires a multifaceted approach that combines both cultural revival and economic stimulus. Councils can play a crucial role by providing accessible venues, and actively promoting events, whilst arts groups and organisations can create the shows. Collaborating with artists and industry experts to curate diverse and engaging line-ups can attract audiences and rejuvenate the scene.

This initiative can also extend to youth-oriented programming, catering to the tastes and preferences of younger demographics and accessible practices. By offering a mix of mainstream and emerging artists, the music and performing arts scene can recapture its vibrancy and relevance.

11. SUBMISSIONS MAY BE PUBLISHED. WOULD YOU LIKE YOUR SUBMISSION TO BE ANONYMOUS?

NO.

12. ALTERNATIVELY YOU CAN UPLOAD YOUR SUBMISSION BELOW. ACCEPTED FORMATS INCLUDE WORD DOC, PDF, VIDEO OR AUDIO FILE

**9. QUESTIONS WITH NOTICE**

Nil

**10. RESCISSION MOTION**

Nil

**11. NOTICE OF MOTION****11.1 Ambassador Program**

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**Notice of Motion**

Councillor Warren Morrison has given Notice in writing of his intention to move the following Motion at the next meeting of Council on 10 October 2023.

1. That a report be presented to Council investigating the opportunity for development of a Campbelltown Ambassador Program that acknowledges significant contributors of individuals to our city, and leverages their profile to promote Campbelltown.
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## **11.2 New National Park**

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### **Notice of Motion**

Councillor Matt Stellino has given Notice in writing of his intention to move the following Motion at the next meeting of Council on 10 October 2023.

1. That Council write to the Minister for Environment and Heritage, the Hon. Penny Sharpe MLC, thanking the NSW Government for the commitment of \$48 million in the 2023-24 NSW Budget to help establish a new National Park along the Georges River between Long Point and Appin, eventually covering up to 1830 hectares, with an aim to delivering long-lasting conservation benefits for Sydney's largest and healthiest koala populations.
  2. That Council write to the NSW Department of Environment and Heritage requesting details of the program for delivery of the new National Park and invite the department to present a briefing for councillors and any appropriate staff.
  3. That Council explores the prospect of collaborating with the NSW Department of Environment and Heritage to establish the George's River Recreation Trail between Glenfield and Wedderburn through the new National Park for our community to enjoy and observe the natural flora and fauna.
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### **11.3 PHD Scholarship**

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#### **Notice of Motion**

Councillor Masud Khalil has given Notice in writing of his intention to move the following Motion at the next meeting of Council on 10 October 2023.

1. That a report be presented to Council investigating the establishment of a PHD Scholarship program with Western Sydney University or other universities that have interest in our area that focuses on undertaking research on the Campbelltown LGA.
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**12. URGENT GENERAL BUSINESS**

**13. PRESENTATIONS BY COUNCILLORS**

## **14. CONFIDENTIAL REPORTS FROM OFFICERS**

### **14.1 WestInvest Update**

This report is **CONFIDENTIAL** in accordance with Section 10A(2)(g)) of the *Local Government Act 1993*, which permits the meeting to be closed to the public for business relating to the following:

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advice concerning litigation, or advice as comprises a discussion of this matter, that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege.

### **14.2 General Manager's Performance and Appointment Review**

This report is **CONFIDENTIAL** in accordance with Section 10A(2)(a)) of the *Local Government Act 1993*, which permits the meeting to be closed to the public for business relating to the following:

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personnel matters concerning particular individuals (other than Councillors).

